



Monthly Financial Report

July 2025



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1. EXECUTIVE SUMMARY

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 31 July 2025. The year to date annual budget referred to in this report reflects the 2025/2026 annual budget as adopted by Council on 23 June 2025.

The opening balances for the current year are still to be finalised and audited. As such, the financial position for the month of July may adjust over the coming months until Council receives Queensland Audit Office (QAO) certification, expected in early October 2025.

Key Financial Highlights and Overview

Key Financial Results (\$000)	Annual Original Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance %	Status Favourable ✓ Unfavourable ✗
Operating Surplus / (Deficit)	704	48,410	44,901	(3,509)	-7%	✗
Recurrent Revenue	416,703	82,604	77,489	(5,115)	-6%	✗
Recurrent Expenditure	415,999	34,194	32,588	(1,606)	-5%	✓
Capital Works Expenditure	151,678	2,986	4,877	1,891	63%	✗
Closing Cash & Cash Equivalents	162,341	255,051	207,017	(48,034)	-19%	✗
Short-Term Investment	50,000	50,000	50,000	-	0%	✓

Council reported a year to date operating surplus of \$44.90M which is unfavourable to budget by \$3.51M. Overall, this is mainly due to timing of receipt of financial assistance grant received in June 2025 and recognised in 2024-2025 financial year and budgeted this year. In addition, levies and utility charges behind budget due to lower than budgeted water consumption charges and waste water charges. This was partially offset by depreciation expenses, materials and services expenses and employee expenses which are behind budget.

During the month, Council made a debt repayment of \$8.45M, being \$5.74M principal and \$2.71M interest.

Council's capital works expenditure is ahead of budget by \$1.89M due to timing of works for a number of infrastructure projects.

Council's cash balance is behind budget at 31 July mainly due to timing of cash flows, with higher than budgeted payments for suppliers, lower than budgeted receipts from customers, and lower than budgeted operating grants, subsidies and contributions. Constrained cash reserves represent 57% of the cash balance.

2. KEY PERFORMANCE INDICATORS

During 2024, a new Financial Management (Sustainability) Guideline (the Guideline) was developed by the Department of Housing, Local Government, Planning and Public Works following consultation with local governments and other stakeholders which supersedes the Financial Management (Sustainability) Guideline 2013. The Guideline applies to all Queensland local governments for calculating the relevant financial sustainability measures detailed in the *Local Government Regulation 2012* and are presented below.

Type	Financial Sustainability Measures	Target	Annual Original Budget	YTD Actual	Status Achieved ✓ Not achieved ✗
Financial Capacity	Council-Controlled Revenue*	Contextual - No target specified	93.96%	97.16%	N/A
	Population Growth Ratio*	Contextual - No target specified	1.23%	1.23%	N/A
Operating Performance	Operating Surplus Ratio	Greater than 0%	0.17%	57.63%	✓
	Operating Cash Ratio	Greater than 0%	23.13%	67.04%	✓
Liquidity	Unrestricted Cash Expense Cover Ratio	Greater than 2 months	4.06	5.94	✓
Asset Management	Asset Sustainability Ratio	Greater than 60%	67.39%	31.05%	✗
	Asset Consumption Ratio	Greater than 60%	66.59%	61.68%	✓
	Asset Renewal Funding Ratio*	Contextual - No target specified	100.00%	100.00%	N/A
Debt Servicing Capacity	Leverage Ratio	0 - 4 times	1.05	1.58	✓
Level of Debt	Net Financial Liabilities Ratio**	Less than 60% (on average over the long-term)	-23.33%	-210.77%	✓

* The Council-Controlled Revenue, Population Growth, and Asset Renewal Funding Ratio measures are reported for contextual purposes only. Population Growth and Asset Renewal Funding Ratios will not materially change from month to month.

** The Net Financial Liabilities Ratio is negative as current assets are greater than total liabilities. This measure is presented in addition to the nine financial sustainability measures required to provide more information to the community.

3. STATEMENT OF COMPREHENSIVE INCOME

STATEMENT OF COMPREHENSIVE INCOME				
For the period ending 31 July 2025				
	Annual	YTD	YTD	YTD
	Original Budget \$000	Budget \$000	Actual \$000	Variance \$000
Recurrent revenue				
Rates charges	143,632	36,037	35,799	(238)
Levies and utility charges	227,034	39,996	37,959	(2,037)
Less: Pensioner remissions and rebates	(4,102)	(1,005)	(940)	65
Fees	24,952	1,619	2,874	1,255
Rental income	964	66	83	17
Interest received	10,477	963	946	(17)
Sales revenue	5,250	400	523	123
Other income	589	104	148	44
Grants, subsidies and contributions	7,908	4,424	97	(4,327)
Total recurrent revenue	416,703	82,604	77,489	(5,115)
Recurrent expenses				
Employee benefits	124,045	11,007	10,600	(407)
Materials and services	194,783	15,119	14,534	(585)
Finance costs	5,090	420	415	(5)
Depreciation and amortisation	92,607	7,717	7,060	(657)
Other expenditure	680	32	85	53
Net internal costs	(1,205)	(101)	(106)	(5)
Total recurrent expenses	415,999	34,194	32,588	(1,606)
OPERATING SURPLUS / (DEFICIT)	704	48,410	44,901	(3,509)
Capital revenue				
Grants, subsidies and contributions	55,432	1,523	1,619	96
Non-cash contributions	18,067	-	-	-
Total capital revenue	73,499	1,523	1,619	96
Capital expenses				
(Gain) / loss on disposal of non-current assets	289	24	(20)	(44)
Total capital expenses	289	24	(20)	(44)
TOTAL INCOME	490,202	84,127	79,108	(5,019)
TOTAL EXPENSES	416,287	34,218	32,568	(1,650)
NET RESULT	73,915	49,909	46,540	(3,369)
Other comprehensive income / (loss)				
Items that will not be reclassified to a net result				
Revaluation of property, plant and equipment	-	-	-	-
TOTAL COMPREHENSIVE INCOME	73,915	49,909	46,540	(3,369)

3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED

LEVIES AND UTILITY CHARGES ANALYSIS For the period ending 31 July 2025

	Annual Original Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Levies and utility charges				
Refuse collection rate charge	44,987	3,725	3,738	13
SES separate charge	540	135	135	-
Environment & Coastal Management Separate Charge	19,206	4,788	4,799	11
Separate charge landfill remediation	5,793	1,445	1,443	(2)
Wastewater charges	65,902	16,283	16,072	(211)
Water access charges	28,458	7,081	7,015	(66)
Water consumption charges	62,147	6,539	4,757	(1,782)
Total levies and utility charges	227,034	39,996	37,959	(2,037)

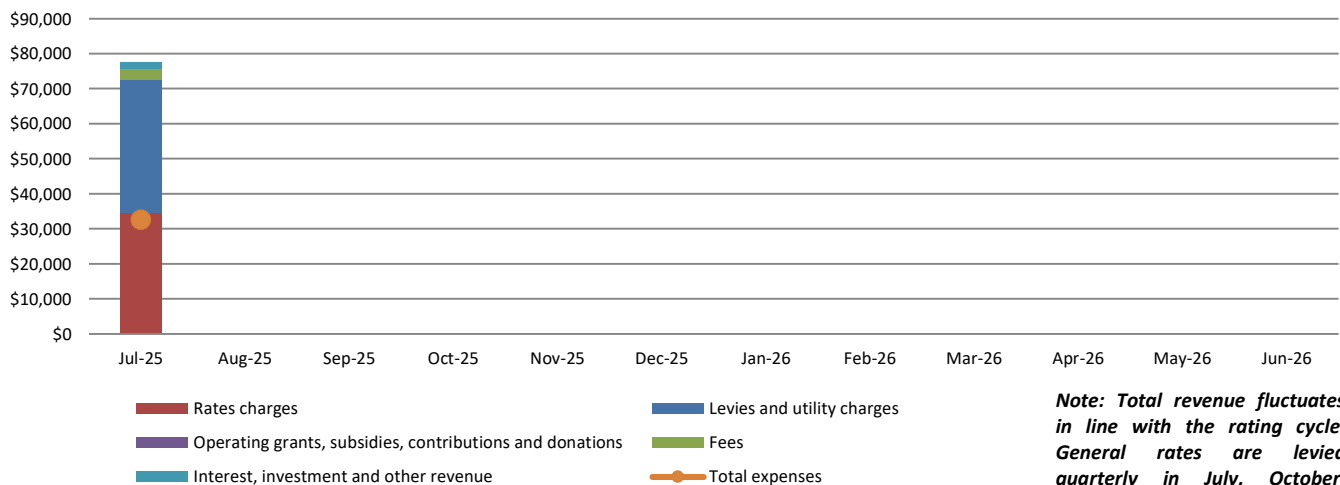
MATERIALS AND SERVICES ANALYSIS For the period ending 31 July 2025

	Annual Original Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Materials and services				
Contractors	59,363	3,734	4,731	997
Consultants	6,248	278	231	(47)
Other Council outsourcing costs*	31,473	2,818	1,921	(897)
Purchase of materials	65,319	5,435	4,758	(677)
Office administration costs	6,223	632	855	223
Electricity charges	6,803	565	544	(21)
Plant operations	4,028	312	270	(42)
Information technology resources	9,004	745	675	(70)
General insurance	3,717	310	317	7
Community assistance**	1,898	227	137	(90)
Other material and service expenses	707	63	95	32
Total materials and services	194,783	15,119	14,534	(585)

* Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training, valuation fees, etc.

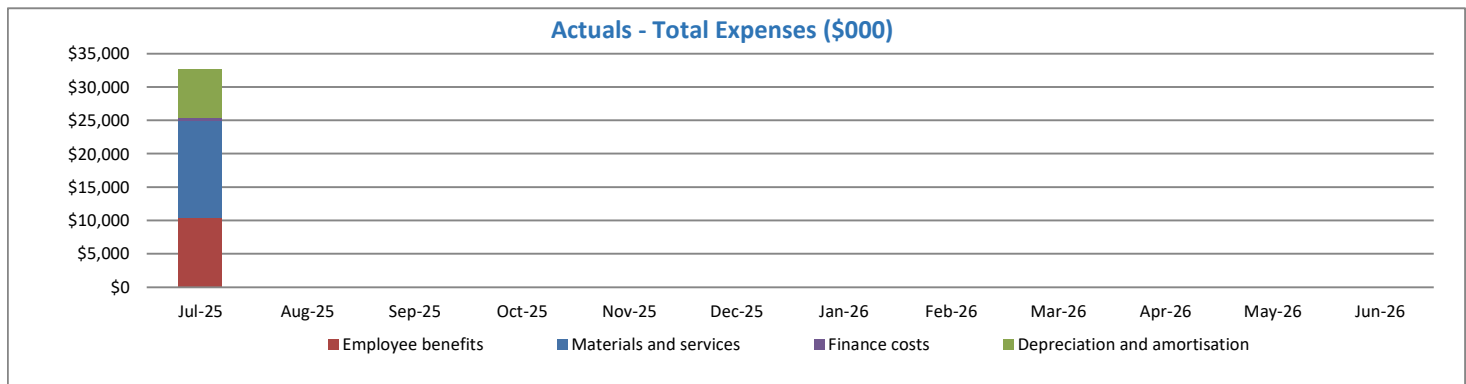
** Community assistance costs represent community related costs including community grants, exhibitions and awards, donations and sponsorships.

Actuals - Total Revenue and Expenses (\$000)

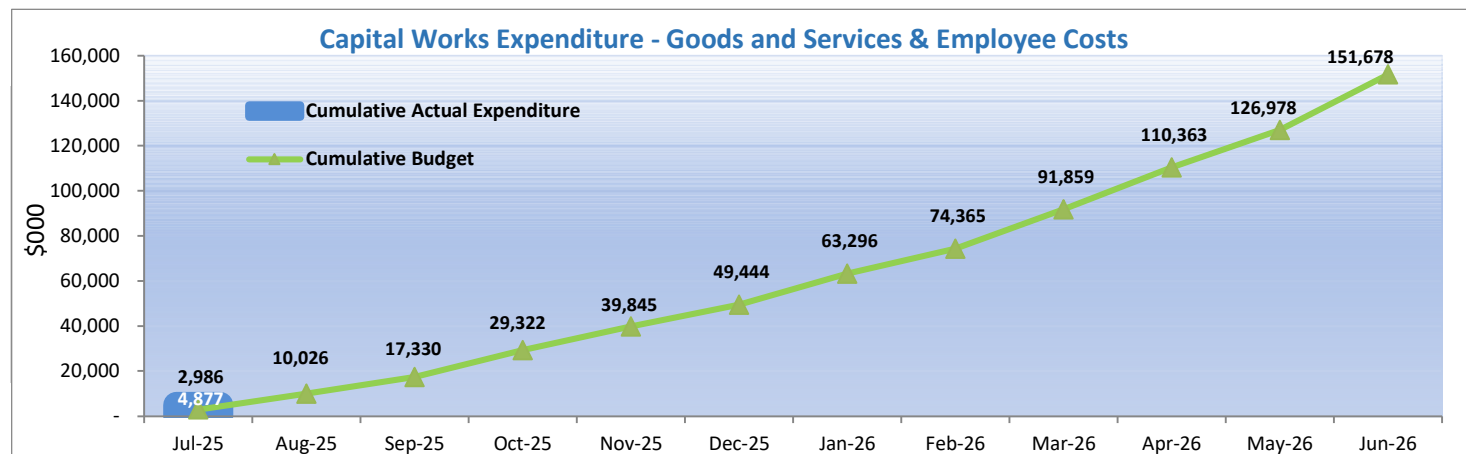


Note: Total revenue fluctuates in line with the rating cycle. General rates are levied quarterly in July, October, January and April.

3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED



4. CAPITAL EXPENDITURE



	Annual Original Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Capitalised goods and services*	141,953	2,860	4,167	1,307
Capitalised employee costs	9,725	126	710	584
Total	151,678	2,986	4,877	1,891

* Excludes capital prepayments.

Notable Programs and Projects

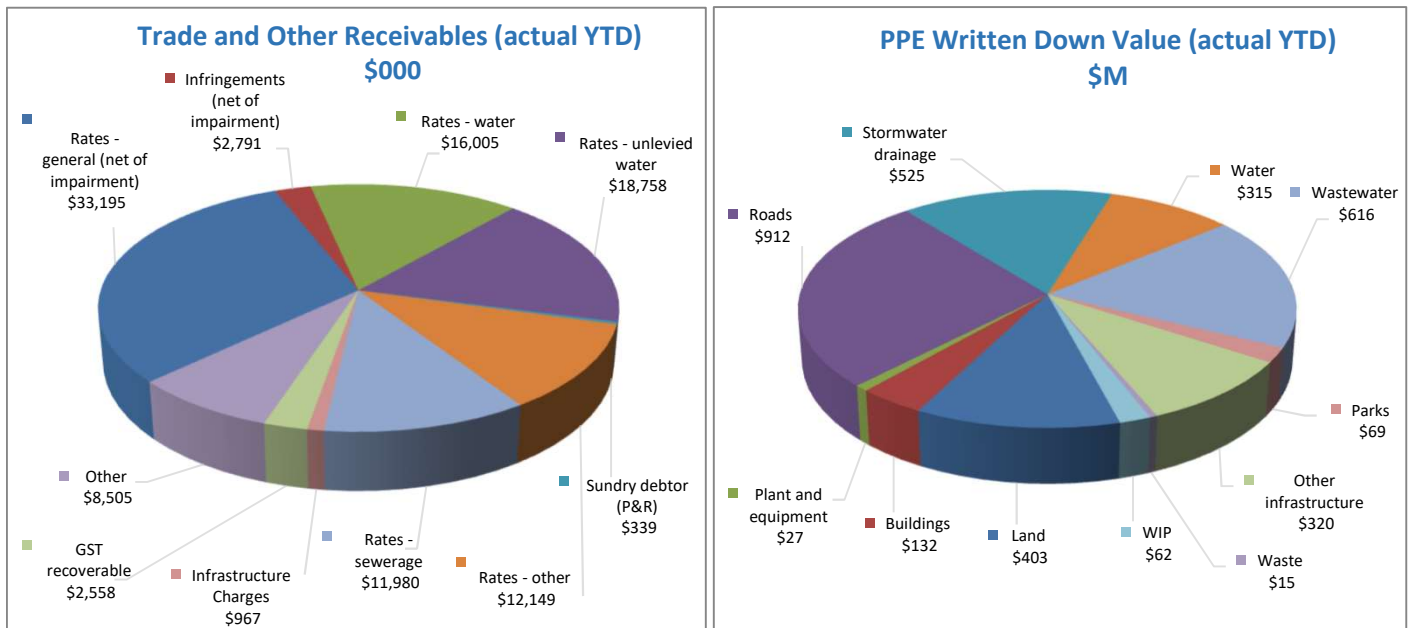
The table below lists Council's capital expenditure on major programs and projects.

Capital Investment		YTD Actual \$000
Kinross Road sewerage trunk	New sewage pump station (Lorikeet Dr) and trunk sewer main to Cleveland WWTP.	851
Sewerage Rising Mains Renewal	To progressively replace rising mains at pump stations at risk of failure.	463
RPAC Forecourt Redevelopment	Staged redevelopment of Redlands Performing Arts Centre.	366
Switchboard Renewal	Upgrade of switchboards in pump stations to maintain essential service.	292
Chiller Replace	Replace Cleveland Library building chiller reached its end of life functionality.	163

5. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION As at 31 July 2025			
	Annual	YTD	YTD
	Original Budget \$000	Budget \$000	Actual \$000
CURRENT ASSETS			
Cash and cash equivalents	162,341	255,051	207,017
Short-term investment - CBA	50,000	50,000	50,000
Trade and other receivables	57,676	105,180	107,247
Inventories	1,258	1,524	1,501
Non-current assets held for sale	-	2	1
Other current assets	3,980	3,540	6,416
Total current assets	275,255	415,297	372,182
NON-CURRENT ASSETS			
Investment property	1,474	3,379	3,379
Property, plant and equipment	3,524,262	3,392,804	3,395,519
Intangible assets	158	302	295
Right-of-use assets	1,747	8,078	8,068
Other financial assets	73	73	73
Investment in other entities	11,769	11,769	11,769
Equity investment	2,831	7,934	7,934
Total non-current assets	3,542,314	3,424,339	3,427,037
TOTAL ASSETS	3,817,569	3,839,636	3,799,219
CURRENT LIABILITIES			
Trade and other payables	41,118	66,402	40,659
Borrowings - current	6,391	8,278	8,278
Lease liability - current	237	900	900
Provisions - current	5,904	13,806	14,354
Other current liabilities	(267)	36,921	24,419
Total current liabilities	53,383	126,307	88,610
NON-CURRENT LIABILITIES			
Borrowings - non-current	94,658	74,016	74,025
Lease liability - non-current	1,595	7,770	7,812
Provisions - non-current	28,009	32,618	32,857
Other non-current liabilities	379	4,311	4,671
Total non-current liabilities	124,641	118,715	119,365
TOTAL LIABILITIES	178,024	245,022	207,975
NET COMMUNITY ASSETS	3,639,546	3,594,614	3,591,244
COMMUNITY EQUITY			
Asset revaluation surplus	1,612,203	1,710,032	1,710,032
Retained surplus	1,914,077	1,771,715	1,762,327
Constrained cash reserves	113,266	112,867	118,885
TOTAL COMMUNITY EQUITY	3,639,546	3,594,614	3,591,244

5. STATEMENT OF FINANCIAL POSITION - CONTINUED



RIGHT-OF-USE ASSETS As at 31 July 2025

	Annual Original Budget \$000	YTD Budget \$000	YTD Actual Balance \$000
Right-of-use asset			
Buildings	48	337	333
Land	1,537	7,542	7,536
Plant and equipment	162	199	199
Closing balance	1,747	8,078	8,068

PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT*

For the period ending 31 July 2025

	Annual Original Budget \$000	YTD Budget \$000	YTD Actual Balance \$000
PPE movement			
Opening balance (includes WIP from previous years)	3,447,968	3,397,605	3,397,605
Acquisitions and WIP in year movement	169,745	2,987	4,877
Depreciation in year	(91,648)	(7,637)	(6,963)
Disposals	(1,803)	(151)	-
Closing balance	3,524,262	3,392,804	3,395,519

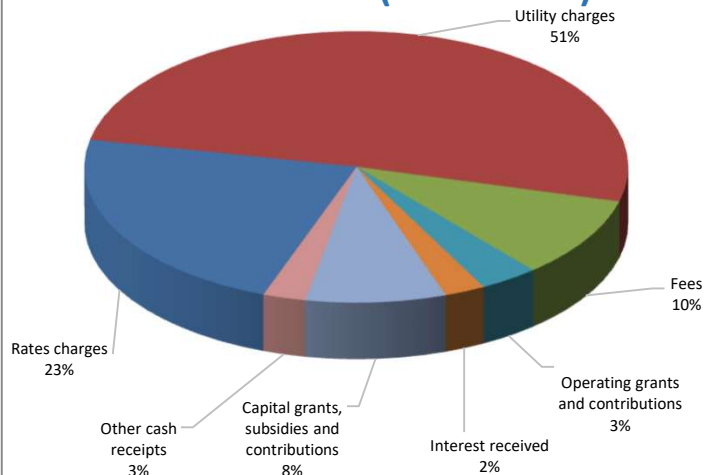
* This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets.

6. STATEMENT OF CASH FLOWS

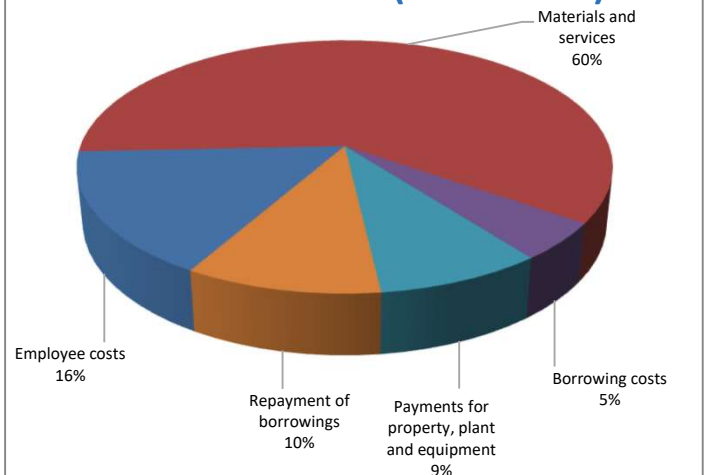
STATEMENT OF CASH FLOWS For the period ending 31 July 2025

	Annual	YTD	YTD
	Original Budget \$000	Budget \$000	Actual \$000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers	382,776	43,731	26,161
Payments to suppliers and employees	(341,480)	(17,045)	(43,043)
	41,296	26,686	(16,882)
Interest received	10,477	963	742
Rental income	964	66	84
Non-capital grants and contributions	8,007	4,410	1,077
Borrowing costs	(2,714)	(2,714)	(2,708)
Right-of-use assets interest expense	(301)	(25)	(29)
Net cash inflow / (outflow) from operating activities	57,728	29,386	(17,716)
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for property, plant and equipment	(151,678)	(2,987)	(4,877)
Proceeds from sale of property, plant and equipment	1,514	126	21
Capital grants, subsidies and contributions	55,432	1,524	2,554
Equity accounted investment	-	-	-
Net cash inflow / (outflow) from investing activities	(94,731)	(1,337)	(2,302)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds of borrowings	15,211	-	-
Repayment of borrowings	(6,030)	(5,730)	(5,738)
Right-of-use lease payment	(525)	(43)	(2)
Net cash inflow / (outflow) from financing activities	8,657	(5,773)	(5,740)
Net increase / (decrease) in cash held	(28,346)	22,276	(25,758)
Cash and cash equivalents at the beginning of the year	190,687	232,775	232,775
Cash and cash equivalents at the end of the financial year / period	162,341	255,051	207,017

Cash Inflow (actual YTD)



Cash Outflow (actual YTD)



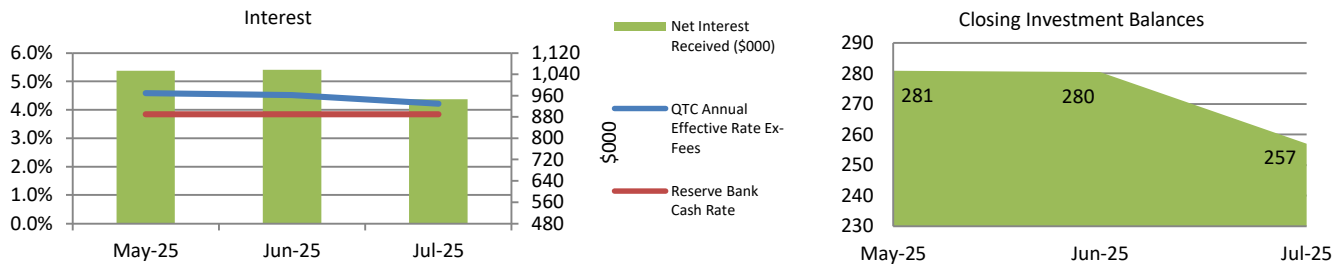
Total Cash Funding (Actual YTD)	30,639
Total Cash Funding (Annual Original Budget)	474,380
% of Budget Achieved YTD	6%

Total Cash Expenditure (Actual YTD)	56,397
Total Cash Expenditure (Annual Original Budget)	502,726
% of Budget Achieved YTD	11%

7. INVESTMENT & BORROWINGS REPORT

For the period ending 31 July 2025

INVESTMENT RETURNS



Total Investment at End of Month was \$257.02M

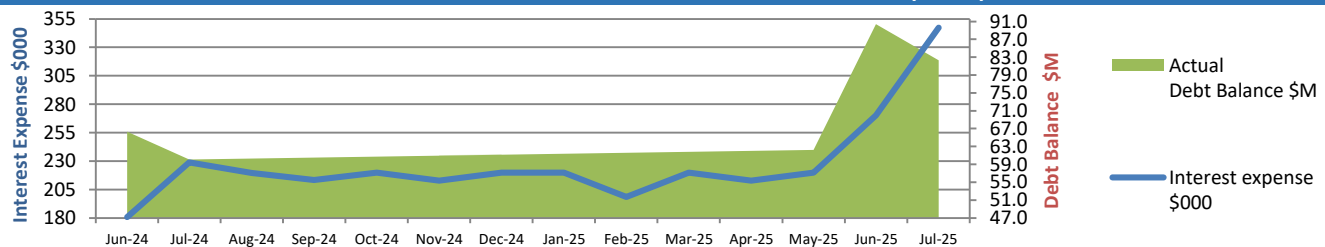
Council investments are currently held predominantly in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC).

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held with QTC, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle.

Note: the Reserve Bank reduced the cash rate down to 3.85% during May 2025.

Council adopted its Investment Policy (FIN-001-P) in June 2025 for the 2025-2026 financial year

BORROWINGS AND BORROWING COSTS (QTC)



The debt balance increased in June 2025 due to new borrowings of \$27.92M as part of Council's Capital Works Plan.

In July 2025 the debt balance showed a decrease due to the \$8.45M Annual Debt Service Payment (ADSP), being \$5.74M principal and \$2.71M interest. Interest will accrue monthly on a daily balance until next ADSP in July 2026 which is reflected in the increasing debt balance.

Total Borrowings at End of Month were \$82.30M

Council adopted its Debt Policy (FIN-009-P) in June 2025 for the 2025-2026 financial year

BORROWINGS

For the period ending 31 July 2025

	Annual	YTD	YTD
	Original Budget \$000	Budget \$000	Actual Balance \$000
Borrowings			
Opening balance	(90,413)	(90,401)	(90,401)
Accrued interest on borrowings	(3,868)	(337)	(348)
Interest paid on borrowings	2,714	2,714	2,708
Principal repaid	5,730	5,730	5,738
Loan drawdown	(15,211)	-	-
Closing balance	(101,049)	(82,294)	(82,303)

8. CONSTRAINED CASH RESERVES

Reserves as at 31 July 2025	Purpose of reserve	Opening Balance	To Reserve	From Reserve	Closing Balance
		\$000	\$000	\$000	\$000
Special Projects Reserve:					
Aquatic Paradise Revetment Wall Reserve	To fund Aquatic Paradise revetment wall works program	241	34	-	275
Weinam Creek Reserve	Maintenance and improvements associated with Weinam Creek projects	138	-	(2)	136
Waste Levy Reserve	To fund Waste Levy Program	-	418	(418)	-
Raby Bay Revetment Wall Reserve	To fund Raby Bay revetment wall works program	3,449	719	(10)	4,158
		3,828	1,171	(430)	4,569
Constrained Works Reserve:					
Public Parks Trunk Infrastructure Reserve	Capital projects for public parks trunk infrastructure	8,497	252	(8)	8,741
Marine Trunk Infrastructure Reserve	Provision of marine facilities south of Redland Bay	183	-	-	183
Land for Community Facilities Trunk Infrastructure Reserve	Land for community facilities trunk infrastructure	5,641	9	-	5,650
Water Supply Trunk Infrastructure Reserve	Upgrade, expansion or new projects for water supply trunk infrastructure	17,261	14	-	17,275
Sewerage Trunk Infrastructure Reserve	Upgrade, expansion or new projects for sewerage trunk infrastructure	14,299	341	(681)	13,959
Local Roads Trunk Infrastructure Reserve	Capital projects for local roads trunk infrastructure	29,359	792	(2)	30,149
Cycleways Trunk Infrastructure Reserve	Capital projects for cycleways trunk infrastructure	16,151	135	-	16,286
Stormwater Trunk Infrastructure Reserve	Capital projects for stormwater trunk infrastructure	12,277	77	-	12,354
Tree Planting Reserve	Acquisition and planting of trees on footpaths	465	3	-	468
Koala Tree off-set Planting Reserve	Acquisition and planting of trees for koala habitat	24	0	-	24
Special Property Reserve	Acquisition of property in line with the strategic property framework	4,980	80	-	5,060
		109,137	1,703	(691)	110,149
Separate Charge Reserve:					
Environment & Coastal Management Separate Charge Reserve	Ongoing conservation and maintenance operations	-	4,799	(753)	4,046
SES Separate Charge Reserve	On-going costs of maintaining the Redland SES	28	134	(41)	121
		28	4,933	(794)	4,167
TOTALS		112,993	7,807	(1,915)	118,885
		Closing cash and cash equivalents		207,017	
		Reserves as percentage of cash balance		57.43%	

9. CITY WATER STATEMENTS

CITY WATER SUMMARY OPERATING STATEMENT

For the period ending 31 July 2025

	Annual	YTD	YTD	YTD
	Original Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total revenue	165,406	30,636	28,689	(1,947)
Total expenses	93,371	7,445	6,658	(787)
Earnings before interest, tax and depreciation (EBITD)	72,034	23,191	22,031	(1,160)
External interest expense	991	85	91	6
Internal interest expense	19,061	1,588	1,588	-
Depreciation	33,732	2,811	2,714	(97)
Operating surplus / (deficit)	18,251	18,707	17,638	(1,069)

CITY WATER CAPITAL FUNDING STATEMENT

For the period ending 31 July 2025

	Annual	YTD	YTD	YTD
	Original Budget \$000	Budget \$000	Actual \$000	Variance \$000
Capital contributions, donations, grants and subsidies	8,646	266	355	89
Net transfer (to) / from constrained capital reserves	3,684	981	325	(656)
Non-cash contributions	1,530	127	-	(127)
New loans	-	-	-	-
Funding from utility revenue	23,910	1,230	2,390	1,160
Total sources of capital funding	37,770	2,604	3,070	466
Contributed assets	1,530	127	-	(127)
Capitalised expenditure	35,993	1,579	2,082	503
Loan redemption	247	898	988	90
Total application of capital funds	37,770	2,604	3,070	466

10. CITY WASTE STATEMENTS

CITY WASTE OPERATING STATEMENT

For the period ending 31 July 2025

	Annual	YTD	YTD	YTD
	Original Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total revenue	47,902	3,982	4,012	30
Total expenses	37,765	3,155	3,203	48
Earnings before interest, tax and depreciation (EBITD)	10,137	827	809	(18)
External interest expense	5	-	-	-
Depreciation	922	77	40	(37)
Operating surplus / (deficit)	9,210	750	769	19

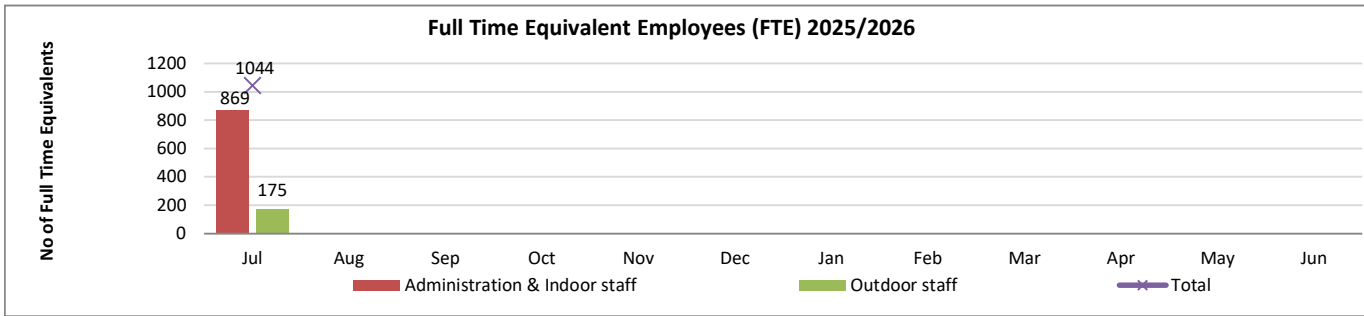
CITY WASTE CAPITAL FUNDING STATEMENT

For the period ending 31 July 2025

	Annual	YTD	YTD	YTD
	Original Budget \$000	Budget \$000	Actual \$000	Variance \$000
Funding from utility revenue	1,702	3	24	21
Total sources of capital funding	1,702	3	24	21
Capitalised expenditure	1,666	-	24	24
Loan redemption	37	3	-	(3)
Total application of capital funds	1,702	3	24	21

11. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION

Workforce Reporting



July 2025: Headcount	Employee Type			
Department Level	Casual	Full Time	Part Time	Total
Office of CEO and People, Culture and Organisational Performance	3	47	11	61
Organisational Services	2	198	29	229
Community and Customer Services	65	306	70	441
Infrastructure and Operations	16	360	24	400
Advocacy, Major Projects and Economic Development	-	34	5	39
Total	86	945	139	1,170

Note: FTE employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department. The table includes contract of service and temporary personnel. It includes casual staff in their non-substantive roles as at the end of the period where relevant.

Overdue Rates Debtors & Statistics

Comparison July 2025 to July 2024									
Days Overdue	Jul-25	% Overdue	Jul-24	% Overdue	\$ Variance	% Variance	Rates & Charges Statistics	Jul-25	Jul-24
0 - 30	\$0	0.0%	\$0	0.0%	\$0	0.0%	Levied (Billed) Rates & Charges since 1 July 2024	\$95,668,452	\$87,472,228
31 - 60	\$0	0.0%	\$3,534	0.0%	-\$3,534	0.0%	Rate arrears b/fwd 1 July 2024	\$11,724,571	\$9,598,398
61 - 90	\$3,264,999	3.0%	\$2,571,593	2.7%	\$693,406	0.3%	Total	\$107,393,023	\$97,070,626
91 - 180	\$1,811,461	1.7%	\$1,494,253	1.5%	\$317,208	0.2%	Balance of overdue rates & charges	\$9,254,825	\$7,561,340
>180	\$4,178,365	3.9%	\$3,491,960	3.6%	\$686,405	0.3%	Percentage Overdue	8.6%	7.8%
Total	\$9,254,825	8.6%	\$7,561,340	7.8%	\$1,693,485	0.8%			

12. GLOSSARY

Key Terms

Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

Work In Progress (WIP):

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

Current Replacement Cost:

The amount of money required to replace an existing asset with an equally valued or similar asset at the current market price.

Written Down Replacement Cost:

An asset's current replacement cost less accumulated depreciation.

Book Value of Debt:

The book value of Council's debt (QTC or other loans) as at the reporting date (i.e. 30 June).

Infrastructure Assets:

Those significant, long-life assets that provide ratepayers with access to social and economic facilities. Examples include water and sewerage treatment plants, roads, bridges, drainage, buildings, and other community assets (does not include right of use assets).

Definition of Ratios

Council Controlled Revenue Ratio:

This is an indicator of a Council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks

$$\frac{\text{Net Rates, Levies and Charges add Fees and Charges}}{\text{Total Operating Revenue}}$$

Population Growth:

This is a key driver of a Council's operating income, service needs, and infrastructure requirements into the future

$$\frac{\text{Prior year estimated population}}{\text{Previous year estimated population}} - 1$$

Operating Surplus Ratio*:

This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes

$$\frac{\text{Operating Result}}{\text{Total Operating Revenue}}$$

Operating Cash Ratio:

This measures the ability to cover core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs

$$\frac{\text{Operating Result add Depreciation and Amortisation add Finance Costs*}}{\text{Total Operating Revenue}}$$

Unrestricted Cash Expense Cover Ratio:

This is an indicator of the unconstrained liquidity available to meet ongoing and emergent financial demands. It represents the number of months Council can continue operating based on current monthly expenses

$$\frac{(\text{Total Cash and Cash Equivalents add Current Investments add Available Ongoing QTC Working Capital Facility Limit less Externally Restricted Cash})}{(\text{Total Operating Expenditure less Depreciation and Amortisation less Finance Costs*})} \times 12$$

Asset Sustainability Ratio:

This ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate that its overall stock of assets is wearing out

$$\frac{\text{Capital Expenditure on Replacement of Infrastructure Assets (Renewals)}}{\text{Depreciation Expenditure on Infrastructure Assets}}$$

Asset Consumption Ratio:

This measures the extent to which Council's infrastructure assets have been consumed to what it would cost to build a new asset with the same benefit to the community

$$\frac{\text{Written Down Replacement Cost of Depreciable Infrastructure Assets}}{\text{Current Replacement Cost of Depreciable Infrastructure Assets}}$$

Asset Renewal Funding Ratio:

This ratio measures the ability of a Council to fund its projected asset renewal/replacements in the future

$$\frac{\text{Total of Planned Capital Expenditure on Asset Renewals over 10 years}}{\text{Total of Required Capital Expenditure on Asset Renewals over 10 years}}$$

Leverage Ratio:

This is an indicator of a Council's ability to repay its existing debt. It measures the relative size of the Council's debt to its operating performance

$$\frac{\text{Book Value of Debt**}}{\text{Total Operating Revenue less Total Operating Expenditure add Depreciation and Amortisation and Finance Costs}}$$

Net Financial Liabilities:

This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues

$$\frac{\text{Total Liabilities - Current Assets}}{\text{Total Operating Revenue}}$$

* Finance costs only include interest charged on Council's existing QTC debt balances and any other Council loans

** Book Value of Debt only includes the book value of the Council's debt (QTC or other loans) as at the reporting date