



Redland
CITY COUNCIL

MINUTES

SPECIAL MEETING

Thursday, 14 July 2016

The Council Chambers
35 Bloomfield Street
CLEVELAND QLD

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1 DECLARATION OF OPENING

The Mayor declared the meeting open at 9.32am.

2 RECORD OF ATTENDANCE AND LEAVE OF ABSENCE

MEMBERS PRESENT:

Cr K Williams	Mayor
Cr W Boglary	Deputy Mayor and Councillor Division 1
Cr P Mitchell	Councillor Division 2
Cr P Gollè	Councillor Division 3
Cr L Hewlett	Councillor Division 4
Cr M Edwards	Councillor Division 5
Cr J Talty	Councillor Division 6
Cr M Elliott	Councillor Division 7
Cr T Huges	Councillor Division 8
Cr P Gleeson	Councillor Division 9
Cr P Bishop	Councillor Division 10

EXECUTIVE LEADERSHIP TEAM:

Mr B Lyon	Chief Executive Officer
Mr N Clarke	General Manager Organisational Services
Mrs L Rusan	General Manager Community & Customer Services
Mr G Soutar	General Manager Infrastructure & Operations
Mrs D Corbett-Hall	Chief Financial Officer
Ms A Daly	Head of Human Resources

MINUTES

Mrs J Parfitt	Corporate Meetings & Registers
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3 MOTION TO ACCEPT LATE ITEM

COUNCIL RESOLUTION

Moved by: Cr W Boglary
Seconded by: Cr P Gleeson

That a late item – Ten Year Capital Works Program – be received and discussed as Item 6.5.

CARRIED 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

4 DECLARATION OF MATERIAL PERSONAL INTEREST OR CONFLICT OF INTEREST ON ANY ITEMS OF BUSINESS

Nil.

5 BUDGET ADDRESS BY THE MAYOR

[Mayor's Budget Address](#)

2016-17 Budget address

Thursday 14 July 2016

It gives me great pleasure to present Redland City Council's 2016-17 Budget.

This first Budget of the new Council is the product of a unified and collaborative approach in the interests of the City as a whole.

I would like to thank my Council colleagues for their input and commend you all for your role in producing a responsible plan which invests heavily in our City and builds on our strong foundations while minimising the cost impact on our residents.

This is a "business as usual" Budget which balances the needs of all our communities by providing the services we need now and into the future.

Just as importantly, it does so while staying within our means to ensure our financial resilience at a time of economic uncertainty.

Having balanced books is more important than ever to shield our City from volatility now and into the future.

This Budget achieves that.

It predicts a fourth consecutive operating surplus while maintaining Redland City Council's enviably low debt levels.

There are no new borrowings.

There are no frills.

Under this \$288 million budget, a typical Redland household – that's a category 1a owner occupied property with a property value of about \$306,450 - will see a modest increase of just 0.7 per cent - or about 43 cents a week - including all water consumption, rates and utility charges.

This is by far the best result of any comparable council in South-East Queensland. It compares more than favourably with 72 cents a week extra for Moreton Bay Regional Council, \$1.12 for the Gold Coast, \$1.35 for Brisbane, \$1.40 for Logan, \$2.02 for Ipswich and \$2.14 for the Sunshine Coast.

And this increase covers only a small part of the extra impost on Council from rises in utilities and other State Government charges.

Council has been heavily affected by a 9.2 per cent increase in State Government bulk water costs in particular.

This is the fifth consecutive Budget that Council has had to accommodate hefty increases in the State Government's bulk water costs to about \$33.3 million.

It follows an increase of about 10 per cent last year, which we offset.

Again, Council has sought to absorb millions of dollars in external costs rather than passing them on to residents.

Unfortunately, we cannot absorb it all and still provide the high level of services our communities deserve.

At the same time, we have kept our retail water costs at last year's levels to minimise the impact on residents by limiting the increase in total water and waste charges to 2.55 per cent.

Once increases in water and utilities costs are removed, the average residential owner-occupied general rate has in fact fallen by 3.1 per cent.

Redland is the only major Council in South East Queensland to have achieved this.

Cost-of-living pressures faced by residents were at the forefront when framing this Budget.

So, too, was the economic uncertainty which continues to affect our lives.

While there is always a temptation to "cut to the bone" when setting our rates, it is incumbent on us to ensure we safeguard our City against economic volatility.

This year's headline rate rise – essentially the increase in total revenue from rates and utilities – allows us to achieve that delicate balance.

This headline rate reflects Council's Consumer Price Index and spending patterns. The weighted percentage change once State Government water costs are removed works out to 2.15 per cent – just below Redland City Council's blended CPI of 2.16 per cent.

It is important to note that existing ratepayers will fund only a small part of this year's headline rate rise of 3.41 per cent.

Much of the increase in total Council revenue will come from new growth, as well as improved grants funding from the State and Federal governments and substantially higher contributions from development projects.

KEEPING DEBT & COSTS UNDER CONTROL

In our efforts to keep rates rises as low as possible, Council will also continue to seek efficiencies and savings from within by adopting best practice and supporting innovation and new thinking.

The rewards and operational improvements that this will reap will gather momentum in this new financial year.

This is important as we cannot ask residents to pay more unless we are certain we are doing all we can to get best value for the ratepayer dollar.

The 2016-17 Budget achieves among the lowest local government debt levels in South-East Queensland as well as the reassurance that comes with having "money in the bank".

The 2016-17 Budget also includes the creation of a new Community Infrastructure Fund to provide more flexibility in responding to community priorities.

We have maintained this low level of debt and minimal rate increase while increasing rebates to pensioners, with the discount for full pensioners rising \$5 to \$335 and a \$2.50 increase for part-pensioners. We have among the highest pensioner rebates of comparable councils in the region.

Once water, utilities and other charges have been removed, the average residential owner occupied general rate for those with the full pension concession actually decreases by 4.8 per cent.

Council has been able to do this because the City has cash in the bank.

A FAIRER, BALANCED SYSTEM

This budget also brings a rationalisation of ratings categories across the mainland and Southern Moreton Bay Islands to provide for consistency between communities.

This change was inevitable as we mature as a city.

This process was started four years ago and sees our number of rating categories in that time reduced from 45 to 13.

Through it, the islands' rating categories will now reflect those of their neighbours on the mainland.

Some ratepayers will notice an adjustment in the first year, as we introduce this simpler and fairer system for all.

In delivering this balanced, consistent approach, the rate in the dollar for islanders will be reduced in line with that on the mainland and the minimum category 1a rate paid across the City will change to \$901 – up from \$882 on the mainland and \$624 on the Southern Moreton Bay Islands.

While there will be an impact for those on the minimum rate, this reform will bring consistency with one, equal approach for all.

Rates notices will now also define a \$5 component to help support the considerable work of our local award-winning State Emergency Service units as they seek to ensure they can meet the needs of our growing city.

DELIVERING FOR REDLANDERS

This is a responsible and financially prudent budget.

But that does not mean we have had to rein in service delivery or our ambitions and forward planning for our City.

On the contrary – this budget invests significantly in our communities while ensuring we can continue to create the climate for an exciting future.

It strongly reflects what residents have told Councillors they want by delivering a \$77 million capital expenditure plan which commits over \$25 million to road, traffic and transport

upgrades and initiatives - underscoring Council's commitment to making it easier for Redlanders to get around their City and commute.

Its highlights include:

- \$20.97 million for roads projects, including the green seal program on the Southern Moreton Bay islands and Coochiemudlo Island.
- \$7.69 million for infrastructure, including the Cleveland pool redevelopment, stormwater drainage upgrades and expansion, carpark resurfacing, cycleways and footpaths.
- \$4.58 million for open space and conservation projects, including \$500,000 for sportsfield lighting at John Fredericks Park, Capalaba, and playground and park renewals.
- \$8.86 million for marine and foreshore projects, including the seawall program and Macleay Island ramp carpark and seawall and asbestos capping projects.
- \$11.17 million for community and cultural services, including the Community Infrastructure Fund.
- \$1.24 million for new water services.
- \$12.58 million for wastewater projects.
- \$9.72 million for land acquisitions and asset replacement programs.

This first budget of the new Council also has been framed with regard to the impact of the State Government's property revaluations, which Council is obliged to use.

Councillors have sought to minimise this influence by keeping spending and fees in check.

I truly believe that the Redlands is the best place to live, work, relax and do business.

That does not mean that it cannot be a better place.

Through the 2016-17 Budget, Council continues to invest in improving our community wellbeing through funding for parks and the environment, as well as improving roads, footpaths and cycleways.

The sound financial platform it provides this City is essential as we drive our vision for the future of Redlands, one which sees:

- Growth in local employment opportunities, particularly for our youth;
- Development of our undeniable tourism potential through strong support for community festivals and events, as well as the opportunities to come as North Stradbroke Island transitions away from sand mining;
- Investment in local transport and traffic initiatives; and
- Enhancement of our already enviable lifestyle.

We have \$1.4 billion in investment on the horizon through the redevelopment of Cleveland's Toondah Harbour, plus about \$50 million worth of approved building and civil works in the pipeline.

Our Economic Development Advisory Board is now getting down to business and will:

- Deliver tangible economic action plans for the Redlands' key industries; and
- Chart a course to achieve our Economic Development Framework's ultimate objectives of 30,000 new jobs and increasing the city's gross regional product to \$6.8 billion by 2041.

It should be noted that our "open for business" stance is paying dividends and the minimal increase in this year's rates is partly the result of a substantial increase in contributions from development projects, which are forecast to top \$29 million in 2016-17.

VOTE OF THANKS

I would like to put on record my sincere thanks to CEO Bill Lyon for leading us to this enviable position, Executive Leadership Team members Nick Clarke, Louise Rusan, Gary Soutar, Andrew Ross and Amanda Daly and our wonderful finance team led by Chief Financial Officer Deborah Corbett-Hall for the work they have done over many months to pave the way to this Budget.

They have worked almost around the clock to present this Budget and their dedication, expertise and patience is very much appreciated.

On behalf of Council, I am proud to commend this year's Budget to you.

Ends

6 BUSINESS**6.1 ADOPTION OF 2016-2017 RATE NOTICE DUE DATES**

Objective Reference: **A855168**
Reports and Attachments (Archives)

Authorising/Responsible Officer:



Deborah Corbett-Hall
Chief Financial Officer

Report Author:

Noela Barton
Finance Manager Financial Operations

PURPOSE

The purpose of this report is for Council to adopt the dates by which the rates and charges must be paid in the 2016-2017 financial year.

BACKGROUND

Section 118 of the *Local Government Regulation 2012* requires a local government to decide the date by which, or the period within which, rates or charges must be paid. The dates must be resolved at the budget meeting.

ISSUES

The following dates are applicable for rates and charges levied in the 2016-2017 financial year.

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Charge Date for Levy	1 Jul 2016	1 Oct 2016	1 Jan 2017	1 Apr 2017
Rate Notice Issue Date	22 Jul 2016	10 Oct 2016	11 Jan 2017	7 Apr 2017
Due Date for Payment	22 Aug 2016	9 Nov 2016	10 Feb 2017	8 May 2017

STRATEGIC IMPLICATIONS**Legislative Requirements**

Section 118(1) of the *Local Government Regulation 2012* (the Regulation) requires a local government to decide the date by which, or the period within which, rates or charges must be paid.

Section 118(2) of the Regulation specifies that the date by which, or the period within which, the rates or charges must be paid must be at least 30 days after the rate notice for the rates or charges issued, or subject to part 10 (Concessions) the same date or period for each person liable to pay the rates or charges.

Section 118(3) of the Regulation specifies the local government must by resolution make the decision at its annual budget meeting.

Risk Management

The due dates for 2016-2017 have been prepared in consultation with key staff in the Billing Services team and with consideration to approved public holidays.

Financial

There is no anticipated financial impact on the organisation with respect to the dates that have been determined.

People

Customer contact escalates with the issue of each rate notice and again on the due date. Departmental areas, such as the Integrated Customer Contact Centre, and teams within the Financial Operations unit are required to ensure staffing levels are appropriate during these times to accommodate the increased customer contact.

Environmental

Nil impact expected as the purpose of the report is to adopt the due date for payment of rate notices issued in the 2016-2017 financial year.

Social

Nil impact expected as the purpose of the report is to adopt the due date for payment of rate notices issued in the 2016-2017 financial year.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcome:

8. Inclusive and ethical governance – Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve community's Redlands 2030 vision and goals.

CONSULTATION

The due dates for the 2016-2017 rate notices have been prepared in consultation with key staff in the Financial Operations unit and with consideration to approved public holidays and the date of the special budget meeting.

OPTIONS

1. That Council resolves to adopt the due dates for payment of rates and charges levied in the 2016-2017 financial year as given in the following table:

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Charge Date for Levy	1 Jul 2016	1 Oct 2016	1 Jan 2017	1 Apr 2017
Rate Notice Issue Date	22 Jul 2016	10 Oct 2016	11 Jan 2017	7 Apr 2017
Due Date for Payment	22 Aug 2016	9 Nov 2016	10 Feb 2017	8 May 2017

2. That Council resolves to request further information.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr T Huges
Seconded by: Cr P Mitchell

That Council resolves to adopt the due dates for payment of the rates and charges levied in the 2016-2017 financial year as given in the following table:

	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Charge Date for Levy	1 Jul 2016	1 Oct 2016	1 Jan 2017	1 Apr 2017
Rate Notice Issue Date	22 Jul 2016	10 Oct 2016	11 Jan 2017	7 Apr 2017
Due Date for Payment	22 Aug 2016	9 Nov 2016	10 Feb 2017	8 May 2017

CARRIED 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

6.2 CATEGORISATION OF LAND FOR DIFFERENTIAL RATING 2016-2017

Objective Reference: A1816133
Reports and Attachments (Archives)

Authorising/Responsible Officer: 
Deborah Corbett-Hall
Chief Financial Officer

Report Author: Noela Barton
Finance Manager, Financial Operations

PURPOSE

The purpose of this report is to submit to Council for adoption the differential rating categories for 2016-2017.

BACKGROUND

Section 81(1) of the *Local Government Regulation 2012* (the Regulation) requires that before a local government may levy differential general rates, it must decide the different categories of rateable land in its local government area.

Section 81(2) of the same regulation requires the local government must, by resolution, make the decision at the local government's budget meeting.

ISSUES

On an annual basis Council reviews the differential rating categories and determines from the objectives and principles outlined in the Revenue Policy and Long-Term Financial Strategy the differential rating categories that will be applied for the following financial year.

Council has determined to continue its path of rate reform and reduce the number of rating categories to simplify and meet the objectives of a principles based rate model and to rate the Southern Moreton Bay Island properties with the remainder of the city.

The differential rating categories for the 2016-2017 financial year have been determined in the course of budget deliberations with Council in consideration of Council objectives, the Revenue Policy and Long-Term Financial Strategy.

STRATEGIC IMPLICATIONS**Legislative Requirements**

Section 81(1) of the Regulation requires that before a local government may levy differential general rates, it must decide the different categories of rateable land in its local government area.

Section 81(2) of the Regulation requires the local government must, by resolution, make the decision at the local government's budget meeting.

Section 81(3) of the Regulation requires the resolution must state the rating categories of rateable land and the description of each category.

Risk Management

The recommendations contained in this report have been reviewed for compliance with the applicable legislation by external legal advisors.

Financial

This determination of rating categories provides the platform for the making and levying of differential general rates for the financial year.

People

The Valuer-General determined that Redland City would receive an annual valuation effective 30 June 2016. Rating legislation requires the general rate to be calculated on the valuation of the land, which can have a significant impact on properties.

Council makes every effort on residential land to reduce the impact where possible.

Environmental

Nil impact expected as the purpose of the report is to submit to council for adoption the differential rating categories for 2016-2017.

Social

Nil impact expected as the purpose of the report is to submit to council for adoption the differential rating categories for 2016-2017.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcome:

8. Inclusive and ethical governance

8.2 Council produces and delivers against sustainable financial forecasts as a result of best practice Capital and Asset Management Plans that guide project planning and service delivery across the City.

CONSULTATION

The Differential General Rating Categories for 2016-2017 are put forward for adoption after consultation with the Mayor and Councillors, the Executive Leadership Team and Financial Services officers.

OPTIONS

1. That Council resolves to adopt the rating categories as given in the Officer's recommendation.
2. That Council requests further information through a workshop on the Differential General Rating Categories, noting that this would delay adoption of the 2016-2017 annual budget.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr P Bishop
Seconded by: Cr P Gleeson

That Council resolves to adopt the following rating categories for the 2016-2017 financial year, as given in the table below:

Rating Category	Rating Category Description
1a	Includes all rateable land with a value equal to or less than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, and is the registered owner's principal place of residence.
1b	Includes all rateable land with a value greater than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, and is the registered owner's principal place of residence.
2a	Includes all rateable land with a value equal to or less than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, that is NOT the registered owner's principal place of residence.
2b	Includes all rateable land with a value greater than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, that is NOT the registered owner's principal place of residence.
2c	Includes all vacant rateable land, other than that categorised in rating category 10.
6	Includes all rateable land that is used in whole or in part for a commercial or industrial purpose, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for commercial or industrial purposes, other than that categorised in rating category 19.
8	Includes all rateable land that is used in whole or in part for quarry or extractive industry purposes, or intended for use in whole or in part by virtue of its improvements, or activities conducted upon the land of quarry or extractive industry purposes.
10	<p>Includes all rateable land that has been identified as having an insurmountable drainage constraint or a constraint of such nature that it is unlikely a development permit, or permits, for the erection of a dwelling house on the land would be granted. Includes some rateable land that has been identified as having significant conservation values. All rateable land included in this category identified with insurmountable drainage problems or conservation values is zoned Conservation Sub-Area CN1 in the Redlands Planning Scheme.</p> <p>This category also includes all rateable land on the Southern Moreton Bay Islands that is vacant and has been included within the Open Space zone of the Redlands Planning Scheme.</p>

Rating Category	Rating Category Description
11	Includes subdivided land that is not yet developed in accordance with Section 50 of the <i>Land Valuation Act 2010</i> .
14	One or more land parcels where the land is used in whole or in part for the purpose of a retail shopping centre that is located in one or more buildings – the buildings may be separated by common areas or other areas owned by the owner or a road – with a total gross lettable floor area greater than 10,000 square metres whose tenants include one or more major supermarkets, and 5 or more national retail chain stores or food outlets.
16	One or more land parcels where self-contained places of business are located in one or more buildings—the buildings are separated by common areas or other areas owned by the owner or a road—and the land is used in whole or in part for carrying on retail business having 20 or more self-contained places of business, one of which is a supermarket, where the cluster of businesses are promoted, or generally regarded, as a shopping centre or shopping village.
17	One or more land parcels where self-contained places of business are located in one or more buildings—the buildings may be separated by common areas or other areas owned by the owner or a road—and the land is used in whole or in part for carrying on retail business having 5 or more self-contained places of business, one of which is a supermarket or grocery outlet, where the cluster of businesses are promoted, or generally regarded, as constituting a shopping court or shopping centre.
19	One or more land parcels where two or more self-contained places of business are located in one or more buildings—the buildings are separated by common areas or other areas owned by the owner or a road—and the total land area is greater than or equal to 4,000 square metres.

CARRIED 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

6.3 REDLAND WATER ANNUAL PERFORMANCE PLAN 2016-2017

Objective Reference: A1578221
Reports and Attachments (Archives)

Attachment: [Redland Water Annual Performance Plan 2016-2017](#)

Authorising/Responsible Officer:



Gary Soutar
General Manager Infrastructure &
Operations

Report Author:

Shelley Thompson
PA to General Manager Infrastructure &
Operations

PURPOSE

The purpose of this report is for council to adopt Redland Water's annual performance plan (APP) for 2016-2017 to meet the requirement of the *Local Government Regulation 2012*.

BACKGROUND

Redland Water (RW) is a commercial business unit (CBU) of Redland City Council (RCC).

Section 175 of the *Local Government Regulation 2012* states the annual operational plan for a local government must:

1. be consistent with its annual budget, and
2. state how the local government will:
 - a) progress the implementation of the 5-year corporate plan during the period of the annual operational plan; and
 - b) manage operational risks; and
3. include an annual performance plan for each commercial business unit of the local government.

It goes on to say that an APP for a CBU is a document stating the following for the financial year: the:

- a) unit's objectives;
 - b) nature and extent of the significant business activity the unit is to conduct;
 - c) unit's financial and non-financial performance targets;
 - d) nature and extent of the community service obligations (CSOs) the unit must perform;
 - e) cost of, and funding for, the CSOs;
 - f) unit's notional capital structure, and treatment of surpluses;
-

- g) unit's proposed major investments;
- h) unit's outstanding and proposed borrowings;
- i) unit's policy on the level and quality of service consumers can expect;
- j) delegations necessary to allow the unit to exercise autonomy in its commercial activities;
- k) type of information that the unit's reports to the local government must contain.

ISSUES

RW has conducted a review of its APP for the 2016-2017 financial year and this is now presented for adoption.

STRATEGIC IMPLICATIONS

Legislative Requirements

The *Local Government Act 2009* (the *Act*) and the *Local Government Regulation 2012* (the *Regulation*) govern the operation of business units run by local governments.

Section 175 of the *Local Government Regulation 2012* states a local government's operational plan for the financial year must include an APP for each commercial unit.

Risk Management

Not applicable.

Financial

Not applicable.

People

Not applicable.

Environmental

Not applicable.

Social

Not applicable.

Alignment with Council's Policy and Plans

This report aligns with council's corporate plan ensuring council's existing infrastructure assets are managed to ensure current service standards are maintained or improved.

CONSULTATION

Consultation has occurred between the:

- General Manager Infrastructure & Operations;
- Group Manager Water & Waste Operations;
- Group Manager Water & Waste Infrastructure; and
- Business Partnering team.

OPTIONS

1. To adopt the Redland Water Annual Performance Plan for 2016-2017 as attached.
2. To adopt the Redland Water Annual Performance Plan for 2016-2017 with amendments.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr L Hewlett
Seconded by: Cr M Edwards

That Council resolves to adopt the Redland Water Annual Performance Plan for 2016-2017 as attached.

CARRIED 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

REDLAND WATER

A commercial business unit of Redland City Council

Water & wastewater services

Annual Performance Plan 2016-17

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1 Introduction

Redland Water is a commercial business unit (CBU) of Redland City Council (RCC).

The *Local Government Act 2009* (the *Act*) and the *Local Government Regulation 2012* (the *Regulation*) govern the operation of business units run by local governments.

In deciding whether an activity should be a significant business activity for the 2016-17 financial year, local governments must consider the operating expenditure for the 2015-16 financial year less any depreciation included therein and any expenditure included therein to achieve competitive neutrality which is not actually incurred by the local government plus any loan redemption payments in that year.

Section 19 of the *Local Government Regulation 2012* was recently amended to increase the thresholds. The thresholds for the 2016-17 financial year are therefore as follows:

- for water and sewerage combined activities - \$13.75m; and
- for any other business activity - \$9.2m.

Section 175 of the *Local Government Regulation 2012* states:

- 1) The annual operational plan for a local government must:
 - (a) be consistent with its annual budget; and
 - (b) state how the local government will:
 - (i) progress the implementation of the 5-year corporate plan during the period of the annual operational plan; and
 - (ii) manage operational risks; and
 - (c) include an annual performance plan for each commercial business unit of the local government.
- 2) An annual performance plan for a commercial business unit is a document stating the following for the financial year, the:
 - (a) unit's objectives;
 - (b) nature and extent of the significant business activity, the unit is to conduct;
 - (c) unit's financial and non-financial performance targets;
 - (d) nature and extent of the community service obligations the unit must perform;
 - (e) cost of, and funding for, the community service obligations;
 - (f) unit's notional capital structure, and treatment of surpluses;
 - (g) unit's proposed major investments;
 - (h) unit's outstanding, and proposed, borrowings;
 - (i) unit's policy on the level and quality of service consumers can expect;
 - (j) delegations necessary to allow the unit to exercise autonomy in its commercial activities;
 - (k) type of information that the unit's reports to the local government must contain.
- 3) A local government may omit information from the copies of the annual performance plan made available to the public if:
 - (a) the information is of a commercially sensitive nature to the commercial business unit; and
 - (b) the information is given to each of the local government's councillors.

Note – See also section 171 (Use of information by councillors) of the Act.
- 4) The local government may change an annual performance plan for a commercial business unit at any time before the end of the financial year.

The *Regulation* also requires the CBU's performance to be monitored by the local government against performance targets mentioned in the annual performance plan (APP).

2 Key principles of a commercial business unit

This APP supports the key principles of commercialisation as detailed in section 28 of the *Regulation*, which are:

- (a) clarity of objectives;
- (b) management autonomy and authority;
- (c) accountability for performance; and
- (d) competitive neutrality.

3 Redland City Council vision

“Forward thinking, engaged and focused on enriching community lifestyles”.

4 Redland Water vision, objectives and functions

4.1 Business focus

4.1.1 Vision

To be recognised as a professional water management business that continually improves and adapts our service to customers in support of Council’s vision and objectives for the city.

4.1.2 Mission

To meet or exceed agreed standards of water and wastewater services while managing the business for long-term success.

4.1.3 Key drivers

The key business drivers are:

- customer service;
- business efficiency;
- environmental sustainability;
- pricing arrangements that reflect true costs, full cost recovery and regulatory requirements;
- competitiveness; and
- the provision of a safe working environment.

5 Roles of each party

5.1 Redland City Council’s role

- Owner of business
- Specifies levels of service
- Customer of Redland Water

5.2 Redland Water’s role

- Service provider for planning and operation of assets
- Customer of Redland City Council
- Owner of water and wastewater assets

6 Undertakings by the parties

6.1 Redland City Council

RCC has delegated management autonomy to Redland Water's management team for:

- entering into contracts in the name of the business unit as a commercial business of Council in line with Council delegations;
- completing approved programs in accordance with Council's budget, operational and corporate plans as well as Redland Water's performance plan;
- promoting and presenting Redland Water to the community as a professional commercial business by undertaking educational, promotional and customer activities;
- developing and implementing budgets and long-term pricing models and financial plans.

RCC will compensate Redland Water the cost of providing any community service obligations (CSOs) in line with section 24 of the *Regulation*. These will be reviewed on an annual basis as part of the performance plan and the budget development process.

Council will buy water and wastewater services from Redland Water under the same terms and conditions as customers.

RCC will operate in accordance with various policies and the corporate plan.

6.2 Redland Water

Redland Water will:

- provide water and wastewater operations;
- conduct its business and operations in compliance with the requirements of the *Environmental Protection (Water) Policy 2009 of the Environmental Protection Act 1994*, the *South-East Queensland Water (Distribution and Retail Restructuring) Regulation 2010 of the South-East Queensland Water (Distribution and Retail Restructuring) Act 2009*, the *Local Government Act 2009*, the *Water Act 2000*, the *Water Supply (Safety and Reliability) Regulation 2011 of the Water Supply (Safety and Reliability) Act 2008*, the *Local Government Regulation 2012* and other relevant acts and regulations;
- operate within National Competition Policy (NCP) guidelines and deliver an annual net return to Council as detailed in this plan;
- adopt the principles of ecologically sustainable development;
- plan for, build, operate and maintain assets to ensure nominated service levels are maintained;
- commit to the overall Council vision of operating within a best value framework - value for money will be superior to lowest pricing;
- use Council's full range of corporate services by entering into service level agreements (SLAs) with Council;
- implement the Netserv Plan
- provide monthly reports on its financial and non-financial performance;
- show due diligence in immediately reporting any serious non-compliances or incidents to Council;
- pursue and undertake private works on a full cost plus profit basis provided the works fall within the scope, skill and competencies of assigned staff and contractors. Financial risk of Council must be considered when undertaking significant private works projects;
- develop and action a strategic asset management plan (SAMP).

7 Redland City corporate plan objectives

To address key strategies within the RCC Corporate Plan 2015-2020, Redland Water will:

- supply healthy water in an ecologically sustainable manner by planning, designing, constructing, operating and maintaining a high quality water distribution system; and
- process wastewater in an ecologically sustainable manner by planning, designing, constructing, operating and maintaining a system for the collection, treatment and disposal of wastewater and biosolids.

8 Redland Water's strategies for achieving objectives

Redland Water will strive to show high levels of performance in the following areas in achieving the objectives:

- quality products and service;
- customer services including timely response to complaints and requests; and
- environmental and safety standards.

Other initiatives that will be undertaken to support the objectives are:

- improving the value of the business and meeting Council's capital structure and net return targets;
- managing costs to improve value to customers;
- strengthening demand management to meet the south-east Queensland (SEQ) regional targets for per capita water consumption;
- monitoring and reporting on key financial and non-financial performance indicators; and
- meeting the objectives of the Council of Australian Governments (COAG) and NCP reforms.

9 Redland Water services

Chapter 3A Part 2 of the *South-East Queensland Water (Distribution and Retail Restructuring) Act 2009* states that, from the end of June 2012, Redland Water, as a commercialised business unit of RCC, will be a service provider subject to the *Water Supply (Safety and Reliability) Act 2008*.

Chapter 2 Part 3 Division 2 of the *Water Supply (Safety and Reliability) Act 2008* provides Redland Water with the general power of a service provider to operate water and wastewater services within the RCC area with current service delivery areas.

The nature and scope of Redland Water's main activities and undertakings are:

9.1 Water supply service

Redland Water's undertaking for water supply will include the planning, construction, operation and maintenance of the following assets:

- reticulation network;
- trunk mains;
- services;
- meters;
- hydrants;
- pump stations;
- reservoirs; and
- water boosters.

9.2 Wastewater service

Redland Water's undertaking for wastewater supply will include the planning, construction, operation and maintenance of the following assets:

- wastewater treatment plants (WWTPs);
- pump stations;
- pressure mains;
- reticulation network;
- manholes;
- effluent mains;
- developing recycled water opportunities;
- irrigation and reuse systems; and
- the provision of trade waste services.

10 Reporting

10.1 Reporting structure

In line with the key principles of commercialisation in section 28(b) of the Regulation, Redland Water has autonomy in its day-to-day operations.

The reporting structure is such that the General Manager Infrastructure & Operations reports to the Chief Executive Officer (CEO) of RCC regarding Redland Water.

10.2 Reporting

Redland Water will provide the following reports:

Monthly:

- monthly key performance indicators (KPIs) as shown in the attached Redland Water scorecard indicators – 2016/17;
- standard set of financial reports; and
- WWTP performance.

Yearly:

- yearly KPIs as shown in the attached Redland Water scorecard indicators – 2016-17;
- statement of financial performance;
- statement of financial position; and
- annual budget as part of corporate process.

11 Meeting our customers' needs

11.1 Customer service standards

Water and wastewater

Section 115 of the *Water Supply (Safety & Reliability) Act 2008* requires service providers to prepare a customer service standard (CSS) for its water and wastewater services. It also requires the service provider to clearly state the level of service to be provided to customers, the process for service connection, billing, metering, accounting, customer consulting, complaints and dispute resolution.

The CSS also contains any other matters as mentioned in guidelines issued by the Department of Environment & Water Supply (DEWS). It is reviewed annually and customers are advised of significant changes.

A copy of Redland Water's CSS is available online or from Council's customer service centres.

For 2016-17 CSS, Redland Water will make every effort to:

Water

- respond to discoloured water complaints within 4 hours;
- make sure at least 98% of properties, when tested, have a minimum 22 metres static head and flow to the atmosphere of at least 30 litres a minute at the meter;
- improve inadequate water pressure and flow within 28 working days of a test for water services otherwise we will advise of actions required;
- make sure there are no more than 12 water quality incidents per month caused by the distribution network;
- respond to general requests within 5 working days;
- respond to loss of supply within 1 hour on mainland;
- restore 97% of mainland interruptions caused by disruptions in the distribution network within 5 hours;
- make sure there are no more than 8 water main breaks and leaks per month for every 100 kilometres within the distribution network; and
- connect new water services for mainland standard connections within 15 working days of the request.

Wastewater

- restore service to customers within 5 hours following a mainland incident;
- respond to 90% of mainland wastewater blockages or overflows within 1 hour;
- make sure there are no more than 7 dry weather overflows each month;
- respond to reports of odour on the mainland within 5 hours;
- make sure there are no more than 3 odour complaints per month; and
- respond to general requests within 5 working days.

11.2 Customer advice

Redland Water will provide a range of information relating to service advice, accounts and charges on request.

Redland Water will make available information to customers through the use of fact sheets, Redland Water's internet pages, community education programs and so on.

The CSS for water and wastewater also contains useful advice on sustainable water supply and a complaints resolution process for dealing with customer requests and concerns.

11.3 Seeking feedback from our customers and community

Redland Water will collect community feedback information and participate in community consultations. Feedback from surveys and consultation will be used to gauge acceptance of service levels. This mechanism is seen by the CBU as a valuable input into improving services delivery.

Customer feedback may be collected through some or all of the following forms:

- recording unsolicited complaints and comments;
- management or staff attendance at community consultation sessions; and
- formal surveys by a third party consultant or formal surveys by in-house staff as part of Council process.

12 Planning for the future

12.1 Financial planning

- Redland Water will review its financial model on a yearly basis. The financial model will be for a period of no less than 10 years.
- The CBU's budget will be formulated on an annual basis and reviewed during the financial year in accordance with the timeframes set by Council, the anticipated capital structure and Council's net return expectations.

12.2 Assets

Redland Water will optimise assets and strive for best value of operations by:

- regularly assessing assets and development of planning reports;
- implementing and improving preventative maintenance programs;
- enhancing asset condition ratings and information;
- timely updating of asset databases;
- improving data for calculation of valuations;
- considering contemporary valuation methodologies in accordance with effective NCP pricing principles;
- prepare and action a SAMP; and
- considering the risk of possible obsolescence when evaluating use of advancing technology.

12.3 Employment and training plan

Redland Water will make sure the intellectual property of the CBU is retained and operational processes are maintained in perpetuity by implementing the corporate human resource plan which will:

- recognise the need for succession planning;
- adopt the staff performance appraisal process;
- adopt Council's policy on remuneration packages for staff; and
- undertake staff training programs based on legislative requirements and a skills gap analysis.

12.4 Financial risk

Redland Water will adopt strategies to minimise financial risk by:

- continually reviewing and refining the costing and quotation of jobs;
- following a structured but flexible process for quotation and tendering in line with corporate processes;
- maximising the use of grants and/or subsidies for works;
- ensuring appropriate levels of headworks payments are collected from developers and property owners where applicable;
- adopting Council's policies on funding, so that an appropriate level of depreciation ensures long-term cash flows are not jeopardised;
- ensuring developer contributions are transferred to reserves where appropriate;
- holding an appropriate level of insurance cover; and
- monitoring the sundry debtors to ensure revenues are maximised.

13 Revenue

Revenues are collected by Council and transferred to Redland Water for all services it provides.

13.1 Collection of rates

Redland Water's water and wastewater charges will be integrated on an RCC rate notice.

All outstanding rates will appear in Redland Water's balance sheets.

13.2 Collection of fees, charges and miscellaneous incomes

Revenues for fees and charges will be collected in the following manner:

- prepayment for works associated with developments, new properties or alterations to infrastructure; and
- revenue for other works including trade waste fees will be by invoice with a 30-day payment period.

13.3 Community service obligations (CSOs)

CSO payments will be made by Council for services supplied for less than full cost price in accordance with Council pricing, Council policy or Council operations. A summary of the CSOs will be provided in Council's annual report in accordance with the *Local Government Regulation 2012*.

CSOs may include:

- concessions provided to sporting bodies or clubs;
- concessions, remissions or rebates for specific persons stated in a policy;
- any non-commercially driven concession or remission provided by resolution of Council;
- community services; and
- special audits and assessments outside commercial requirements.

Current CSOs for Council 2016/17 are:

Job Name	Description of the nature of the CSO	Budget Year 1	Estimate Year 2	Estimate Year 3
		2016-17 \$'000s	2017-18 \$'000s	2018-19 \$'000s
Water concession not for profit	Reduced charges for water for charities and not for profit organisations	197	199	201
Wastewater concession not for profit	Reduced charges for wastewater for charities and not for profit organisations	274	277	280
		471	476	481

13.4 Measurement of water consumptions

All water supplied will be measured through a water meter (including consumption through fire hydrants and water filling stations). Water meters will be read 4 times per annum and water meters upgraded as part of a progressive replacement program.

A permit will be required to take water from fire hydrants or tanker filling stations (Fire Services using hydrants for firefighting only exempted) and for recycled water drawn from Redland Water's recycled water filling facilities. Redland Water may issue a metered standpipe which will incur a bond and hire fee. The potable water or recycled water consumption as indicated on the standpipe will also be charged.

14 Financial Structure

Redland Water show as separate units within RCC's financial ledgers.

A separate accounts payable and receivable ledger will operate within RCC's financial system to allow for easy identification of payments.

14.1 Capital structure

The consolidated capital structure of the CBU will comprise community equity to the value of assets less liabilities.

The 10-year Debt to Debt + Equity level shall be in the range of 35-55%, currently the planned level for 2016/17 shall be 48%.

14.2 Physical assets

In accordance with the initial CBU establishment plan, the capital structure of Redland Water will include all current and non-current assets and liabilities and equity shown in the financial statements.

14.3 Monetary assets

All current assets as recorded in Redland Water including reserves, debtors and prepayments are to be managed by the CBU.

14.4 Investment

RCC's financial services section will invest all excess cash held by Redland Water at the best possible interest rate.

14.5 Cash balances

The cash balances shall be held at a level that equates to 3-4 months annualised average operational costs.

14.6 Loans

The CBU will use debt to fund large infrastructure projects associated with the generation of revenue in line with corporate guidelines and Executive Leadership Team (ELT) direction.

14.7 Subsidy

Redland Water will optimise the use of available grants and subsidies by managing the forward planning of future works programs.

14.8 Recognition of assets

Assets will be recognised using industry standards and the methodologies developed through Council's asset valuation policy, the *Local Government Regulation 2012*, and the *Australian Accounting Standards*.

14.9 Depreciation

Redland Water will depreciate its assets in accordance with the *Australian Accounting Standards* having regard for contemporary depreciation methods.

14.10 Pricing policies

Redland Water will price its services in accordance with NCP methodologies while taking into account RCC policy. This may include introducing additional user pays type fees and charges.

Water charges are set as a 2-part tariff – an access charge and a consumption charge.

Wastewater charges are set as one tariff based on sewer units.

Commercial and industrial properties are charged on a per lot and/or per pedestal or equivalent pedestal (urinal) basis.

14.11 Net return to Council

Redland Water will provide to Council a surplus made up of dividend, income tax and internal debt finance structuring to the value of the following:

Tax on operating capability @ 30% - calculated for each individual product, i.e. water and wastewater.

Dividend: 75% on earnings after tax and other agreed exclusions – calculated for each individual product, i.e. water and wastewater.

To achieve the surplus the following parameters will need to be considered:

Revenue: Water increased in line with long-term pricing and financial modeling of Maximum Allowable Revenue (MAR).

Revenues should be modeled to meet the requirements and commercial rates of return required by NCP reforms.

Expenses: Wages increases in line with enterprise bargaining agreement (EBA) and commercial activity needs.

Goods and services increased by no greater than CPI, growth and environmental or legislative influences.

Net Return to Council: The net return to Council is made up of the following:

- + Tax
- + Dividend
- + Internal expenses
- + Competitive neutrality expenses
- + Internal interest
- Internal revenues
- CSO recovery

14.12 Reserves

Constrained cash reserves (Redland Water 543 & Wastewater 544)

In late 2013/14 Redland Water established 2 constrained cash reserves on its balance sheet - one each for water and waste water. The purpose of these reserves was to capture any over recovery of maximum allowable revenue that resulted due to price smoothing an expected bulk water increase of 31% in 2017/18. This bulk water price was referred by the Queensland State Government for investigation by the Queensland Competition Authority (QCA). As a result, the bulk water price has now been smoothed to approximately 10% per annum increases. These reserves, intent and future requirement will be fully reviewed during 2016/17.

Constrained capital works reserves (Redland Water 5134 & Wastewater 5135)

Developer cash contributions received by Redland Water are transferred to constrained cash reserves. It is the purpose of this reserve to fund future capital works that relate to projects that are classified upgrade, expansion or new projects.

14.13 Developer contributions

Redland Water will appropriate developer contributions to the capital works reserve less a portion to be recorded as operating revenue that equates to the interest on Queensland Treasury Corporation (QTC) loans for that year.

Donated assets will be recorded as revenue and the value recorded to the balance sheet as a non-current asset. Donated assets will be recorded in the electronic asset register and as constructed data recorded in the GIS system.

ATTACHMENTS

ATTACHMENT 1 – OPERATIONAL BUDGET 2016-17 – 3 YEARS

	Budget Year 1 2016-17 \$'000s	Estimate Year 2 2017-18 \$'000s	Estimate Year 3 2018-19 \$'000s
Revenue			
Utility charges	98,341	101,003	104,415
<i>Less: Pensioner remissions and rebates</i>	(471)	(476)	(481)
Fees and charges	315	333	352
Operating grants and subsidies	0	0	0
Operating contributions and donations	0	0	0
Interest external	878	901	924
Community service obligation	471	476	481
Other revenue	2,562	2,626	2,694
Total revenue	102,096	104,863	108,384
Expenses			
Employee benefits	7,939	8,179	8,432
Materials and services	46,542	51,089	53,821
Finance costs other	0	0	0
Other expenditure	0	0	0
Net internal costs	3,426	3,891	3,998
Total expenses	57,907	63,159	66,251
Earnings before interest, tax and depreciation (EBITD)	44,189	41,704	42,133
Interest expense	0	0	0
Internal interest	18,765	19,000	19,175
Depreciation and amortisation	16,505	17,068	17,618
Operating surplus/(deficit)	8,918	5,637	5,340

ATTACHMENT 2 – CAPITAL FUNDING 2016-17 – 3 YEARS

	Budget Year 1 2016-17 \$'000s	Estimate Year 2 2017-18 \$'000s	Estimate Year 3 2018-19 \$'000s
Proposed sources of capital funding			
Capital contributions and donations	6,200	6,355	6,514
Capital grants and subsidies	339	0	0
Proceeds on disposal of non current assets	0	0	0
Capital Transfer to/from Reserves	(713)	(2,285)	(3,289)
Non cash contributions	3,065	3,098	3,140
New loans	0	0	0
Funding from utility revenue	7,993	5,856	6,210
Total sources of capital funding	16,883	13,024	12,575
Proposed application of capital funds			
Contributed assets	3,065	3,098	3,140
Capitalised goods & services	13,598	9,768	9,285
Capitalised employee costs	220	158	150
Loan redemption	0	0	0
Total Application of Capital Funds	16,883	13,024	12,575
Other budgeted items			
Transfers to constrained operating reserves	0	0	0
Transfers from constrained operating reserves	0	0	0
WDV of assets disposed	0	0	0
Income tax	5,557	4,527	4,498
Dividend	9,724	7,922	7,872

ATTACHMENT 3 – KEY PERFORMANCE INDICATORS 2016-17

Water:	=	1276km mains	Wastewater:	=	1169km mains
No. active meters (incl multiple meters/prop)	=	56,190	No. of active wastewater services	=	50,230 (non vacant)
No connected props (incl CTS – no children)	=	54,859	Total no. wastewater services	=	51,650 (vacant & non vacant)
Total no connected props (include child props and not including MPPM)	=	61,063			
MPPM	=	604			
Child properties	=	6,808			

KRA and Goals	REDLAND WATER SCORECARD WATER & WASTEWATER INDICATORS – 2016/17	Monthly Target	Unit	Reporting Frequency	Annual Target
Financial management Ensure the long term financial viability of the city and provide public accountability in financial management.	Operating revenue (actual to budget)	+/- 5%	%	Monthly	=/-5%
	Operating goods and services expenditure (actual to budget)	+/- 5%	%	Monthly	=/-5%
	Capital expenditure (actual to budget)	+/- 5%	%	Monthly	=/-5%
	Treatment costs per property serviced (wastewater)	\$10.99	\$	Monthly	\$120.89
	Maintenance costs per property serviced (water)	\$4.04	\$	Monthly	\$44.45
	Maintenance costs per property serviced (wastewater)	\$7.49	\$	Monthly	\$82.41
Deliver essential services Provide and maintain water, waste services, roads, drainage and support the provision of transport and waterways infrastructure to sustain our community.	Number WWTP non-conformances with EHP licence	max 0.5	#	Monthly	max 6
	% compliance with Australian Drinking Water Guidelines (ADWG) within distribution system. Does not include non-compliant water received at the point of transfer to the distribution system, i.e. from the bulk water authority or the bulk transport authority.	min 98	%	Monthly	min 98
People management Development of organisational cultural values and people behaviours in order to meet agreed community expectations.	LTIFR	NA	Lost time injury frequency rate	Annually	max 20

6.4 REDWASTE ANNUAL PERFORMANCE PLAN 2016-2017

Objective Reference: A1578223
Reports and Attachments (Archives)

Attachment: [RedWaste Annual Performance Plan 2016-2017](#)

Authorising/Responsible Officer:



Gary Soutar
General Manager Infrastructure &
Operations

Report Author:

Shelley Thompson
PA to General Manager Infrastructure &
Operations

PURPOSE

The purpose of this report is for council to adopt RedWaste's annual performance plan (APP) for 2016-2017 to meet the requirement of the *Local Government Regulation 2012*.

BACKGROUND

RedWaste is a commercial business unit (CBU) of Redland City Council (RCC).

Section 175 of the *Local Government Regulation 2012* states the annual operational plan for a local government must:

4. Be consistent with its annual budget, and
5. State how the local government will:
 - a) Progress the implementation of the 5-year corporate plan during the period of the annual operational plan; and
 - b) Manage operational risks; and
6. Include an annual performance plan for each commercial business unit of the local government.

It also states that an APP for a CBU is a document containing the following for the financial year: the:

- l) Unit's objectives;
 - m) Nature and extent of the significant business activity the unit is to conduct;
 - n) Unit's financial and non-financial performance targets;
 - o) Nature and extent of the community service obligations (CSOs) the unit must perform;
 - p) Cost of, and funding for, the CSOs;
 - q) Unit's notional capital structure, and treatment of surpluses;
 - r) Unit's proposed major investments;
 - s) Unit's outstanding and proposed borrowings;
-

- t) Unit's policy on the level and quality of services consumers can expect;
- u) Delegations necessary to allow the unit to exercise autonomy in its commercial activities;
- v) Type of information that the unit's reports to the local government must contain.

ISSUES

RedWaste has conducted a review of its APP for the 2016-2017 financial year and this is now presented for adoption.

STRATEGIC IMPLICATIONS

Legislative Requirements

The *Local Government Act 2009* (the *Act*) and the *Local Government Regulation 2012* (the *Regulation*) govern the operation of business units run by local governments.

Section 175 of the *Local Government Regulation 2012* states a local government's operational plan for the financial year must include an APP for each commercial unit.

Risk Management

Not applicable.

Financial

Not applicable.

People

Not applicable.

Environmental

Not applicable.

Social

Not applicable.

Alignment with Council's Policy and Plans

This report aligns with council's corporate plan ensuring council's existing infrastructure assets are managed to ensure current service standards are maintained or improved.

CONSULTATION

Consultation has occurred between the:

- General Manager Infrastructure & Operations;
- Group Manager Water & Waste Operations;
- RedWaste Service Manager;
- Group Manager Water & Waste Infrastructure;
- Principal Waste Planner; and
- Business Partnering team.

OPTIONS

1. That Council resolves to adopt the RedWaste Annual Performance Plan for 2016-2017 as attached.
2. That Council resolves to adopt the RedWaste Annual Performance Plan for 2016-2017 with amendments.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr T Huges
Seconded by: Cr M Elliott

That Council resolves to adopt the RedWaste Annual Performance Plan for 2016-2017 as attached.

CARRIED 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

REDWASTE

A commercial business unit of Redland City Council

Performance Plan 2016-17

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1 Introduction

RedWaste is a commercial business unit (CBU) of Redland City Council (RCC).

The *Local Government Act 2009* (the *Act*) and the *Local Government Regulation 2012* (the *Regulation*) govern the operation of business units run by local governments.

In deciding whether an activity should be a significant business activity for the 2016-17 financial year, local governments must consider the operating expenditure for the 2015-16 financial year less any depreciation included therein and any expenditure included therein to achieve competitive neutrality which is not actually incurred by the local government plus any loan redemption payments in that year.

Section 19 of the *Regulation* was recently amended to increase the thresholds. The thresholds for the 2016-17 financial year are therefore as follows:

- for water and sewerage combined activities - \$13.75m; and
- for any other business activity - \$9.2m.

Section 175 of the *Regulation* states:

- 1) The annual operational plan for a local government must:
 - (a) be consistent with its annual budget; and
 - (b) state how the local government will:
 - (i) progress the implementation of the 5-year corporate plan during the period of the annual operational plan; and
 - (ii) manage operational risks; and
 - (c) include an annual performance plan for each CBU of the local government.
- 2) An annual performance plan for a CBU is a document stating the following for the financial year, the:
 - (a) unit's objectives;
 - (b) nature and extent of the significant business activity the unit is to conduct;
 - (c) unit's financial and non-financial performance targets;
 - (d) nature and extent of the community service obligations the unit must perform;
 - (e) cost of, and funding for, the community service obligations;
 - (f) unit's notional capital structure, and treatment of surpluses;
 - (g) unit's proposed major investments;
 - (h) unit's outstanding and proposed, borrowings;
 - (i) unit's policy on the level and quality of service consumers can expect;
 - (j) delegations necessary to allow the unit to exercise autonomy in its commercial activities;
 - (k) type of information that the unit's reports to the local government must contain.
- 3) A local government may omit information from the copies of the annual performance plan made available to the public if-
 - (a) the information is of a commercially sensitive nature to the commercial business unit; and
 - (b) the information is given to each of the local government's councillors.

Note – See also section 171 (Use of information by councillors) of the Act.
- 4) The local government may change an annual performance plan for a commercial business unit at any time before the end of the financial year.

The *Regulation* also requires the CBU's performance to be monitored by the local government against performance targets mentioned in the annual performance plan (APP).

2 Key principles of a commercial business unit

This APP supports the key principles of commercialisation as detailed in section 28 of the *Regulation*, which are:

- (a) clarity of objectives;
- (b) management autonomy and authority;
- (c) accountability for performance; and
- (d) competitive neutrality.

3 Redland City Council vision

“Forward thinking, engaged and focused on enriching community lifestyles”.

4 RedWaste vision, objectives and functions

4.1 *Business’ focus*

4.1.1 **Vision**

To be recognised as a professional waste management business that continually improves and adapts our service to customers in support of Council’s vision and objectives for the city.

4.1.2 **Mission**

To meet or exceed agreed standards for the management of solid waste while managing the business for long-term success.

4.1.3 **Key drivers**

The key business drivers are:

- customer service;
- business efficiency;
- environmental sustainability;
- pricing arrangements that reflect true costs, full cost recovery and regulatory requirements;
- competitiveness; and
- the provision of a safe working environment.

5 Roles of each party

5.1 *Role of Redland City Council*

- Owner of business
- Specifies levels of service
- Customer of RedWaste

5.2 *Role of RedWaste*

- Service provider for planning and operation of assets
- Customer of Redland City Council
- Owner of waste management assets

6 Undertakings by the parties

6.1 *Redland City Council*

RCC has delegated management autonomy to RedWaste’s management team for:

- entering into contracts in the name of the business unit as a commercial business of Council in line with Council delegations;
- completing approved programs in accordance with Council’s budget, operational and corporate plans as well as RedWaste’s performance plan;

- promoting and presenting RedWaste to the community as a professional commercial business by undertaking educational, promotional and customer activities;
- developing and implementing budgets and long-term pricing models and financial plans.

RCC will compensate RedWaste the cost of providing any community service obligations (CSOs) in line with section 24 of the *Regulation*. These will be reviewed on an annual basis as part of the performance plan and the budget development process.

Council will buy waste management services from RedWaste under the same terms and conditions as customers.

RCC will operate in accordance with various policies and the corporate plan.

6.2 **RedWaste**

RedWaste will:

- provide waste management operations;
- conduct its business and operations in compliance with the requirements of the *Environmental Protection Act 1994*, *Local Government Act 2009*, other relevant acts and regulations and Council policies and guidelines;
- operate within National Competition Policy (NCP) guidelines and deliver an annual net return to Council as detailed in this plan;
- adopt the principles of ecologically sustainable development;
- operate and maintain assets to ensure nominated service levels are maintained;
- commit to the overall Council vision of operating within a best value framework - value for money will be superior to lowest pricing;
- use Council's full range of corporate services by entering into service level agreements (SLAs) with Council;
- implement the approved asset management plans in its day-to-day operations;
- provide monthly reports on its financial and non-financial performance;
- show due diligence in immediately reporting any serious non-compliances or incidents to Council and DEHP as appropriate ;
- pursue and undertake asset maintenance and repair works on a full cost basis provided the works fall within the scope, skill and competencies of the contractors.

7 Redland City corporate plan objectives

To address key strategies within the RCC Corporate Plan for 2015-2020, RedWaste will:

- manage the kerbside collection of domestic and commercial solid wastes and recyclable materials and transport to a suitably approved handling facility;
- oversee the planning, construction, operation, management and maintenance of a network of assets for the segregation and disposal of solid waste and recyclable materials generated from domestic and commercial sources; and
- engage with the community and businesses within the city to improve the overall performance of RedWaste and improve sustainability awareness and implementation.

8 RedWaste's strategies for achieving objectives

8.1 **Waste Reduction and Recycling Plan**

Reducing, reusing and recycling waste is an opportunity to divert resources from landfill. Despite the success of RCC recycling programs, leading to a domestic resource recovery performance of 47% in 2015-16, just over half of the total waste received is still sent to landfill.

The Waste Reduction and Recycling Plan (the Plan) aims to tip the balance the other way so that less than half of the waste is landfilled. This means greater focus on resource efficiency. Advancing resource efficiency means moving from a linear model

(where resources are extracted, processed, used and then disposed) to a cyclical model (where resources are separated and recovered then recycled again and again).

A key focus of this Plan is to minimise cost pressures by taking a practical and realistic approach to continuous improvement in recycling. The more recycling the Redlands community undertakes, the less waste will go to landfill. Recycling actions that can be undertaken relatively easily, quickly and without substantial investment are preferred.

8.2 Queensland Waste Strategy

On 22 December 2014, the State Government released Queensland's Waste Avoidance and Resource Productivity Strategy (2014-2024).

This is an industry-led strategy that has been developed collaboratively with a steering committee comprising representatives from business and industry, the waste and resource recovery sector, local government, and community and environment groups. The strategy proposes a high-level vision and direction for Queensland over the next 10 years. Key features and targets include:

- reducing waste generation by 5% per capita;
- increasing total recycling and resource recovery to 55% by 2024; and
- priority wastes and areas for action.

The strategy is entitled "Waste - Everyone's Responsibility" and focuses on the waste management hierarchy to avoid, reduce, reuse, recycle, recover energy, treat and dispose. Other tools influencing the strategy are to drive cultural change and avoid the generation of waste in the first instance. The guiding principles include protecting human and environmental health; sharing responsibility for resource management; recognising the cost of waste management; regional differences and opportunities; and full lifecycle management of resources.

8.3 Other strategies

RedWaste will strive to provide high levels of performance in the following areas in achieving the objectives:

- quality products and service;
- customer services including timely response to complaints and requests; and
- environmental standards and workplace health and safety standards.

Other initiatives that will be undertaken to support the objectives are:

- improving the value of the business and meeting Council's capital structure and net return targets;
- managing costs to improve value to customers;
- investigating new waste and resource recovery solutions;
- implementing actions identified within Council's waste management strategy and other environmental programs;
- monitoring and reporting on key financial and non-financial performance indicators; and
- meeting the objectives of the Council of Australian Governments (COAG) and NCP reforms.

9 RedWaste Services

RedWaste's undertaking for waste management will include the operation and maintenance of the following assets:

- waste transfer stations;
- kerbside and bulk waste, recycling and green organics bin network;
- South Street waste collection contractor vehicle depot; and
- RecycleWorld.

10 Reporting

10.1 *Reporting structure*

In line with the key principles of commercialisation in section 28(b) of the *Regulation*, RedWaste has autonomy in its day-to-day operations.

The reporting structure is such that the General Manager Infrastructure & Operations reports to the Chief Executive Officer (CEO) of RCC regarding RedWaste.

10.2 *Reporting*

RedWaste will provide the following reports:

Monthly:

- monthly key performance indicators (KPIs) as shown in the attached scorecard indicators – 2016/17; and
- a standard set of financial reports.

Yearly:

- yearly KPIs as shown in the attached scorecard indicators – 2016/17;
- statement of financial performance;
- statement of financial position; and
- annual budget as part of corporate process.

11 Meeting our customers' needs

11.1 *Customer service standards (CSSs)*

For 2016/17 CSS, RedWaste will make every effort to:

- respond to a missed service on the mainland within 1 working day of the report being registered with RedWaste where the missed service was the fault of the CBU;
- commence new waste services within 2 working days (mainland) and next scheduled collection day (island) of the request being lodged with RedWaste;
- provide exchanges or alterations to bin services within 2 working days (mainland) and on the next scheduled collection day (island) of the request being lodged; and
- respond to non-urgent general requests within 5 working days.

11.2 *Customer advice*

RedWaste will provide a range of information relating to service advice, accounts and charges on request.

RedWaste will make available information to customers through the use of fact sheets, internet pages, community education programs and other like programs.

11.3 *Seeking feedback from our customers and community*

RedWaste will collect community feedback information and participate in community consultations. Feedback from surveys and consultation will be used to gauge acceptance of service levels. This mechanism is seen by the CBU as a valuable input into improving service delivery.

Customer feedback may be collected through some or all of the following forms:

- recording unsolicited complaints and comments;
- management or staff attendance at community consultation sessions; and
- formal surveys by a third party consultant or formal surveys by in-house staff as part of Council process.

12 Planning for the future

12.1 *Financial planning*

- RedWaste will review its financial model on a yearly basis. The financial model will be for a period of no less than 10 years.
- The CBU's budget will be formulated on an annual basis and reviewed during the financial year in accordance with the timeframes set by Council, the anticipated capital structure and Council's net return expectations.

12.2 *Assets*

RedWaste will optimise assets and strive for best value of operations by:

- regularly assessing assets and development of planning reports;
- implementing and improving preventative maintenance programs;
- enhancing asset condition ratings and information;
- timely updating of asset databases;
- improving data for calculation of valuations;
- considering contemporary valuation methodologies in accordance with effective NCP pricing principles; and
- considering the risk of possible obsolescence when evaluating use of advancing technology.

12.3 *Employment and training plan*

RedWaste will make sure the intellectual property of the CBU is retained and operational processes are maintained in perpetuity by implementing the corporate human resource plan which will:

- recognise the need for succession planning;
- adopt the staff performance appraisal process;
- adopt Council's policy on remuneration packages for staff: and
- undertake staff training programs based on legislative requirements and a skills gap analysis.

12.4 *Financial risk*

RedWaste will adopt strategies to minimise financial risk by:

- continually reviewing and refining the costing and quotation of jobs;
- following a structured but flexible process for quotation and tendering in line with corporate processes;
- maximising the use of grants and/or subsidies for works;
- adopting Council's policies on funding, so that an appropriate level of depreciation ensures long-term cash flows are not jeopardised;
- holding an appropriate level of insurance cover; and
- monitoring the sundry debtors to ensure revenues are maximised.

13 Revenue

Revenues collected by Council are transferred to RedWaste for all services it provides.

13.1 *Collection of rates*

RedWaste's waste management service charges will be integrated on an RCC rate notice.

All outstanding rates will appear in RedWaste's balance sheets.

13.2 Collection of fees, charges and miscellaneous incomes

Revenues for fees and charges will be collected in the following manner:

- revenue for other works including waste disposal fees will be by invoice with a 30-day payment period;
- direct gate fee payment at the time of transaction or monthly account invoice for commercial and non-resident customers, and customers without proof of residency; and
- sale of recoverable materials including scrap metal and cardboard.

13.3 Community service obligations (CSOs)

CSO payments will be made by Council for services supplied for less than full cost price in accordance with Council pricing, Council policy or Council operations. A summary of the CSOs will be provided in Council's annual report in accordance with Section 35 of the *Regulation*.

CSOs may include (but are not limited to):

- concessions provided to home assist secure program;
- provision of on-demand bulky household item collection service;
- concessions, remissions or rebates for specific persons stated in a policy;
- any non-commercially driven concession or remission provided by resolution of Council;
- community services such as Clean Up Australia Day;
- special audits and assessments outside commercial requirements;
- waiver of disposal fees for charities, schools, clubs, and non-profit organisations that meet the conditions of Corporate Policy POL-0057;
- waiver of fees for disposal of asbestos, construction and demolition waste from the Bay Islands to Birkdale waste transfer station; and
- emergency disposal of debris from major catastrophes, e.g. storms/floods.

Current CSOs for Council 2016/17 are:

Job Name	Description of the nature of the CSO	Budget Year 1	Estimate Year 2	Estimate Year 3
		2016-17 \$'000s	2017-18 \$'000s	2018-19 \$'000s
Clean Up Australia Day	Acceptance of Clean Up Australia Day waste at transfer stations, provision of bulk waste bins and waste disposal for clean up sites.	1	1	1
Mainland transfer stations	Acceptance of residential waste and commercial greenwaste originating from island transfer stations (not accepted on island), including waste disposal and management costs.	7	7	7
Island transfer stations	Acceptance of residential waste and commercial greenwaste at island transfer stations, including waste disposal and management costs.	1,679	1,721	1,765
Kerbside Recycling/Waste Collection	Subsidisation of collection costs for properties requiring manual collection to support the elderly or people with disabilities.	67	69	70
Kerbside Bulky Item Collection	Allocated budget and CSO recover to provide an on-demand bulky household item collection service, and the management and operation of a Community Recycling Workshop for the receipt and recycling of good quality materials.	278	284	292
		2,031	2,082	2,136

14 Financial structure

RedWaste is a separate unit within RCC's financial ledgers.

A separate accounts payable and receivable ledger will operate within RCC's financial system to allow for easy identification of payments.

14.1 Capital structure

The consolidated capital structure of the CBU will comprise community equity to the value of assets less liabilities.

The 10-year average Debt to Debt + Equity level shall be in the range of 30-50%. Currently the planned level for 2016-17 shall be approximately 30% (this is the ratio of our internal debt \$7m and external debt \$0.4m).

14.2 Physical assets

In accordance with the initial CBU establishment plan, the capital structure of RedWaste will include all current and non-current assets and liabilities and equity shown in the financial statements.

14.3 Monetary assets

All current assets as recorded in RedWaste including debtors and prepayments are to be managed by the CBU.

14.4 Investment

RCC's Financial Services group will invest all excess cash held by RedWaste at the best possible interest rate.

14.5 Cash balances

The cash balances shall be held at a level that equates to 3-4 months annualised average operational costs.

14.6 Loans

The CBU will utilise debt to fund large infrastructure projects that are associated with the generation of revenue in line with corporate guidelines and Executive Leadership team (ELT) direction.

14.7 Subsidy

RedWaste will optimise the use of available grants and subsidies by managing the forward planning of future works programs.

14.8 Recognition of assets

Assets will be recognised using industry standards and the methodologies developed through Council's asset valuation policy, the *Regulation*, and the *Australian Accounting Standards*.

14.9 Depreciation

RedWaste will depreciate its assets in accordance with the *Australian Accounting Standards* having regard for contemporary depreciation methods.

14.10 Pricing policies

RedWaste will price its services in accordance with NCP methodologies while taking into account RCC policy. This may include introducing additional user pays type fees and charges.

The waste/recycling charge is determined by Council to ensure that it is able to cover costs associated with the provisions of the service. The costs include payment to contractors for both refuse collection and a kerbside recycling service. Disposal costs are also factored into the charge to cover contractor costs for disposal, site development works, transfer station operations, management and administration costs.

14.11 Net return to Council

RedWaste will provide to Council a surplus made up of dividend, income tax and internal debt finance structuring to the value of the following:

Tax on operating capability @ 30%.

Dividend: 50% on after tax operating surplus.

To achieve the surplus the following parameters will need to be considered:

Revenue: Revenues should be modelled to meet the requirements and commercial rates of return required by NCP reforms.

Expenses: Wages increases in line with enterprise bargaining agreement (EBA) and commercial activity needs. Goods and services increased in line with market pricing, growth and environmental or legislative influences.

Retained earnings: All surplus profit after tax and dividend will be transferred to retained earnings for use by the entity for capital or operational projects as required.

Net Return to Council: The net return to Council is made up of the following:

- + Tax
- + Dividend
- + Internal Expenses
- + Competitive Neutrality Expenses
- + Internal interest
- Internal Revenues
- CSO Recovery

ATTACHMENTS

ATTACHMENT 1 – OPERATIONAL BUDGET 2016-2017 – 3 YEARS

	Budget Year 1 2016-17 \$'000s	Estimate Year 2 2017-18 \$'000s	Estimate Year 3 2018-19 \$'000s
Revenue			
Utility charges	20,903	21,535	22,203
<i>Less: Pensioner remissions and rebates</i>	0	0	0
Fees and charges	409	431	456
Operating grants and subsidies	0	0	0
Operating contributions and donations	0	0	0
Interest external	50	51	53
Community service obligation	2,031	2,082	2,136
Other revenue	745	763	783
Total revenue	24,137	24,863	25,630
Expenses			
Employee benefits	1,507	1,545	1,584
Materials and services	16,213	16,619	17,050
Finance costs other	1	1	1
Other expenditure	0	0	0
Net internal costs	435	446	457
Total expenses	18,155	18,611	19,091
Earnings before interest, tax and depreciation (EBITD)	5,982	6,252	6,539
Interest expense	40	41	42
Internal interest	420	431	442
Depreciation and amortisation	572	586	601
Operating surplus/(deficit)	4,951	5,195	5,454

ATTACHMENT 2 – CAPITAL FUNDING 2016-2017 – 3 YEARS

	Budget Year 1 2016-17 \$'000s	Estimate Year 2 2017-18 \$'000s	Estimate Year 3 2018-19 \$'000s
Proposed sources of capital funding			
Capital contributions and donations	0	0	0
Capital grants and subsidies	0	0	0
Proceeds on disposal of non current assets	0	0	0
Capital Transfer to/from Reserves	0	0	0
Non cash contributions	0	0	0
New loans	0	0	0
Funding from utility revenue	307	315	323
Total sources of capital funding	307	315	323
Proposed application of capital funds			
Contributed assets	0	0	0
Capitalised goods & services	233	238	245
Capitalised employee costs	0	0	0
Loan redemption	75	77	79
Total Application of Capital Funds	307	315	323
Other budgeted items			
Transfers to constrained operating reserves	0	0	0
Transfers from constrained operating reserves	0	0	0
WDV of assets disposed	0	0	0
Income tax	1,488	1,526	1,565
Dividend	1,731	1,775	1,821

ATTACHMENT 3 – CAPITAL PROJECTS BUDGET 2016-17

<i>Unit/Team: 3403 - Operations Waste</i>		<i>Expenses</i>
<i>Job Number</i>	<i>Description</i>	<i>\$</i>
65000	Mobile Garbage Bins	157,500
65031	Minor Capital Improvements	75,000
	RedWaste Infrastructure Sub Total	<u>232,500</u>
	Waste Planning Sub Total	<u>-</u>
Operations Waste TOTAL		232,500

ATTACHMENT 4 KEY PERFORMANCE INDICATORS 2016-17

Vision outcome	RedWaste indicators – 2016-17	Monthly target	Unit	Reporting frequency	Annual target
Green living Our green living choices will improve our quality of life and our children's lives, through our sustainable and energy efficient use of resources, transport and infrastructure, and our well informed responses to risks such as climate change.	Total kilos of domestic waste land filled per capita per year	max 31	kg/ cap/ year	Monthly	max 372
	Municipal solid waste resource recovery rate	min 48.6%	%	Monthly	48.6%
Healthy & natural environment A diverse and healthy natural environment, with an abundance of native flora and fauna and rich ecosystems will thrive through our awareness, commitment and action in caring for the environment	% compliance with EHP licence requirements for waste management facilities	min 98	%	Quarterly	min 98
An efficient and effective organisation Council is well respected and seen as an excellent organisation which manages resources in an efficient and effective way.	Waste operating revenue	+/- 5	%	Monthly	+/- 5
	Waste operating goods & services	+/- 5	%	Monthly	+/- 5
	Waste capital expenditure	+/- 5	%	Monthly	+/- 5
	Operating cost per tonne of waste	\$163.71	\$	Monthly	\$163.71
	Lost time injury frequency rate (LTIFR)	max 20	LTIFR	Monthly	max 20
	Missed service complaints	<0.035%	%	Annually	<0.035%

6.5 TEN YEAR CAPITAL WORKS PROGRAM

Objective Reference: A124442
Reports and Attachments (Archives)

Attachment: [10 Year CAPEX Program](#)

Authorising/Responsible Officer: 
Gary Soutar
General Manager Infrastructure &
Operations

Report Author: Gary Soutar
General Manager Infrastructure &
Operations

PURPOSE

To present year 1 of the 10-year capital works program 2016-17 to Council for adopting and years 2-10 for noting.

BACKGROUND

Redland City Council annually revises its 10-year capital program which then forms a major part of the 10-year financial plan (the financial strategy). For the 2016-17 budget and 9 years thereafter, the attached capital works program has been developed with delivery assurance, financial affordability and asset management as key areas of focus.

The attached program has been developed following consultation with key stakeholders across the organisation.

In adopting year 1 and noting the remaining years of the 10-year capital program 2016-17, Council will provide the community with a statement of intent in relation to renewing and maintaining the city's assets and committing to financial and asset sustainability in the short, medium and long term.

ISSUES

The *Local Government Regulation 2012* requires that council must prepare a long-term financial forecast covering a period of at least 10 years. In addition the regulation states that council must prepare long-term asset management plans. The 10-year capital program forms a significant component of council's financial strategy.

STRATEGIC IMPLICATIONS

Legislative Requirements

Not applicable.

Risk Management

Not applicable.

Financial

There are no financial implications impacting Council as a result of this report as the budget for 2016-17 already reflects the programs in the attachment.

People

Not applicable.

Environmental

Not applicable.

Social

Not applicable.

Alignment with Council's Policy and Plans**Corporate Plan 2015-2020****8. Inclusive and ethical governance**

Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

- 8.2 Council produces and delivers against sustainable financial forecasts as a result of best practice capital and asset management plans that guide project planning and service delivery across the city.

CONSULTATION

Detailed reviews of the 10-year capital program have been held with councillors, Executive Leadership Team and key financial staff in workshops between April 2016 and June 2016.

OPTIONS**Option 1**

1. To adopt year 1 of the 10-year capital works program as attached.
2. To note years 2-10 of the 10-year capital works program as attached.

Option 2

That Council requests additional information or change prior to adopting year 1 and noting years 2-10 of the capital works program as attached.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary
Seconded by: Cr P Gollè

That Council resolves as follows:

1. To adopt year 1 of the 10-year capital works program as attached; and
2. To note years 2-10 of the 10-year capital works program as attached.

CARRIED 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

Ten Year Capital Program - 2016/17 to 2025/26

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
Administration - ASMP																						
10282 - Human Resources Goods & Services																						
022	0300	022	Expenditure	Other	8	Activity	2,000	0	0	0	0	0	0	0	0	0	0	0	NA	NA	NA	NA
10467 - Procurement Services Unit																						
272	0200	272	Expenditure	Other	8	Activity	2,400	0	0	0	0	0	0	0	0	0	0	0	NA	NA	NA	NA
11026 - Animal Management																						
167	2500	167	Expenditure	Other	8	Activity	8,500	0	0	0	0	0	0	0	0	0	0	0	0	100	0	0
11027 - Local Laws																						
202	2500	202	Expenditure	Other	7	Activity	2,400	0	0	0	0	0	0	0	0	0	0	0	0	100	0	0
11049 - Admin - Legal Services																						
020	0200	020	Expenditure	Other	8	Activity	1,000	0	0	0	0	0	0	0	0	0	0	0	NA	NA	NA	NA
20530 - PDG Corporate Allocation																						
026	3600	026	Expenditure	Other	8	Activity	-2,201,906	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100
026	3600	026	Operating Costs	Other	8	Activity	-281,455	0	0	0	0	0	0	0	0	0	0	0				
30243 - Disaster Management																						
340	1100	340	Expenditure	Other	7	Activity	1,596	0	0	0	0	0	0	0	0	0	0	0	0	100	0	0
40475 - Survey General																						
216	3600	216	Expenditure	Other	5	Project	140,000	0	0	0	73,000	150,000	0	0	0	0	75,000	100	0	0	0	0
40622 - Road Construction																						
213	3600	213	Expenditure	Transport - Roads	5	Activity	-10,595,857	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100
213	3600	213	Operating Costs	Transport - Roads	5	Activity	-409,988	0	0	0	0	0	0	0	0	0	0	0				
40997 - Future Design Projects																						
036	3600	026	Expenditure	Other	8	Project	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100
40998 - Design Services Unit																						
026	3600	026	Expenditure	Other	8	Activity	719,275	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100
41007 - Construction Projects Unit.																						
213	3600	213	Expenditure	Transport - Roads	5	Activity	10,380,270	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100
213	3600	213	Operating Costs	Transport - Roads	5	Activity	409,988	0	0	0	0	0	0	0	0	0	0	0				
41220 - Project Management Services Unit																						
026	3600	026	Expenditure	Other	8	Activity	1,041,792	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100
41609 - Project Delivery Group Admin																						
026	3600	026	Expenditure	Other	8	Activity	325,883	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100
41610 - Survey Services Team																						
026	3600	026	Expenditure	Other	8	Activity	396,412	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
70039 - Strategic Planning																						
318	1400	318	Expenditure	Other		3	Activity	200	0	0	0	0	0	0	0	0	0	0	0	100	0	0
ASMP Total																						
							Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0				
							Expenditure	1,223,965	0	0	0	73,000	150,000	0	0	0	0	75,000				
							Capital Revenue	0	0	0	0	0	0	0	0	0	0	0				
							Loans	0	0	0	0	0	0	0	0	0	0	0				
							Reserves	0	0	0	0	0	0	0	0	0	0	0				
							Operating Costs	-281,455	0	0	0	0	0	0	0	0	0	0				
Buildings - ASMP																						
20017 - Atrium Roof Replacement																						
116	3500	116	Expenditure	Buildings - Corporate		8	Project	0	0	0	0	360,000	0	0	0	0	0	0	80	0	20	0
20022 - Animal Shelter Extension																						
057	3600	057	Expenditure	Buildings - Corporate		7	Program - PMO	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100
057	3600	057	Operating Costs	Buildings - Corporate		7	Program - PMO	0	0	0	0	0	0	0	0	0	0	0				
20265 - RCCC Kitchen Upgrade																						
312	2300	312	Lifecycle Costs	Building Fittings		7	Project - PMO	0	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	0				
312	2300	312	Expenditure	Building Fittings		7	Project - PMO	0	150,000	0	0	0	0	0	0	0	0	0	0	0	100	0
20273 - Auditorium Green Room Refurb																						
312	2300	312	Expenditure	Buildings - Community		7	Project - PMO	0	50,000	0	0	0	0	0	0	0	0	0	0	0	100	0
20275 - Audio System Upgrade - Concert Hall																						
312	2300	312	Lifecycle Costs	Buildings - Community		7	Project	0	0	525	550	580	610	640	670	700	0					
312	2300	312	Expenditure	Buildings - Community		7	Project	0	300,000	0	0	0	0	0	0	0	0	0	0	0	100	0
20276 - Gallery Foyer Refurb - RPAC																						
312	2300	312	Expenditure	Buildings - Community		7	Project - PMO	0	150,000	0	0	0	0	0	0	0	0	0	0	0	100	0
20278 - Refurb Small Bar - RPAC																						
312	2300	312	Expenditure	Buildings - Community		7	Project	0	0	0	70,000	0	0	0	0	0	0	0	0	0	100	0
20299 - RCCC Refurbishment																						
312	2300	312	Expenditure	Buildings - Community		7	Program - PMO	30,000	0	0	0	0	0	0	0	0	0	0	100	0	0	0
20309 - Animal Shelter – Veterinary Services																						
167	3600	167	Expenditure	Buildings - Corporate		5	Project	95,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100
167	3600	167	Operating Costs	Buildings - Corporate		5	Project	20,000	0	0	0	0	0	0	0	0	0	0				
20310 - Animal Shelter – Carpark																						
212	3600	167	Expenditure	Buildings - Corporate		5	Project	85,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
20312 - Animal Shelter – Entry Statement Signage																					
167	3600	167	Expenditure	Buildings - Corporate	5	Project	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100
20313 - Animal Shelter – Cat Enclosures																					
167	3600	167	Expenditure	Buildings - Corporate	5	Project	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100
20368 - Office Equipment and Furniture																					
116	3500	116	Expenditure	Other	8	Activity	88,000	67,500	75,000	140,000	70,000	75,000	68,000	72,000	66,000	80,000	100	0	0	0	0
20369 - Plant and Equipment - Building Mgt																					
116	3500	116	Expenditure	Other	8	Activity	0	0	15,000	9,000	0	0	22,000	28,000	0	10,000	100	0	0	0	0
20370 - Fixtures and Fittings - Building Mgt																					
116	3500	116	Expenditure	Building Fittings	8	Activity	62,500	35,500	39,500	54,300	89,500	80,000	69,600	56,200	48,500	60,000	100	0	0	0	0
20413 - Aquatic Precinct Redevelopment																					
361	3500	361	Expenditure	Buildings - Community	7	Project	1,025,000	3,750,000	9,837,800	4,615,300	0	0	0	0	0	0	0	0	50	0	50
361	3500	361	Operating Costs	Buildings - Community	7	Project	0	543,300	90,000	25,000	0	0	0	0	0	0	0	0			
20440 - Drive and Group Controllers Library Lift																					
116	3500	116	Expenditure	Building Fittings	5	Project - PMO	63,000	0	0	0	0	0	0	0	0	0	0	100	0	0	0
20458 - Security Systems																					
116	3500	116	Expenditure	Building Fittings	8	Project	0	0	0	0	0	0	0	0	47,500	0	0	100	0	0	0
20473 - Uninterrupted Power Supply Admin Bldg																					
116	3500	116	Expenditure	Building Fittings	8	Project	0	0	0	0	0	0	0	0	40,000	0	0	100	0	0	0
20561 - Replacement Generator Admin Building																					
116	3500	116	Expenditure	Building Fittings	5	Project - PMO	0	200,000	0	0	0	0	0	0	0	0	0	100	0	0	0
20596 - Replacement various air conditioning																					
116	3500	116	Expenditure	Building Fittings	8	Project	4,000	2,000	37,000	0	41,000	0	15,000	28,000	8,000	15,000	100	0	0	0	0
40466 - Admin - Community Halls																					
116	3500	116	Expenditure	Buildings - Community	7	Activity	13,380	36,700	15,050	41,400	16,900	45,011	18,750	42,000	18,000	27,500	100	0	0	0	0
40671 - Public Amenities Expansion Program																					
343	3500	343	Expenditure	Buildings - Community	7	Program - PMO	0	260,000	265,000	278,000	295,000	310,000	335,000	355,000	370,000	380,000	0	0	0	0	100
343	3500	343	Reserves	Buildings - Community	7	Program - PMO	0	-260,000	-265,000	-278,000	-295,000	-310,000	-335,000	-355,000	-370,000	-380,000					

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
40676 - Public Amenities - Judy Holt Sportsfields, Randall Rd,																					
	057	3600	343	Lifecycle Costs	Buildings - Community	5	Project	0	0	-500,000	0	0	0	0	0	0	0				
	057	3600	343	Expenditure	Buildings - Community	5	Project	0	0	500,000	0	0	0	0	0	0	0	0	0	0	100
41060 - Indigscapes Centre Extension																					
	277	2500	043	Expenditure	Buildings - Community	1	Program - PMO	156,000	700,000	750,000	750,000	750,000	550,000	0	0	0	0	0	0	100	0
	277	2500	043	Capital Revenue	Buildings - Community	1	Program - PMO	0	-100,000	-100,000	-100,000	0	0	0	0	0	0				
41271 - Public Amenities - SE Thornlands Park																					
	343	3500	343	Reserves	Buildings - Community	7	Project - PMO	0	-252,000	0	0	0	0	0	0	0	0				
42273 - Public Amenities - Program																					
	116	3500	116	Expenditure	Buildings - Community	5	Program - PMO	0	320,000	320,000	350,000	400,000	414,000	414,000	375,000	75,000	150,000	80	0	20	0
42387 - Public Amenities - Three Paddocks Park - Well Pt																					
	343	3500	343	Expenditure	Buildings - Community	5	Project	0	252,000	0	0	0	0	0	0	0	0	0	0	0	100
	343	3500	343	Reserves	Buildings - Community	5	Project	0	-252,000	0	0	0	0	0	0	0	0				
45581 - Community Facility Infrastructure Charge																					
	360	2300	360	Capital Revenue	Buildings - Community	7	Activity	-890,000	-912,250	-935,056	-958,433	-982,393	-1,006,953	-1,032,127	-1,057,930	-1,084,379	-1,111,488				
	360	2300	360	Reserves	Buildings - Community	7	Activity	890,000	912,250	935,056	958,433	982,393	1,006,953	1,032,127	1,057,930	1,084,379	1,111,488				
81115 - Cleveland Community Hub																					
	360	2700	360	Lifecycle Costs	Buildings - Community	7	Project - PMO	0	0	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000				
	360	2700	360	Expenditure	Buildings - Community	7	Project - PMO	0	0	3,800,000	0	0	0	0	0	0	0	0	0	0	100
	360	2700	360	Capital Revenue	Buildings - Community	7	Project - PMO	0	0	-1,000,000	0	0	0	0	0	0	0				
	360	2700	360	Operating Costs	Buildings - Community	7	Project - PMO	60,000	0	0	0	0	0	0	0	0	0				
81118 - Community Hall Renewal Program																					
	116	3500	116	Expenditure	Buildings - Community	7	Program - PMO	0	346,700	86,000	151,500	139,200	219,000	252,000	70,000	0	0	90	0	10	0
ASMP Total																					
				Lifecycle Costs				0	2,000	-497,475	22,550	22,580	22,610	22,640	22,670	22,700	20,000				
				Expenditure				1,721,880	6,620,400	15,740,350	6,459,500	2,161,600	1,693,011	1,194,350	1,113,700	585,500	722,500				
				Capital Revenue				-890,000	-1,012,250	-2,035,056	-1,058,433	-982,393	-1,006,953	-1,032,127	-1,057,930	-1,084,379	-1,111,488				
				Loans				0	0	0	0	0	0	0	0	0	0				
				Reserves				890,000	148,250	670,056	680,433	687,393	696,953	697,127	702,930	714,379	731,488				
				Operating Costs				80,000	543,300	90,000	25,000	0	0	0	0	0	0				

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
Bus Shelter - ASMP																					
42570 - Capalaba Bus Interchange Compliance																					
351	3200	351	Expenditure	Transport - Bus	5	Program	0	0	0	0	250,000	0	0	0	0	0	0	20	0	80	0
42600 - Cleveland CBD Bus Shelter Upgrades Program																					
351	3200	351	Expenditure	Transport - Bus	5	Program	0	0	0	373,000	217,600	0	0	0	0	0	0	60	0	40	0
42610 - SMBI Waiting Sheds and Bus Shelter Upgrades Program																					
351	3200	351	Expenditure	Transport - Bus	5	Program	0	0	0	284,200	0	153,200	0	0	0	0	0	60	0	40	0
80010 - Bus Shelter and Seat Renewals																					
351	3200	351	Expenditure	Transport - Bus	5	Program - PMO	887,500	927,500	927,500	927,500	927,500	0	0	0	0	0	0	95	0	5	0
351	3200	351	Capital Revenue	Transport - Bus	5	Program - PMO	-412,500	-41,500	-412,500	-412,500	-412,500	0	0	0	0	0	0				
351	3200	351	Operating Costs	Transport - Bus	5	Program - PMO	40,000	0	0	0	0	0	0	0	0	0	0				
80332 - Bus Stop Upgrades Program																					
351	3200	351	Expenditure	Transport - Bus	5	Program - PMO	481,940	487,100	153,200	76,600	76,600	76,600	76,600	76,600	76,600	76,600	76,600	0	0	80	20
351	3200	351	Capital Revenue	Transport - Bus	5	Program - PMO	-155,100	-148,500	0	0	0	0	0	0	0	0	0				
351	3200	351	Operating Costs	Transport - Bus	5	Program - PMO	20,000	0	0	0	0	0	0	0	0	0	0				
ASMP Total																					
							Lifecycle Costs	0	0	0	0	0	0	0	0	0	0				
							Expenditure	1,369,440	1,414,600	1,080,700	1,661,300	1,471,700	229,800	76,600	76,600	76,600	76,600				
							Capital Revenue	-567,600	-190,000	-412,500	-412,500	-412,500	0	0	0	0	0				
							Loans	0	0	0	0	0	0	0	0	0	0				
							Reserves	0	0	0	0	0	0	0	0	0	0				
							Operating Costs	60,000	0	0	0	0	0	0	0	0	0				
Car Park - ASMP																					
40491 - One Mile Overflow Parking NSI																					
049	3200	049	Expenditure	Transport - Carpark	5	Project	601,490	0	0	0	0	0	0	0	0	0	0	0	0	0	100
049	3200	049	Reserves	Transport - Carpark	5	Project	-301,490	0	0	0	0	0	0	0	0	0	0				
40723 - Car Park Resurfacing																					
057	3600	049	Expenditure	Roads/Trans Network	7	Program - PMO	700,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	100	0	0	0
40961 - Carpark - Donald Road, Redland Bay																					
037	3500	037	Expenditure	Open Space - Sports	5	Project - PMO	0	407,412	0	0	0	0	0	0	0	0	0	0	0	0	100
037	3500	037	Reserves	Open Space - Sports	5	Project - PMO	0	-357,412	0	0	0	0	0	0	0	0	0				
037	3500	037	Operating Costs	Open Space - Sports	5	Project - PMO	0	50,000	0	0	0	0	0	0	0	0	0				

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
41579 - City Spaces Carpark Program																						
343	3500	343	Expenditure	Transport - Carpark	5	Program - PMO	0	2,952,121	453,118	0	0	0	0	0	0	0	0	0	0	0	100	
343	3500	343	Reserves	Transport - Carpark	5	Program - PMO	0	-2,952,121	-453,118	0	0	0	0	0	0	0	0					
41580 - Redland Bay Community Hall Carpark Expansion																						
343	3500	343	Expenditure	Transport - Carpark	5	Project - PMO	0	301,338	0	0	0	0	0	0	0	0	0	0	0	0	100	
343	3500	343	Reserves	Transport - Carpark	5	Project - PMO	0	-301,338	0	0	0	0	0	0	0	0	0	0				
41581 - Point Lookout Community Hall Carpark Expansion																						
343	3500	343	Expenditure	Transport - Carpark	5	Project - PMO	0	218,424	0	0	0	0	0	0	0	0	0	0	0	0	100	
343	3500	343	Reserves	Transport - Carpark	5	Project - PMO	0	-218,424	0	0	0	0	0	0	0	0	0	0				
41900 - Macleay Island Ramp Carpark																						
057	3600	204	Expenditure	Transport - Carpark	5	Project	3,264,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
42400 - Toondah Harbour Upgrades Carpark																						
049	3200	049	Expenditure	Transport - Carpark	5	Project	0	0	0	0	0	0	15,000,000	7,300,000	0	0	0	0	0	0	100	
049	3200	049	Capital Revenue	Transport - Carpark	5	Project	0	0	0	0	0	0	0	-1,000,000	-2,000,000	-4,000,000	-5,000,000					
46295 - Cleveland District State High School Carpark Expansion																						
049	3200	049	Expenditure	Transport - Carpark	7	Project - PMO	0	1,054,541	0	0	0	0	0	0	0	0	0	0	0	0	100	
049	3200	049	Capital Revenue	Transport - Carpark	7	Project - PMO	0	-541,357	0	0	0	0	0	0	0	0	0	0				
049	3200	049	Operating Costs	Transport - Carpark	7	Project - PMO	0	28,174	0	0	0	0	0	0	0	0	0	0				
ASMP Total																						
							Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0				
							Expenditure	4,565,490	5,383,836	1,053,118	600,000	600,000	15,600,000	7,900,000	600,000	600,000	600,000					
							Capital Revenue	0	-541,357	0	0	0	0	-1,000,000	-2,000,000	-4,000,000	-5,000,000					
							Loans	0	0	0	0	0	0	0	0	0	0	0				
							Reserves	-301,490	-3,829,295	-453,118	0	0	0	0	0	0	0	0				
							Operating Costs	0	78,174	0	0	0	0	0	0	0	0	0	0			
Fleet - ASMP																						
20164 - Argo Trailer																						
171	2500	171	Expenditure	Other	7	Project	10,000	0	0	0	0	0	0	0	0	0	0	0	0	100	0	
20169 - Pest Management Quad Bike & Trailer																						
171	2500	171	Expenditure	Other	7	Project	27,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
20279 - Mobile Stage Truck																						
312	2300	312	Lifecycle Costs	Other	7	Project	0	0	0	0	160,000	160,000	160,000	160,000	160,000	160,000	0					
312	2300	312	Expenditure	Other	7	Project	0	0	0	1,100,000	0	0	0	0	0	0	0	0	0	0	100	

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
40071 - Mobile Library Cabin & Vehicle																					
	153	2300	153	Lifecycle Costs	Other	7	Project - PMO	0	0	66,100	66,283	66,471	66,666	66,865	67,072	67,284	0				
	153	2300	153	Expenditure	Other	7	Project - PMO	0	600,000	0	0	0	0	0	0	0	0	100	0	0	0

41005 - Fleet Replacement Program																					
	198	1700	198	Expenditure	Other	8	Activity	2,817,308	5,060,033	5,220,107	3,619,621	5,710,965	2,683,469	5,010,882	4,272,749	3,046,929	5,913,227	100	0	0	0
	198	1700	198	Capital Revenue	Other	8	Activity	-630,450	-1,837,728	-1,756,279	-883,421	-2,023,808	-931,127	-1,651,767	-1,300,695	-1,079,394	-2,248,591				

41405 - Fleet GPS System																					
	198	1700	198	Operating Costs	Other	8	Activity	59,996	0	0	0	0	0	0	0	0	0				

ASMP Total																					
				Lifecycle Costs				0	0	66,100	66,283	226,471	226,666	226,865	227,072	227,284	0				
				Expenditure				2,854,308	5,660,033	5,220,107	4,719,621	5,710,965	2,683,469	5,010,882	4,272,749	3,046,929	5,913,227				
				Capital Revenue				-630,450	-1,837,728	-1,756,279	-883,421	-2,023,808	-931,127	-1,651,767	-1,300,695	-1,079,394	-2,248,591				
				Loans				0	0	0	0	0	0	0	0	0	0				
				Reserves				0	0	0	0	0	0	0	0	0	0				
				Operating Costs				59,996	0	0	0	0	0	0	0	0	0				

Gallery - ASMP

20579 - Gallery Track Lighting Replacement																					
	146	2300	146	Expenditure	Other	7	Project	0	18,475	0	0	0	19,195	0	0	0	0	100	0	0	0

40457 - Public Art & Acquisitions																					
	146	2300	146	Expenditure	Other	7	Activity	23,135	24,176	25,265	26,402	27,194	28,417	29,695	31,032	32,428	0	0	0	0	100

40458 - Operations - Redland Art Gallery																					
	146	2300	146	Expenditure	Other	7	Activity	11,162	7,977	6,272	9,116	14,157	3,859	13,678	9,734	10,172	0	0	0	0	100

ASMP Total																					
				Lifecycle Costs				0	0	0	0	0	0	0	0	0	0				
				Expenditure				34,297	50,628	31,537	35,518	41,351	51,471	43,373	40,766	42,600	0				
				Capital Revenue				0	0	0	0	0	0	0	0	0	0				
				Loans				0	0	0	0	0	0	0	0	0	0				
				Reserves				0	0	0	0	0	0	0	0	0	0				
				Operating Costs				0	0	0	0	0	0	0	0	0	0				

Information Management - ASMP

20006 - Replacement Activity - Desktop																					
	028	1600	028	Expenditure	Other	8	Activity	527,550	570,000	550,000	570,000	550,000	570,000	550,000	570,000	550,000	0	100	0	0	0

20058 - Business Intelligence and Data Warehouse Project																					
	028	1600	028	Expenditure	Other	8	Project	0	100,000	0	100,000	0	100,000	0	100,000	0	100,000	100	0	0	0

20285 - Asset Management Advancement Project																					
	060	0400	060	Expenditure	Other	8	Project	1,220,991	0	0	0	0	0	0	0	0	0	0	0	0	100

20305 - Data Centre IM																						
	028	1600	028	Expenditure	Other	8	Project	580,000	0	0	0	0	0	0	0	0	0	0	100	0	0	0

20306 - Digitisation, Retention and Disposal IM																						
	028	1600	028	Expenditure	Other	8	Project	32,236	0	0	0	0	0	0	0	0	0	0	100	0	0	0

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
20307 - GIS IM																					
028	1600	028	Expenditure	Other	8	Project	603,400	0	0	0	0	0	0	0	0	0	0	100	0	0	0
20350 - Replacement Activity - Server																					
028	1600	028	Expenditure	Other	8	Activity	350,400	1,000,000	100,000	100,000	1,000,000	100,000	100,000	1,000,000	100,000	100,000	100,000	100	0	0	0
20374 - Replacement Activity - Network																					
028	1600	028	Expenditure	Other	8	Project	109,520	150,000	100,000	4,500,000	150,000	100,000	150,000	500,000	100,000	150,000	100	0	0	0	
42363 - Pinforce Citywide Software																					
202	2500	202	Expenditure	Other	7	Project - PMO	53,540	0	0	0	0	0	0	0	0	0	0	0	0	100	0
ASMP Total																					
						Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0				
						Expenditure	3,477,637	1,820,000	750,000	5,270,000	1,700,000	870,000	800,000	2,170,000	750,000	350,000					
						Capital Revenue	0	0	0	0	0	0	0	0	0	0					
						Loans	0	0	0	0	0	0	0	0	0	0					
						Reserves	0	0	0	0	0	0	0	0	0	0					
						Operating Costs	0	0	0	0	0	0	0	0	0	0					
Land - ASMP																					
20293 - Willard Farm Land Purchase																					
037	3500	037	Expenditure	Other	5	Activity	250,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100
41569 - SMBI Drainage Land Acquisitions																					
049	3200	049	Expenditure	Other	5	Program - PMO	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100
42338 - Victoria Point Community Centre (PIP SDCF-003)																					
360	2700	360	Expenditure	Other	7	Project - Intergenerati	0	0	0	0	0	0	0	192,000	1,728,000	0	0	0	0	0	100
44743 - DPI Station Land Development																					
343	3500	343	Expenditure	Other	5	Project	0	0	0	1,500,000	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Other	5	Project	0	0	0	-1,500,000	0	0	0	0	0	0	0				
44744 - Sport & Recreation Land Acquisition																					
343	3500	343	Expenditure	Other	5	Project	0	0	0	4,000,000	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Other	5	Project	0	0	0	-4,000,000	0	0	0	0	0	0	0				
80017 - Land Acquisitions																					
043	2500	043	Expenditure	Other	5	Project	1,376,000	0	0	0	0	0	0	0	0	0	0	0	0	100	0
043	2500	043	Reserves	Other	5	Project	-1,364,249	0	0	0	0	0	0	0	0	0	0				
81151 - SMBI Land Exchange Program																					
114	2400	114	Expenditure	Other	3	Project	139,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100
114	2400	114	Reserves	Other	3	Project	-20,000	0	0	0	0	0	0	0	0	0	0				
ASMP Total																					
						Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0				
						Expenditure	1,865,000	0	0	5,500,000	0	0	0	192,000	1,728,000	0					
						Capital Revenue	0	0	0	0	0	0	0	0	0	0					
						Loans	0	0	0	0	0	0	0	0	0	0					
						Reserves	-1,384,249	0	0	-5,500,000	0	0	0	0	0	0					
						Operating Costs	0	0	0	0	0	0	0	0	0	0					

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
Waste Landfill - ASMP																					
65000 - Mobile Garbage Bins																					
300	3400	300	Expenditure	Waste	5	Activity	157,500	165,375	173,644	182,326	191,442	201,014	211,065	221,618	232,699	244,334	0	0	0	100	
65031 - Minor Capital Improvements																					
300	3400	300	Expenditure	Waste	2	Program - PMO	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	0	0	0	0	100
65047 - Waste Management Infrastructure Design																					
315	3300	315	Expenditure	Waste	2	Project - PMO	0	300,000	10,000,000	4,700,000	0	0	0	0	0	0	0	10	0	90	0
ASMP Total																					
						Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0				
						Expenditure	232,500	540,375	10,248,644	4,957,326	266,442	276,014	286,065	296,618	307,699	244,334					
						Capital Revenue	0	0	0	0	0	0	0	0	0	0	0				
						Loans	0	0	0	0	0	0	0	0	0	0	0				
						Reserves	0	0	0	0	0	0	0	0	0	0	0				
						Operating Costs	0	0	0	0	0	0	0	0	0	0	0				
Library - ASMP																					
40463 - Technical Services																					
153	2300	153	Expenditure	Other	7	Activity	1,003,187	1,033,283	1,064,281	1,096,210	1,129,096	1,162,969	1,197,858	1,233,794	1,270,807	0	100	0	0	0	
153	2300	153	Capital Revenue	Other	7	Activity	-636,440	-655,532	-675,198	-695,454	-716,318	-737,807	-759,942	-782,740	-806,222	0					
40465 - Admin - Libraries																					
153	2300	153	Expenditure	Other	7	Activity	88,201	96,824	105,165	158,741	120,093	174,863	42,845	90,413	143,783	0	0	0	0	100	
ASMP Total																					
						Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0				
						Expenditure	1,091,388	1,130,107	1,169,446	1,254,951	1,249,189	1,337,832	1,240,703	1,324,207	1,414,590						
						Capital Revenue	-636,440	-655,532	-675,198	-695,454	-716,318	-737,807	-759,942	-782,740	-806,222						
						Loans	0	0	0	0	0	0	0	0	0	0	0				
						Reserves	0	0	0	0	0	0	0	0	0	0	0				
						Operating Costs	0	0	0	0	0	0	0	0	0	0	0				
Marine Estates - ASMP																					
40579 - Seacrest Court (28-31) Rock Armour Upgrade																					
204	3200	204	Expenditure	Lake and Canal Estate	5	Project	615,000	0	0	0	0	0	0	0	0	0	0	80	0	20	0
204	3200	204	Reserves	Lake and Canal Estate	5	Project	-640,000	0	0	0	0	0	0	0	0	0	0				
204	3200	204	Operating Costs	Lake and Canal Estate	5	Project	25,000	0	0	0	0	0	0	0	0	0	0				
41178 - Revetment Wall Stabilisation - 27 Marram Ct, Cleveland																					
204	3200	204	Expenditure	Lake and Canal Estate	5	Project	280,000	0	0	0	0	0	0	0	0	0	0	80	0	20	0
204	3200	204	Reserves	Lake and Canal Estate	5	Project	-305,000	0	0	0	0	0	0	0	0	0	0				
204	3200	204	Operating Costs	Lake and Canal Estate	5	Project	25,000	0	0	0	0	0	0	0	0	0	0				
41187 - Revetment Wall Stabilisation - 24 Anchorage to 5 Binnacle																					
204	3200	204	Expenditure	Lake and Canal Estate	5	Project	150,000	1,440,226	0	0	0	0	0	0	0	0	0	80	0	20	0
204	3200	204	Reserves	Lake and Canal Estate	5	Project	0	-1,590,226	0	0	0	0	0	0	0	0	0				

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
41188 - Aquatic Paradise Navigation Beacon Renewal																					
204	3200	204	Expenditure	Lake and Canal Estate	5	Project	0	15,377	0	15,426	0	15,426	0	15,426	0	15,450	100	0	0	0	
204	3200	204	Reserves	Lake and Canal Estate	5	Project	0	-15,377	0	-15,426	0	-15,426	0	-15,426	0	-15,450					
41189 - Raby Bay New Repair Trial																					
204	3200	204	Expenditure	Lake and Canal Estate	5	Project	1,000,000	0	0	0	0	0	0	0	0	0	0	80	0	20	0
204	3200	204	Reserves	Lake and Canal Estate	5	Project	-1,000,000	0	0	0	0	0	0	0	0	0	0				
42393 - Raby Bay Navigation Beacon Renewal Program																					
204	3200	204	Expenditure	Lake and Canal Estate	3	Program - PMO	0	11,789	0	11,827	0	11,827	0	11,827	0	11,845	80	0	20	0	
204	3200	204	Reserves	Lake and Canal Estate	3	Program - PMO	0	-11,789	0	-11,827	0	-11,827	0	-11,827	0	-11,845					
42395 - Aquatic Paradise Dredging Program																					
204	3200	204	Expenditure	Other	3	Program - PMO	0	1,888,000	977,000	0	0	0	0	0	0	0	0	60	0	40	0
204	3200	204	Reserves	Other	3	Program - PMO	0	-1,888,000	-977,000	0	0	0	0	0	0	0	0				
ASMP Total																					
								Lifecycle Costs	0	0	0	0	0	0	0	0	0	0			
								Expenditure	2,045,000	3,355,392	977,000	27,253	0	27,253	0	27,253	0	27,295			
								Capital Revenue	0	0	0	0	0	0	0	0	0	0			
								Loans	0	0	0	0	0	0	0	0	0	0			
								Reserves	-1,945,000	-3,505,392	-977,000	-27,253	0	-27,253	0	-27,253	0	-27,295			
								Operating Costs	50,000	0	0	0	0	0	0	0	0	0			
Marine Facilities - ASMP																					
40683 - Redland Bay Jetty Causeway Renewal																					
204	3200	204	Expenditure	Marine	5	Project	0	0	0	0	0	0	0	0	0	100,000	500,000	80	0	20	0
41128 - Fishing Platform - Drake Canal, Raby Bay																					
205	3200	205	Expenditure	Marine	5	Project	0	0	0	0	0	60,000	300,000	0	0	0	0	80	0	20	0
41129 - Fishing Platform - Ross Canal, Raby Bay																					
205	3200	205	Expenditure	Marine	5	Project	0	0	0	0	0	60,000	300,000	0	0	0	0	80	0	20	0
41132 - Fixed Jetty - Ron Field, Macleay Is																					
205	3200	205	Expenditure	Recreation Facilities	5	Project	0	0	0	0	0	0	0	60,000	300,000	0	0	80	0	20	0
41214 - Fixed Jetty - Amity Point NSI																					
204	3200	204	Expenditure	Marine	5	Project	0	0	0	60,000	300,000	0	0	0	0	0	0	75	0	25	0
41228 - Swimming Enclosure Upgrade																					
204	3500	204	Expenditure	Marine	3	Project - PMO	85,000	1,470,872	360,000	360,000	360,000	360,000	0	0	0	0	0	0	0	100	0
204	3500	204	Capital Revenue	Marine	3	Project - PMO	0	-473,372	0	0	0	0	0	0	0	0	0				
204	3500	204	Operating Costs	Marine	3	Project - PMO	11,057	34,534	44,208	58,051	79,922	59,485	0	0	0	0	0				
42388 - Recreational Boat Ramp Facility Program																					
204	3200	204	Expenditure	Marine	3	Program - PMO	220,000	4,395,000	600,000	2,020,000	2,560,000	2,150,000	2,350,000	3,320,000	1,600,000	0	100	0	0	0	
204	3200	204	Capital Revenue	Marine	3	Program - PMO	-160,000	-1,004,000	-400,000	-500,000	0	0	0	0	0	0	0				

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
42398 - Barge Landing Facility Program																					
204	3200	204	204	Expenditure	Marine	3	Program - PMO	120,000	2,342,000	300,000	60,000	400,000	500,000	0	0	0	0	100	0	0	0
204	3200	204	204	Capital Revenue	Marine	3	Program - PMO	-120,000	-150,000	0	0	0	0	0	0	0	0				

42399 - Marine Public Transport Facility Program																					
204	3200	204	204	Expenditure	Marine	3	Program - PMO	250,000	0	450,000	1,470,000	0	2,185,000	0	0	0	0	100	0	0	0
204	3200	204	204	Capital Revenue	Marine	3	Program - PMO	-250,000	0	-225,000	-735,000	0	-1,092,500	0	0	0	0				

ASMP Total																							
								Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0	0	0		
								Expenditure	675,000	8,207,872	1,710,000	3,970,000	3,620,000	5,315,000	2,950,000	3,380,000	2,000,000	500,000					
								Capital Revenue	-530,000	-1,627,372	-625,000	-1,235,000	0	-1,092,500	0	0	0	0	0				
								Loans	0	0	0	0	0	0	0	0	0	0	0				
								Reserves	0	0	0	0	0	0	0	0	0	0	0				
								Operating Costs	11,057	34,534	44,208	58,051	79,922	59,485	0	0	0	0					

Marine Foreshore - ASMP

40371 - Russell Terrace Macleay Island Sea Wall and Asbestos Capping																					
057	3600	204	204	Expenditure	Marine	5	Project	1,557,522	0	0	0	0	0	0	0	0	0	20	0	80	0

42397 - Seawall Program																					
204	3200	204	204	Expenditure	Marine	3	Program - PMO	1,200,000	2,236,000	1,024,740	2,251,055	1,893,500	1,254,000	1,370,625	1,033,857	910,352	858,990	100	0	0	0
204	3200	204	204	Capital Revenue	Marine	3	Program - PMO	-40,000	-583,735	0	0	0	0	0	0	0	0				
204	3200	204	204	Operating Costs	Marine	3	Program - PMO	179,988	196,350	200,277	204,283	208,369	212,536	216,799	221,135	225,558	230,069				

ASMP Total																							
								Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0	0			
								Expenditure	2,757,522	2,236,000	1,024,740	2,251,055	1,893,500	1,254,000	1,370,625	1,033,857	910,352	858,990					
								Capital Revenue	-40,000	-583,735	0	0	0	0	0	0	0	0	0				
								Loans	0	0	0	0	0	0	0	0	0	0	0				
								Reserves	0	0	0	0	0	0	0	0	0	0	0				
								Operating Costs	179,988	196,350	200,277	204,283	208,369	212,536	216,799	221,135	225,558	230,069					

Marine Infrastructure - ASMP

40573 - William Street Southern Ramp Floating Walkway																					
057	3200	204	204	Expenditure	Marine	5	Project	104,889	0	0	0	0	0	0	0	0	0	0	0	0	100

40663 - William Street Northern Ramp Floating Walkway																					
057	3200	204	204	Expenditure	Marine	5	Project	93,891	0	0	0	0	0	0	0	0	0	0	0	100	0

44830 - Aquatic Paradise Capital Dredging																					
204	3200	204	204	Expenditure	Other	3	Project	0	0	3,470,836	1,170,059	0	0	0	0	0	0	60	0	40	0

45365 - Raby Bay Revetment Wall Renewal																					
026	3600	204	204	Expenditure	Lake and Canal Estate	3	Project	0	1,025,100	2,256,980	2,365,320	2,468,160	2,571,000	2,673,840	2,776,680	2,884,000	2,987,000	80	0	20	0
026	3600	204	204	Reserves	Lake and Canal Estate	3	Project	0	-1,025,100	-2,256,980	-2,365,320	-2,468,160	-2,571,000	-2,673,840	-2,776,680	-2,884,000	-2,987,000				

ASMP Total																							
								Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0	0			
								Expenditure	198,780	1,025,100	5,727,816	3,535,379	2,468,160	2,571,000	2,673,840	2,776,680	2,884,000	2,987,000					
								Capital Revenue	0	0	0	0	0	0	0	0	0	0	0				
								Loans	0	0	0	0	0	0	0	0	0	0	0				
								Reserves	0	-1,025,100	-2,256,980	-2,365,320	-2,468,160	-2,571,000	-2,673,840	-2,776,680	-2,884,000	-2,987,000					
								Operating Costs	0	0	0	0	0	0	0	0	0	0	0				

Not Applicable - ASMP

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %		
20640 - Mayoral - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	9	Project	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	9	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20641 - Division 1 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20642 - Division 2 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20643 - Division 3 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20644 - Division 4 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20645 - Division 5 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20646 - Division 6 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20647 - Division 7 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20648 - Division 8 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20649 - Division 9 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
20650 - Division 10 Councillor - Community Infrastructure Fund																							
105	1200	105	105	Expenditure	Other	7	Project	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	25	25	25	25		
105	1200	105	105	Reserves	Other	7	Project	0	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000						
ASMP Total																							
								Lifecycle Costs	0	0	0	0	0	0	0	0	0	0					
								Expenditure	10,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000					
								Capital Revenue	0	0	0	0	0	0	0	0	0	0	0				
								Loans	0	0	0	0	0	0	0	0	0	0	0				
								Reserves	0	-11,000,000	-11,000,000	-11,000,000	-11,000,000	-11,000,000	-11,000,000	-11,000,000	-11,000,000	-11,000,000					
								Operating Costs	0	0	0	0	0	0	0	0	0	0	0				
Open Space - ASMP																							
20056 - Community Infrastructure Fund																							
343	3500	343	343	Expenditure	Open Space - Parks	8	Program	0	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	0	0	0	100		
343	3500	343	343	Reserves	Open Space - Parks	8	Program	0	-400,000	-400,000	-400,000	-400,000	-400,000	-400,000	-400,000	-400,000	-400,000	0					

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
20062 - Wellington Pt Village - Bollarding, Public Art,																						
343	3500	343	Lifecycle Costs	Open Space - Parks	5	Project - PMO	0	0	4,000	4,092	4,186	4,282	4,381	4,482	4,585	4,690						
343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
20150 - Lighting Audit Implementation																						
057	3600	343	Expenditure	Open Space - Parks	8	Program - PMO	0	882,013	0	0	0	0	0	0	0	0	0	0	20	0	0	80
057	3600	343	Reserves	Open Space - Parks	8	Program - PMO	0	-705,610	0	0	0	0	0	0	0	0	0	0				
20290 - Sportsfield lighting - John Fredericks Park, Capalaba																						
343	3500	343	Expenditure	Open Space - Sports	7	Project - PMO	500,000	0	0	0	0	0	0	0	0	0	0	0	50	0	50	0
343	3500	343	Capital Revenue	Open Space - Sports	7	Project - PMO	-100,000	0	0	0	0	0	0	0	0	0	0	0				
343	3500	343	Reserves	Open Space - Sports	7	Project - PMO	-205,000	0	0	0	0	0	0	0	0	0	0	0				
343	3500	343	Operating Costs	Open Space - Sports	7	Project - PMO	10,000	0	0	0	0	0	0	0	0	0	0	0				
20612 - Parks Improvement Program																						
343	3500	343	Expenditure	Open Space - Parks	5	Project	0	0	0	0	0	0	0	2,286,620	2,400,951	2,456,173	2,512,173	0	0	0	100	
343	3500	343	Reserves	Open Space - Parks	5	Project	0	0	0	0	0	0	0	-2,286,620	-2,400,951	-2,456,173	-2,512,173					
20613 - SMBI Parks Improvement Program																						
343	3500	343	Expenditure	Open Space - Parks	5	Program	0	0	0	0	0	0	0	2,286,620	2,400,951	2,561,730	2,620,649	0	0	0	100	
40070 - Mosquito Management Chemical Storage Facility																						
171	2500	171	Expenditure	Buildings - Corporate	7	Project - PMO	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100	0
40307 - Indigenous Naming Signage																						
289	1400	289	Expenditure	Open Space - Parks	7	Project	0	0	0	100,000	0	0	0	0	0	0	0	0	0	100	0	0
40416 - Henry Ziegenfusz Sportsfield Improvements																						
343	3500	343	Expenditure	Open Space - Sports	7	Project - PMO	0	811,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Capital Revenue	Open Space - Sports	7	Project - PMO	0	-100,000	0	0	0	0	0	0	0	0	0	0				
343	3500	343	Reserves	Open Space - Sports	7	Project - PMO	0	-751,000	0	0	0	0	0	0	0	0	0	0				
343	3500	343	Operating Costs	Open Space - Sports	7	Project - PMO	0	40,000	0	0	0	0	0	0	0	0	0	0				
40443 - Park Asset Renewal and Upgrade Program																						
343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	0	4,601,036	1,197,965	1,529,635	2,413,412	1,255,047	2,777,063	3,393,758	4,109,338	3,520,790	100	0	0	0	0	
343	3500	343	Reserves	Open Space - Parks	5	Program - PMO	0	-1,846,231	-549,482	0	0	0	0	0	0	0	0	0				

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
40467 - Cleveland Showgrounds																					
278	3500	278	Lifecycle Costs	Open Space - Rec	5	Activity	0	0	0	0	2,300	4,800	7,100	7,300	7,500	6,000					
278	3500	278	Expenditure	Open Space - Rec	5	Activity	0	0	0	0	46,800	48,204	49,608	0	0	0	0	0	0	100	0
40471 - Cleveland Aquatic Centre																					
278	3500	278	Expenditure	Open Space - Rec	7	Activity	80,000	2,432,650	13,400	14,250	15,000	15,900	16,900	18,000	0	0	0	100	0	0	0
40610 - Renewal - Flinders Beach & Laurie Burns, Coochie Is																					
343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	134,130	0	0	0	0	0	0	0	0	0	0	100	0	0	0
343	3500	343	Operating Costs	Open Space - Parks	5	Project - PMO	14,903	0	0	0	0	0	0	0	0	0	0				
40635 - Public Place Projects Design																					
343	3500	343	Expenditure	Open Space - Parks	5	Activity	113,770	321,567	340,861	361,312	382,991	405,971	430,329	446,576	467,132	0	0	50	0	20	30
343	3500	343	Reserves	Open Space - Parks	5	Activity	-97,381	-96,470	-102,258	-108,394	-114,897	-121,791	-129,099	-133,973	-140,139	0	0				
41004 - IndigiScapes Renewal Program																					
277	3500	277	Lifecycle Costs	Open Space - Rec	7	Project	0	0	0	0	27	1,037	1,325	1,898	2,040	0	0				
277	3500	277	Expenditure	Open Space - Rec	7	Project	0	1,832	67,329	19,200	38,152	9,496	47,025	16,200	142,400	0	0	100	0	0	0
41006 - Cemetery Renewal & Upgrade Program																					
343	3500	343	Lifecycle Costs	Open Space - Cemet	7	Program - PMO	0	0	0	200,000	0	0	0	465	475	0	0				
343	3500	343	Expenditure	Open Space - Cemet	7	Program - PMO	150,000	150,000	0	800,000	31,000	655	6,600	20,958	5,000	0	0	10	0	0	90
41010 - CBD Revitalisation Public Art Commissions																					
146	2300	030	Expenditure	Open Space - Sports	7	Project	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	0	80	0	20	0
41225 - Dog Off Leash Areas																					
057	3600	343	Expenditure	Open Space - Parks	7	Program - PMO	0	0	130,037	0	130,037	0	181,319	0	181,319	0	0	0	0	0	100
057	3600	343	Reserves	Open Space - Parks	7	Program - PMO	0	0	-130,037	0	-130,037	0	-181,319	0	-181,319	0	0				
41259 - Trailhead Facility - Don & Christine Burnett Conserv Area																					
343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	36,500	0	0	0	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Open Space - Parks	5	Project - PMO	-40,000	0	0	0	0	0	0	0	0	0	0	0			
343	3500	343	Operating Costs	Open Space - Parks	5	Project - PMO	3,500	0	0	0	0	0	0	0	0	0	0	0			

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
41270 - Upgrade Park for Commercial Use – Mt Cotton Community Park																					
343	3500	343	Expenditure	Open Space - Parks	6	Project - PMO	28,500	0	0	0	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Open Space - Parks	6	Project - PMO	-30,000	0	0	0	0	0	0	0	0	0	0	0			
343	3500	343	Operating Costs	Open Space - Parks	6	Project - PMO	1,500	0	0	0	0	0	0	0	0	0	0	0			
41613 - Redlands Softball Association Carpark Renewal & Expansion																					
343	3500	343	Expenditure	Recreation Facilities	5	Program - PMO	0	200,000	0	0	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Recreation Facilities	5	Program - PMO	0	-200,000	0	0	0	0	0	0	0	0	0	0			
42105 - Weinam Creek Wetland Park, Skate Park																					
343	3500	343	Expenditure	Open Space - Parks	5	Project	359,527	0	0	0	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Open Space - Parks	5	Project	-386,372	0	0	0	0	0	0	0	0	0	0	0			
343	3500	343	Operating Costs	Open Space - Parks	5	Project	98,500	0	0	0	0	0	0	0	0	0	0	0			
42109 - Upgrade Cleveland Ramp Park & Toilet																					
057	3600	343	Expenditure	Open Space - Parks	5	Project	0	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0	100
057	3600	343	Reserves	Open Space - Parks	5	Project	0	-1,000,000	0	0	0	0	0	0	0	0	0	0			
42119 - Redland Bay Community Centre/Well Being Hub Facility																					
360	2700	360	Lifecycle Costs	Open Space - Rec	7	Project - Intergeneratio	0	0	0	0	0	0	140,000	140,000	140,000	140,000	0				
360	2700	360	Expenditure	Open Space - Rec	7	Project - Intergeneratio	0	0	0	280,000	2,520,000	0	0	0	0	0	0	0	0	100	0
42128 - John Fredericks Park Improvements																					
343	3500	343	Expenditure	Open Space - Sports	7	Project	0	0	0	518,278	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Open Space - Sports	7	Project	0	0	0	-518,278	0	0	0	0	0	0	0	0			
42346 - EVE Program Implementation																					
343	3500	343	Expenditure	Open Space - Rec	1	Program - PMO	20,000	631,624	1,363,615	765,000	407,250	250,000	915,000	47,000	419,543	0	0	0	0	0	100
343	3500	343	Reserves	Open Space - Rec	1	Program - PMO	-20,000	-755,424	-1,577,615	-1,160,134	-416,750	-295,000	-989,500	-134,500	-419,543	0					
343	3500	343	Operating Costs	Open Space - Rec	1	Program - PMO	0	123,800	214,000	395,134	9,500	45,000	74,500	87,500	0	0					
42354 - Park Upgrade Three Paddocks Park, Wellington Point																					
343	3500	343	Expenditure	Open Space - Parks	7	Project - PMO	0	334,597	0	0	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Open Space - Parks	7	Project - PMO	0	-334,597	0	0	0	0	0	0	0	0	0	0			

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
42355 - Rotary Deck John Fredericks Park Capalaba																						
343	3500	343	Expenditure	Open Space - Parks	7	Project - PMO	14,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
343	3500	343	Reserves	Open Space - Parks	7	Project - PMO	-15,000	0	0	0	0	0	0	0	0	0	0	0				
343	3500	343	Operating Costs	Open Space - Parks	7	Project - PMO	1,000	0	0	0	0	0	0	0	0	0	0	0				
42356 - Dog Off Leash Area - Gundagai Drive Park, Capalaba																						
343	3500	343	Expenditure	Open Space - Parks	7	Project - PMO	120,037	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
343	3500	343	Reserves	Open Space - Parks	7	Project - PMO	-130,037	0	0	0	0	0	0	0	0	0	0	0				
343	3500	343	Operating Costs	Open Space - Parks	7	Project - PMO	10,000	0	0	0	0	0	0	0	0	0	0	0				
44739 - Trailhead Facility – Ford Road Conservation Area, Sheldon																						
343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100	
343	3500	343	Reserves	Open Space - Parks	5	Project - PMO	-40,000	0	0	0	0	0	0	0	0	0	0	0				
44740 - Program to Upgrade Parks for Commercial Use																						
343	3500	343	Expenditure	Open Space - Parks	6	Program - PMO	0	30,000	100,000	100,000	110,000	110,000	120,000	120,000	120,000	120,000	120,000	120,000	0	0	0	100
343	3500	343	Reserves	Open Space - Parks	6	Program - PMO	0	-30,000	-100,000	-100,000	-110,000	-110,000	-120,000	-120,000	-120,000	-120,000	-120,000	-120,000				
44741 - Shade & Seating Program																						
343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	40,000	40,000	40,000	40,000	0	40,000	0	45,000	0	45,000	0	45,000	0	0	0	100
343	3500	343	Reserves	Open Space - Parks	5	Program - PMO	-40,000	-40,000	-40,000	-40,000	0	-40,000	0	-45,000	0	-45,000	0	-45,000				
44742 - Trailhead Facilities Program																						
343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	0	0	40,000	0	0	0	0	0	0	0	0	0	0	0	100	
343	3500	343	Reserves	Open Space - Parks	5	Program - PMO	0	0	-40,000	0	0	0	0	0	0	0	0	0				
44745 - Sportsfield Use Intensification																						
343	3500	343	Expenditure	Open Space - Sports	5	Program - PMO	0	0	0	0	3,000,000	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Open Space - Sports	5	Program - PMO	0	0	0	0	-3,000,000	0	0	0	0	0	0	0				
44746 - South East Thornlands Park, Thornlands																						
343	3500	343	Expenditure	Open Space - Parks	7	Project - PMO	60,000	1,000,000	1,000,000	1,000,000	0	0	0	0	0	0	0	0	0	0	0	100
343	3500	343	Reserves	Open Space - Parks	7	Project - PMO	-60,000	-1,000,000	-1,000,000	-1,000,000	0	0	0	0	0	0	0	0				
44750 - Play Unit Renewal, Counihan St Park, Ormiston																						
343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	45,210	0	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44751 - Playground renewal, Skinner Avenue Park, Well Pt																						
343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	45,210	0	0	0	0	0	0	0	0	0	0	0	100	0	0	0

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
44754 - Asset Renewal - Frenchman's Beach, Pt Lookout, NSI																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	70,000	776,582	0	0	0	0	0	0	0	0	0	100	0	0	0
44757 - Playground Renewal, David Parr Park, Sherrington St, Alex Hi																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	0	38,018	0	0	0	0	0	0	0	0	0	100	0	0	0
44758 - Park Asset Renewal, Aquatic Paradise Park West, Birkdale																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	76,466	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44769 - Minor Infrastructure Projects																						
	235	3500	235	Expenditure	Open Space - Parks	5	Program - PMO	50,000	30,000	35,000	35,000	35,000	40,000	40,000	40,000	45,000	45,000	50	0	0	50	
	235	3500	235	Reserves	Open Space - Parks	5	Program - PMO	-15,000	0	0	0	0	0	0	0	0	0	0				
44779 - Park Renewal - Cascades Gardens, Vic Pt																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	40,000	201,724	0	0	0	0	0	0	0	0	0	100	0	0	0
44782 - Swing Renewal, Wilson Street Foreshore, Vic Pt																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	12,330	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44784 - Play Unit Renewal - Charlie Buckler Sportsfields, Redland B																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	46,580	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44785 - Playground Renewal - Pt Talburpin Park, Redland Bay																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	45,977	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44786 - Playground Renewal - Grevillea Street, Redland Bay																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	47,282	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44787 - Playground Renewal, Bassil Ave Park, Vic Pt																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	51,786	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44790 - Playground renewal - Babiana St Park, Alexandra Hills																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	45,210	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44791 - Park Renewal - O'Gorman St Park, Alex Hills																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	167,825	0	0	0	0	0	0	0	0	0	0	100	0	0	0
44792 - Park Renewal - Heffernan Rd Park, Alex Hills																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	0	0	45,895	0	0	0	0	0	0	0	0	100	0	0	0
44796 - Park Renew - Tauris Road Park, Capalaba																						
	343	3500	343	Expenditure	Open Space - Parks	5	Project - PMO	44,525	0	0	0	0	0	0	0	0	0	0	100	0	0	0

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
44800 - Park Renew - Capalaba Regional Park																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	130,150	0	0	0	0	0	0	0	0	0	100	0	0	0
44801 - Renewal - Ron Stark Oval, Dunwich, NSI																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	268,593	0	0	0	0	0	0	0	0	0	100	0	0	0
44802 - Park Renewal - Lillypilly St Park, Mt Cotton																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	20,613	0	0	0	0	0	0	0	0	0	100	0	0	0
44805 - Park Renewal - Burwood Road Park, Alex Hills																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	45,210	0	0	0	0	0	0	0	0	0	100	0	0	0
44806 - Playground Renewal - Agnes Street Park, Birkdale																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	44,799	0	0	0	0	0	0	0	0	0	100	0	0	0
44807 - Park Renew - Bath Street Park, Birkdale																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	46,375	0	0	0	0	0	0	0	0	0	100	0	0	0
44808 - Parks Renew - Parks at Point Lookout																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	255,427	0	0	0	0	0	0	0	0	0	100	0	0	0
44809 - Park Renew - Henry Ziegenfusz Sportsfield, Cleveland																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	12,330	0	0	0	0	0	0	0	0	0	100	0	0	0
44810 - Park Renew - Montgomery Drive Park, Wellington Point																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	50,348	0	0	0	0	0	0	0	0	0	100	0	0	0
44811 - Park Renewal - Luke Street Park, Thornlands																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	12,330	0	0	0	0	0	0	0	0	0	100	0	0	0
44812 - Renewal Program - Tap/Shower/Drinking Fountain																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	188,746	0	0	0	0	0	0	0	0	0	100	0	0	0
44813 - Renewal Program - Seats																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	186,192	0	0	0	0	0	0	0	0	0	100	0	0	0
44814 - Renewal Program - Signs																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	83,791	0	0	0	0	0	0	0	0	0	100	0	0	0
44815 - Renewal Program - Cricket																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	62,664	0	0	0	0	0	0	0	0	0	100	0	0	0
44816 - Renewal Program - BBQ																					
	343	3500	343	Expenditure	Open Space - Parks	5	Program - PMO	33,425	0	0	0	0	0	0	0	0	0	100	0	0	0

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
44817 - Sportsfield Lighting – Redlands Baseball, Sheldon																					
	343	3500	343	Expenditure	Recreation Facilities	7	Project - PMO	0	334,840	0	0	0	0	0	0	0	0	60	0	40	0
44818 - Sportsfield Lighting – William Taylor Memorial Sportsfiel																					
	343	3500	343	Expenditure	Open Space - Rec	7	Project - PMO	0	317,000	0	0	0	0	0	0	0	0	60	0	40	0
44819 - Redlands Track Park Plan Implementation																					
	343	3500	343	Expenditure	Open Space - Rec	1	Project - PMO	22,142	0	0	0	0	0	0	0	0	0	0	0	100	0
	343	3500	343	Reserves	Open Space - Rec	1	Project - PMO	-24,626	0	0	0	0	0	0	0	0	0				
	343	3500	343	Operating Costs	Open Space - Rec	1	Project - PMO	2,484	0	0	0	0	0	0	0	0	0				
44821 - Canoe Trail - Signage																					
	343	3500	343	Expenditure	Open Space - Rec	1	Project - PMO	20,000	0	0	0	0	0	0	0	0	0	0	0	100	0
	343	3500	343	Reserves	Open Space - Rec	1	Project - PMO	-27,000	0	0	0	0	0	0	0	0	0				
	343	3500	343	Operating Costs	Open Space - Rec	1	Project - PMO	7,000	0	0	0	0	0	0	0	0	0				
45584 - Kinross Road Community Precinct																					
	360	2700	360	Lifecycle Costs	Open Space - Rec	7	Project	0	0	0	0	0	0	45,000	45,000	45,000	45,000				
	360	2700	360	Expenditure	Open Space - Rec	7	Project	0	0	0	0	767,000	900,000	0	0	0	0	0	0	0	100
45589 - Open Space Infrastructure Charge																					
	302	3500	302	Capital Revenue	Open Space - Parks	7	Activity	-5,600,000	-5,740,000	-5,883,500	-6,030,588	-6,181,352	-6,335,886	-6,494,283	-6,656,640	-6,823,056	-6,993,633				
	302	3500	302	Reserves	Open Space - Parks	7	Activity	5,600,000	5,740,000	5,883,500	6,030,588	6,181,352	6,335,886	6,494,283	6,656,640	6,823,056	6,993,633				
46232 - Charlie Buckler Sportsfield Lighting																					
	057	3600	302	Expenditure	Open Space - Sports	7	Project	220,000	0	0	0	0	0	0	0	0	0	0	0	0	100
	057	3600	302	Reserves	Open Space - Sports	7	Project	-220,000	0	0	0	0	0	0	0	0	0				
ASMP Total																					
					Lifecycle Costs			0	0	4,000	204,092	6,513	150,119	197,806	199,145	199,600	55,690				
					Expenditure			4,578,000	14,684,483	4,924,102	6,112,675	10,446,642	3,625,273	9,707,084	9,499,394	11,057,635	8,863,612				
					Capital Revenue			-5,700,000	-5,840,000	-5,883,500	-6,030,588	-6,181,352	-6,335,886	-6,494,283	-6,656,640	-6,823,056	-6,993,633				
					Loans			0	0	0	0	0	0	0	0	0	0				
					Reserves			4,249,584	-1,419,332	1,944,108	2,703,782	2,009,668	5,369,095	2,387,745	3,422,216	3,105,882	4,316,460				
					Operating Costs			148,887	163,800	214,000	395,134	9,500	45,000	74,500	87,500	0	0				

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
Operational Job - ASMP																					
99109 - Admin - Corporate Fund																					
109	0400	109	Reserves	Other	8	Activity	-478,240	0	0	0	0	0	0	0	0	0	0				
89109 - Admin - Capital Corporate Fund																					
109	0400	109	Reserves	Other	8	Activity	0	-14,817,118	-15,475,669	-18,692,139	-20,924,274	-20,994,349	-19,545,437	-18,749,225	-19,703,267	-19,366,985					
ASMP Total																					
							Lifecycle Costs	0	0	0	0	0	0	0	0	0	0				
							Expenditure	0	0	0	0	0	0	0	0	0	0				
							Capital Revenue	0	0	0	0	0	0	0	0	0	0				
							Loans	0	0	0	0	0	0	0	0	0	0				
							Reserves	-478,240	-14,817,118	-15,475,669	-18,692,139	-20,924,274	-20,994,349	-19,545,437	-18,749,225	-19,703,267	-19,366,985				
							Operating Costs	0	0	0	0	0	0	0	0	0	0				
Path & Cycleways - ASMP																					
40014 - MBC Thornlands (Tindappah to Beveridge)																					
057	3600	049	Expenditure	Transport - Bikeways	1	Project	650,000	0	0	0	0	0	0	0	0	0	0	0	0	0	100
057	3600	049	Capital Revenue	Transport - Bikeways	1	Project	-325,000	0	0	0	0	0	0	0	0	0	0				
057	3600	049	Reserves	Transport - Bikeways	1	Project	-325,000	0	0	0	0	0	0	0	0	0	0				
40089 - Skinner Reserve Stairway to Moreton Bay Trail																					
049	3600	049	Expenditure	Transport - Pathways	3	Project - PMO	0	0	265,000	0	0	0	0	0	0	0	0	0	0	0	100
049	3600	049	Reserves	Transport - Pathways	3	Project - PMO	0	0	-265,000	0	0	0	0	0	0	0	0				
41193 - Pedestrian Bridge Renewal																					
049	3200	049	Expenditure	Transport - Pathways	7	Program - PMO	150,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	80	0	20	0
41562 - Lamb Island emergency shed site access																					
049	3200	049	Expenditure	Transport - Pathways	5	Project	50,000	0	0	0	0	0	0	0	0	0	0	100	0	0	0
42178 - Pathway Lighting																					
208	3200	208	Expenditure	Transport - Pathways	7	Activity	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	80	0	20	0
42389 - Moreton Bay Cycleway (MBC) program																					
049	3200	049	Expenditure	Transport - Pathways	7	Program - PMO	105,000	0	750,000	825,000	1,350,000	900,000	1,500,000	375,000	500,000	0	0	100	0	0	
049	3200	049	Reserves	Transport - Pathways	7	Program - PMO	-55,000	0	-375,000	-412,500	-675,000	-450,000	-750,000	-187,500	-250,000	0					
049	3200	049	Operating Costs	Transport - Pathways	7	Program - PMO	5,000	0	0	0	0	0	0	0	0	0	0				
44710 - Bayview Conservation Area - Days Road Redland Bay																					
343	3500	343	Expenditure	Transport - Pathways	5	Project - PMO	60,000	0	0	0	0	0	0	0	0	0	0	35	0	0	65

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
45611 - Footpaths																						
049	3600	049	Expenditure	Transport - Pathways	7	Program - PMO	576,300	809,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	0	0	20	80	
049	3600	049	Operating Costs	Transport - Pathways	7	Program - PMO	25,000	0	0	0	0	0	0	0	0	0	0					
45618 - Cylinder Beach to Point Lookout Foreshore Trail																						
343	3500	343	Expenditure	Transport - Pathways	3	Project - PMO	0	750,000	0	0	0	0	0	0	0	0	0	0	0	0	100	
343	3500	343	Capital Revenue	Transport - Pathways	3	Project - PMO	0	-750,000	0	0	0	0	0	0	0	0	0					
45658 - Footpath Rehabilitation Program																						
049	3200	049	Expenditure	Transport - Pathways	7	Program - PMO	368,000	313,000	363,000	350,000	330,000	250,000	250,000	250,000	250,000	250,000	250,000	80	0	20	0	
049	3200	049	Operating Costs	Transport - Pathways	7	Program - PMO	20,000	0	0	0	0	0	0	0	0	0	0					
80935 - Pathway & Community Safety Lighting																						
049	3500	049	Expenditure	Transport - Pathways	5	Program - PMO	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	0	0	0	100
81147 - Cycleway Infrastructure Charge																						
049	3200	049	Capital Revenue	Transport - Bikeways	5	Activity	-3,713,432	-3,806,268	-3,901,425	-3,998,960	-4,098,934	-4,201,408	-4,306,443	-4,414,104	-4,524,456	-4,637,568						
049	3200	049	Reserves	Transport - Bikeways	5	Activity	3,713,432	3,806,268	3,901,425	3,998,960	4,098,934	4,201,408	4,306,443	4,414,104	4,524,456	4,637,568						
81155 - Trunk Cycleway Program																						
049	3200	049	Expenditure	Transport - Bikeways	7	Program - PMO	40,000	892,000	500,000	0	0	0	0	0	0	0	0	0	0	0	100	
049	3200	049	Reserves	Transport - Bikeways	7	Program - PMO	-60,000	-892,000	-500,000	0	0	0	0	0	0	0	0					
049	3200	049	Operating Costs	Transport - Bikeways	7	Program - PMO	20,000	0	0	0	0	0	0	0	0	0	0					
ASMP Total																						
							Lifecycle Costs	0	0	0	0	0	0	0	0	0	0					
							Expenditure	2,249,300	3,014,000	2,878,000	2,175,000	2,680,000	2,150,000	2,750,000	1,625,000	1,750,000	1,250,000					
							Capital Revenue	-4,038,432	-4,556,268	-3,901,425	-3,998,960	-4,098,934	-4,201,408	-4,306,443	-4,414,104	-4,524,456	-4,637,568					
							Loans	0	0	0	0	0	0	0	0	0	0					
							Reserves	3,273,432	2,914,268	2,761,425	3,586,460	3,423,934	3,751,408	3,556,443	4,226,604	4,274,456	4,637,568					
							Operating Costs	70,000	0	0	0	0	0	0	0	0	0					
Roads & Bridges - ASMP																						
40308 - Rickertt Road - Bridge Construction																						
049	3200	049	Expenditure	Transport - Bridges	5	Project - PMO	0	0	3,000,000	5,000,000	0	0	0	0	0	0	0	0	0	50	50	
049	3200	049	Capital Revenue	Transport - Bridges	5	Project - PMO	0	0	-1,500,000	-2,500,000	0	0	0	0	0	0	0					
40547 - Road and Footpath Upgrade – Bunker Road, Victoria Point																						
049	3200	049	Expenditure	Transport - Roads	2	Project - PMO	75,000	475,000	0	0	0	0	0	0	0	0	0	0	0	0	100	

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
40556 - Collins St and School of Arts Rd Upgrade																						
049	3200	049	Expenditure	Transport - Roads	2	Project - PMO	1,550,000	4,000,000	4,000,000	0	0	0	0	0	0	0	0	0	0	80	20	
049	3200	049	Reserves	Transport - Roads	2	Project - PMO	-1,600,000	-4,000,000	-4,000,000	0	0	0	0	0	0	0	0	0				
049	3200	049	Operating Costs	Transport - Roads	2	Project - PMO	50,000	0	0	0	0	0	0	0	0	0	0	0				
41634 - Resurfacing Program																						
057	3600	049	Expenditure	Transport - Roads	2	Program - PMO	8,332,500	8,416,000	8,500,000	8,585,000	8,671,000	8,757,000	8,845,000	8,935,000	9,025,000	9,115,000	9,115,000	100	0	0	0	
057	3600	049	Capital Revenue	Transport - Roads	2	Program - PMO	0	-1,146,262	-1,146,262	0	0	0	0	0	0	0	0	0				
42357 - Road Upgrade - School of Arts Rd & German Church Rd, Redland																						
049	3200	049	Expenditure	Roads/Trans Network	2	Program - PMO	300,000	5,000,000	0	0	0	0	0	0	0	0	0	0	0	80	20	
049	3200	049	Reserves	Roads/Trans Network	2	Program - PMO	-300,000	-5,000,000	0	0	0	0	0	0	0	0	0	0				
42358 - Road Upgrade - Starkey St & Sturgeon St, Wellington Pt																						
049	3200	049	Expenditure	Roads/Trans Network	2	Program - PMO	200,000	0	0	0	0	0	0	0	0	0	0	0	0	100	0	
42390 - LGIP Road Program																						
049	3200	049	Expenditure	Roads/Trans Network	5	Program - PMO	300,000	1,500,000	1,500,000	0	0	0	0	0	0	0	0	0	0	50	50	
049	3200	049	Reserves	Roads/Trans Network	5	Program - PMO	-300,000	-1,500,000	-1,500,000	0	0	0	0	0	0	0	0	0				
42431 - Bridges & Large Culverts renewals																						
049	3200	049	Expenditure	Transport - Bridges	2	Program - PMO	150,000	150,000	175,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	100	0	0	0	
42433 - Small Culvert Upgrade Program																						
049	3200	049	Expenditure	Roads/Trans Network	2	Program - PMO	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	10	0	90	0
42611 - Green Seal Program - Coochiemudlo Is																						
049	3200	049	Expenditure	Roads/Trans Network	2	Program - PMO	1,111,900	828,000	550,000	550,000	550,000	600,000	600,000	0	0	0	0	0	0	100	0	
049	3200	049	Operating Costs	Roads/Trans Network	2	Program - PMO	50,000	0	0	0	0	0	0	0	0	0	0	0				
42612 - Roundabout Rehabilitation Program																						
049	3200	049	Expenditure	Roads/Trans Network	2	Program - PMO	292,410	289,338	0	0	0	0	0	0	0	0	0	0	0	100	0	
45269 - Pavement Rehabilitation Program																						
057	3600	049	Expenditure	Transport - Roads	2	Program - PMO	4,545,000	4,590,500	4,637,000	4,683,000	4,730,000	4,775,000	4,825,000	4,875,000	4,925,000	4,975,000	4,975,000	100	0	0	0	
45652 - Gravel Road Sealing Program – Mainland and NSI																						
212	3600	049	Expenditure	Transport - Roads	2	Program - PMO	875,000	1,105,000	560,000	435,000	275,000	0	0	0	0	0	0	0	0	100	0	
212	3600	049	Operating Costs	Transport - Roads	2	Program - PMO	25,000	0	0	0	0	0	0	0	0	0	0	0				

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
80920 - Green Seal Program - SMBI																					
212	3600	049	Expenditure	Transport - Roads	2	Program - PMO	2,469,812	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	100	0
212	3600	049	Operating Costs	Transport - Roads	2	Program - PMO	50,000	0	0	0	0	0	0	0	0	0	0				

81146 - Transport Infrastructure Charge																					
049	3200	049	Capital Revenue	Transport - Roads	5	Activity	-10,253,947	-10,510,295	-10,773,053	-11,042,379	-11,318,438	-11,601,399	-11,891,434	-12,188,720	-12,493,438	-12,805,774					
049	3200	049	Reserves	Transport - Roads	5	Activity	10,253,947	10,510,295	10,773,053	11,042,379	11,318,438	11,601,399	11,891,434	12,188,720	12,493,438	12,805,774					

ASMP Total																					
								Lifecycle Costs	0	0	0	0	0	0	0	0	0				
								Expenditure	20,251,622	27,403,838	23,972,000	20,553,000	15,526,000	15,432,000	15,570,000	15,110,000	15,250,000	15,390,000			
								Capital Revenue	-10,253,947	-11,656,557	-13,419,315	-13,542,379	-11,318,438	-11,601,399	-11,891,434	-12,188,720	-12,493,438	-12,805,774			
								Loans	0	0	0	0	0	0	0	0	0	0			
								Reserves	8,053,947	10,295	5,273,053	11,042,379	11,318,438	11,601,399	11,891,434	12,188,720	12,493,438	12,805,774			
								Operating Costs	175,000	0	0	0	0	0	0	0	0	0			

RPAC - ASMP

40474 - RPAC Operations																					
312	2300	312	Expenditure	Other	7	Activity	43,700	67,500	70,750	81,902	85,588	88,155	91,214	94,380	95,500	0	0	0	0	100	

41015 - RPAC AV Control Renewal																					
312	2300	312	Expenditure	Recreation Facilities	7	Project	0	20,000	0	0	0	0	0	0	0	0	0	100	0	0	0

41017 - RPAC Cabled Microphone Renewal																					
312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	20,000	0	0	0	0	0	0	0	0	100	0	0	0

41018 - Chain Motor Hoist Renewal																					
312	2300	312	Lifecycle Costs	Recreation Facilities	7	Project	0	0	0	0	0	0	940	985	1,035	1,085	0				
312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	0	0	0	40,000	0	0	0	0	0	100	0	0	0

41019 - RPAC Followspots CH Renewal																					
312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	0	25,000	0	0	0	0	0	0	0	100	0	0	0

41034 - RPAC Lighting Desk CH Renewal																					
312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	0	0	0	0	0	0	0	35,000	0	100	0	0	0

41035 - RPAC Pile Wind Hoist Renewal																					
312	2300	312	Lifecycle Costs	Recreation Facilities	7	Project	0	0	0	0	0	0	0	0	4,600	4,830	0				
312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	0	0	0	0	0	225,000	0	0	0	100	0	0	0

41036 - RPAC Production Dimming CH Renewal																					
312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	0	125,000	0	0	0	0	0	0	0	100	0	0	0

41037 - RPAC Production Luminaires CH Renewal																					
312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	0	0	0	0	0	0	0	120,000	0	100	0	0	0

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
41041 - RPAC Replace Curtains CH																					
	312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	0	0	0	0	0	90,000	0	0	100	0	0	0
41043 - RPAC Replace Moving Lights																					
	312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	0	0	0	0	150,000	0	0	0	100	0	0	0
41045 - RPAC Replace Two Person Lifters																					
	312	2300	312	Lifecycle Costs	Recreation Facilities	7	Project	0	0	0	970	994	1,025	1,060	1,090	1,125	0				
	312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	35,000	0	0	0	0	0	0	0	100	0	0	0
41057 - RPAC RCCC Lighting Upgrade																					
	312	2300	312	Lifecycle Costs	Recreation Facilities	7	Project	0	0	0	2,000	2,000	2,000	2,000	2,000	2,000	0				
	312	2300	312	Expenditure	Recreation Facilities	7	Project	0	0	120,000	0	0	0	0	0	0	0	100	0	0	0
41063 - RPAC Aud Prod Equipment																					
	312	2300	312	Expenditure	Recreation Facilities	7	Project	0	60,000	0	0	0	0	0	0	0	0	100	0	0	0
41066 - RPAC Gallery Prod Equipment																					
	312	2300	312	Expenditure	Recreation Facilities	7	Project	0	60,000	0	0	0	0	0	0	0	0	100	0	0	0
41067 - RPAC LED Cyclorama Lighting																					
	312	2300	312	Expenditure	Other	7	Project	40,000	0	0	0	0	0	0	0	0	0	100	0	0	0
ASMP Total																					
					Lifecycle Costs			0	0	0	2,970	2,994	3,965	4,045	8,725	9,040	0				
					Expenditure			83,700	207,500	245,750	231,902	125,588	88,155	466,214	184,380	250,500	0				
					Capital Revenue			0	0	0	0	0	0	0	0	0	0				
					Loans			0	0	0	0	0	0	0	0	0	0				
					Reserves			0	0	0	0	0	0	0	0	0	0				
					Operating Costs			0	0	0	0	0	0	0	0	0	0				
Stormwater Drainage - ASMP																					
40292 - Culvert Safety Fences																					
	208	3200	208	Expenditure	Stormwater	5	Not Applicable	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	20	0	80	0
	208	3200	208	Operating Costs	Stormwater	5	Not Applicable	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500				
41105 - Starkey St (Wellington Pt) Kerb & Channel, Drainage Improvem																					
	036	3600	049	Expenditure	Stormwater	5	Project - PMO	120,000	0	0	0	0	0	0	0	0	0	0	0	0	100
41148 - Avalon Road Culverts																					
	049	3200	049	Expenditure	Stormwater	5	Project - PMO	85,000	0	765,000	0	0	0	0	0	0	0	0	0	0	100
41383 - Amity Point NSI Drainage Improvements																					
	036	3600	049	Expenditure	Stormwater	5	Project - PMO	60,000	0	0	0	0	0	0	0	0	0	0	0	0	100
41566 - Collingwood & Pitt Road Major Culvert Upgrade																					
	049	3200	049	Expenditure	Stormwater	5	Project - PMO	50,000	0	0	0	1,000,000	0	0	0	0	0	0	0	0	100
41567 - Serpentine Creek Road Major Culvert Upgrade																					
	049	3200	049	Expenditure	Stormwater	5	Project - PMO	50,000	0	0	1,000,000	0	0	0	0	0	0	0	0	0	100

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descr	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
41568 - Wilson Esplanade Pipe Upgrade																					
	049	3200	049	Expenditure	Stormwater	5	Project - PMO	0	10,000	100,000	0	0	0	0	0	0	0	0	0	100	0
41572 - Drainage Upgrade and Expansion																					
	049	3200	049	Expenditure	Stormwater	5	Program - PMO	607,000	392,000	415,000	30,000	200,000	200,000	200,000	200,000	200,000	200,000	0	0	50	50
	049	3200	049	Operating Costs	Stormwater	5	Program - PMO	25,000	0	0	0	0	0	0	0	0	0				
81156 - Stormwater Trunk Infrastructure Charge																					
	049	3200	049	Capital Revenue	Stormwater	5	Activity	-2,767,498	-2,836,686	-2,907,603	-2,980,293	-3,054,800	-3,131,170	-3,209,450	-3,289,686	-3,371,928	-3,456,226				
	049	3200	049	Reserves	Stormwater	5	Activity	2,767,498	2,836,686	2,907,603	2,980,293	3,054,800	3,131,170	3,209,450	3,289,686	3,371,928	3,456,226				
ASMP Total																					
					Lifecycle Costs			0	0	0	0	0	0	0	0	0	0				
					Expenditure			1,009,500	439,500	1,317,500	1,067,500	1,237,500	237,500	237,500	237,500	237,500	237,500				
					Capital Revenue			-2,767,498	-2,836,686	-2,907,603	-2,980,293	-3,054,800	-3,131,170	-3,209,450	-3,289,686	-3,371,928	-3,456,226				
					Loans			0	0	0	0	0	0	0	0	0	0				
					Reserves			2,767,498	2,836,686	2,907,603	2,980,293	3,054,800	3,131,170	3,209,450	3,289,686	3,371,928	3,456,226				
					Operating Costs			62,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500	37,500				
Stormwater Quality - ASMP																					
46940 - Gross Pollutant Trap Renewal																					
	049	3200	049	Expenditure	Stormwater	5	Project	0	0	0	0	87,130	0	0	0	0	0	100	0	0	0
46941 - Litter Basket Replacment																					
	049	3200	049	Expenditure	Stormwater	5	Project	0	0	0	0	0	0	42,260	0	0	0	100	0	0	0
ASMP Total																					
					Lifecycle Costs			0	0	0	0	0	0	0	0	0	0				
					Expenditure			0	0	0	0	87,130	0	42,260	0	0	0				
					Capital Revenue			0	0	0	0	0	0	0	0	0	0				
					Loans			0	0	0	0	0	0	0	0	0	0				
					Reserves			0	0	0	0	0	0	0	0	0	0				
					Operating Costs			0	0	0	0	0	0	0	0	0	0				
Traffic Facilities & Street Lighting - ASMP																					
40532 - Rosewood Street and Quarry Road Traffic Lights																					
	049	3200	049	Expenditure	Transport - Roads	2	Project - PMO	400,000	0	0	0	0	0	0	0	0	0	0	100	0	0
45765 - Service Turning Facility																					
	049	3200	049	Expenditure	Transport - Roads	2	Program - PMO	80,000	92,000	105,800	121,670	139,920	0	0	0	0	0	0	0	100	0
46942 - Traffic Safety Improvement Program																					
	205	3200	205	Expenditure	Roads/Trans Network	5	Program - PMO	256,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	100	0	0	0
	205	3200	205	Capital Revenue	Roads/Trans Network	5	Program - PMO	-286,000	0	0	0	0	0	0	0	0	0				
	205	3200	205	Operating Costs	Roads/Trans Network	5	Program - PMO	30,000	0	0	0	0	0	0	0	0	0				
46943 - Traffic Facilities and Street Lighting Asset Renewal Program																					
	205	3200	205	Expenditure	Roads/Trans Network	5	Program - PMO	50,000	422,288	422,288	422,288	422,291	109,521	60,595	14,235	27,526	218,069	100	0	0	0

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
46944 - Traffic Control Treatments Program																						
	205	3200	205	Expenditure	Roads/Trans Network	5	Program - PMO	50,000	80,000	100,000	100,000	100,000	100,000	50,000	50,000	50,000	50,000	100	0	0	0	
46945 - Street Lighting Program																						
	205	3200	205	Expenditure	Roads/Trans Network	5	Program - PMO	0	200,000	200,000	100,000	60,000	60,000	50,000	50,000	50,000	50,000	100	0	0	0	
46946 - Minor Traffic Works Program																						
	205	3200	205	Expenditure	Roads/Trans Network	5	Program - PMO	100,000	110,000	120,000	130,000	100,000	100,000	100,000	100,000	100,000	100,000	100	0	0	0	
ASMP Total																						
					Lifecycle Costs			0	0	0	0	0	0	0	0	0	0					
					Expenditure			936,000	1,204,288	1,248,088	1,173,958	1,122,211	669,521	560,595	514,235	527,526	718,069					
					Capital Revenue			-286,000	0	0	0	0	0	0	0	0	0					
					Loans			0	0	0	0	0	0	0	0	0	0					
					Reserves			0	0	0	0	0	0	0	0	0	0					
					Operating Costs			30,000	0	0	0	0	0	0	0	0	0					
Water Supply - ASMP																						
52019 - Financial Management Water																						
	183	3100	183	Capital Revenue	Other	5	Activity	-2,480,000	-2,542,000	-2,605,550	-2,670,689	-2,737,456	-2,805,892	-2,876,040	-2,947,941	-3,021,639	-3,097,180					
	183	3100	183	Reserves	Other	5	Activity	2,480,000	2,542,000	2,605,550	2,670,689	2,737,456	2,805,892	2,876,040	2,947,941	3,021,639	3,097,180					
62029 - Redland Mainland WSS Network																						
	292	3400	292	Expenditure	Water	5	Program - PMO	37,546	345,220	145,812	0	28,442	255,794	0	0	0	0	0	0	0	100	0
	292	3400	292	Operating Costs	Water	5	Program - PMO	20,000	0	0	0	0	0	0	0	0	0					
62038 - New Water Services (Mainland & SMBI)																						
	292	3300	292	Expenditure	Water	5	Activity	100,400	103,400	106,500	109,700	113,000	116,400	119,900	123,500	127,205	0	100	0	0	0	
62107 - Meter Replacement Program																						
	292	3300	292	Expenditure	Water	5	Project	324,487	339,476	410,646	419,021	478,621	334,401	607,010	417,531	656,536	670,717	100	0	0	0	
62108 - Amity pt WSS network upgrade																						
	292	3300	292	Expenditure	Water	5	Project - PMO	0	0	25,000	551,345	0	0	0	0	0	0	0	0	100	0	
	292	3300	292	Reserves	Water	5	Project - PMO	0	0	-25,000	-551,345	0	0	0	0	0	0					
62113 - Minor Water Retic Plant And Equipment																						
	292	3300	292	Expenditure	Water	5	Project	11,025	11,576	12,155	12,763	0	0	0	0	0	0	100	0	0	0	
62134 - Fixed Water tanker filling stations																						
	292	3300	292	Expenditure	Water	5	Project	50,000	0	0	0	0	0	0	0	0	0	100	0	0	0	
62164 - Weinam creek PDA water supply expansion																						
	292	3300	292	Expenditure	Water	5	Project	0	0	0	0	400,000	0	0	0	0	0	0	0	100	0	
	292	3300	292	Reserves	Water	5	Project	0	0	0	0	-400,000	0	0	0	0	0					
62165 - Toondah Harbour PDA water supply expansion																						
	292	3300	292	Expenditure	Water	5	Project	0	0	0	0	0	400,000	0	0	0	0	0	0	100	0	
	292	3300	292	Reserves	Water	5	Project	0	0	0	0	0	-400,000	0	0	0	0					

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
62168 - AC Main Replacement Program																						
292	3300	039	Expenditure	Water		5	Program - PMO	262,798	275,625	289,406	303,877	319,070	335,024	351,775	369,364	387,832	407,224	100	0	0	0	
ASMP Total																						
							Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0				
							Expenditure	786,256	1,075,297	989,519	1,396,706	1,339,133	1,441,619	1,078,685	910,395	1,171,573	1,077,941					
							Capital Revenue	-2,480,000	-2,542,000	-2,605,550	-2,670,689	-2,737,456	-2,805,892	-2,876,040	-2,947,941	-3,021,639	-3,097,180					
							Loans	0	0	0	0	0	0	0	0	0	0					
							Reserves	2,480,000	2,542,000	2,580,550	2,119,344	2,337,456	2,405,892	2,876,040	2,947,941	3,021,639	3,097,180					
							Operating Costs	20,000	0	0	0	0	0	0	0	0	0					
Wastewater Collection - ASMP																						
62166 - East Coast Road Dunwich watermain renewal/replacement																						
292	3300	039	Expenditure	Water		5	Project	450,000	0	0	0	0	0	0	0	0	0	0	100	0	0	0
292	3300	039	Reserves	Water		5	Project	-450,000	0	0	0	0	0	0	0	0	0	0				
63013 - Aerators & Mixers																						
196	3300	196	Expenditure	Wastewater		5	Activity	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	100	0	0	0
63023 - Minor Sewer Extensions																						
295	3300	295	Expenditure	Wastewater		5	Activity	33,000	36,000	39,000	42,000	45,000	48,000	51,000	54,000	57,000	0	100	0	0	0	
63025 - Control Systems																						
196	3300	196	Expenditure	Wastewater		5	Activity	33,804	34,700	35,800	36,900	38,100	39,300	40,500	41,800	43,100	44,500	100	0	0	0	
63026 - Switchboards																						
196	3300	196	Expenditure	Wastewater		5	Activity	110,342	113,500	117,000	120,600	124,300	128,100	132,000	136,000	140,100	144,000	100	0	0	0	
63027 - Cranes & Hoists																						
196	3300	196	Expenditure	Wastewater		5	Activity	22,400	23,100	23,800	24,500	25,200	26,000	26,800	27,600	28,233	29,000	100	0	0	0	
63035 - Minor Wastewater Plant & Equipment																						
295	3300	295	Expenditure	Wastewater		5	Activity	11,100	11,400	11,700	12,100	12,500	12,900	13,300	13,700	14,100	0	100	0	0	0	
63045 - Pipe Work & Valves																						
196	3300	196	Expenditure	Wastewater		5	Activity	67,525	69,200	85,000	87,000	90,000	93,000	96,000	100,000	106,806	112,000	100	0	0	0	
63046 - Flow Meters																						
196	3300	196	Expenditure	Wastewater		5	Activity	82,269	69,200	71,300	73,400	75,600	77,900	80,200	82,500	84,436	86,500	100	0	0	0	
63047 - Generators																						
196	3300	196	Expenditure	Wastewater		5	Activity	44,969	46,300	47,700	49,200	50,700	52,300	53,900	55,600	57,300	59,000	100	0	0	0	
63067 - Pumps																						
314	3300	314	Expenditure	Wastewater		5	Activity	407,268	403,700	415,800	428,300	441,100	454,300	467,900	481,233	492,534	506,354	90	0	10	0	
63068 - Pipes & Valves																						
314	3300	314	Expenditure	Wastewater		5	Activity	56,100	57,800	59,600	61,400	63,300	65,200	67,200	69,300	71,400	73,370	100	0	0	0	
63069 - Control Systems																						
314	3300	314	Expenditure	Wastewater		5	Activity	44,893	46,100	47,500	48,900	50,400	51,900	53,500	55,100	56,328	57,962	100	0	0	0	
63118 - Civil and Capital works around SPS																						
314	3300	314	Expenditure	Wastewater		5	Activity	56,000	57,700	59,400	61,050	62,720	64,390	66,060	67,730	69,400	71,070	100	0	0	0	

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
63120 - Switchboards																					
314	3300	314	Expenditure	Wastewater	5	Activity	269,004	276,800	285,100	293,700	302,500	311,600	320,900	330,067	337,830	347,317	90	0	10	0	
63122 - Lifting Gear																					
314	3300	314	Expenditure	Wastewater	5	Activity	56,064	57,700	59,400	61,200	63,000	64,900	66,800	68,700	70,311	72,269	100	0	0	0	
63123 - Odour Control																					
314	3300	314	Expenditure	Wastewater	5	Activity	33,547	34,500	35,500	36,600	37,700	38,800	40,000	41,200	42,125	43,340	100	0	0	0	
64005 - Sewerage Pump Station #5																					
314	3300	314	Expenditure	Wastewater	5	Project - PMO	418,535	0	0	0	0	0	0	0	0	0	0	70	0	30	0
314	3300	314	Reserves	Wastewater	5	Project - PMO	-124,121	0	0	0	0	0	0	0	0	0	0				
314	3300	314	Operating Costs	Wastewater	5	Project - PMO	10,274	0	0	0	0	0	0	0	0	0	0				
64029 - Sewerage Pump Station #29																					
314	3300	314	Expenditure	Wastewater	5	Project - PMO	400,505	0	0	0	0	0	0	0	0	0	0	100	0	0	0
314	3300	314	Operating Costs	Wastewater	5	Project - PMO	160,503	0	0	0	0	0	0	0	0	0	0				
64035 - Sewerage Pump Station #35																					
314	3300	314	Expenditure	Wastewater	5	Project - PMO	1,950,901	0	0	0	0	0	0	0	0	0	0	60	0	40	0
314	3300	314	Reserves	Wastewater	5	Project - PMO	-780,000	0	0	0	0	0	0	0	0	0	0				
314	3300	314	Operating Costs	Wastewater	5	Project - PMO	52,339	0	0	0	0	0	0	0	0	0	0				
64041 - Sewerage Pump Station #41																					
314	3300	314	Expenditure	Wastewater	5	Project - PMO	60,000	0	0	0	0	0	0	0	0	0	0	70	0	30	0
314	3300	314	Reserves	Wastewater	5	Project - PMO	-20,000	0	0	0	0	0	0	0	0	0	0				
314	3300	314	Operating Costs	Wastewater	5	Project - PMO	30,239	0	0	0	0	0	0	0	0	0	0				
64047 - Capalaba Catchment SPS047 and Rising Main Upgrade																					
314	3300	314	Expenditure	Wastewater	5	Activity	0	0	0	26,923	180,177	0	0	0	0	0	0	30	0	70	0
64071 - Sewerage Pump Station #71																					
314	3300	314	Expenditure	Wastewater	5	Activity	90,000	0	0	0	0	100,000	1,200,000	0	0	0	0	70	0	30	0
314	3300	314	Reserves	Wastewater	5	Activity	-90,000	0	0	0	0	-100,000	-1,200,000	0	0	0	0				
64086 - Sewerage Pump Station #86																					
314	3300	314	Expenditure	Wastewater	5	Project	200,089	0	0	0	0	0	0	0	0	0	0	0	0	100	0
314	3300	314	Reserves	Wastewater	5	Project	-200,000	0	0	0	0	0	0	0	0	0	0				
64134 - Mt Cotton Catchment Sewerage Pump Station #134																					
314	3300	314	Expenditure	Wastewater	5	Activity	0	0	0	0	0	0	0	600,000	0	0	0	70	0	0	30
314	3300	314	Reserves	Wastewater	5	Activity	0	0	0	0	0	0	0	-180,000	0	0	0				
64147 - Cleveland Catchment Sewerage Pump Station #147																					
314	3300	314	Expenditure	Wastewater	5	Project - PMO	30,000	236,425	0	0	0	0	0	0	0	0	0	70	0	30	0
314	3300	314	Reserves	Wastewater	5	Project - PMO	-24,000	-189,140	0	0	0	0	0	0	0	0	0				
314	3300	314	Operating Costs	Wastewater	5	Project - PMO	0	75,881	0	0	0	0	0	0	0	0	0				
64170 - Confined Space Safety Equipment (Pump Stations)																					
314	3300	314	Expenditure	Wastewater	5	Project	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	100	0	0	0
64171 - PS Infiltration reduction																					
314	3300	314	Expenditure	Wastewater	1	Program - PMO	291,104	570,000	1,140,000	1,140,000	1,140,000	1,140,000	1,140,000	1,026,000	114,000	0	100	0	0	0	
314	3300	314	Operating Costs	Wastewater	1	Program - PMO	215,000	430,000	860,000	860,000	860,000	860,000	860,000	774,000	86,000	0					
64172 - Pt Lookout backlog sewer																					
314	3300	314	Expenditure	Wastewater	5	Project - PMO	150,000	2,500,000	2,500,000	2,260,000	0	0	0	0	0	0	0	0	100	0	0
314	3300	314	Reserves	Wastewater	5	Project - PMO	-150,000	-2,500,000	-2,500,000	-2,260,000	0	0	0	0	0	0	0	0			

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %		
64173 - SPS Bypass Enabling (camlock on RM)																							
314	3300	314	314	Expenditure	Wastewater	5	Project - PMO	100,089	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	20	0	0	80		
314	3300	314	314	Reserves	Wastewater	5	Project - PMO	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000						
64174 - SPS13 Removal by new gravity line																							
314	3300	314	314	Expenditure	Wastewater	5	Project	0	0	0	30,000	200,000	0	0	0	0	0	0	0	0	100		
314	3300	314	314	Reserves	Wastewater	5	Project	0	0	0	-30,000	-200,000	0	0	0	0	0	0					
64175 - Toondah PDA Expansion																							
314	3300	314	314	Expenditure	Wastewater	5	Project	0	0	0	400,000	1,000,000	2,000,000	1,000,000	0	0	0	0	0	0	100	0	
64176 - Weinam Creek PDA Expansions																							
314	3300	314	314	Expenditure	Wastewater	5	Project	0	0	0	200,000	500,000	1,000,000	500,000	0	0	0	0	0	0	100	0	
64301 - SPS Lid Safety																							
314	3300	314	314	Expenditure	Wastewater	5	Project	42,500	45,000	47,500	50,000	52,500	55,000	57,500	60,000	62,500	65,000	100	0	0	0		
64303 - SPS Wet Well Repair																							
314	3400	314	314	Expenditure	Wastewater	5	Program - PMO	250,227	250,000	250,000	250,000	0	0	0	0	0	0	0	0	100	0	0	
64304 - Backup generator program - Network extents																							
314	3300	314	314	Expenditure	Wastewater	5	Project	0	0	0	400,000	370,000	0	0	0	0	0	0	0	0	100	0	
314	3300	314	314	Reserves	Wastewater	5	Project	0	0	0	-400,000	-370,000	0	0	0	0	0	0					
64514 - Pump Station #147 upstream gravity																							
314	3300	314	314	Expenditure	Wastewater	5	Project - PMO	15,000	60,000	600,000	0	0	0	0	0	0	0	0	0	0	100	0	
314	3300	314	314	Reserves	Wastewater	5	Project - PMO	-15,000	-60,000	-600,000	0	0	0	0	0	0	0	0					
ASMP Total																							
								Lifecycle Costs	0	0	0	0	0	0	0	0	0	0					
								Expenditure	5,857,233	5,179,125	6,111,100	6,373,773	5,104,797	6,003,590	5,653,560	3,490,530	2,027,503	1,891,682					
								Capital Revenue	0	0	0	0	0	0	0	0	0	0	0				
								Loans	0	0	0	0	0	0	0	0	0	0	0				
								Reserves	-1,953,121	-2,849,140	-3,200,000	-2,790,000	-670,000	-200,000	-1,300,000	-280,000	-100,000	-100,000					
								Operating Costs	468,355	505,881	860,000	860,000	860,000	860,000	860,000	774,000	86,000	0					
Wastewater Treatment - ASMP																							
53019 - Financial Management WasteWater																							
281	3100	281	281	Capital Revenue	Other	5	Activity	-3,720,000	-3,813,000	-3,908,325	-4,006,033	-4,106,184	-4,208,839	-4,314,060	-4,421,911	-4,532,459	-4,645,770						
281	3100	281	281	Reserves	Other	5	Activity	3,720,000	3,813,000	3,908,325	4,006,033	4,106,184	4,208,839	4,314,060	4,421,911	4,532,459	4,645,770						
63006 - Pt Lookout WWTP																							
196	3300	196	196	Expenditure	Wastewater	5	Project - PMO	3,390,777	0	0	0	0	0	0	0	0	0	0	20	0	80	0	
196	3300	196	196	Capital Revenue	Wastewater	5	Project - PMO	-338,567	0	0	0	0	0	0	0	0	0	0					
196	3300	196	196	Reserves	Wastewater	5	Project - PMO	-1,919,508	0	0	0	0	0	0	0	0	0	0					
63010 - Pumps & Macerators																							
196	3300	196	196	Expenditure	Wastewater	5	Activity	53,000	54,000	55,000	56,000	57,000	58,000	59,000	60,000	61,000	62,000	100	0	0	0		
63019 - Blowers & Compressors																							
196	3300	196	196	Expenditure	Wastewater	5	Activity	16,900	17,500	18,100	18,700	19,300	19,900	20,500	21,200	21,900	22,600	100	0	0	0		
63020 - Dosing Pumps																							
196	3300	196	196	Expenditure	Wastewater	5	Activity	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100	0	0	0		

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rev %	New %	Upgr %	Expa %
63024 - Clarifiers																					
196	3300	196	Expenditure	Wastewater	5	Activity	33,600	34,700	35,800	36,900	38,100	39,300	40,500	41,800	43,100	44,500	100	0	0	0	
63132 - Victoria Point WWTP Dewatering Improvements																					
196	3300	196	Expenditure	Wastewater	5	Project - PMO	0	0	710,000	0	0	0	0	0	0	0	0	80	0	10	10
63133 - Thorneside WWTP Inlet Works Upgrade																					
196	3300	196	Expenditure	Wastewater	5	Project	2,570,803	0	0	0	0	0	0	0	0	0	0	100	0	0	0
196	3300	196	Reserves	Wastewater	5	Project	-1,285,000	0	0	0	0	0	0	0	0	0	0				
63156 - WWTP Biosolids Bins																					
196	3300	423	Expenditure	Wastewater	5	Program - PMO	0	0	55,000	0	0	0	0	0	0	0	0	100	0	0	0
196	3300	423	Operating Costs	Wastewater	5	Program - PMO	0	0	20,000	0	0	0	0	0	0	0	0				
63157 - Thorneside Inlet Works Odour Control																					
196	3300	196	Expenditure	Wastewater	1	Project - PMO	120,093	0	0	0	0	0	0	0	0	0	0	0	0	0	100
196	3300	196	Reserves	Wastewater	1	Project - PMO	-120,000	0	0	0	0	0	0	0	0	0	0				
63161 - Thorneside RAS pump upgrade																					
196	3300	196	Expenditure	Wastewater	5	Project - PMO	0	0	180,000	0	0	0	0	0	0	0	0	50	0	50	0
63162 - Thorneside WWTP Dewatering Improvements																					
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	710,000	0	0	0	0	0	0	0	20	0	80	0
63163 - Thorneside outfall upgrade																					
196	3300	196	Expenditure	Wastewater	5	Project	50,093	0	0	0	0	0	0	0	0	0	0	0	0	0	100
196	3300	196	Reserves	Wastewater	5	Project	-50,000	0	0	0	0	0	0	0	0	0	0				
63166 - Cleveland WWTP Dewatering Improvements																					
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	710,000	0	0	0	0	0	0	0	50	0	50	0
63167 - Cleveland WWTP RAS Pump Upgrade																					
196	3300	196	Expenditure	Wastewater	5	Project - PMO	0	20,000	180,000	0	0	0	0	0	0	0	0	40	0	60	0
63168 - Cleveland WWTP Balance Tank																					
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	0	150,000	2,173,000	0	0	0	0	0	0	100	0
63170 - Mt Cotton WWTP Dewatering Improvements																					
196	3300	196	Expenditure	Wastewater	5	Project - PMO	515,914	0	0	0	0	0	0	0	0	0	0	100	0	0	0
63171 - Victoria Pt flow balancing & aeration																					
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	0	2,000,000	5,460,000	0	0	0	0	0	0	100	0
63172 - Victoria Pt 3rd clarifier / cct upgrade																					
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	200,000	5,200,000	0	0	0	0	0	20	0	80	0
63173 - Victoria Pt plant bypass																					
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	0	0	0	0	0	0	830,000	50	0	0	50
196	3300	196	Reserves	Wastewater	5	Project	0	0	0	0	0	0	0	0	0	0	-415,000				
63174 - Victoria Pt WWTP Screen Renewal																					
196	3300	196	Expenditure	Wastewater	5	Project - PMO	0	40,000	790,000	0	0	0	0	0	0	0	0	50	0	50	0

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %	
63175 - Victoria Pt upgrade to 5 stage Phoredox																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	300,000	2,700,000	0	0	0	0	0	0	0	0	100	0	
63176 - Capalaba WWTP Blower Renewal																						
196	3300	196	Expenditure	Wastewater	5	Project - PMO	40,253	0	0	0	0	0	0	0	0	0	0	0	80	0	20	0
196	3300	196	Reserves	Wastewater	5	Project - PMO	-40,253	0	0	0	0	0	0	0	0	0	0	0				
63177 - Capalaba WWTP Improved Clarification																						
196	3300	196	Expenditure	Wastewater	5	Project - PMO	85,000	854,900	0	0	0	0	0	0	0	0	0	0	0	0	0	100
196	3300	196	Reserves	Wastewater	5	Project - PMO	-85,000	-854,900	0	0	0	0	0	0	0	0	0	0				
63178 - Capalaba WWTP Plant Bypass																						
196	3300	196	Expenditure	Wastewater	5	Project - PMO	37,700	312,300	0	0	0	0	0	0	0	0	0	0	0	0	0	100
196	3300	196	Reserves	Wastewater	5	Project - PMO	-3,770	-31,230	0	0	0	0	0	0	0	0	0	0				
63182 - Dunwich WWTP Aeration Renewal																						
196	3300	196	Expenditure	Wastewater	5	Project - PMO	40,000	0	0	0	0	0	0	0	0	0	0	0	100	0	0	0
63183 - Dunwich Treatment and Disposal Enhancement																						
196	3300	196	Expenditure	Wastewater	2	Project - PMO	60,204	670,000	0	0	0	0	0	0	0	0	0	0	0	0	50	50
196	3300	196	Reserves	Wastewater	2	Project - PMO	-30,000	-335,000	0	0	0	0	0	0	0	0	0	0				
63184 - Cleveland Additional Clarifier																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	0	0	0	2,272,000	0	0	0	0	0	0	100	0
63185 - Cleveland Upgrade WAS pump																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0	100	0
63186 - Cleveland Aerobic digestion																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	0	0	0	2,166,000	0	0	0	0	0	0	100	0
63187 - Cleveland new chlorine contact tank																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	0	0	0	378,000	0	0	0	0	0	0	100	0
63188 - Thorneside tidal pumping station																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	1,670,000	0	0	0	0	0	0	0	0	0	0	0	100
63189 - Thorneside balance tank & return pumpsr																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	180,000	1,200,000	0	0	0	0	0	0	0	0	0	0	100
63190 - Victoria Pt Odour Control Facility																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	0	0	0	0	520,000	0	0	0	0	0	100	0
63191 - Victoria Pt Grit Chamber Blower Upgrade																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	180,000	0	0	0	0	0	0	0	50	0	50	0
63192 - Dunwich New Aerator																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	100,000	0	0	0	0	0	0	0	0	0	100	0
63193 - Dunwich Balance Tank and Return Pumps																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	530,000	0	0	0	0	0	0	0	0	0	0	100
63195 - Dunwich Sludge Holding Tank																						
196	3300	196	Expenditure	Wastewater	5	Project	0	0	0	0	140,000	0	0	0	0	0	0	0	0	0	100	0

Job #	Lead Agent	Agency Grp	Job Spon	Type	Capex Descrip	Corporate Outcome	Job Type	Budget 2016-17	Year 2 2017-18	Year 3 2018-19	Year 4 2019-20	Year 5 2020-21	Year 6 2021-22	Year 7 2022-23	Year 8 2023-24	Year 9 2024-25	Year 10 2025-26	Rew %	New %	Upgr %	Expa %
64305 - Mobile Generator Replacement Program																					
196	3300	196	Expenditure	Wastewater	5	Program - PMO	150,000	1,500,000	150,000	0	0	0	0	0	0	0	0	80	0	0	20
ASMP Total																					
						Lifecycle Costs	0	0	0	0	0	0	0	0	0	0	0				
						Expenditure	7,174,336	3,513,400	2,183,900	3,731,600	5,174,400	7,477,200	12,579,000	653,000	136,000	969,100					
						Capital Revenue	-4,058,567	-3,813,000	-3,908,325	-4,006,033	-4,106,184	-4,208,839	-4,314,060	-4,421,911	-4,532,459	-4,645,770					
						Loans	0	0	0	0	0	0	0	0	0	0					
						Reserves	186,469	2,591,870	3,908,325	4,006,033	4,106,184	4,208,839	4,314,060	4,421,911	4,532,459	4,230,770					
						Operating Costs	0	0	20,000	0	0	0	0	0	0						
Grand / Department Totals																					
						Lifecycle Costs	0	2,000	-427,375	295,895	258,558	403,360	451,356	457,612	458,624	75,690					
						Expenditure	77,038,152	105,165,774	99,603,417	94,058,017	75,099,308	80,183,708	83,191,336	60,528,863	57,754,506	53,752,850					
						Capital Revenue	-32,878,934	-37,692,485	-38,129,751	-37,513,749	-35,632,185	-36,052,982	-37,535,545	-39,060,367	-41,736,971	-43,996,230					
						Loans	0	0	0	0	0	0	0	0	0						
						Reserves	15,838,830	-27,402,009	-13,317,648	-13,255,989	-8,124,559	-3,627,845	-5,586,979	-1,633,150	-2,173,085	-205,814					
						Operating Costs	1,134,327	1,559,539	1,465,985	1,579,968	1,195,291	1,214,521	1,188,799	1,120,135	349,058	267,569					

6.6 ADOPTION OF BUDGET ESTIMATES AND FIXING OF RATES AND CHARGES FOR 2016-2017

Objective Reference: A1816331
Reports and Attachments (Archives)

Attachment: [Budget Book 2016-2017](#)



Authorising/Responsible Officer: Deborah Corbett-Hall
Chief Financial Officer

Report Author: Noela Barton
Finance Manager Financial Operations

PURPOSE

This report presents to Council for adoption the 2016-2017 Annual Budget, Revenue Statement, Statement of Estimated Financial Position, the list of business activities to which the code of competitive conduct applies and rates and charges to be fixed for the financial year and the time period within which they must be paid.

BACKGROUND

Section 104(5) of the *Local Government Act 2009* (the Act) requires Council to prepare a budget each financial year in accordance with the *Local Government Regulation 2012* (the Regulation).

The prepared budget must be adopted after 31 May or before 1 August or a later date if decided by the Minister pursuant to section 170 of the Regulation and 107A(3) of the Act.

Section 169(8) of the Regulation requires the budget must be consistent with the:

- year corporate plan; and
- annual operational plan.

Section 169 of the Regulation requires that Council must include in the budget a Revenue Statement prepared in accordance with section 172 of the same Regulation.

Section 205 of the Regulation requires the Chief Executive Officer to present at the annual budget meeting a statement of estimated financial position.

Section 94(2) of the Act requires Council to adopt at its budget meeting for a financial year the rates and charges that are to be levied for the financial year.

Section 47(7) of the Act requires Council to decide each financial year by resolution whether or not the code of competitive conduct will apply to a business activity prescribed under a regulation.

Section 32 of the Regulation sets out the principles that must be applied if the code of competitive conduct applies to a business activity.

ISSUES

Budget Publication

Section 107A(2) of the Act requires the Mayor to give a copy of the proposed budget to each councillor at least 2 weeks before adoption.

In accordance with this section the budget was distributed in the Budget Publication on 29 June 2016.

Annual Budget

The 2016-2017 annual budget presented with this report has been prepared in accordance with section 169 of the Regulation.

Revenue Statement

The 2016-2017 Revenue Statement presented with this report has been prepared in accordance with section 172 of the Regulation.

Rates and Charges

The power to levy rates and charges is provided under section 94 of the Act. Section 92 of the Act defines 4 types of rates and charges that a local government has the power to impose:

- general rates (including differential rates);
- special rates and charges;
- utility charges; and/or
- separate rates and charges.

Council has determined for the 2016-2017 financial year it will levy all 4 types of rates and charges.

Under section 94 of the Regulation Council must levy general rates on all rateable land within its local government area and may levy special rates and charges, utility charges and separate rates and charges.

Under section 80 of the Regulation Council may levy general rates that differ for different categories of rateable land (differential general rates). Council has adopted the 2016-2017 financial year 13 rating categories.

Under section 77 of the Regulation Council may fix a minimum amount of general rates. Council has determined for the 2016-2017 financial year a minimum general rate will apply in all 13 rating categories.

Under section 94 of the Regulation Council will levy special charges in the localised areas of:

- Karragarra, Lamb, Macleay, Perulpa and Russell Islands
 - Rural Fire Brigade Special Charge
 - Southern Moreton Bay Islands TransLink Operations Special Charge
-

-
- Raby Bay canal estate defined in the benefited area maps numbered as RBC-6 version 6, RBC-7 version 6, and RCB-8 version 6.
 - Raby Bay Marina Special Charge
 - Raby Bay Tidal Works (Non Community Title Scheme) Special Charge
 - Raby Bay Tidal Works (Community Title Scheme) Special Charge

 - Aquatic Paradise canal estate defined in the benefited area maps numbered as APC-2 version 6 and APC-9 version 6.
 - Aquatic Paradise Marina Special Charge
 - Aquatic Paradise Special Charge

 - Sovereign Waters lake estate defined in the benefited area map numbers as SWL version.
 - Sovereign Water Lake Special Charge.

Under section 103 of the Regulation Council will levy separate charges (Environment Separate Charge, Landfill Remediation Separate Charge and Redland City SES Administration Charge) where it has been determined the community in general will benefit from the service, facility or activity for which the charges are levied.

Under section 99 of the Regulation Council will levy utility charges for services supplied for waste, water, wastewater and tradewaste.

Under section 118 of the Regulation Council has determined that rates and charges must be paid within a minimum period of 30 days after the issue of the rate notice.

Section 119 of the Regulation provides Council may grant a ratepayer a concession for rates or charges. Council has determined that a concession on differential general rates will be provided to eligible pensioner ratepayers under section 120(1)(a) of the Regulation and on the basis of Council's Policy: POL-2557 Council Pensioner Rebate Policy.

A concession will also be provided to pensioner ratepayers under section 120(1)(a) of the Regulation on Separate and Special charges who fulfil the eligibility criteria of an eligible pensioner detailed in POL-2557 if they are the owner occupiers of adjoining residential lots in the same ownership name that are amalgamated for rating purposes and either –

- the main roof structure of the occupied dwelling is constructed over the boundary line of these lots; or
- one of the adjoining lots would, if sold separately, be unable to lawfully accommodate a dwelling; or
- one of the adjoining lots would not be issued a building permit unless an existing approved structure was removed.

A concession will also be provided on water access and wastewater charges, and separate and special charges to eligible owners' carrying on a business of primary production where the land is used exclusively for the purpose of farming as detailed in the Revenue Statement 2016-2017.

Charitable organisations, community groups, sporting associations and independent schools may also attract concessions under section 120(1)(b)(i) of the Regulation, or reduced charges under a Community Service Obligation granted by Council as defined in the resolutions.

Under section 133 of the Regulation interest is payable on overdue rates and charges. Council has determined the interest rate for 2016-2017 is 11 per cent and payable from the day the rates or charges become overdue.

The rates and charges to be levied for 2016-2017 are detailed within the 2016-2017 Revenue Statement that is presented for adoption with the 2016-2017 Annual Budget.

Code of Competitive Conduct

Council has determined for the 2016-2017 financial year the Code of Competitive Conduct will be applied on Building Certification Services.

Competitive Neutrality

In compliance with section 43 of the Act and under section 44 of the Act, Council has determined for the 2016-2017 financial year that the significant business activities of RedWaste and Redland Water will be operated as commercialised business activities.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 107A(1) of the Act requires that a local government must consider the budget presented by the Mayor and, by resolution, adopt the budget with or without amendment.

Section 170(2) of the Regulation requires if the budget does not comply with section 169 of the Regulation when it is adopted, the adoption of the budget is of no effect.

Section 107A(3) of the Act and section 170(1) of the Regulation require that the budget must be adopted after 31 May or before 1 August or a later day if decided by the Minister.

Section 169 of the Regulation requires that Council must include in the budget a Revenue Statement in accordance with section 172 of the same Regulation.

Section 94(2) of the Act requires Council to adopt at its budget meeting for a financial year the rates and charges that are to be levied for the financial year.

Section 205 of the Regulation requires the Chief Executive Officer to present at the annual budget meeting a statement of estimated financial position.

Section 47(7) of the Act requires Council to decide each financial year by resolution whether or not the code of competitive conduct will apply to a business activity prescribed under a Regulation.

Risk Management

The preparation for the annual budget and rates and charges for the 2016-2017 financial year involved extensive modelling and successive review by Council and the Executive Leadership Team. Council's budget meeting documentation is also reviewed by King and Company for legal compliance.

Financial

The financial implications of the 2016-2017 annual budget are in line with Council's:

- Long term Community Plan;
- Long term Financial Strategy;
- 5 year Corporate Plan; and
- Annual Operational Plan.

Council's long-term financial forecast remains sustainable with 9 out of the 11 key performance indicators being met or exceeded in 2016-2017. The two key performance indicators not meeting the targets are the Operating Performance and Asset Sustainability ratios. Cash flow from ordinary business is forecast to be lower due to a lower increase for rates and charges and the Redland Investment Corporation, which has reclassified cash flows from Operating activities to Investing activities. Council continues to focus on renewal expenditure in its capital program subject to the expenditure being consistent with Council's Asset and Service Management Plans.

Council will review its targets for the internal key performance indicators during the annual review of the long-term financial strategy.

People

Nil impact expected as the purpose of the report is to present the 2016-2017 annual budget to Council for adoption.

Environmental

Nil impact expected as the purpose of the report is to present the 2016-2017 annual budget to Council for adoption.

Social

Nil impact expected as the purpose of the report is to present the 2016-2017 annual budget to Council for adoption.

Alignment with Council's Policy and Plans

This report aligns with Council's 2015-2020 Corporate Plan key outcome:

8. Inclusive and Ethical Governance: Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

8.2 Council produces and delivers against sustainable financial forecasts as a result of best practice Capital and Asset Management Plans that guide project planning and service delivery across the city.

CONSULTATION

A series of budget workshops were conducted with Councillors and the Executive Leadership Team to prepare the 2016-2017 annual budget and determine the rates and charges to be levied.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary
Seconded by: Cr T Huges

That Council resolves to:

1. Note the Statement of Estimated Financial Position for year ending 30 June 2016 pursuant to section 205 of the *Local Government Regulation 2012*;
2. Apply the Code of Competitive Conduct to Building Certification Services pursuant to section 47 of the *Local Government Act 2009* and section 33 of the *Local Government Regulation 2012*;
3. Operate the RedWaste significant business activity as a commercialised business activity;
4. Operate the Redland Water significant business activity as a commercialised business activity;
5. Note the content of the report tabled at 6.6.3 Establishment of Reserve Balances and Transfers for 2016-2017;
6. Adopt the 2016-2017 Annual Budget as attached, which has been prepared in accordance with section 169 of the *Local Government Regulation 2012*, pursuant to section 170 of the same Regulation;
7. Adopt the 2016-2017 Revenue Statement including Rates and Charges to be levied that is tabled in the Annual Budget as attached and has been prepared in accordance with section 172 of the *Local Government Regulation 2012*; and
8. Adopt the balance of the Agenda and all other aspects of the budget and financial documents as recommended by Council officers in the Report items 6.6.1 to 6.6.14.

CARRIED 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.



Budget

2016–2017



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Mayor's Message

In framing Redland City's 2016-17 Budget, Councillors have taken a unified and collaborative approach in the interests of the City as a whole.

The result is a responsible plan which invests heavily in our City and builds on our strong foundations while minimising the cost impact on our residents.

This is a "business as usual" Budget which balances the needs of all our communities by providing the services we need now and into the future. But, just as importantly, it does so while staying within our means to ensure our financial resilience at a time of economic uncertainty.

Under this \$288 million Budget, a typical Redland household – that's a category 1a owner-occupied property with a property value of about \$306,450 - will see a modest increase of just 0.7 per cent or about 43 cents a week including all water consumption, rates and utility charges. Once increases in water and utilities costs are removed, the average general rate has in fact fallen by 3.1 per cent.

It also predicts a fourth consecutive surplus while maintaining Redland City Council's enviably low debt levels. There are no new borrowings.

This increase reflects the real-world cost pressures faced by Council, which has been heavily affected by a 9.2 per cent increase in State Government bulk water costs in particular.

Council has again sought to absorb millions of dollars in external costs rather than pass them on to residents but, unfortunately, we cannot absorb it all and still provide the high level of services our communities deserve.

The big increase in bulk water costs to about \$33 million follows an increase of about 10 per cent last year which we absorbed. While we must pass on this year's State Government bulk water rise, we have kept our retail water costs at last year's levels to minimise the impact on residents by limiting the increase in total water and waste charges to 2.55 per cent.

Existing ratepayers will fund only a part of this year's headline rate increase of 3.41 per cent, with much of this increase coming from new ratepayers coming to the City as well as improved grants funding from the State and Federal governments and a substantial increase in contributions from development projects.

This Budget reflects the Consumer Price Index adjusted to reflect Council's costs rather than the typical household basket of goods as used for the general CPI.

It also allows Redland City Council to maintain among the lowest local government debt levels in South-East Queensland as well as providing the reassurance that comes with having "money in the bank".



A typical Redland household* will see a modest rates increase of just

0.7%

or



about

43 cents

a week including water, rates and utility charges.



An average domestic water user (200kl) costs

up 4.89%

excluding waste water



Predicts a

\$479,000 surplus

* a category 1a owner-occupied property; with a property value of about \$306,450 including all water, rates and utility charges.

A feature of the 2016-17 Budget is the creation of a new Community Infrastructure Fund to provide more flexibility in responding to community priorities. Council has been able to do this because the City has cash in the bank.

This Budget also brings a rationalisation of ratings categories across the mainland and Southern Moreton Bay Islands to provide for consistency between communities. Through this change, the islands' rating categories will reflect those of their neighbours on the mainland. Some ratepayers will notice an adjustment in the first year, as we introduce this simpler and fairer system for all.

Rebates to pensioners also have been increased, with the discount for full pensioners rising \$5 to \$335, with a \$2.50 increase for part-pensioners. This is among the highest pensioner rebates of comparable councils in the region.

We have been able to provide this while delivering a \$77 million capital expenditure plan, which commits nearly \$25 million to road, traffic and transport upgrades and initiatives, underscoring Council's commitment to making it easier for Redlanders to get around their City and commute.

Its highlights include:

- \$20.97 million for roads projects, including the green seal program on the Southern Moreton Bay islands.
- \$7.69 million for infrastructure, including the Cleveland pool redevelopment, stormwater drainage upgrades and expansion, carpark resurfacing, cycleways and footpaths.
- \$4.58 million for open space and conservation projects, including \$500,000 for sportsfield lighting at John Fredericks Park, Capalaba, and playground and park renewals.
- \$8.86 million for marine and foreshore projects including the seawall program and Macleay Island ramp carpark and seawall and asbestos capping projects.
- \$11.17 million for community and cultural services, including the Community Infrastructure Fund.
- \$1.24 million for new water services.
- \$12.58 million for wastewater projects.
- \$9.72 million for land acquisitions and asset replacement programs.

This first budget of the new Council also has been framed with regard to the impact of the State Government's property revaluations, which Council is obliged to use. Councillors have sought to minimise this influence while guaranteeing the City's financial stability and providing a "no frills" works programs which concentrates on the necessities.

With continuing global financial uncertainty, having balanced books is more important than ever to shield our City from volatility now and into the future.

Meanwhile Council continues to seek efficiencies and savings from within by adopting best practice and supporting innovation and new thinking. The rewards and operating improvements that this will reap will gather momentum in this new financial year.

This is important as we cannot ask residents to pay more unless we are certain that we are doing all we can to get best value for the ratepayer dollar.



Councillor Karen Williams
Mayor of Redland City

Elected
Members



Mayor

Cr Karen Williams

*Deputy Mayor
Div 1*

Cr Wendy Boglary



Div 2

Cr Peter Mitchell



Div 10

Cr Paul Bishop



Div 3

Cr Paul Gollè



Div 9

Cr Paul Gleeson



Div 4

Cr Lance Hewlett



Div 8

Cr Tracey Huges



Div 7

Cr Murray Elliott



Div 6

Cr Julie Talty



Div 5

Cr Mark Edwards

Executive Leadership Team

Chief Executive Officer

Bill Lyon



Head of Human Resources

Amanda Daly



General Manager Infrastructure & Operations

Gary Soutar



General Manager Community & Customer Services

Louise Rusan



General Counsel

Andrew Ross



Chief Financial Officer

Deborah Corbett-Hall



General Manager Organisational Services

Nick Clarke

Council's Corporate Plan Outcomes

On 20 May 2015, Redland City Council ('Council') adopted its revised Corporate Plan for the five year period 2015-20. The Corporate Plan contains the themes or 'Vision Outcomes' as communicated by the Redlands community, in the 2010-30 Community Plan. Council's current Corporate Plan identifies the following eight Vision Outcomes.

1. Healthy Natural Environment

A diverse and healthy natural environment, with an abundance of native flora and fauna and rich ecosystems will thrive through our awareness, commitment and action in caring for the environment.

2. Green Living

Our green living choices will improve our quality of life and our children's lives, through our sustainable and energy efficient use of resources, transport and infrastructure, and our well informed responses to risks such as climate change.

3. Embracing the Bay

The benefits of the unique ecosystems, visual beauty, spiritual nourishment and coastal lifestyle provided by the islands, beaches, foreshores and water catchments of Moreton Bay will be valued, protected and celebrated.

4. Quandamooka Country

The rich Aboriginal heritage of the Redlands (Quandamooka) and the Traditional Owners' ongoing custodianship of Quandamooka land and waters will be widely understood and respected, and we will work together for the future of Quandamooka Country.

5. Wise Planning and Design

We will carefully manage population pressures and use land sustainably while advocating and taking steps to determine limits of growth and carrying capacity on a local and national basis, recognising environmental sensitivities and the distinctive character, heritage and atmosphere of local communities. A well-planned network of urban, rural and bushland areas and responsive infrastructure and transport systems will support strong, healthy communities.

6. Supportive and Vibrant Economy

Businesses will thrive and jobs will grow from opportunities generated by low impact industries, cultural and outdoor lifestyle activities, eco-tourism and quality educational experiences.

7. Strong and Connected Communities

Our health, wellbeing and strong community spirit will be supported by a full range of services, programs, organisations and facilities, and our values of caring and respect will extend to people of all ages, cultures, abilities and needs.

8. Inclusive and Ethical Governance

Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision making to achieve the community's Redlands 2030 vision and goals.

The 2016-17 Budget will enable Council to continue delivering the vision, priorities and goals of Redlands 2030 as addressed in the Corporate Plan 2015-20.



2016-2017 Annual Budget at a Glance

Capital Expenditure

\$77.04 million



Roads

\$20.97 million

- Resurfacing Program
- Pavement Rehabilitation Program
- Green Seal Program - SMBI
- Road Upgrade Program - Mainland and NSI



Infrastructure

\$7.69 million

- Aquatic Precinct redevelopment
- Cycleways and footpaths
- Car park resurfacing
- Stormwater drainage upgrade and expansion



Open Space

\$4.58 million

- Playground and park renewals
- Sportsfield lighting
- Swimming enclosure upgrade
- Weinam Creek Wetland Park



Marine & Foreshore

\$8.86 million

- Macleay Island ramp carpark
- Russell Tce, Macleay Island, Seawall and Asbestos Capping
- Raby Bay repair trial
- Seawall program



Community and Cultural \$11.17 million

- Community Infrastructure Funds
- Libraries
- Redlands Performing Arts Centre
- Redland Art Gallery – public art and acquisitions



Water \$1.24 million

- New water services, Mainland and SMBI
- Fixed water tanker filling stations
- East Coast Rd, Dunwich, water main renewal
- Meter replacement program



Wastewater \$12.58 million

- Sewerage Pump Station 35 – Birkdale Rd, Wellington Point
- Thorneside inlet works upgrade
- Mt Cotton dewatering improvements
- Point Lookout Wastewater Treatment Plant



Waste \$232,500

- Minor capital improvements
- Mobile garbage bins



Other \$9.72 million

- Land actions and acquisitions
- IT Asset Replacement Program
- Asset management advancement project
- Fleet Replacement Program

Key 2016-2017 Budget Points

General Rate – Residential owner occupied

- Average General Rate decrease of 3.1% (excluding levies and utilities)
- Average General Rate with full pensioner concession decrease of 4.8% (excluding levies and utilities)
- Average rate notice increase is 0.7% (including utilities and separate charges)
- Average rate notice increase with full pensioner concession is 0.6% (including utilities and separate charges)

Environment Separate Charge

- Increased by \$1.88 (2.16% increase) from \$87.20 per annum to \$89.08 per annum

Landfill Remediation Separate Charge

- Increased by \$0.86 per annum (2.15% increase) from \$40.00 to \$40.86

Waste Pricing

- Increased by \$7.00 per annum (2.04% increase) from \$342.50 to \$349.50 for standard 240L waste/240L recycling mainland bins
- Island standard 240L waste/240L recycling bins have no increase for 2016-17 and remain at \$371.00 per annum

Water Pricing – RCC controlled

- Water access charge remains unchanged at \$263.60 per annum for 2016-17
- Water consumption - Variable Water Residential charge also remains unchanged for 2016-17 at \$0.59 per kilolitre

Water Pricing – State controlled

- Water consumption - State Controlled Bulk Water increased from \$2.162 per kilolitre to \$2.361 per kilolitre for 2016-17, an increase of 9.20%

Wastewater Pricing

- Average domestic wastewater charge remains unchanged at \$675.75 per annum for 2016-17

Comparative Utilities Bill for Pricing 2016-17				
Domestic Average Water User				
	2015-16	2016-17	Variance	Variance
	\$	\$	2015-16 to 2016-17	2015-16 to 2016-17
			\$	%
Water:				
Access	263.60	263.60	0.00	0.00%
Consumption (200kl):				
Bulk (State Controlled)	432.40	472.20	39.80	9.20%
Retail (RCC Controlled)	118.00	118.00	0.00	0.00%
Total Water excluding Wastewater	814.00	853.80	39.80	4.89%
Wastewater	675.75	675.75	0.00	0.00%
Refuse (240L Waste / 240L Recycle)	342.50	349.50	7.00	2.04%
TOTAL UTILITY CHARGES	1,832.25	1,879.05	46.80	2.55%

Debt

- Council is not budgeting to increase debt in 2016-17 to continue to best utilise the community's assets on its balance sheet
- Whilst cash balances remain above the sustainable target range (3 to 4 months cash capacity), Council will use existing surplus funds and only borrow when necessary for intergenerational capital projects
- Council's long term financial forecast is estimating no new loans over the next ten financial years
- Council has moved to prepaying its debt annually in advance in order to minimise Council's interest expense
- From the end of 2016-17 debt will be reduced from \$45.2M to nearly nil at the end of 2025-26 (as outlined in the [ten year loan schedule](#) as part of the debt policy) based on current book values, interest rates and new loan assumptions

Investments

- Council is looking to get higher returns on its investments whilst still ensuring the capital is guaranteed
- Council follows an active investments management strategy and continues to monitor the community's cash on a daily basis to realise the highest possible rate of return

Constrained Cash Reserves

- Council has collected rates, utilities and other revenue streams each financial year and has ring-fenced these monies for particular purposes
- Council plans to utilise the reserves before increasing debt on the community's balance sheet and has also committed to conducting an annual review of the constrained reserves to ensure the purpose of each reserve is still current and in the interest and requirements of the community

Asset Management

- Capital expenditure will be prioritised towards asset renewals before asset upgrades or the creation of new assets
- Council continues to monitor the asset sustainability ratio and focuses on renewal capital works to move this long term measure upwards towards the target zone

Redlands Rates Comparison from 2015-2016 to 2016-2017

Section 169 of the *Local Government Regulation 2012* requires the disclosure of the following information in Council's annual budget:

The budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year, compared with the rates and utility charges levied in the previous budget.

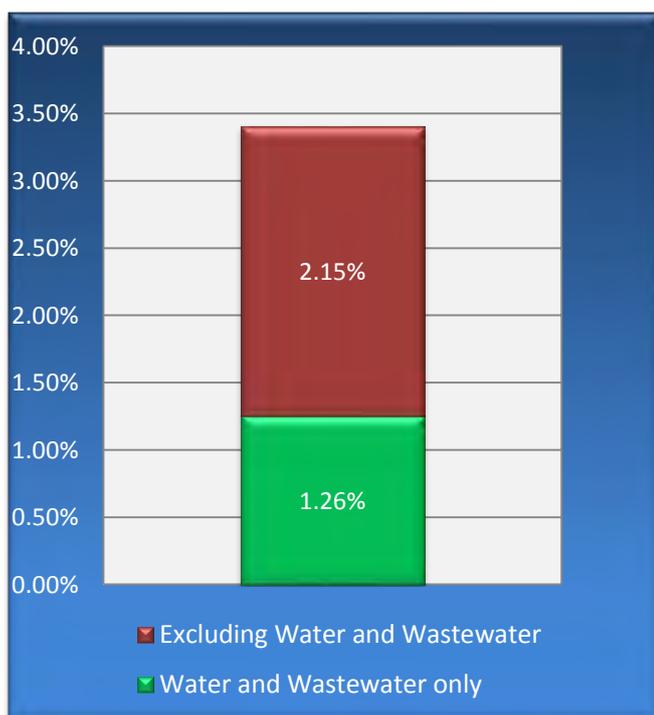
Revenue	Original Budget 2015-16	Original Budget 2016-17	Dollar Change from 2015-16 to 2016-17	Weighted Percentage Change from 2015-16 to 2016-17
Revenue (excluding water and wastewater)	115,251,889	119,786,737	4,534,848	2.15%
Revenue (water and wastewater only)	95,689,331	98,340,687	2,651,355	1.26%
Total Revenue	210,941,221	218,127,423	7,186,203	3.41%

*excluding pensioner remissions

The total revenue increase of 3.41% is made up of two components growth (more properties to rate) and price:

Revenue	Increase from 2015-16 to 2016-17 \$	Increase from 2015-16 to 2016-17 %
Growth Increase	1,775,300	0.84%
Price Increase	5,410,903	2.57%
Total Revenue Change	7,186,203	3.41%

Total Percentage Change in Rates and Utility Charges from 2015-2016 to 2016-2017



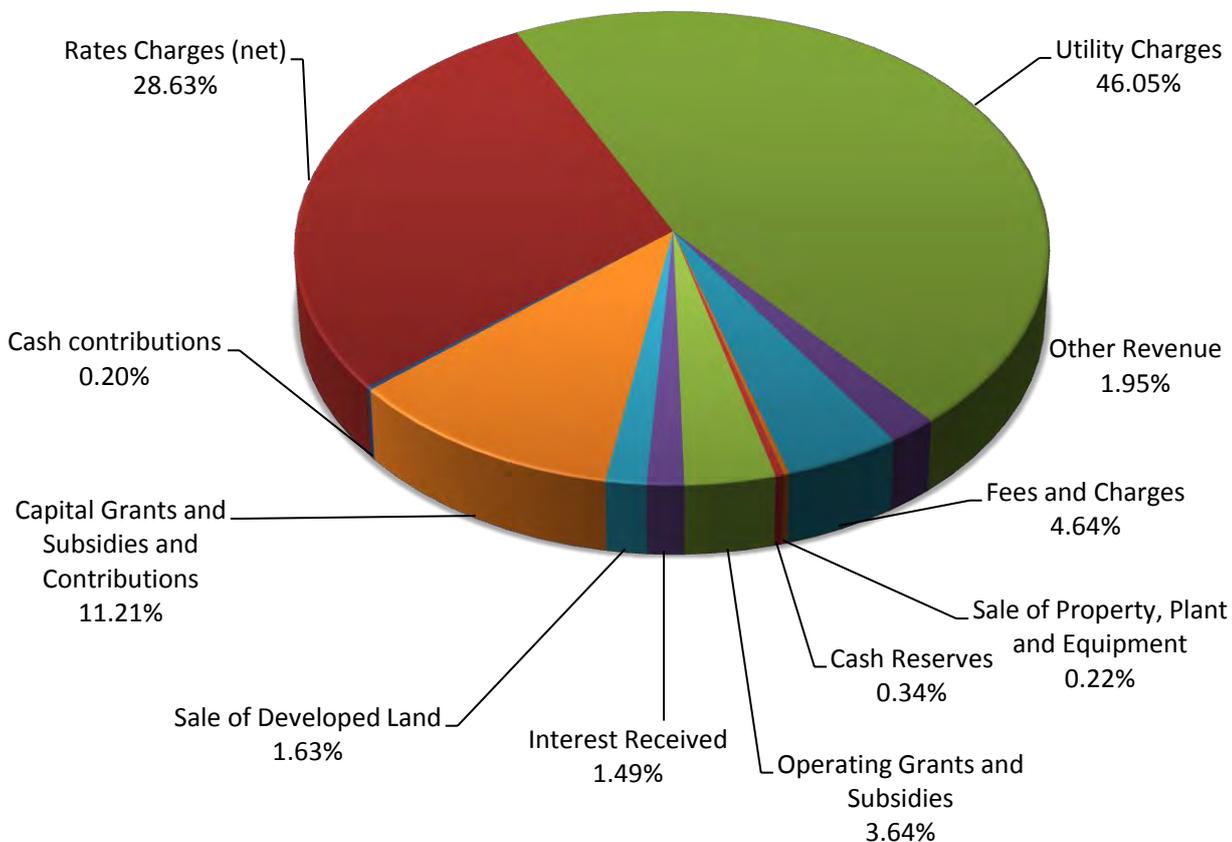
2016-2017 Financial Budget Overview

Where does the money come from?

Redland City Council's cash funding originates from a range of sources with the majority generated from utility charges at 46% and general rate charges at nearly 29%. Council monitors its key performance indicator 'level of dependence on general rate revenue' which demonstrates the reliance on general rates.

Capital and operating grants, subsidies and contributions are forecast to an approximate total 15% of cash funding and this revenue assists Council in delivering a variety of capital programs and various operational maintenance activities. Additionally, fees and charges from the issue of permits and consideration of applications and community related services contribute to approximately 5% of the funds.

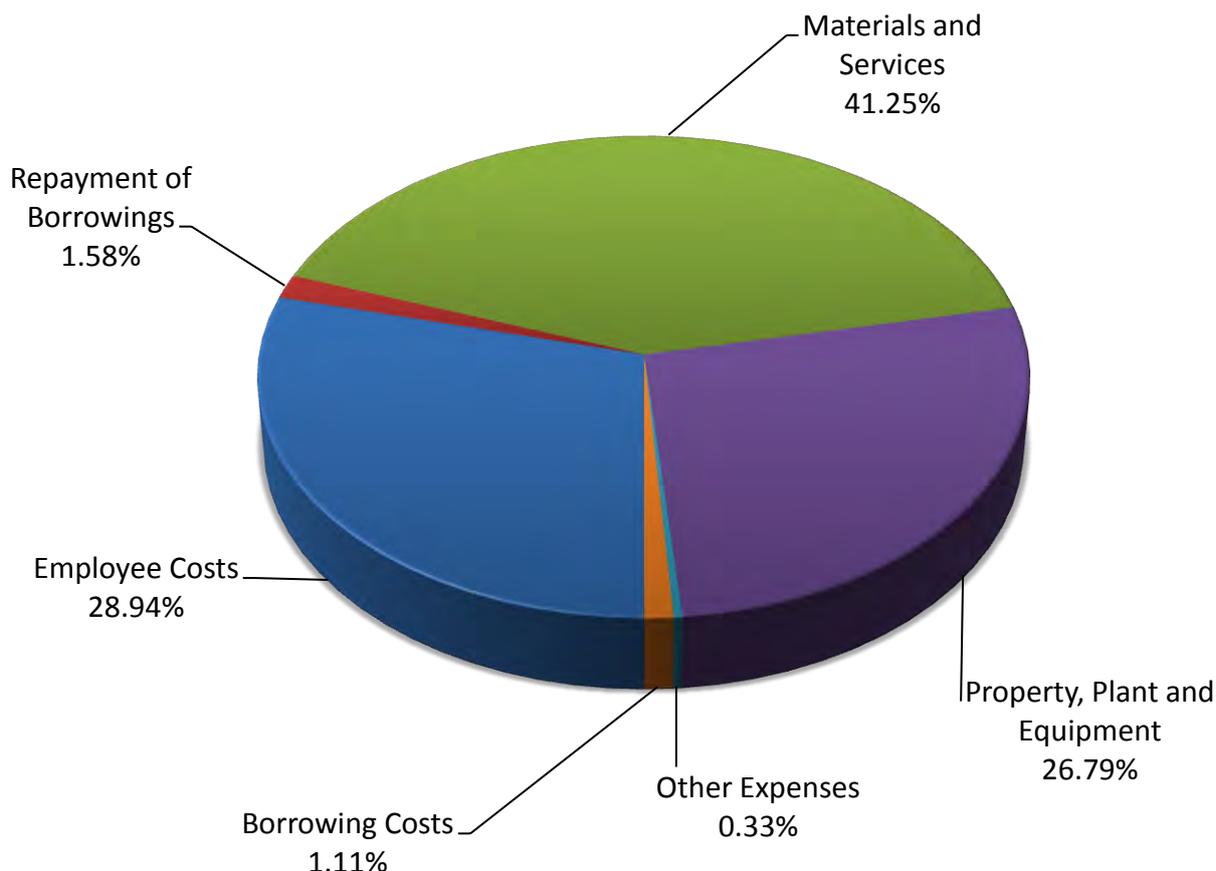
Budget 2016-17 Cash Funding (\$288M)



Where does the money go?

In 2016-17, 41% of the budget has been allocated towards services and activities needed to support the Redlands community, while 27% has been set aside for infrastructure and other capital programs. A further 29% is required for Council employees and service provision of Council activities and programs.

Budget 2016-17 Cash Expenditure (\$288M)

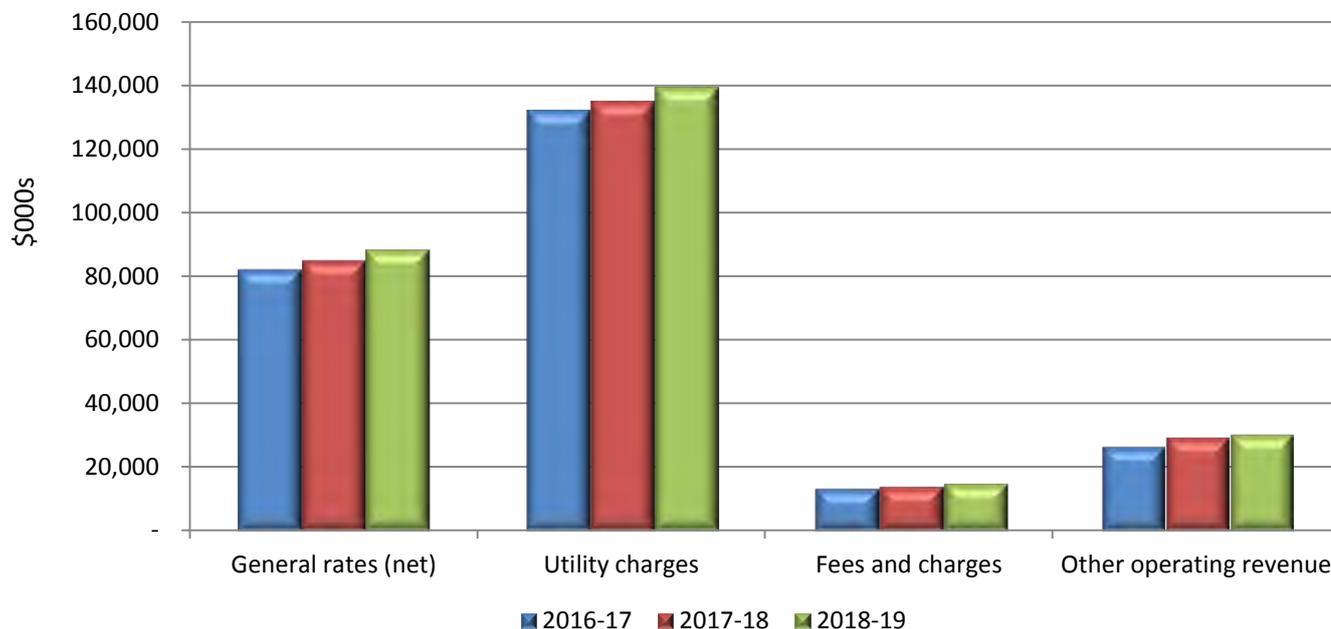


Borrowing costs are the expenses relating to the interest that has accrued on loans. The repayment of borrowings is the expenditure associated with the principal amount borrowed.

In December 2015 Council adopted its Long-Term Financial Strategy (the 'Financial Strategy'). Council's Financial Strategy includes the outcomes of a ten year financial model that has subsequently been updated to align to budget 2016-17 and provide a more recent long-term financial forecast. The following policies have also been updated for the 2016-17 financial year: Debt, Investment, Revenue, Constrained Cash Reserves and Application of Dividends and Tax Equivalent Payments to provide Council with a framework to ensure long-term financial and infrastructure sustainability for the community.

Operating Revenue by Year and Category

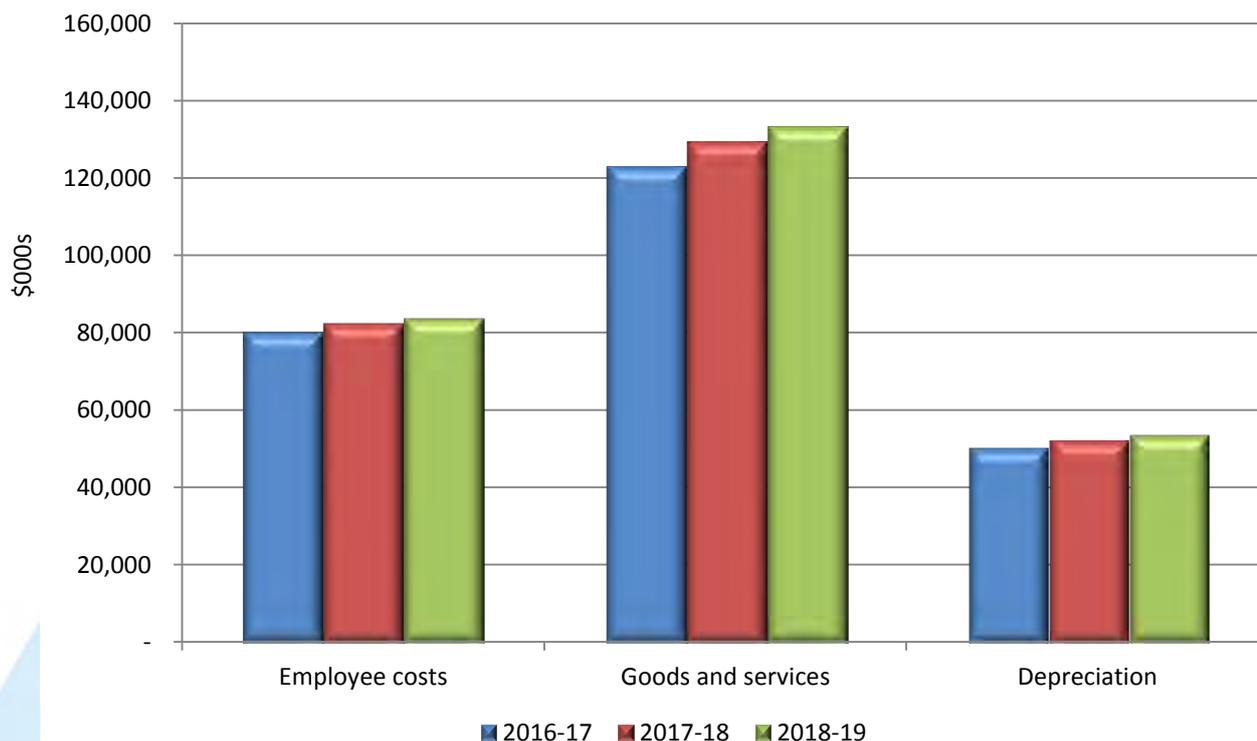
Council's operating revenue funds its daily business and can be divided into four main categories (refer to the graph below). 2016-17 is the budgeted amount whereas the two outer years are estimates based on strategy projections, industry indices and parameters. Council reviews its long term financial model and strategy annually where the estimates for 2017-18 and 2018-19 will be updated. Council monitors its reliance on general rates revenue through a key performance indicator to gauge the need to generate revenue from other sources.



*General Rates (net) equals General Rate Revenue less Pensioner Remissions.

Operating Expenditure by Year and Category

The following graph shows the level of different operating expenditure components and illustrates the budget for 2016-17 and estimates for the 2017-18 and 2018-19 financial years.

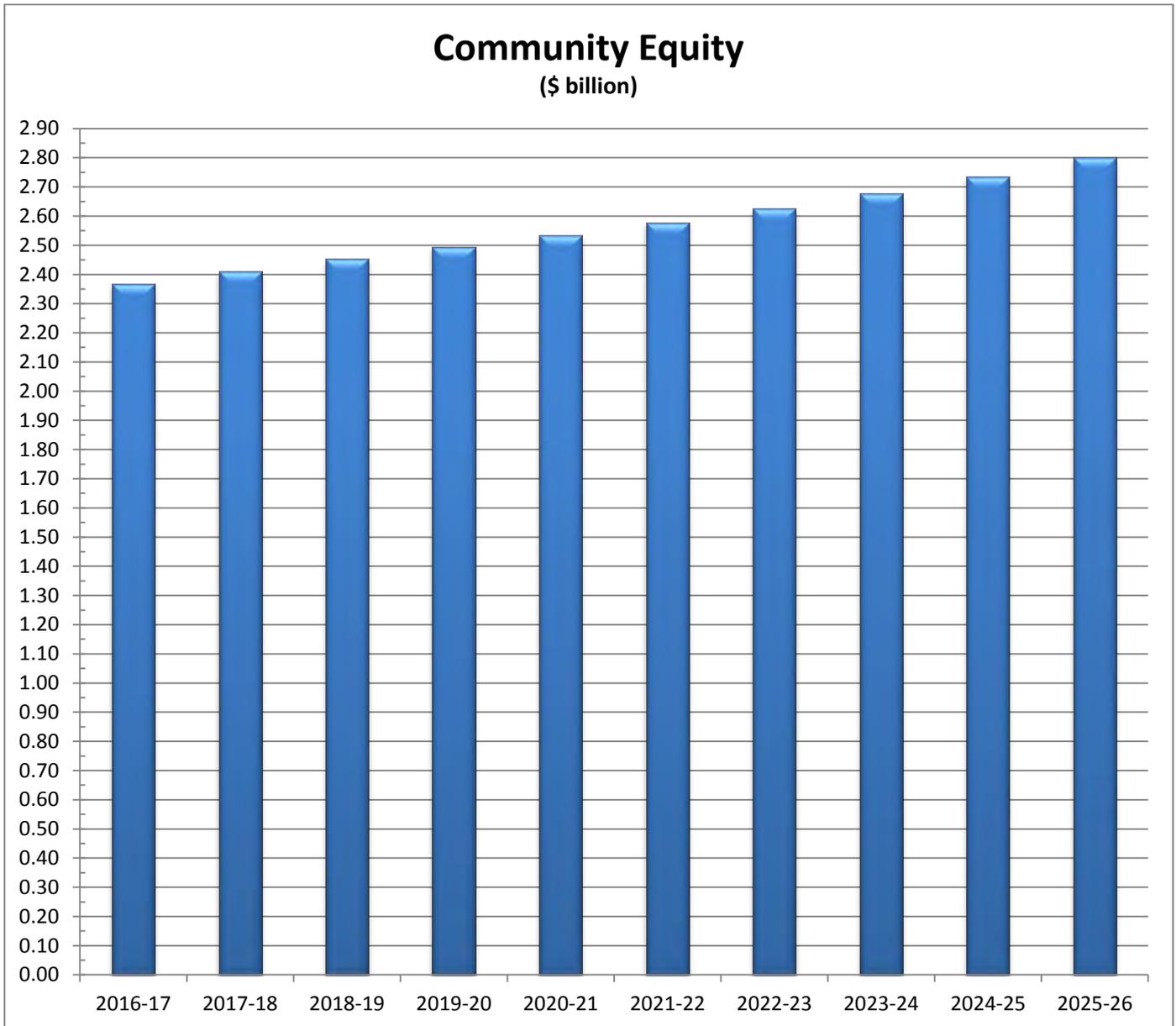


*Employee costs include Councillors' remuneration.

Community Equity

Community equity continues to demonstrate that Council owns more than it owes. Key financial indicators including debt to asset ratio and net financial liabilities, [\(refer to page 25\)](#), also illustrate the current financial position is within target range.

The difference between the city's assets and liabilities is Community Equity, which is estimated to be \$2.37 billion at the end of the 2016-17 financial year. The following graph shows the forecast community equity for the financial years 2016-17 to 2025-26. The estimated positions for future years are outputs of Council's strategic financial modelling.



Budgeted Financial Statements

These statements provide key revenue, expense and balance sheet items. Future years' estimates result from our internal financial strategy and forecasting model, drawing on assumptions and parameters that are revised throughout the year.

Financial Budget Summary

	Budget 2016-17 Year 1 \$000s	Estimate 2017-18 Year 2 \$000s	Estimate 2018-19 Year 3 \$000s
Revenue from Ordinary Activities	254,569	264,238	273,129
Expenses from Ordinary Activities	250,332	260,728	268,301
Borrowing Costs	3,758	3,484	3,099
Result from Ordinary Activities	479	26	1,729
Capital Income	35,393	42,002	42,664
Capital Expenses	289	392	348
Total Change in Community Equity	35,583	41,637	44,045

Key Balance Sheet Items

	Budget 2016-17 Year 1 \$000s	Estimate 2017-18 Year 2 \$000s	Estimate 2018-19 Year 3 \$000s
Total Assets	2,453,685	2,485,288	2,524,546
Total Liabilities	86,048	76,015	71,228
Net Community Assets	2,367,637	2,409,273	2,453,318
Total Cash at Year End	118,477	99,121	89,700
Total Borrowings at Year End	45,208	40,271	34,935

Redland City Council – Statement of Comprehensive Income

The statement below outlines the financial performance and results of operations for 2016-17.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Recurrent revenue			
Rates, levies and charges	214,758	220,553	227,951
Fees and charges	13,291	14,048	14,846
Rental income	811	832	854
Interest received	4,271	4,292	3,847
Investment returns	4,685	6,739	7,076
Sales revenue	4,030	4,182	4,290
Other income	763	734	753
Grants, subsidies and contributions	11,959	12,858	13,513
Total recurrent revenue	254,569	264,238	273,129
Capital revenue			
Grants, subsidies and contributions	32,248	38,871	39,465
Non/cash contributions	3,144	3,131	3,199
Total capital revenue	35,393	42,002	42,664
TOTAL INCOME	289,962	306,240	315,793
Recurrent expenses			
Employee benefits	80,389	82,493	84,003
Materials and services	119,315	125,994	130,325
Finance costs	3,758	3,484	3,099
Depreciation and amortisation	50,628	52,241	53,973
Total recurrent expenses	254,090	264,212	271,400
Capital expenses			
(Gain)/Loss on disposal of non-current assets	289	(919)	(837)
Restoration and rehabilitation provision expense	-	1,310	1,185
Total capital expenses	289	392	348
TOTAL EXPENSES	254,379	264,603	271,748
NET RESULT	35,583	41,637	44,045
Other comprehensive income/(loss) Items that will not be reclassified to a net result			
Revaluation of property, plant and equipment	-	-	-
TOTAL COMPREHENSIVE INCOME	35,583	41,637	44,045

Redland City Council – Statement of Financial Position

The statement below includes the community's assets, Council's liabilities and equity.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
CURRENT ASSETS			
Cash and cash equivalents	118,477	99,121	89,700
Trade and other receivables	25,017	20,812	21,551
Inventories	779	779	779
Non-current assets held for sale	1,309	1,309	1,309
Other current assets	1,104	1,132	1,161
Total current assets	146,686	123,153	114,500
NON-CURRENT ASSETS			
Investment property	956	956	956
Property, plant and equipment	2,293,906	2,349,389	2,397,797
Intangible assets	2,000	1,655	1,157
Other financial assets	73	73	73
Investment in other entities	10,063	10,063	10,063
Total non-current assets	2,306,999	2,362,136	2,410,046
TOTAL ASSETS	2,453,685	2,485,288	2,524,546
CURRENT LIABILITIES			
Trade and other payables	18,454	13,313	13,724
Borrowings	4,482	5,337	5,764
Provisions	7,571	7,458	8,158
Other current liabilities	2,673	2,742	2,812
Total current liabilities	33,179	28,850	30,459
NON-CURRENT LIABILITIES			
Borrowings	40,727	34,935	29,170
Provisions	12,143	12,231	11,598
Total non-current liabilities	52,869	47,165	40,769
TOTAL LIABILITIES	86,048	76,015	71,228
NET COMMUNITY ASSETS	2,367,637	2,409,273	2,453,318
COMMUNITY EQUITY			
Asset revaluation surplus	827,411	827,411	827,411
Retained surplus	1,443,724	1,511,092	1,566,518
Constrained cash reserves	96,502	70,770	59,390
TOTAL COMMUNITY EQUITY	2,367,637	2,409,273	2,453,318

Redland City Council – Statement of Cash Flows

Cash movement is illustrated for the three areas: operating, investing and financing.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers	232,889	243,394	247,052
Payments to suppliers and employees	(202,780)	(215,466)	(215,552)
	30,110	27,928	31,500
Interest received	4,271	4,292	3,847
Rental income	811	846	852
Non-capital grants and contributions	11,056	13,071	13,460
Borrowing costs	(3,195)	(2,907)	(2,507)
Net cash inflow from operating activities	43,053	43,230	47,151
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for property, plant and equipment	(76,938)	(105,121)	(99,603)
Payments for intangible assets	(100)	(45)	-
Proceeds from sale of property, plant and equipment	630	1,838	1,756
Capital grants, subsidies and contributions	32,248	38,871	39,465
Other cash flows from investing activities	4,685	6,808	7,147
Net cash outflow from investing activities	(39,474)	(57,649)	(51,236)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds of borrowings	-	-	-
Repayment of borrowings	(4,551)	(4,937)	(5,337)
Net cash outflow from financing activities	(4,551)	(4,937)	(5,337)
Net Increase/(Decrease) in Cash Held	(972)	(19,356)	(9,421)
Cash at beginning of year	119,449	118,477	99,121
Cash at year end	118,477	99,121	89,700

Redland City Council – Statement of Changes in Equity

The movement in reserves and retained earnings for the following three years is forecast below.

	Asset Revaluation Surplus \$000s	Retained Surplus \$000s	Constrained Cash Reserves \$000s	Total Community Equity \$000s
Balance as at 1 July 2016	827,411	1,425,342	79,300	2,332,053
Net result	-	35,583	-	35,583
Total comprehensive income for the year	-	35,583	-	35,583
Transfers to and from reserves:				
Transfers to Reserves	-	(41,108)	41,108	-
Transfers from Reserves	-	23,907	(23,907)	-
Total transfers to and from reserves	-	(17,201)	17,201	-
Balance as at 30 June 2017	827,411	1,443,724	96,502	2,367,637

	Asset Revaluation Surplus \$000s	Retained Surplus \$000s	Constrained Cash Reserves \$000s	Total Community Equity \$000s
Balance as at 1 July 2017	827,411	1,443,724	96,502	2,367,637
Net result	-	41,637	-	41,637
Total comprehensive income for the year	-	41,637	-	41,637
Transfers to and from reserves:				
Transfers to Reserves	-	(42,721)	42,721	-
Transfers from Reserves	-	68,452	(68,452)	-
Total transfers to and from reserves	-	25,731	(25,731)	-
Balance as at 30 June 2018	827,411	1,511,092	70,770	2,409,273

	Asset Revaluation Surplus \$000s	Retained Surplus \$000s	Constrained Cash Reserves \$000s	Total Community Equity \$000s
Balance as at 1 July 2018	827,411	1,511,092	70,770	2,409,273
Net result	-	44,045	-	44,045
Total comprehensive income for the year	-	44,045	-	44,045
Transfers to and from reserves:				
Transfers to Reserves	-	(44,116)	44,116	-
Transfers from Reserves	-	55,496	(55,496)	-
Total transfers to and from reserves	-	11,381	(11,381)	-
Balance as at 30 June 2019	827,411	1,566,518	59,390	2,453,318

Redland City Council – Operating Statement

The information below outlines the revenue and expenditure for operational activities, projects and programs by line item and category.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Revenue			
Rates charges	85,691	88,783	92,047
Levies and utility charges	132,436	135,256	139,512
<i>Less: Pensioner remissions and rebates</i>	(3,370)	(3,486)	(3,608)
Fees and charges	13,291	14,048	14,846
Operating grants and subsidies	11,370	12,247	12,881
Operating contributions and donations	589	611	632
Interest external	4,271	4,292	3,847
Investment returns	4,685	6,739	7,076
Other revenue	5,604	5,749	5,897
Total revenue	254,569	264,238	273,129
Expenses			
Employee benefits	80,389	82,493	84,003
Materials and services	119,731	126,432	130,786
Finance costs other	562	577	592
Other expenditure	398	406	415
Net internal costs	(814)	(844)	(875)
Total expenses	200,266	209,064	214,920
Earnings before interest, tax and depreciation (EBITD)	54,303	55,174	58,209
Interest expense	3,195	2,907	2,507
Depreciation and amortisation	50,628	52,241	53,973
Operating surplus/(deficit)	479	26	1,729

Redland City Council – Capital Funding Statement

This statement displays the capital funds expected by Council and how these funds will be allocated to capital projects and activities.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Proposed sources of capital funding			
Capital contributions and donations	29,425	33,177	34,006
Capital grants and subsidies	2,824	5,694	5,459
Proceeds on disposal of non-current assets	630	1,838	1,756
Capital transfers (to)/from reserves	(15,839)	27,402	13,318
Non-cash contributions	3,144	3,131	3,199
New loans	-	-	-
Funding from general revenue	64,549	41,992	50,401
Total sources of capital funding	84,733	113,234	108,139
Proposed application of capital funds			
Contributed assets	3,144	3,131	3,199
Capitalised goods and services	71,905	95,627	90,569
Capitalised employee costs	5,133	9,539	9,034
Loan redemption	4,551	4,937	5,337
Total application of capital funds	84,733	113,234	108,139

Redland City Council – Other Budgeted Items

	Budget 2016-17 Year 1 \$000s	Estimate 2017-18 Year 2 \$000s	Estimate 2018-19 Year 3 \$000s
Other budgeted items			
Transfers to constrained operating reserves	(11,683)	(12,560)	(13,201)
Transfers from constrained operating reserves	10,321	10,890	11,264
WDV of assets disposed	919	919	919

Financial Stability Ratios and Measures of Sustainability Overview

Council's ten year financial forecast is frequently updated to reflect changes to policy direction, budget review movements and market influences. The figures below are reflecting assumptions, parameters and indices as agreed for 2016-17 budget development and as in previous years are subject to change following budget adoption.

Redland City Council	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Operating Surplus Ratio Target between 0% and 10% (on average over the long-term)	0.19%	0.01%	0.63%	0.88%	1.17%	1.70%	2.41%	3.03%	4.24%	5.07%
Asset Sustainability Ratio (Infrastructure Assets Only) Greater than 90% (on average over the long-term)	77.83%	118.49%	90.16%	94.63%	86.39%	76.09%	77.81%	76.20%	69.82%	67.34%
Net Financial Liabilities Ratio Less than 60% (on average over the long-term)*	-23.82%	-17.84%	-15.84%	-15.79%	-22.87%	-29.25%	-35.90%	-50.62%	-67.04%	-84.95%

*The Net Financial Liabilities Ratio exceeds the target range when current assets are greater than total liabilities (and the ratio is negative)

Redland City Council	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Level of dependence on General Rate Revenue (Excludes utility revenues and discounts) - Threshold set < 37.5%	32.52%	32.46%	32.56%	32.61%	32.59%	32.61%	32.67%	32.66%	32.74%	32.75%
Ability to pay our bills - Current Ratio Target between 1.1 and 4.1**	4.42	4.27	3.76	3.49	3.92	4.27	5.39	6.90	8.59	11.14
Ability to repay our debt - Debt Servicing Ratio (%) Target less than or equal to 10%	3.04%	2.97%	2.87%	2.77%	2.67%	2.57%	2.44%	0.93%	0.82%	0.78%
Cash Balances - \$ 000s Cash Balance - \$ 000s	118,477	99,121	89,700	84,453	99,647	114,337	131,260	181,275	240,582	310,852
Cash Balances - cash capacity in months Target 3 to 4 months***	6.90	5.45	4.94	4.50	5.15	5.75	6.39	8.53	10.93	13.63
Longer term financial stability - debt to asset ratio (%) Target less than or equal to 10%	1.84%	1.62%	1.38%	1.14%	0.88%	0.62%	0.34%	0.23%	0.13%	0.03%
Operating Performance Target greater than or equal to 20%	17.29%	16.53%	17.78%	18.03%	18.59%	19.36%	19.86%	20.32%	20.56%	20.99%
Interest Coverage Ratio Between 0% and 5%****	-0.42%	-0.52%	-0.49%	-0.54%	-0.75%	-1.05%	-1.36%	-1.71%	-2.21%	-2.76%

** The current ratio is still favourable when exceeding 4:1, more current assets than current liabilities

*** The Cash Balances - cash capacity in months is outside the recommended target range due to higher forecast cash balances. This is still favourable.

****The Interest Coverage Ratio exceeds the target range when interest revenue is greater than interest expense (and the ratio is a negative)

As Council is keeping rate increases low in 2016-17 and is pursuing opportunities in the investment space more proactively, net cash flows from operating activities are budgeted to miss the 20% target in 2016-17. Cash balances remain high and significant revenue streams are budgeted in the investing space where previously this would have been classified as operating cash flows. Council will monitor this ratio every month to look for opportunities to bring it back above the target before the end of the year.

Business Units Subject to the Code of Competitive Conduct

In accordance with section 169(3)(i) of the *Local Government Regulation 2012*, Council's budget must include the estimated costs for the local government's significant business activities carried on using a full cost pricing basis. Council's budget also contains separate operating statements for the adopted significant and prescribed business units.

These statements provide key revenue, expense and balance sheet items. Future years' estimates result from our internal financial strategy and forecasting models, drawing on assumptions and parameters that are revised throughout the year.

Redland Water Operating Statement

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Revenue			
Utility charges	98,341	101,003	104,415
<i>Less: Pensioner remissions and rebates</i>	(471)	(476)	(481)
Fees and charges	315	333	352
Operating grants and subsidies	-	-	-
Operating contributions and donations	-	-	-
Interest external	878	901	924
Community service obligation	471	476	481
Other revenue	2,562	2,626	2,694
Total revenue	102,096	104,863	108,384
Expenses			
Employee benefits	7,939	8,179	8,432
Materials and services	46,542	51,089	53,821
Finance costs other	-	-	-
Other expenditure	-	-	-
Net internal costs	3,426	3,891	3,998
Total expenses	57,907	63,159	66,251
Earnings before interest, tax and depreciation (EBITD)	44,189	41,704	42,133
Interest expense	-	-	-
Internal interest	18,765	19,000	19,175
Depreciation and amortisation	16,505	17,068	17,618
Operating surplus/(deficit)	8,918	5,637	5,340

Redland Water Capital Funding Statement

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Proposed sources of capital funding			
Capital contributions and donations	6,200	6,355	6,514
Capital grants and subsidies	339	-	-
Proceeds on disposal of non-current assets	-	-	-
Capital Transfer to/from Reserves	(713)	(2,285)	(3,289)
Non cash contributions	3,065	3,098	3,140
New loans	-	-	-
Funding from utility revenue	7,993	5,856	6,210
Total sources of capital funding	16,883	13,024	12,575
Proposed application of capital funds			
Contributed assets	3,065	3,098	3,140
Capitalised goods & services	13,598	9,768	9,285
Capitalised employee costs	220	158	150
Loan redemption	-	-	-
Total application of capital funds	16,883	13,024	12,575
Other budgeted items			
Transfers to constrained operating reserves	-	-	-
Transfers from constrained operating reserves	-	-	-
WDV of assets disposed	-	-	-
Income tax	5,557	4,527	4,498
Dividend	9,724	7,922	7,872

Redland Water Community Service Obligations

Job Name	Description of the nature of the CSO	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Water concession not for profit	Reduced charges for water for charities and not for profit organisations	197	199	201
Wastewater concession not for profit	Reduced charges for wastewater for charities and not for profit organisations	274	277	280
		471	476	481

RedWaste Operating Statement

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Revenue			
Utility charges	20,903	21,535	22,203
<i>Less: Pensioner remissions and rebates</i>	-	-	-
Fees and charges	409	431	456
Operating grants and subsidies	-	-	-
Operating contributions and donations	-	-	-
Interest external	50	51	53
Community service obligation	2,031	2,082	2,136
Other revenue	745	763	783
Total revenue	24,137	24,863	25,630
Expenses			
Employee benefits	1,507	1,545	1,584
Materials and services	16,213	16,619	17,050
Finance costs other	1	1	1
Other expenditure	-	-	-
Net internal costs	435	446	457
Total expenses	18,155	18,611	19,091
Earnings before interest, tax and depreciation (EBITD)	5,982	6,252	6,539
Interest expense	40	41	42
Internal interest	420	431	442
Depreciation and amortisation	572	586	601
Operating surplus/(deficit)	4,951	5,195	5,454

RedWaste Capital Funding Statement

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Proposed sources of capital funding			
Capital contributions and donations	-	-	-
Capital grants and subsidies	-	-	-
Proceeds on disposal of non-current assets	-	-	-
Capital Transfer to/from Reserves	-	-	-
Non cash contributions	-	-	-
New loans	-	-	-
Funding from utility revenue	307	315	323
Total sources of capital funding	307	315	323
Proposed application of capital funds			
Contributed assets	-	-	-
Capitalised goods & services	233	238	245
Capitalised employee costs	-	-	-
Loan redemption	75	77	79
Total application of capital funds	307	315	323
Other budgeted items			
Transfers to constrained operating reserves	-	-	-
Transfers from constrained operating reserves	-	-	-
WDV of assets disposed	-	-	-
Income tax	1,488	1,526	1,565
Dividend	1,731	1,775	1,821

RedWaste Community Service Obligations

Job Name	Description of the nature of the CSO	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Clean Up Australia Day	Acceptance of Clean Up Australia Day waste at transfer stations, provision of bulk waste bins and waste disposal for clean-up sites.	1	1	1
Mainland transfer stations	Acceptance of residential waste and commercial greenwaste originating from island transfer stations (not accepted on island), including waste disposal and management costs.	7	7	7
Island transfer stations	Acceptance of residential waste and commercial greenwaste at island transfer stations, including waste disposal and management costs.	1,679	1,721	1,765
Kerbside Recycling/Waste Collection	Subsidisation of collection costs for properties requiring manual collection to support the elderly or people with disabilities.	67	69	70
Kerbside Bulky Item Collection	Allocated budget and CSO recover to provide an on-demand bulky household item collection service, and the management and operation of a Community Recycling Workshop for the receipt and recycling of good quality materials.	278	284	292
		2,031	2,082	2,136

Prescribed Business Unit Financial Statement

Council has one prescribed business unit that is subject to the code of competitive conduct in 2016-17, Building Certification.

Building Certification Operating Statement

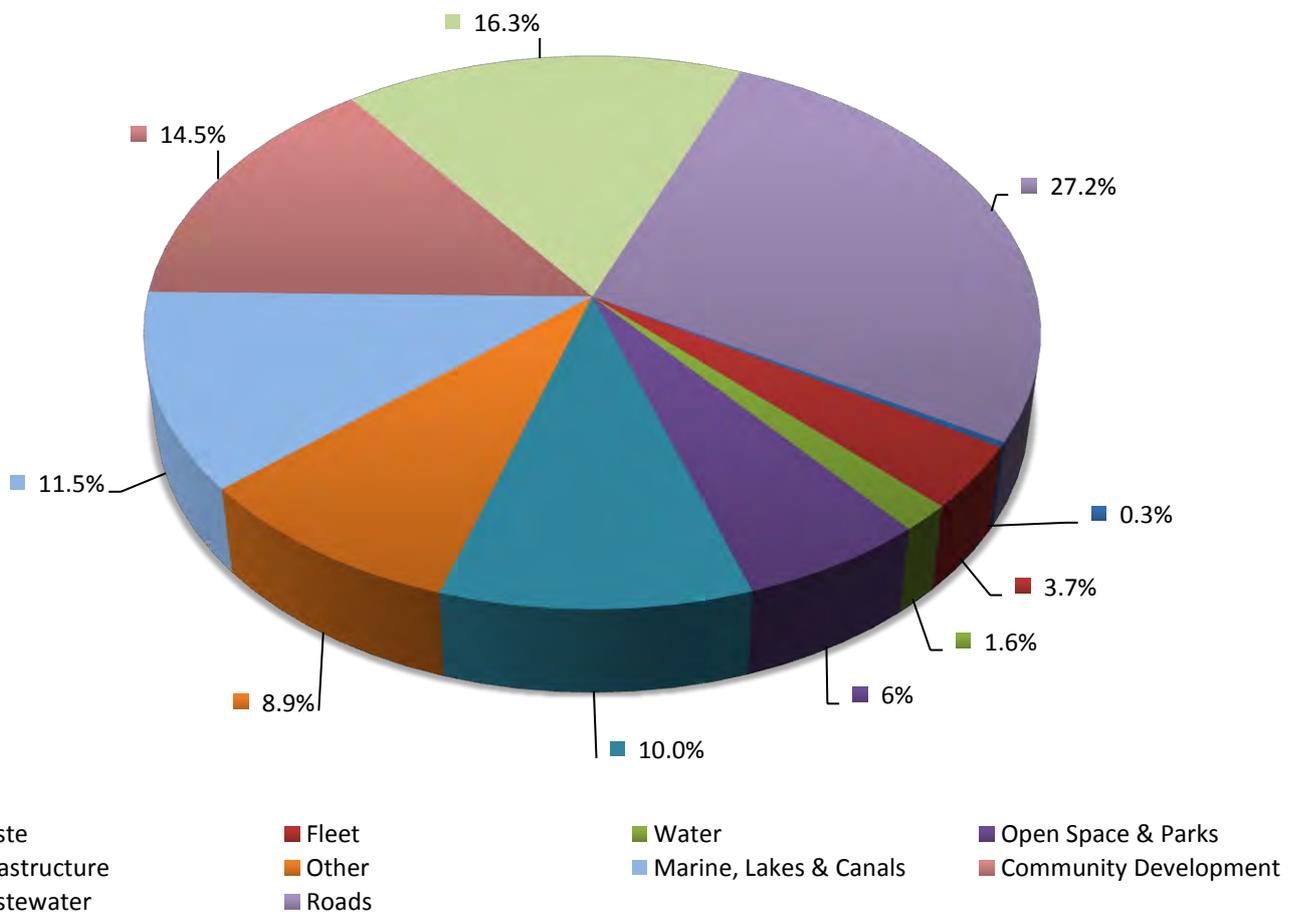
	Budget Year 1 2016-17 \$	Estimate Year 2 2017-18 \$	Estimate Year 3 2018-19 \$
Revenue			
Operating revenue	281,620	297,264	314,018
Internal revenue	-	-	-
Interest received	-	-	-
Community service obligation	12,000	12,301	12,620
Total revenue	293,620	309,565	326,638
Expenses			
Employee benefits	332,944	341,267	349,799
Materials and services	15,153	15,533	15,936
Depreciation	-	-	-
Internal expenditure	102,189	104,754	107,467
Other full cost attribution	14,464	14,827	15,211
Competitive neutrality adjustments	15,210	15,592	15,996
Total expenses	479,960	491,973	504,408
Operating surplus/(deficit)	(186,340)	(182,408)	(177,771)
Income tax	-	-	-
Dividend	-	-	-
Net increase in operating capacity	(186,340)	(182,408)	(177,771)
<u>Community service obligations:</u>			
Professional advice to customers	12,000	12,301	12,620
Total community service obligations	12,000	12,301	12,620

Capital Expenditure 2016-2017

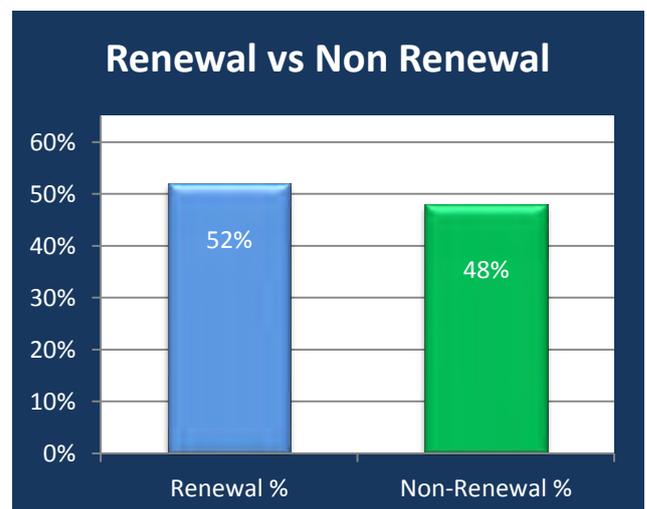
Total \$77.04M (excluding contributed assets)

Council reviewed its latest 10 year capital program throughout the 2016-17 budget development process, ensuring its sustainability and deliverability. As per previous years, financial and asset sustainability were the focus of the capital program, with Council considering renewal of existing assets more favourably than the purchase of new assets. New assets not only impact on capital expenditure but also bring associated whole of life operating and maintenance costs with them. Key factors in the construction of the capital expenditure program are deliverability and community desire. A total of \$77.04M has been planned for capital works in 2016-17.

Capital Expenditure by Category 2016-2017 \$77.04M



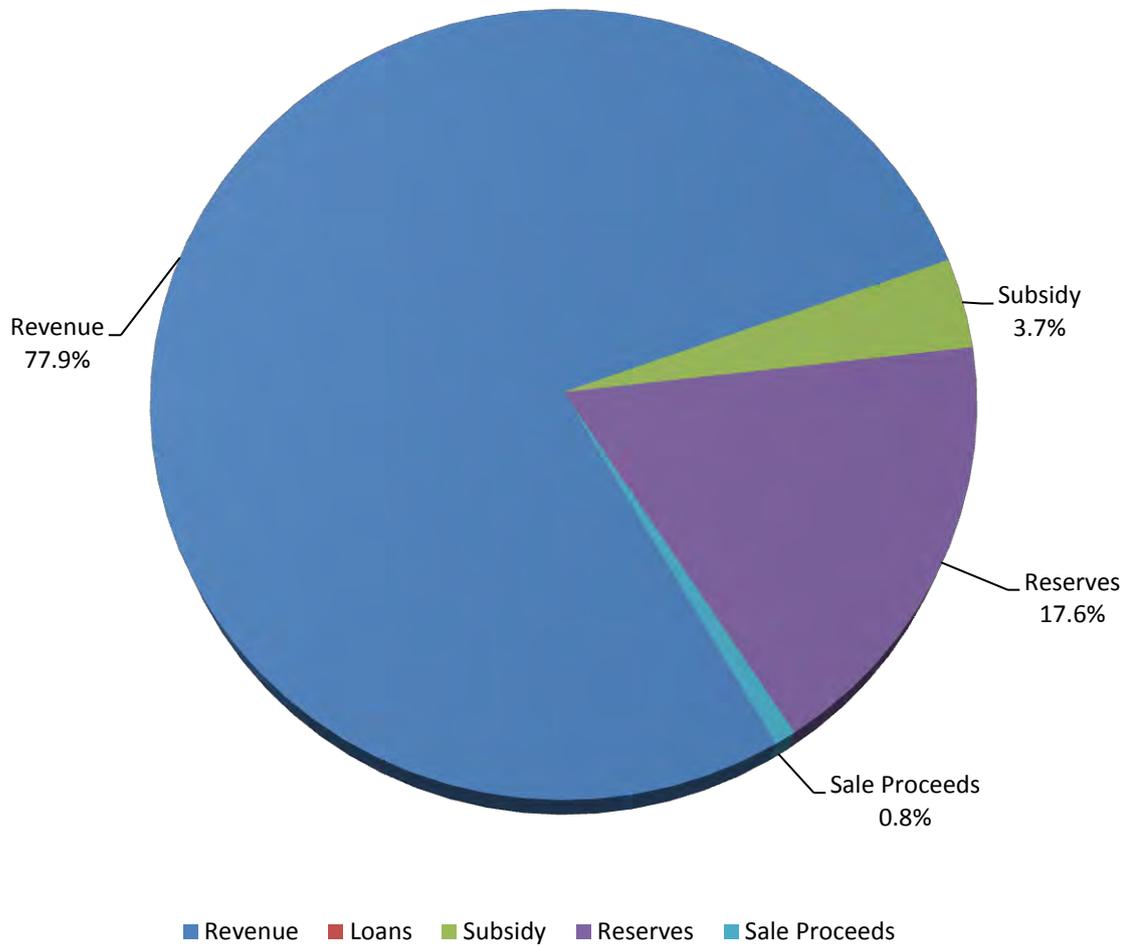
Category	Amount \$000s	2016-17 %
Waste	233	0.30%
Fleet	2,854	3.71%
Water	1,236	1.60%
Open Space & Parks	4,581	5.95%
Other	6,870	8.92%
Infrastructure	7,686	9.98%
Marine, Lakes & Canals	8,855	11.49%
Community Development	11,169	14.50%
Wastewater	12,582	16.33%
Roads	20,972	27.22%
Total	77,038	100.00%



Capital Expenditure Funding Sources 2016-2017

Total \$77.04M (excluding contributed assets)

The sources of Capital Expenditure funding are shown below:



Source of Funding	Amount \$000s	2016-17 %
Revenue	59,998	77.88%
Loans	0	0.00%
Subsidy	2,824	3.66%
Reserves	13,586	17.64%
Sale Proceeds	630	0.82%
Total	77,038	100.00%

Schedule of Capital Works 2016-2017

The capital works program for 2016-17 has been constructed to address the priorities of the 2015-2020 Corporate Plan, as well as the outputs from the Asset and Service Management Plans. These plans have ensured Council focuses on renewing and maintaining assets to provide financial and asset sustainability to the community.

Additionally, the program also includes capital investment into Council's technology and capability that will assist in the delivery and maintenance of the infrastructure throughout the City. The overall expenditure on capital works is budgeted to be \$77.04M for 2016-17 and is listed below by category of expenditure.

Open Space Infrastructure, Parks & Conservation

Infrastructure - Open Space

Sportsfield lighting - John Fredericks Park, Capalaba	500,000
Weinam Creek Wetland Park	359,527
Charlie Buckler Sportsfield Lighting	220,000
Wellington Pt. Village - Bollarding, Public Art, Interpretative Signage	200,000
CBD Revitalisation Public Art Commissions	150,000
Cemetery Renewal & Upgrade Program	150,000
Dog Off Leash Area - Gundagai Drive Park, Capalaba	120,037
Public Place Projects Design	113,770
Swimming Enclosure Upgrade	85,000
Cleveland Aquatic Centre	80,000
South East Thornlands Park, Thornlands	60,000
Trailhead Facility – Ford Road Conservation Area, Sheldon	40,000
Shade & Seating Program	40,000
Trailhead Facility - Don & Christine Burnett Conservation Area	36,500
Upgrade Park for Commercial Use – Mt Cotton Community Park	28,500
Enhance Visitor Experience Program Implementation	20,000
Rotary Deck John Fredericks Park Capalaba	14,000

Total Infrastructure - Open Space

2,217,334

Parks & Conservation

Renewal Program – Seats, Signs, Cricket and BBQs	366,072
Renewal - Ron Stark Oval, Dunwich, North Stradbroke Island	268,593
Parks Renewal - Parks at Point Lookout	255,427
Renewal Program - Tap/Shower/Drinking Fountain	188,746
Park Renewal - O'Gorman St Park, Alexandra Hills	167,825
Renewal - Flinders Beach & Laurie Burns, Coochiemudlo Island	134,130
Park Renewal - Capalaba Regional Park	130,150
Park Asset Renewal, Aquatic Paradise Park West, Birkdale	76,466
Asset Renewal - Frenchman's Beach, Point Lookout, North Stradbroke Island	70,000
Playground Renewal, Bassil Ave Park, Victoria Point	51,786
Park Renewal - Montgomery Drive Park, Wellington Point	50,348
Minor Infrastructure Projects - Park Assets	50,000
Playground Renewal - Grevillea Street, Redland Bay	47,282
Play Unit Renewal - Charlie Buckler Sportsfields, Redland Bay	46,580
Park Renewal - Bath Street Park, Birkdale	46,375
Playground Renewal - Pt. Talburpin Park, Redland Bay	45,977
Play Unit Renewal, Counihan St Park, Ormiston	45,210
Playground Renewal, Skinner Avenue Park, Wellington Point	45,210
Playground Renewal - Babiana St Park, Alexandra Hills	45,210
Park Renewal - Burwood Road Park, Alexandra Hills	45,210
Playground Renewal - Agnes Street Park, Birkdale	44,799
Park Renewal - Tauris Road Park, Capalaba	44,525

Park Renewal - Cascades Gardens, Victoria Point	40,000
Park Renewal - Lillypilly St Park, Mt Cotton	20,613
Swing Renewal, Wilson Street Foreshore, Victoria Point	12,330
Park Renewal - Henry Ziegenfusz Sportsfield, Cleveland	12,330
Park Renewal - Luke Street Park, Thornlands	12,330
Total Parks & Conservation	2,363,524

Total Open Space Infrastructure, Parks & Conservation **4,580,858**

Infrastructure

Buildings

Aquatic Precinct Redevelopment	1,025,000
Indigiscapes Centre Extension	156,000
Animal Shelter – Veterinary Services	95,000
Animal Shelter – Carpark	85,000
Drive and Group Controllers Library Lift	63,000
Fixtures and Fittings - Building Management	62,500
Animal Shelter – Entry Statement Signage	50,000
Animal Shelter – Cat Enclosures	50,000
Mosquito Management Chemical Storage Facility	40,000
RPAC LED Cyclorama Lighting	40,000
RCCC Refurbishment	30,000
Admin - Community Halls	13,380
Replacement of various air conditioning	4,000
Total Buildings	1,713,880

Stormwater

Drainage Upgrade and Expansion	607,000
Starkey St (Wellington Point) Kerb & Channel, Drainage Improvement	120,000
Avalon Road Culverts	85,000
Amity Point Drainage Improvements	60,000
Collingwood & Pitt Road Major Culvert Upgrade	50,000
Serpentine Creek Road Major Culvert Upgrade	50,000
Culvert Safety Fences	37,500
Total Stormwater	1,009,500

Transport (footpaths, bikeways, carparks, bus stops/shelters)

Bus Shelter and Seat Renewals	887,500
Car Park Resurfacing	700,000
Moreton Bay Cycleway (MBC) Thornlands (Tindappah to Beveridge)	650,000
One Mile Overflow Parking - North Stradbroke Island	601,490
Footpaths	576,300
Bus Stop Upgrades Program	481,940
Footpath Rehabilitation Program	368,000
Pathway & Community Safety Lighting	200,000
Pedestrian Bridge Renewal	150,000
Moreton Bay Cycleway (MBC) program	105,000
Bayview Conservation Area - Days Road, Redland Bay	60,000
Lamb Island emergency shed site access	50,000
Pathway Lighting	50,000
Trunk Cycleway Program	40,000
Redlands Track Park Plan Implementation	22,142
Canoe Trail - Signage	20,000
Total Transport (footpaths, bikeways, carparks, bus stops/shelters)	4,962,372

Total Infrastructure **7,685,752**

Community & Cultural Development

Divisions 1-10 Councillors - Community Infrastructure Fund	10,000,000
Library Books - Asset Acquisitions	1,003,187
Libraries - Operations	88,201
RPAC Operations	43,700
Public Art & Acquisitions	23,135
Redland Art Gallery - Operations	11,162

Total Community & Cultural Development

11,169,385

Marine and Foreshore

Lake and Canal Estates

Raby Bay New Repair Trial	1,000,000
Seacrest Court (28-31) Rock Armour Upgrade	615,000
Revetment Wall Stabilisation - 27 Marram Ct, Cleveland	280,000
Revetment Wall Stabilisation - 24 Anchorage to 5 Binnacle	150,000
Total Lake and Canal Estates	2,045,000

Marine SMBI, NSI & Mainland and Foreshore Protection

Macleay Island Ramp Carpark	3,264,000
Russell Terrace Macleay Island Sea Wall and Asbestos Capping	1,557,522
Seawall Program	1,200,000
Marine Public Transport Facility Program	250,000
Recreational Boat Ramp Facility Program	220,000
Barge Landing Facility Program	120,000
William Street Southern & Northern Ramp Floating Walkway	198,780
Total Marine SMBI, NSI & Mainland and Foreshore Protection	6,810,302

Total Marine and Foreshore

8,855,302

Roads

Resurfacing Program	8,332,500
Pavement Rehabilitation Program	4,329,413
Green Seal Program - SMBI	2,469,812
Collins St and School of Arts Rd Upgrade	1,550,000
Green Seal Program - Coochiemudlo Island	1,111,900
Gravel Road Sealing Program – Mainland and North Stradbroke Island	875,000
Rosewood Street and Quarry Road Traffic Lights	400,000
Road Upgrade - School of Arts Rd & German Church Rd, Redland Bay	300,000
Local Government Infrastructure Plan - Road Program	300,000
Roundabout Rehabilitation Program	292,410
Traffic Safety Improvement Program	256,000
Road Upgrade - Starkey St & Sturgeon St, Wellington Point	200,000
Bridges & Large Culverts renewals	150,000
Minor Traffic Works Program	100,000
Service Turning Facility	80,000
Road and Footpath Upgrade – Bunker Road, Victoria Point	75,000
Small Culvert Upgrade Program	50,000
Traffic Facilities and Street Lighting Asset Renewal Program	50,000
Traffic Control Treatments Program	50,000

Total Roads

20,972,035

Waste

Mobile Garbage Bins	157,500
Minor Capital Improvements	75,000

Total Waste

232,500

Wastewater

Point Lookout Wastewater Treatment Plant	3,390,777
Thorneside Wastewater Treatment Plant Inlet Works Upgrade	2,570,803
Sewerage Pump Station #35, Birkdale Rd, Wellington Point	1,950,901
Mt Cotton Wastewater Treatment Plant Dewatering Improvements	515,914
Sewerage Pump Station #5, Cultural Centre Middle St, Cleveland Pumps	418,535
Sewerage Pump Station #29, Eva St, Thorneside	407,268
Pump Station Infiltration reduction	400,505
Switchboards	291,104
Sewerage Pump Station Wet Well Repair	269,004
Sewerage Pump Station #86, Cleveland Wastewater Treatment Plant	250,227
Point Lookout backlog sewer	200,089
Mobile Generator Replacement Program	150,000
Thorneside Inlet Works Odour Control	150,000
Switchboards	120,093
Sewerage Pump Station Bypass Enabling (camlock on RM)	110,342
Sewerage Pump Station #71, George Nothling Dr, Point Lookout	100,089
Capalaba Wastewater Treatment Plant Improved Clarification	90,000
Flow Meters	85,000
Pipe Work & Valves	82,269
Dunwich Treatment and Disposal Enhancement	67,525
Sewerage Pump Station #41, Fernbourne Rd, Wellington Point	60,204
Pipes & Valves	60,000
Lifting Gear	56,100
Civil and Capital works around Sewerage Pump Station	56,064
Pumps & Macerators	56,000
Thorneside outfall upgrade	53,000
Confined Space Safety Equipment (Pump Stations)	50,093
Generators	50,000
Control Systems	44,969
Sewerage Pump Station Lid Safety	44,893
Capalaba Wastewater Treatment Plant Blower Renewal	42,500
Dunwich Wastewater Treatment Plant Aeration Renewal	40,253
Capalaba Wastewater Treatment Plant Bypass	40,000
Control Systems	37,700
Clarifiers	33,804
Odour Control	33,600
Minor Sewer Extensions	33,547
Cleveland Catchment Sewerage Pump Station #147, Lorikeet Dr, Cleveland	33,000
Aerators & Mixers	30,000
Cranes & Hoists	30,000
Blowers & Compressors	22,400
Pump Station #147 upstream gravity, Lorikeet Dr, Cleveland	16,900
Minor Wastewater Plant & Equipment	15,000
Dosing Pumps	11,100
	10,000

Total Wastewater

12,581,569

Water

East Coast Road Dunwich watermain renewal/replacement	450,000
Meter Replacement Program	324,487
AC Main Replacement Program	262,798
New Water Services (Mainland & SMBI)	100,400
Fixed Water tanker filling stations	50,000
Redland Mainland Water Supply Services Network	37,546
Minor Water Reticulation Plant & Equipment	11,025

Total Water

1,236,256

Other

Fleet Replacement Program	2,817,308
Land Acquisitions	1,376,000
Asset Management Advancement Project	1,220,991
Future Design Projects	1,000,000
GIS Information Management	603,400
Data Centre Information Management	580,000
Replacement Activity - Desktop	527,550
Replacement Activity - Server	350,400
PDG Project Management Services	281,455
Willard Farm Land	250,000
Survey General	140,000
SMBI Land Exchange Program	139,000
Replacement Activity - Network	109,520
SMBI Drainage Land Acquisitions	100,000
Office Equipment and Furniture	88,000
Pinforce Citywide Software	53,540
Digitisation, Retention and Disposal - Information Management	32,236
Pest Management Quad Bike & Trailer	27,000
Minor Capital Acquisitions across various Groups	18,096
Argo Trailer	10,000

Total Other

9,724,496

Total 77,038,152

Long-Term Financial Forecast

As per section 169 of the *Local Government Regulation 2012*, Council is required to display a long-term financial forecast that covers a period of at least 10 years. The forecast includes Council's Income, Expenditure and the value of Councils Assets, Liabilities and Community Equity.

Year 1 of the forecast depicts the adopted budget for financial year 2016-17. From year 2 to year 10 of the forecast, values have been derived from Council's Financial Strategy that works towards balancing the increase in revenue from the community to fund the replacement and renewal of assets.

	Year 1 Budget 2016-17 \$000s	Year 2 Forecast 2017-18 \$000s	Year 3 Forecast 2018-19 \$000s	Year 4 Forecast 2019-20 \$000s	Year 5 Forecast 2020-21 \$000s
Total Income	289,962	306,240	315,793	323,034	331,027
Total Expenditure	254,379	264,603	271,748	281,697	290,339
Total Assets	2,453,685	2,485,288	2,524,546	2,559,989	2,594,271
Total Liabilities	86,048	76,015	71,228	65,333	58,928
Community Equity	2,367,637	2,409,273	2,453,318	2,494,656	2,535,344

	Year 6 Forecast 2021-22 \$000s	Year 7 Forecast 2022-23 \$000s	Year 8 Forecast 2023-24 \$000s	Year 9 Forecast 2024-25 \$000s	Year 10 Forecast 2025-26 \$000s
Total Income	343,571	356,412	371,518	387,178	402,852
Total Expenditure	300,480	309,159	320,200	328,498	338,169
Total Assets	2,630,953	2,671,474	2,720,403	2,776,642	2,838,857
Total Liabilities	52,517	45,786	43,398	40,957	38,489
Community Equity	2,578,435	2,625,688	2,677,006	2,735,686	2,800,368

Please note that Redland City Council's ten year financial forecast is updated on a quarterly basis and also as part of the annual budget development. The figures above are reflecting assumptions, parameters and indices as part of the 2016-17 budget development and as in previous years are subject to change following budget adoption due to the fact that Council's ten year financial forecast is a living document.

Investment Policy

POL-3013

Head of Power

Section 104 of the *Local Government Act 2009 (Qld)* (the Act) requires a local government to produce an Investment Policy as part of its financial management system. The Act also defines Council as a statutory body and subsequently Council must also consider the *Statutory Bodies Financial Arrangements Act 1982 (Qld)*.

Policy Objective

To maximise earnings from authorised financial investments of surplus funds after assessing and minimising all associated risks in accordance with the annually revised and adopted Long-Term Financial Strategy (Financial Strategy).

Policy Statement

1. Council's philosophy for investments is to protect the capital value of investments with the goal of maximising returns through an active investment strategy within this overall risk philosophy.
2. Council is committed to achieving this goal by:
 - Investing only in investments as authorised under current legislation;
 - Investing only with approved institutions;
 - Investing to facilitate diversification and minimise portfolio risk;
 - Investing to protect the capital value of investments (balancing risk with return opportunities);
 - Investing to facilitate working capital requirements;
 - Reporting on the performance of its investments on a monthly basis as part of the monthly financial reports to Council;
 - Conducting an annual review of all investments and associated returns as part of the annual review of the Long-Term Financial Strategy; and
 - Ensuring no more than 30% of Council's investments are held with one financial institution, or one fund manager for investments outside of the Queensland Treasury Corporation (QTC) or the Queensland Investment Corporation (QIC) cash funds or Bond Mutual Funds.
3. Council will follow an active investments management strategy over the next ten financial years in order to maximise the returns generated from investing cash balances.
4. Council's investment objectives are to exceed the benchmark of the United Bank of Switzerland (UBS) Bank Bill Index.
5. Council may also consider investing in commercial opportunities, joint ventures, associates and subsidiaries in the future. Prior to investment, a comprehensive analysis will be undertaken to ensure the benefits of the investment outweigh the risks and costs. The analysis will ensure any proposal for investment outside a financial institution/fund manager will maintain or improve all relevant financial ratios and measures of sustainability within adopted Financial Strategy targets. Any investment outside of a financial institution/fund manager must also be consistent with the principles and objectives contained in Council's Revenue and Dividend Policies.

Debt Policy

POL-1838

Head of Power

Section 104 of the *Local Government Act 2009 (Qld) (the Act)* requires a Local Government to produce a Debt Policy as part of its financial management system. *The Act* also defines Council as a statutory body and subsequently Council's borrowing activities continue to be governed by the *Statutory Bodies Financial Arrangements Act 1982 (Qld)*.

Policy Objective

To ensure the sound management of Council's existing and future debt after assessing and minimising all associated risks in accordance with the annually revised and adopted Long Term Financial Strategy (Financial Strategy).

Policy Statement

Council is committed to:

1. Only using long-term borrowings (between 2 and 20 years) to finance capital works that will provide services now and into the future. No long-term borrowings will be used to finance recurrent expenditure and the operational activities of the Council;
2. Utilising its existing constrained cash reserves when seeking funding for capital works. The use of any existing cash reserves will be subject to the purpose of the reserve in addition to maintaining all relevant financial ratios and measures of sustainability within adopted Financial Strategy targets;
3. Undertaking long-term borrowings for capital works only if the interest and debt principal repayments can be serviced and relevant financial ratios and measures are maintained within approved Financial Strategy targets;
4. Aligning borrowings to specific projects and/or asset classes rather than being pooled to ensure transparency and accountability is maintained. Borrowings will be nominated through the priority needs of the capital program and will be determined through the normal budgetary and approval process of Council;
5. Prepaying debt service payments annually in advance in order to minimise Council's interest expense. The annual payments will be made in July in accordance with the weighted terms of each debt pool;
6. Reviewing its debt regularly and seeking to repay or restructure its debt to ensure repayment in the shortest possible time or resulting in a reduction in interest payments subject to maintenance of key performance indicators in the Financial Strategy;
7. Considering new loans only if existing cash balances cannot fund the desired works and the subsequent increase in debt servicing payments allows the total debt servicing ratio to remain within Financial Strategy targets;
8. Ensuring the term of any new loans will be a maximum of twenty years for Water, Waste and General requirements. The debt term shall not exceed the finite life of the related asset/s; and
9. Recovering costs of new loans taken out on behalf of commercial businesses, commercial opportunities, joint ventures, associates or subordinates through the administration of a management fee in line with current market rates.

Proposed Borrowings

New borrowings are restricted to work that falls into one of the following three categories:

- **Risk Management** – Council’s Financial Strategy outlines risks and opportunities in key areas in addition to Council’s risk management register;
- **Asset Management** – Councils long-term asset and service management plans will outline capital spending that may need debt funding; or
- **Inter-Generational Projects** – Projects that are designed to be inter-generational if the associated assets have estimated useful lives of 25 years or more.

Schedule of forecasted debt 2017-2026: *Local Government Regulation 2012 section 192(2)(a)*

	Budget Year 1 16-17 \$'000	Forecast Year 2 17-18 \$'000	Forecast Year 3 18-19 \$'000	Forecast Year 4 19-20 \$'000	Forecast Year 5 20-21 \$'000	Forecast Year 6 21-22 \$'000	Forecast Year 7 22-23 \$'000	Forecast Year 8 23-24 \$'000	Forecast Year 9 24-25 \$'000	Forecast Year 10 25-26 \$'000
Opening Balance	49,759	45,208	40,271	34,934	28,928	22,624	15,822	8,607	6,159	3,562
New Loans	-	-	-	-	-	-	-	-	-	-
Interest	3,195	2,907	2,507	1,837	1,540	1,041	512	356	207	49
Redemption	4,551	4,937	5,337	6,006	6,304	6,802	7,215	2,448	2,597	2,754
Closing Balance	45,208	40,271	34,934	28,928	22,624	15,822	8,607	6,159	3,562	808

Schedule of forecasted remaining repayment terms in years 2017-2026: *Local Government Regulation 2012 section 192(2)(b)*

	Budget Year 1 30-06-17	Forecast Year 2 30-06-18	Forecast Year 3 30-06-19	Forecast Year 4 30-06-20	Forecast Year 5 30-06-21	Forecast Year 6 30-06-22	Forecast Year 7 30-06-23	Forecast Year 8 30-06-24	Forecast Year 9 30-06-25	Forecast Year 10 30-06-26
Weighted Average (existing loans)	6.54	5.59	4.66	3.77	2.96	2.34	2.39	1.42	0.49	0.04
Weighted Average (incl. new loans)	6.54	5.59	4.66	3.77	2.96	2.34	2.39	1.42	0.49	0.04

Constrained Cash Reserves Policy

POL-3010

Head of Power

Section 104 of the *Local Government Act 2009* requires that a local government establishes a system of financial management to ensure financial sustainability. A local government is financially sustainable if the local government is able to maintain its financial capital and infrastructure capital over the long-term.

Policy Objective

To ensure Council's constrained cash reserves:

- are only restricting funds for current or future planned expenditure; and
- do not exceed cash balances at the end of the financial year, to align with the disclosure requirements of the Department of Local Government and Planning (DILGP) and the Queensland Audit Office (QAO).

Policy Statement

1. Council's philosophy is to ensure funds held in constrained cash reserves are restricted to deliverables consistent with the Long-Term Financial Strategy, Long-Term Asset Management Plan, Corporate Plan and Annual Operational Plan and Budget.
2. Council is committed to achieving this goal by:
 - Reporting on constrained cash reserves on a monthly basis as part of the monthly financial reports to General Meeting;
 - Reporting constrained cash reserves as a subset of cash balances in annual statutory reporting;
 - Ensuring constrained cash reserves do not exceed cash balances at the end of the financial year;
 - Conducting an annual review of all constrained cash reserves for relevance and future requirements in accordance with the Long-Term Financial Strategy and other appropriate strategies and plans;
 - Reviewing forecast reserve movements as an integral part of the annual budget development process; and
 - Transferring funds from constrained cash reserves back to retained earnings when the purpose of the reserve is no longer valid or required or when the funds have been expended on planned works.

Application of Dividends and Tax Equivalent Payments

POL-3117

Head of Power

The establishment of this policy is consistent with *the Local Government Act 2009, Local Government Regulation 2012* and also the Local Government Tax Equivalent Regime (LGTER).

Policy Objective

The objective is to clarify Council's intention for its use of financial returns received from commercialised or corporatised business activities and any subsidiaries or associates.

Policy Statement

Council:

- currently receives dividends and tax equivalent payments from its commercialised business activities; and
- will look to receive dividends and tax equivalent payments from any corporatised business activities, subsidiaries or associates in the future.

Council is committed to:

1. transparently accounting, reconciling and reporting the receipt of such financial returns in accordance with the Australian Accounting Standards and LGTER; and
2. applying all financial returns to the provision of community benefit.

Associated Documents

- Financial Strategy
- Annual Budget
- Annual Report
- Dividend Policy - Business Activities (POL-0019)

Revenue Policy

POL-1837

Head of Power

Section 169(2) of the *Local Government Regulation 2012* (the 'Regulation') requires a local government to include in its financial budget a revenue policy. Section 170 of the *Regulation* requires a local government to adopt a budget each financial year.

Section 193(3) of the *Regulation* requires a local government to review its revenue policy annually in sufficient time to allow an annual budget that is consistent with the revenue policy to be adopted for the next financial year.

Policy Objective

The purpose of this Revenue Policy is to set out the principles used by Council for:

- The making and levying of rates and charges;
- Recovery of overdue rates and charges;
- Exercising of concession powers in relation to rates and charges;
- Community Service Obligations;
- Application of user pays models;
- Revenue from commercial activities;
- Revenue from other external sources; and
- Setting cost-recovery fees.

Policy Statement

Council will be guided by the following principles:

Accountability — Council will be accountable to the providers of funds to ensure those funds are applied efficiently and effectively to satisfy the objective for which the funds were raised.

Transparency — Council will be transparent in its revenue raising activities and will endeavour to use systems and practices able to be understood by the community.

Representation — Council will act in the interests of the whole community in making decisions about rates and charges.

Sustainable financial management — Council will ensure it manages revenue diligently and that the application of funds is founded on sustainable strategic objectives which result in timely and optimal investment in identified priorities.

Fairness — while the rating legislation requires Council to use property valuations as the basis for raising rate revenue, Council will monitor the impact of valuation changes and moderate increases where possible.

Differentiation of categories — Council will apply different rates to various categories of property that will reflect the particular circumstances of the categories and Council's policy objectives related to those categories.

Special needs and user pays — Council will draw from various revenue sources to fund special needs including (but not necessarily limited to):

- separate rates or charges for whole of community programs;
- special rates or charges for recovery of costs from beneficiaries;
- utility charges for specific services based generally on usage;
- statutory fees and charges in accordance with legislation, regulation or local laws;
- commercial fees and charges where users can clearly be identified.

Social conscience — Council will apply a range of concessions (e.g. for pensioners and institutions) and will accommodate special circumstances where hardship can be demonstrated.

Making and Levying of Rates and Charges

In levying rates and charges, Council will schedule the issue of rate notices quarterly in the months of July, October, January and April.

Differential General Rates

General Rate revenue provides essential whole of community services not funded through subsidies, grants, contributions or donations received from other entities, or not provided for by other levies or charges.

Council will consider full cost recovery options before calculating the differential general rate.

Rating legislation requires the general rate to be calculated on the Value of the land, however Council recognises that various segments of the community impact on and use services, activities, and facilities differently.

When determining the differential rating categories the ongoing changes to community characteristics will be considered along with revaluations, which can have a significant impact on properties.

Due to the socio-economic diversity and the large differences in land valuations with the Redland City area Council will monitor the distribution of rate payers within the Residential rating categories of 1a and 1b to ensure that an appropriate majority are within reasonable boundary levels of the Minimum General Rate of rating category 1a.

Separate and Special Charges

Where it is appropriate, Council will utilise separate and special charges to programs that benefit the whole community equally or benefit specific groups within the community respectively.

Utility Charges

In setting utility charges, Council will take into consideration factors such as:

- Legislative requirements, including National Competition policy;
- Council Policy objectives;
- Recovery of sufficient revenue to cover costs and a return on assets; and
- Other sources of revenue where appropriate.

Exercise of Concession Powers in Relation to Rates and Charges

Chapter 4, Part 10 of the *Local Government Regulation 2012* provides Council with the powers to grant concessions to individuals and classes of land owners. Council has determined that pensioners (owner occupiers) as defined by the *Local Government Regulation 2012* are entitled to receive concessions on rates and various other services that Council provides to the community. Other charitable organisations, community groups, sporting associations and independent schools may also be entitled to concessions.

Pursuant to section 120 of the *Local Government Regulation 2012* Council will provide a concession to property owners whose land is being exclusively used for the business of farming (primary production) to assist and encourage endurance in their particular industry, which will benefit the economic development of the City as a whole.

Recovery of Overdue Rates and Charges

In accordance with section 120(1)(c), 121(b) and 122(1)(b) of the *Local Government Regulation 2012*, Council will continue to provide flexibility to rate payers and sundry debtors experiencing demonstrated financial hardship by entering into short to long term arrangements.

Interest will be charged on rates and charges outstanding past the due date unless a mutually agreed arrangement is in place and is honoured. If an arrangement defaults, it will be cancelled and interest charged.

Cost effective processes will be applied in the recovery of overdue rates and charges.

Community Service Obligations

In accordance with Corporate Policy-2658 Community Service Obligation Policy Council may subsidise the operations of commercialised business units or activities in order to achieve social, economic, environmental or other objectives associated with, or incidental to, the delivery of services by those business units or activities.

Council may charge for such activities at a rate less than the full cost price of a service. The difference between the full cost price and the actual charge will be treated as a Community Service Obligation (CSO). CSOs must be transparent, fully costed and funded. Each CSO will be funded from an identified budget.

Council will continue to support existing community service obligations for Water and Wastewater charges provided for under:

- Corporate Policy POL-3028 — Application of Water Charges
- Corporate Policy POL-3027 — Application of Wastewater Charges
- Corporate Policy POL-1234 — Trade Waste

These community service obligations will be reviewed regularly to ensure they continue to form part of Council's strategic objectives.

In addition Council will provide the following Water Charge Remission Policies:

- Corporate Policy POL-2592 Concealed Leaks Policy
- Corporate Policy POL-0027 Water Charge Remissions for Home Dialysis Machine Users

Application of User Pays Models

Council supports the principle that there is an increased focus on user pays models and these will be developed where they are considered appropriate and in accordance with policy.

Council has adopted the policy of a conservative approach to increases in fees and charges with a view to minimising excessive impacts on user pays groups. There is also need to consider Community Service Obligations (CSOs) when considering this principle.

Revenue from Commercial Activities

In order to minimise price increases on residents through the General Rate, Council is committed to exploring additional or alternative revenue streams through the establishment of business activities under the National Competition Policy framework where this is appropriate and in accordance with policy.

In doing this the following principles will be considered:

- The adoption of a business activity is to ensure that the creation of a competitive environment will encourage Council to better identify and specify what it actually does and why.
- The determination of the standard and quality of each business activity required based upon community/customer expectations and achieving best value for money irrespective of whether the service is delivered by an internal or external provider.
- By concentrating upon outcomes rather than processes, service specification is likely to encourage innovation and new solutions to meeting the needs and expectations of the community and customers.

Revenue from Other External Sources

Where possible, Council will seek to supplement revenue through application for external grants and subsidies. Every opportunity will be taken to maximise revenue in support of capital and operational spending. External funding, however, must be strategically targeted and in alignment with community and corporate objectives.

Cost Recovery Fees

Section 97 of the *Local Government Act 2009* allows Council to set cost-recovery fees.

The Council recognises the validity of fully imposing the user pays principle for its cost-recovery fees, unless the imposition of the fee is contrary to its express social, economic, environmental and other corporate goals (such as, for example, the community service obligations outlined above). This is considered to be the most equitable and effective revenue approach, and is founded on the basis that the City's revenue base cannot subsidise the specific users or clients of Council's regulatory products and services.

However, in setting its cost-recovery fees, Council will be mindful of the requirement that such a fee must not be more than the cost to Council of providing the service or taking the action to which the fee applies.

Infrastructure Charges

Infrastructure charges imposed on new development for the provision of local government trunk infrastructure are currently regulated by the State Government. They are subject to annual indexation but only to the extent that the maximum regulated charge rate is not exceeded. The breakup of the residential development charge to constrained reserves for each network is as follows:

- Stormwater 7%
- Local Roads 35%
- Cycleways 15%
- Parks 19%
- Community Facilities 3%
- Water Supply and Wastewater 21%

For non-residential development the split is:

- Transport 79%
- Water Supply and Wastewater 21%

Infrastructure charges fund approximately 50-65% of all trunk infrastructure costs planned by Council to meet development growth in the City over the next 15 years.

Revenue Statement 2016-2017

Differential General Rates

Redland City Council has adopted a differential rating scheme for the 2016-17 financial year that is guided by the principles of sustainable financial management, fairness and Council's policy objectives for various segments of our community.

The differential rating scheme for 2016-17 has 13 categories of land.

For the purposes of categorisation the following definitions apply:

Categorisation of Land: Following the adoption of the rating categories, Council will identify the rating category to which each parcel of rateable land belongs in accordance with section 81 of the *Local Government Regulation 2012*. Later categorisation of land for the following reasons will be determined under section 82 of the *Local Government Regulation 2012*:

- Land has inadvertently not been categorised; or
- Land becomes rateable land; or
- Redland City Council considers that the rating category of a parcel of land should be changed, in view of the description of each rating category; or
- Two or more parcels of rateable land are amalgamated into a single parcel of rateable land.

Common Area: Is the common property in a Community Title Scheme or a Building Unit Plan or Group Titles Plan that is owned by the owners' of the lots in the scheme or plan.

Extractive Industry: An extractive industry is any activity that removes material substance from the ground.

Principal place of residence: A residential dwelling, in which at least one of the registered owner/s of the land, or a person who is a life tenant of the dwelling made under a Will or Court Order, lives on an ongoing daily basis. Where the occupation is transient (i.e. less than 3 months), temporary or of a passing nature this is not sufficient to establish occupation as a principal place of residence.

Standard Lot: A single parcel of land or contiguous parcels of land in the same ownership name where the roof line of a residential dwelling extends over more than one lot.

Vacant land: Land that has no building erected thereon capable of being used for a residential dwelling or commercial or industrial purposes. It may include land with an erected structure such as a storage shed, garage, or derelict building.

Value: Means the value assigned under the *Land Valuation Act 2010*. In a Community Title Scheme, Building Unit Plan or Group Title Plan the value assigned to a lot is the value of the scheme land apportioned between the lots included in the scheme in proportion to the interest schedule lot entitlement for each lot.

Differential General Rate Table

Rating Category	Rating Category Description	Charge Code (RCC Use)	Band	Rate in the Dollar (RID)	Differential	Band 'b' RID Step Down	Minimum General Rate	Minimum General Rate Threshold
1a	Includes all rateable land with a value equal to or less than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, and is the registered owner's principal place of residence.	GR20	\$0 - \$350,000	0.00390635	1.0	N/a	\$901.00	\$230,650
1b	Includes all rateable land with a value greater than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, and is the registered owner's principal place of residence.	GR20	>\$350,000	0.00312510		-20.0%	\$1,367.22	\$437,497
2a	Includes all rateable land with a value equal to or less than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, that is NOT the registered owner's principal place of residence.	GR25	\$0 - \$350,000	0.00472429	1.2	N/a	\$992.00	\$209,979
2b	Includes all rateable land with a value greater than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, that is NOT the registered owner's principal place of residence.	GR25	>\$350,000	0.00401570		-15.0%	\$1,653.51	\$411,760
2c	Includes all vacant rateable land, other than that categorised in rating category 10.	GR12	N/a	0.00523655	1.34	N/a	\$1,020.00	\$194,785
6	Includes all rateable land that is used in whole or in part for a commercial or industrial purpose, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for commercial or industrial purposes, other than that categorised in rating category 19.	GR21	N/a	0.00507826	1.30	N/a	\$1,176.00	\$231,575
8	Includes all rateable land that is used in whole or in part for quarry or extractive industry purposes, or intended for use in whole or in part by virtue of its improvements, or activities conducted upon the land of quarry or extractive industry purposes.	GR22	N/a	0.01603434	4.1	N/a	\$2,072.00	\$129,223
10	Includes all rateable land that has been identified as having an insurmountable drainage constraint or a constraint of such nature that it is unlikely a development permit, or permits, for the erection of a dwelling house on the land would be granted. Includes some rateable land that has been identified as having significant conservation values. All rateable land included in this category identified with insurmountable drainage problems or conservation values is zoned Conservation Sub-Area CN1 in the Redlands Planning Scheme. This category also includes all rateable land on the Southern Moreton Bay Islands that is vacant and has been included within the Open Space zone of the Redlands Planning Scheme.	GR06	N/a	0.00859337	2.2	N/a	\$288.00	\$33,514

Differential General Rate Table								
Rating Category	Rating Category Description	Charge Code (RCC Use)	Band	Rate in the Dollar (RID)	Differential	Band 'b' RID Step Down	Minimum General Rate	Minimum General Rate Threshold
11	Includes subdivided land that is not yet developed in accordance with section 50 of the <i>Land Valuation Act 2010</i> .	GR05	N/a	0.01126337	2.9	N/a	N/a	N/a
14	One or more land parcels where the land is used in whole or in part for the purpose of a retail shopping centre that is located in one or more buildings – the buildings may be separated by common areas or other areas owned by the owner or a road – with a total gross lettable floor area greater than 10,000 square metres whose tenants include one or more major supermarkets, and 5 or more national retail chain stores or food outlets.	GR16	N/a	0.00781270	2.0	N/a	\$74,283.00	\$9,507,981
16	One or more land parcels where self-contained places of business are located in one or more buildings—the buildings are separated by common areas or other areas owned by the owner or a road—and the land is used in whole or in part for carrying on retail business having 20 or more self-contained places of business, one of which is a supermarket, where the cluster of businesses are promoted, or generally regarded, as a shopping centre or shopping village.	GR14	N/a	0.00703143	1.8	N/a	\$32,487.00	\$4,620,255
17	One or more land parcels where self-contained places of business are located in one or more buildings—the buildings may be separated by common areas or other areas owned by the owner or a road—and the land is used in whole or in part for carrying on retail business having 5 or more self-contained places of business, one of which is a supermarket or grocery outlet, where the cluster of businesses are promoted, or generally regarded, as constituting a shopping court or shopping centre.	GR13	N/a	0.00507826	1.3	N/a	\$2,379.00	\$468,468
19	One or more land parcels where two or more self-contained places of business are located in one or more buildings—the buildings are separated by common areas or other areas owned by the owner or a road—and the total land area is greater than or equal to 4,000 square metres.	GR17	N/a	0.00585953	1.5	N/a	\$4,191.00	\$715,245

A separate rate-in-the-dollar and minimum general rate will apply to land identified within each category except for category 11. The minimum general rate will be applied to land below a certain (threshold) valuation and is determined by Council's opinion of what reflects a fair contribution towards the services provided to all ratepayers as well as basic general administration costs.

Separate Charges

Environment Charge

Section 94 of the *Local Government Act 2009* provides Council may levy a separate charge as defined in section 92(5). Council has determined that the community in general will benefit from the protection, management, promotion and enhancement of biodiversity. This includes koala habitat, bushland, green space, waterways, catchments, air and coastal ecosystems in the City that cannot always be effectively protected through Council's regulatory powers or management powers.

In prior years the revenue raised through the Environment Separate Charge funded both capital and operational components. Past revenues collected are currently quarantined in reserve for capital components, predominantly for land purchase, acquisition of the conservation interests in land, and the funding of ancillary facilities that support or enhance environmental outcomes. Council has determined that in 2016-17 the revenue raised through this charge will fund operational projects and activities, predominantly directed towards waterway, pest and land management, foreshore and catchment rehabilitation and maintenance, track and trail maintenance and repairs, koala habitat restoration, environmental education, strengthening stewardship of the natural environment and implementation of environment strategies and policies:

- POL-3130 Green Living Policy
- POL-3128 Natural Environment Policy

In the financial year 2016-17 the Environment Separate Charge will be levied in accordance with section 103 of the *Local Government Regulation 2012* and will be applied on a per lot basis and is subject to Council's Farming Concession.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
EN01	Environment Charge	89.08	Charge per lot

Landfill Remediation Charge

Section 94 of the *Local Government Act 2009* provides Council may levy a separate charge as defined in section 92(5).

Council has determined the community in general will benefit from the monitoring and remediation of all closed landfills to prevent environmental harm. This is financed by a separate charge levied in accordance with section 103 of the *Local Government Regulation 2012*. The funds raised from the Landfill Remediation Separate charge will be expended in accordance with corporate policy POL-3091 Landfill Remediation Separate Charge Policy.

This charge is applied on a per lot basis and will be subject to Council's Farming Concession.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
EN03	Landfill Remediation Charge	40.86	Charge per lot

Redland City SES Administration Charge

Under section 4A(c) of the *Queensland Disaster Management Act 2003*, a local government is primarily responsible for managing (disaster) events in their local government area.

Section 94 of the *Local Government Act 2009* provides Council may levy a separate charge as defined in section 92(5).

Council has determined the community in general will benefit from improved governance and proactive management of SES resources through the engagement of a full-time Senior Project Officer to undertake the function of an SES Local Controller and Community Resilience Officer. Revenue raised through this charge will fund the on-going costs of maintaining the Redland SES to an appropriate level of operational readiness, salary and administration costs and the purchase and maintenance of critical equipment.

In the financial year 2016-17 the Redland City SES Administration charge will be levied in accordance with section 103 of the *Local Government Regulation 2012* and will be applied on a per rateable property basis.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
SES01	Redland City SES Administration Charge	5.00	Charge per rateable property

Special Charges

Aquatic Paradise Marina Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Aquatic Paradise Marina Special Charge (the 'Special Charge') as follows:

1. The Overall Plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 28 June 2011, amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Aquatic Paradise Marina Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Aquatic Paradise Marina Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [APC-9 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Aquatic Paradise Marina Annual Implementation Plan 2016-17 adopted by Council 14 July 2016.
5. The Aquatic Paradise Marina Special Charge for the year 2016-17 is \$2,731.72.

Aquatic Paradise Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Aquatic Paradise Special Charge (the 'Special Charge') as follows:

1. The Overall Plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 27 June 2013 and amended 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Aquatic Paradise Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Aquatic Paradise Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [APC-2 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Aquatic Paradise Special Charge Annual Implementation Plan 2016-17 adopted by Council 14 July 2016.
5. The Aquatic Paradise Special Charge for the year 2016-17 is \$2,731.72

Sovereign Waters Lake Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Sovereign Waters Lake Special Charge (the 'Special Charge') as follows:

1. The overall plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 12 July 2000 and amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Sovereign Waters Lake Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Sovereign Waters Lake Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is the waterfront land identified in the Benefited Area Map [SWL version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Sovereign Waters Lake Special Charge Annual Implementation Plan 2016-17 adopted by Council on 14 July 2016.
5. The Special Charge for the year 2016-17 is \$704.36.

Raby Bay Marina Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Raby Bay Marina Special Charge (the 'Special Charge') as follows:

1. The overall plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 28 June 2011, amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Raby Bay Marina Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Raby Bay Marina Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [RBC-8 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Raby Bay Marina Annual Implementation Plan 2016-17 adopted by Council 14 July 2016.
5. The Raby Bay Marina Special Charge for the year 2016-17 is \$1,158.32

Raby Bay Tidal Works (Non Community Title Scheme) Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Raby Bay Tidal Works (non Community Title Scheme) Special Charge (the 'Special Charge') as follows:

1. The overall plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 28 June 2011, amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Raby Bay (Non Community Title Scheme) Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Raby Bay (Non Community Title Scheme) Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [RBC-6 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Raby Bay Tidal Works (Non Community Title Scheme) Annual Implementation Plan 2016-17 adopted by Council on 14 July 2016.
5. The Raby Bay Tidal Works (Non Community Title Scheme) Special Charge for the year 2016-17 is \$2,291.72.

Raby Bay Tidal Works (Community Title Scheme) Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Raby Bay Tidal Works (Community Title Scheme) Special Charge (the 'Special Charge') as follows:

1. The overall plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 28 June 2011, amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Raby Bay (Community Title Scheme) Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Raby Bay (Community Title Scheme) Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [RBC-7 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Raby Bay Tidal Works (Community Title Scheme) Annual Implementation Plan 2016-17 adopted by Council on 14 July 2016.
5. The Raby Bay Tidal Works (Community Title Scheme) Special Charge for the year 2016-17 is \$1,328.00.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
CA06	Raby Bay Tidal Works (Non CTS)	2,291.72	Per standard lot, including lots 1 to 12 on GTP 2073
CA07	Raby Bay Tidal Works (CTS)	1,328.00	Per unit in a Community Title Scheme, excluding lots 1 to 12 on GTP 2073
CA08	Raby Bay Marina	1,158.32	Per marina berth
CA09	Aquatic Paradise Marina	2,731.72	Per marina berth
CA02	Aquatic Paradise	2,731.72	Per standard lot
LA01	Sovereign Waters Lake	704.36	Per standard lot

Rural Fire Brigade Special Charge

In accordance with section 94 of the *Local Government Regulation 2012* and section 128A of the *Fire and Emergency Services Act 1990* Council has determined that each parcel of rateable land identified as the whole of Karragarra, Lamb, Russell, Macleay and Perulpa Islands will specially benefit from the service provided by the Rural Fire Brigades. Funds raised through the Rural Fire Brigade Special Charge will be contributed to the Rural Fire Service Southern Moreton Bay Islands Local Area Finance Committee who will distribute the funds to the Rural Fire Brigades established within the benefited area to purchase and maintain equipment and provide a fire service to properties within the benefited area. Council adopted the Overall Plan for the Rural Fire Brigade Special Charge on 14 July 2016.

This charge is applied on a per lot basis and will be subject to Council's Farming Concession.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
FL06	Rural Fire Brigade Special Charge	20.00	Charge per lot

Southern Moreton Bay Islands Translink Operations Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the SMBI Translink Operations Special Charge (the 'Special Charge') as follows:

1. The service, facility or activity funded by the Special Charge is toward the contribution for ferry operations to the Southern Moreton Bay Islands agreed to under the Funding Agreement executed 18 December 2012 and again on 10 December 2015 between Redland City Council and the State of Queensland (acting through the Department of Transport and Main Roads).
2. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said SMBI Translink Operations Special Charge Overall Plan adopted 27 June 2013, amended 25 June 2015 and 14 July 2016.
3. The rateable land to which the Special Charge applies is all rateable land on the Southern Moreton Bay Islands of Karragarra, Lamb, Macleay, Perulpa and Russell Islands, excluding land categorised for the purposes of the differential general rate as Rating Category 10.
4. The Overall Plan for the supply of the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting 27 June 2013, amended 25 June 2015 and 14 July 2016.
5. The Annual Implementation Plan for 2016-17 was adopted by Council 14 July 2016 and is set out in the report '*Southern Moreton Bay Island Translink Operations Special Charge*' tabled at the Special Meeting 14 July 2016.
6. The Special Charge for the year 2016-17 is \$87.04.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
TL01	SMBI Translink Operations Special Charge	87.04	Per rateable property, excluding Constrained land

Utility Charges

Utility charges are made and levied in accordance with Chapter 4 Part 7 of the *Local Government Regulation 2012* and Council's corporate policies associated to each charge.

Council will apply utility charges for all Community Titles Scheme land according to sections 195 and 196 of the *Body Corporate and Community Management Act 1997* and section 64(d) of the *Building Units and Group Titles Act 1980*.

Waste/Recycling Charge

Waste and recycling charges are Utility charges that are made and levied in accordance with section 99 of the *Local Government Regulation 2012* and Council's Corporate Policy POL-2836 Waste, Recycling and Green Waste Collection Services.

The waste/recycling charge is determined by Council, together with other revenue sources, to ensure that it is able to cover the costs associated with the provision of the waste management service. The costs include payment to contractors for waste collection, a kerbside recycling service and a voluntary green waste service. Disposal costs are also factored into the charge to cover contractor costs for disposal, site development works, environmental monitoring, management, statutory charges and administration costs, as well as other costs associated with the use of Council's transfer stations by residents and other users.

Services in excess of those listed in the following schedules are subject to Special Quotation.

Residential Kerbside Waste Services				
RedWaste Utility Charges	Mainland		Bay Islands	
	Charge Code (RCC Use)	Annual Amount \$	Charge Code (RCC Use)	Annual Amount \$
240L Waste / 240L Recycling	RF01	349.50	RF201	371.00
140L Waste / 240L Recycling (existing only)	RF15	280.00	RF215	335.50
240L Waste / 340L Recycling	RF301	359.50	RF218	392.00
140L Waste / 340L Recycling	RF302	280.00	RF219	364.50
140L Waste / 140L Recycling	RF303	255.00	RF220	319.00
240L Green Waste	RFG01	56.00	N/a	N/a
Additional Bin and Service - Scheduled Days				
240L Additional Waste Bin	RF09	172.50	RF209	231.50
240L Additional Recycling Bin	RF16	88.00	RF216	113.00
140L Additional Waste Bin	RF17	142.00	RF217	232.00
340L Additional Recycling Bin	RF53	115.00	RF253	125.00
240L Additional Green Waste Bin	RFG02	72.00	N/a	N/a
Additional Service Existing Bin (Temporary Lift) - Scheduled Days		Amount Per Lift \$		
140L Waste Bin per lift	RF12	12.00	N/a	N/a
240L Waste Bin per lift	RF13	11.00	N/a	N/a
240L Recycling Bin per lift	RF14	13.00	N/a	N/a
340L Recycling Bin per lift	RF54	9.00	N/a	N/a
240L Green Waste Bin per lift	RFG03	6.00	N/a	N/a
Additional Service Existing Bin (Temporary Lift) – Outside Scheduled Days		Amount Per Lift \$		
240L Additional Waste Service per lift	RF40	46.00	N/a	N/a
140L Additional Waste Service per lift	RF41	31.00	N/a	N/a
240L Additional Recycling Service per lift	RF42	25.00	N/a	N/a
340L Additional Recycling Service per lift	RF55	26.00	N/a	N/a
Commercial Kerbside Collection Services				
RedWaste Utility Charges	Mainland		Bay Islands	
	Charge Code (RCC Use)	Annual Amount \$	Charge Code (RCC Use)	Annual Amount \$
240L Waste / 240L Recycling	RFC01	309.00	RFC201	351.00
140L Waste / 240L Recycling (existing only)	RFC15	241.00	RFC215	332.00
240L Waste / 340L Recycling	RFC301	309.00	RFC218	371.00
140L Waste / 340L Recycling	RFC302	261.00	RFC219	352.00
140L Waste / 140L Recycling	RFC303	223.50	RFC220	311.00
240L Recycling (Stand Alone) Bin	RFC16	79.50	RFC216	107.00
340L Recycling (Stand Alone) Bin	RFC53	115.50	RFC253	135.00
240L Green Waste	RFG01	56.00	N/a	N/a
240L Additional Waste Bin	RFC09	199.00	RFC209	242.00

Residential Bulk Waste Bin Collection Service				
RedWaste Utility Charges - Size (m ³)	Mainland		Bay Islands	
	Charge Code (RCC Use)	Annual Amount \$	Charge Code (RCC Use)	Annual Amount \$
Waste Service Bulk Bin size (m³) - 1 service per week				
0.66 m ³	RF20	1,599.00	N/a	N/a
1.10 m ³ (Rear lift)	RF23	1,911.00	N/a	N/a
1.10 m ³ (Front lift)	RF19	1,648.00	N/a	N/a
1.50 m ³	RF26	1,252.00	RF106	2,605.00
2.25 m ³	RF29	1,828.00	RF109	3,698.00
3.00 m ³	RF32	2,367.00	RF112	4,807.00
4.00 m ³	RF35	3,026.00	RF115	6,041.00
Additional Waste Service Bulk Bin size (m³) - Lift only; 1 service per week		Amount Per Lift \$		Amount Per Lift \$
0.66 m ³	RF21	36.00	N/a	N/a
1.10 m ³	RF24	44.00	N/a	N/a
1.50 m ³	RF27	36.00	RF107	70.50
2.25 m ³	RF30	53.50	RF110	97.50
3.00 m ³	RF33	65.00	RF113	123.00
4.00 m ³	RF36	78.00	RF116	154.00
Temporary Waste Service (= < 3 months) Bulk Bin size (m³) – Bin and Lift; 1 service		Amount Per Bin & Lift \$		Amount Per Bin & Lift \$
0.66 m ³	RF22	83.00	N/a	N/a
1.10 m ³	RF25	88.00	N/a	N/a
1.50 m ³	RF28	78.00	RF108	104.00
2.25 m ³	RF31	93.50	RF111	131.00
3.00 m ³	RF34	107.00	RF114	156.50
4.00 m ³	RF37	119.00	RF117	185.50

Residential and Commercial Bulk Recycling Bin Service				
RedWaste Utility Charges – Size (m ³)	Mainland		Bay Islands	
	Charge Code (RCC Use)	Annual Amount \$	Charge Code (RCC Use)	Annual Amount \$
Recycle Service Bulk Bin size (m³) - 1 service per fortnight				
1.10 m ³	RF63	5,611.00	N/a	N/a
1.50 m ³	RF66	771.00	RF136	1,676.00
2.25 m ³	RF69	1,120.00	RF139	2,436.00
3.00 m ³	RF72	1,425.00	RF142	3,069.00
4.00 m ³	RF75	1,770.00	RF145	3,747.00
Additional Recycling Service Bulk Bin size (m³) Lift only; 1 service		Amount Per Lift \$		Amount Per Lift \$
1.10 m ³	RF65	112.00	N/a	N/a
1.50 m ³	RF68	115.00	RF138	197.00
2.25 m ³	RF71	119.00	RF141	197.00
3.00 m ³	RF74	122.00	RF144	197.00
4.00 m ³	RF77	127.00	RF147	197.00
Temporary Recycling Service (≤ 3 months) Bulk Bin Size (m³) - Bin and Lift; 1 service		Amount Per Bin & Lift \$		Amount Per Bin & Lift \$
1.10 m ³	RF64	235.00	N/a	N/a
1.50 m ³	RF67	170.00	RF137	380.00
2.25 m ³	RF70	175.00	RF140	380.00
3.00 m ³	RF73	187.00	RF143	380.00
4.00 m ³	RF76	201.00	RF146	380.00

Commercial Bulk Waste Bin Collection Service				
RedWaste Utility Charges - Size (m ³)	Mainland		Bay Islands	
	Charge Code (RCC Use)	Annual Amount \$	Charge Code (RCC Use)	Annual Amount \$
Waste Service Bulk Bin size (m³) - 1 service per week				
0.66 m ³	RFC20	2,026.00	N/a	N/a
1.10 m ³ (Rear lift)	RFC23	2,124.00	N/a	N/a
1.10 m ³ (Front lift)	RFC19	1,861.00	N/a	N/a
1.50 m ³	RFC26	1,565.00	RFC106	2,476.00
2.25 m ³	RFC29	2,308.00	RFC109	3,505.00
3.00 m ³	RFC32	3,013.00	RFC112	4,594.00
4.00 m ³	RFC35	3,896.00	RFC115	5,756.00
Additional Waste Service Bulk Bin size (m³) - Lift only; 1 service per week		Amount Per Lift \$		Amount Per Lift \$
0.66 m ³	RFC21	38.00	N/a	N/a
1.10 m ³	RFC24	44.00	N/a	N/a
1.50 m ³	RFC27	36.00	RFC107	73.00
2.25 m ³	RFC30	53.50	RFC110	99.00
3.00 m ³	RFC33	70.50	RFC113	123.00
4.00 m ³	RFC36	90.00	RFC116	154.00
Temporary Waste Service (≤3 months) Bulk Bin size (m³) – Bin and Lift; 1 service		Amount Per Bin & Lift \$		Amount Per Bin & Lift \$
0.66 m ³	RFC22	83.00	N/a	N/a
1.10 m ³	RFC25	84.00	N/a	N/a
1.50 m ³	RFC28	78.00	RFC108	109.00
2.25 m ³	RFC31	93.50	RFC111	134.00
3.00 m ³	RFC34	107.00	RFC114	158.00
4.00 m ³	RFC37	124.00	RFC117	185.50

Water Charges

Water charges are set as a two part tariff – a fixed access charge and a consumption charge. This is a requirement of the *Local Government Act 2009* to satisfy National Competition Policy. The prices are set to eventually recover sufficient revenue so that the water supply business covers its costs including a contribution to Council and a return on the assets employed in the business. This full cost pricing is a requirement of National Competition Policy.

Fixed Access Water Charge

Fixed Water Access charges will be applied on a per meter/lot basis, except where:

- Adjoining residential lots in the same ownership name are amalgamated for rating purposes and either:
 - the main roof structure of an occupied dwelling is constructed over the adjoining boundary line of those lots; or
 - one of the adjoining lots would, if sold separately, be unable to lawfully accommodate a dwelling; or
 - one of the adjoining lots would not be issued a building permit unless an existing approved structure was removed;
then the Fixed Water Access charge will be applied against such adjoining lots as if they are one lot. All other adjoining lots will be charged the Fixed Water Access charge on a per lot basis.
- The land associated to the property is undeveloped and landlocked, i.e. there is no private or public access or egress to the property.
- The property is categorised for the purpose of the Differential General Rate as Rating Category 10 (Constrained Land).

4. The property:

- a. Cannot be serviced by the reticulated water system; or
- b. Can be serviced by the reticulated water system; but
 - i. is not currently serviced by the reticulated water system; and
 - ii. the property boundary is greater than 25 metres from the nearest water main; and
 - iii. the property owner has not requested connection to the reticulation water network; and
 - iv. it is not planned for an extension of the reticulation network in the current or next financial year which will bring the network within 25 metres of the property boundary line.

Fixed Water Access charges cover costs associated with asset replacement, administration, billing, replacement of water meters, and repair of the reticulation system.

Attribute Type (RCC Use)	Type of Charge	Charge Amount \$	Charge Basis
VBW01, VBW03, VBW04 VCW01, VCW03, VCW04	Fixed Water Access (domestic)	\$263.60	per meter/lot
VBW02, VCW02	Fixed Water Access (caravan parks)	\$65.90	per unit

Units, Flats, Guest Houses, Multiple Dwellings 20mm to 150mm and Residential 25mm to 150mm		
Attribute Type (RCC Use)	Meter Size	Charge
VBM20 VCBM20	20mm	\$263.60
VBM25 VCBM25	25mm	\$411.88
VBM32 VCBM32	32mm	\$674.82
VBM40 VCBM40	40mm	\$1,054.41
VBM50 VCBM50	50mm	\$1,647.52
VBM80 VCBM80	80mm	\$4,217.64
VBM100 VCBM100	100mm	\$6,590.06
VBM150 VCBM150	150mm	\$14,827.64

Commercial and Industrial		
Attribute Type (RCC Use)	Meter Size	Charge
VBW20 VCBW20 VCW20	20mm	\$342.68
VBW25 VCBW25 VCW25	25mm	\$535.44
VBW32 VCBW32 VCW32	32mm	\$877.27
VBW40 VCBW40 VCW40	40mm	\$1,370.73
VBW50 VCBW50 VCW50	50mm	\$2,141.77
VBW80 VCBW80 VCW80	80mm	\$5,482.93
VBW100 VCBW100 VCW100	100mm	\$8,567.08
VBW150 VCBW150 VCW150	150mm	\$19,275.93

Consumption Charge

The consumption charge is calculated at a flat rate for Residential and Concessional, and at a separate flat rate for Non-residential and Council. The consumption charge is made up of 2 components, the first is the State Government's Bulk Water Charge for the purchase of potable water and the second is Council's retail charge for distribution to the households which includes administration, billing, replacement of water meters, and repair of the reticulation system.

Attribute Type (RCC Use)	Charge Description	Retail Water Price (RCC) Per Kilotitre	State Bulk Water Price Per Kilotitre	Total Price
VWCRES	Residential*	0.59	2.361	2.951
VWCCNC	Concessional	0.59	2.361	2.951
VWCCOM	Non – residential**	1.35	2.361	3.711
VWCRCC	Council	1.35	2.361	3.711

*Residential – defined under section 99AQ(2)(b) *South-East Queensland Water (Distribution and Retail Restructuring) Act 2009* as:

- (a) the customer is a customer of the distributor-retailer for the water services and wastewater services; and
- (b) the services are provided to premises at which someone lives (the resident); and
- (c) no-one other than the resident is a customer of the distributor-retailer for water services and wastewater services provided to the premises

Residential includes houses, units, flats, guest houses and multiple dwellings.

**Non-residential – defined under section 99AR(2)(b) *South-East Queensland Water (Distribution and Retail Restructuring) Act 2009* as:

- (a) the customer is a customer of the distributor-retailer for the water services and wastewater services; and
- (b) the customer is not a residential customer of the distributor-retailer for the water services and wastewater services; and
- (c) no-one else is a customer of the distributor-retailer for water services and wastewater services provided to the premises.

Non-residential includes properties with a commercial, business or industrial use. Non-residential includes caravan parks.

Wastewater Charges

The Wastewater Fixed Access charge is set as one tariff based on sewer units. Commercial and industrial properties are charged on a per lot and/or, per pedestal or equivalent pedestal (urinal) basis. The prices are set to eventually recover sufficient revenue so that the sewerage business covers its costs including a contribution to Council and a return on the assets employed in the business. This full cost pricing is also a requirement of National Competition Policy.

Developed residential and vacant residential properties are charged for 25 sewer units.

The residential Wastewater Fixed Access charge will be applied on a per lot basis, except where:

1. Adjoining residential lots in the same ownership name are amalgamated for rating purposes and either:
 - the main roof structure of an occupied dwelling is constructed over the adjoining boundary line of those lots; or
 - one of the adjoining lots would, if sold separately, be unable to lawfully accommodate a dwelling; or
 - one of the adjoining lots would not be issued a building permit unless an existing approved structure was removed;

then the Wastewater Fixed Access charge will be applied against such adjoining lots as if they are one lot. All other adjoining lots will be charged the Wastewater Fixed Access charge on a per lot basis.
2. The land associated to the property is undeveloped and landlocked, i.e. there is no private or public access or egress to the property.
3. The property is categorised for the purpose of the Differential General Rate as Rating Category 10 (Constrained Land).
4. The property:
 - a. Cannot be serviced by the reticulated sewer system; or
 - b. Can be serviced by the reticulated sewer system; but
 - i. is not currently serviced by the reticulated sewer system; and
 - ii. the property boundary is greater than 25 metres from the nearest sewer main; and
 - iii. the property owner has not requested connection to the reticulation sewer network; and
 - iv. it is not planned for an extension of the reticulation network in the current or next financial year which will bring the network within 25 metres of the property boundary line.

Wastewater Fixed Access charge covers costs associated with asset replacement for seven treatment plants, approximately 120 pump stations, the treatment of wastewater, administration, billing and repair to mains and reticulation systems.

Attribute Type (RCC Use)	Charge Description	Charge \$	Charge Basis
VSW01 VSW02 VSW03 VCSW01	Wastewater Fixed Access Charge	27.03	per unit

Trade Waste Charges

Some sewered properties are required to pay Trade Waste charges if they discharge higher strength waste to the sewer. Trade Waste charges are comprised of three parts, one for access, one based on the volume and one based on strength and quantity of waste accepted by Council for treatment. The same philosophy for setting wastewater charges applies for Trade Waste charges.

Attribute Type (RCC Use)	Charge Description		Charge \$	Charge Basis
VTP01 VTP02	Trade Waste Generator Charge		\$403.92	per annum
VTW01	Trade Waste Discharge – Volume:		\$2.24	per KI
VTW01	Trade Waste Discharge - Quantity:	B.O.D (Biochemical Oxygen Demand)	\$1.64	per kg
		C.O.D (Chemical Oxygen Demand)	\$1.64	per kg
		N.F.R (Non Filterable Residue)	\$0.74	per kg
		T.O.G (Total Oil and Grease)	\$0.74	per kg
		Phosphorus	\$6.79	per kg
		Nitrogen	\$2.03	per kg
		Food waste disposal units based on power of motor	\$34.96	as charge 'C' (see policy)
		Constant 'd' for use when determining 'additional Charge' for excess strength waste	1.0	

Interest on Overdue Rates

Under section 133 of the *Local Government Regulation 2012*, interest, calculated on daily rates and applied as compound interest, may be charged on overdue rates from as soon as a rate becomes overdue. For 2016-17 interest will be applied at the rate of 11% per annum as provided by the above section.

If a mutually agreed arrangement is in place on overdue rates and is honoured, interest will not accrue. However, if an agreed arrangement defaults, it will be considered cancelled and interest charged as if the arrangement was never entered into.

Rates Concessions

Chapter 4, Part 10 of the *Local Government Regulation 2012* provides Council with the powers to grant concessions for individuals and classes of land owners. Council has determined that pensioners as defined by the aforementioned *Regulation* are entitled to receive a concession on rates. Other charitable organisations, community groups, sporting associations, independent schools, and property owners who use their land for the business of farming may also be entitled to concessions or reduced charges under a Community Service Obligation.

Pensioner Concessions

Pensioner concessions on Differential General Rates are provided to eligible pensioner ratepayers on the basis of Council's Policy: POL- 2557 Council Pensioner Rebate.

The concessions available to eligible pensioners on the Differential General Rate for 2016-17 are:

- For ratepayers in receipt of a maximum pension \$335.00 per financial year
- For ratepayers NOT in receipt of maximum pension \$167.50 per financial year

A pensioner concession on Separate and Special Charges (Canal, Environment, Landfill Remediation and Rural Fire charges) is available to pensioners who fulfil the eligibility criteria established in Council's Corporate Policy POL-2557 and are owner/occupiers of adjoining residential lots in the same ownership name, which are amalgamated for rating purposes, and either:

- the main roof structure of an occupied dwelling is constructed over the adjoining boundary line of those lots; or
- one of the adjoining lots would, if sold separately, be unable to lawfully accommodate a dwelling; or
- one of the adjoining lots would not be issued a building permit unless an existing approved structure was removed;

whereby only one of each Separate and Special Charge that may be properly made and levied on the adjoining lots will be applied. All other adjoining lots will be charged Separate and Special Charges on a per lot basis.

Farming Concessions

In accordance with Chapter 4 Part 10 of the *Local Government Regulation 2012*, Council will provide a concession under section 120(f) to property owners who are carrying on a business of primary production where the land is used exclusively for the purpose of farming.

Council will remit all but one of each Water Fixed Access charge, Wastewater Fixed Access charge, Separate and Special charge that may be properly made and levied on the subject land parcels.

The farming concession is available to eligible land owners with contiguous parcels of land in the same ownership name. Land will be considered as contiguous when separated by a road. Land will not be considered contiguous where water connections are made to separate parcels of land.

For the purposes of this concession farming includes activities such as aquaculture production, horticulture and agriculture production and the raising, breeding or production of poultry or livestock for the purpose of selling them or their bodily produce.

Other Matters

- The Council will continue to collect adopted infrastructure charges in accordance with the State Planning Regulatory Policy and *Sustainable Planning Act 2009* which provides for the Council to recover through developer contributions a proportion of the cost of infrastructure needed to meet growth in the City.
- Cost-Recovery fees are established under section 97 of the *Local Government Act 2009*. Council has set cost-recovery fees at a level to recover up to the full cost price of administering the fee, but no more. This includes direct and indirect costs, operating and maintenance overheads, and use of capital. Some cost-recovery fees may be subsidised by revenue representing community service obligations to achieve policy objectives and desired community outcomes.
- Pursuant to section 262 of the *Local Government Act 2009*, Council has the power to charge for a service or facility, other than a service or facility for which a cost-recovery fee may be fixed. These business activity charges are subject to the goods and services tax and may be reviewed by Council at any time. The nature, level and standard of the service or facility is considered by Council in the setting of charges for business activities. Charges for business activities include (but are not limited to) rents, plant hire, private works and hire of facilities.
- For 2016-17, Council will not be making a resolution limiting the increase of any rates or charges.

Aquatic Paradise Marina Special Charge Benefit Area Map

(APC-9 – version 6)



BENEFIT AREA MAP Map: APC-9 Version 6

Canal Charges
CA09 - Aquatic Paradise Marina Special Charge



1:5,000

0 50 100 150 200



Meters



Produced by
Spatial Business Intelligence
30 June 2016

Data correct at time of production 2 June 2016

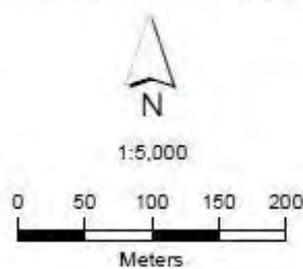
Aquatic Paradise Special Charge Benefit Area Map

(APC-2 – version 6)



BENEFIT AREA MAP Map: APC-2 Version 6

Canal Charges
CA02 - Aquatic Paradise Special Charge

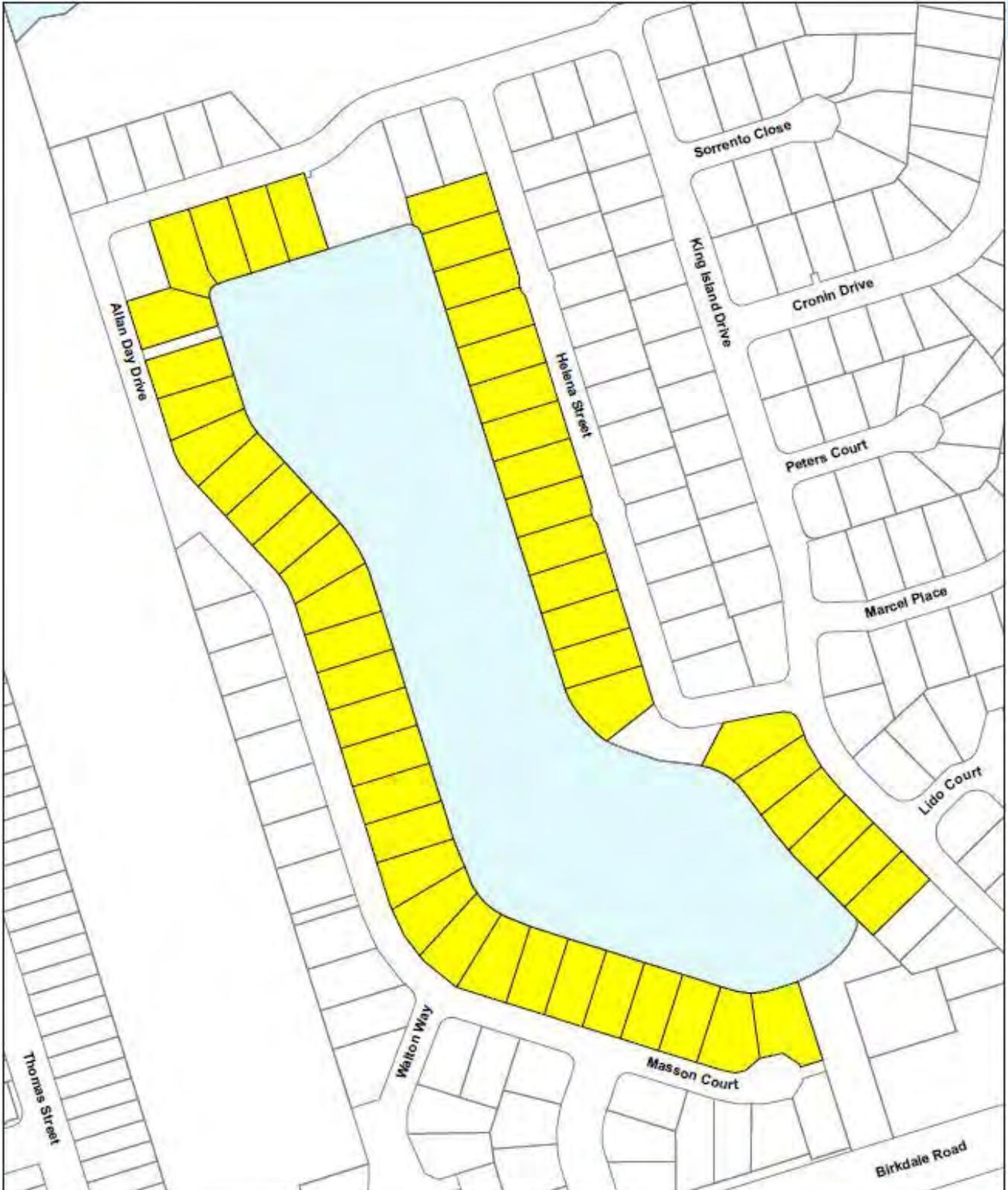


Produced by
Spatial Business Intelligence
30 June 2016

Data correct at time of production 2 June 2016

Sovereign Waters Lake Special Charge Benefit Area Map

(SWL – version 6)



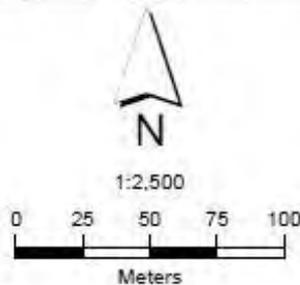
BENEFIT AREA MAP Map: SWL Version 6



Produced by
Spatial Business Intelligence
30 June 2016

Lake Charges

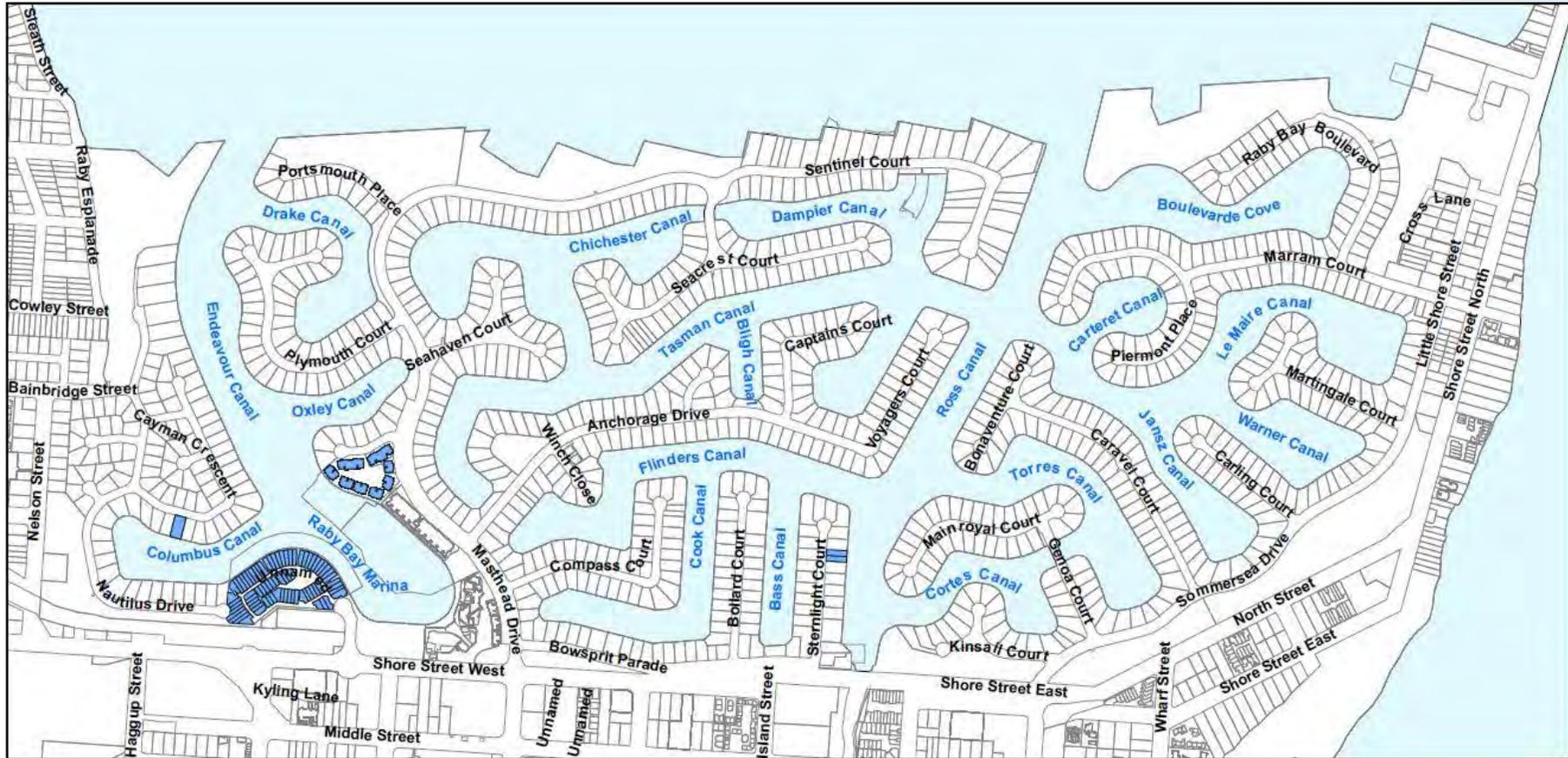
 LA01 - Sovereign Lake Special Charge



Data correct at time of production 2 June 2016

Raby Bay Community Title Scheme Special Charge Benefit Area Map

(RBC-7 – version 6)



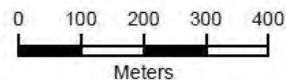
BENEFIT AREA MAP Map: RBC-7 Version 6



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Canal Charges

CA07 - Raby Bay Tidal Works (CTS) Special Charge

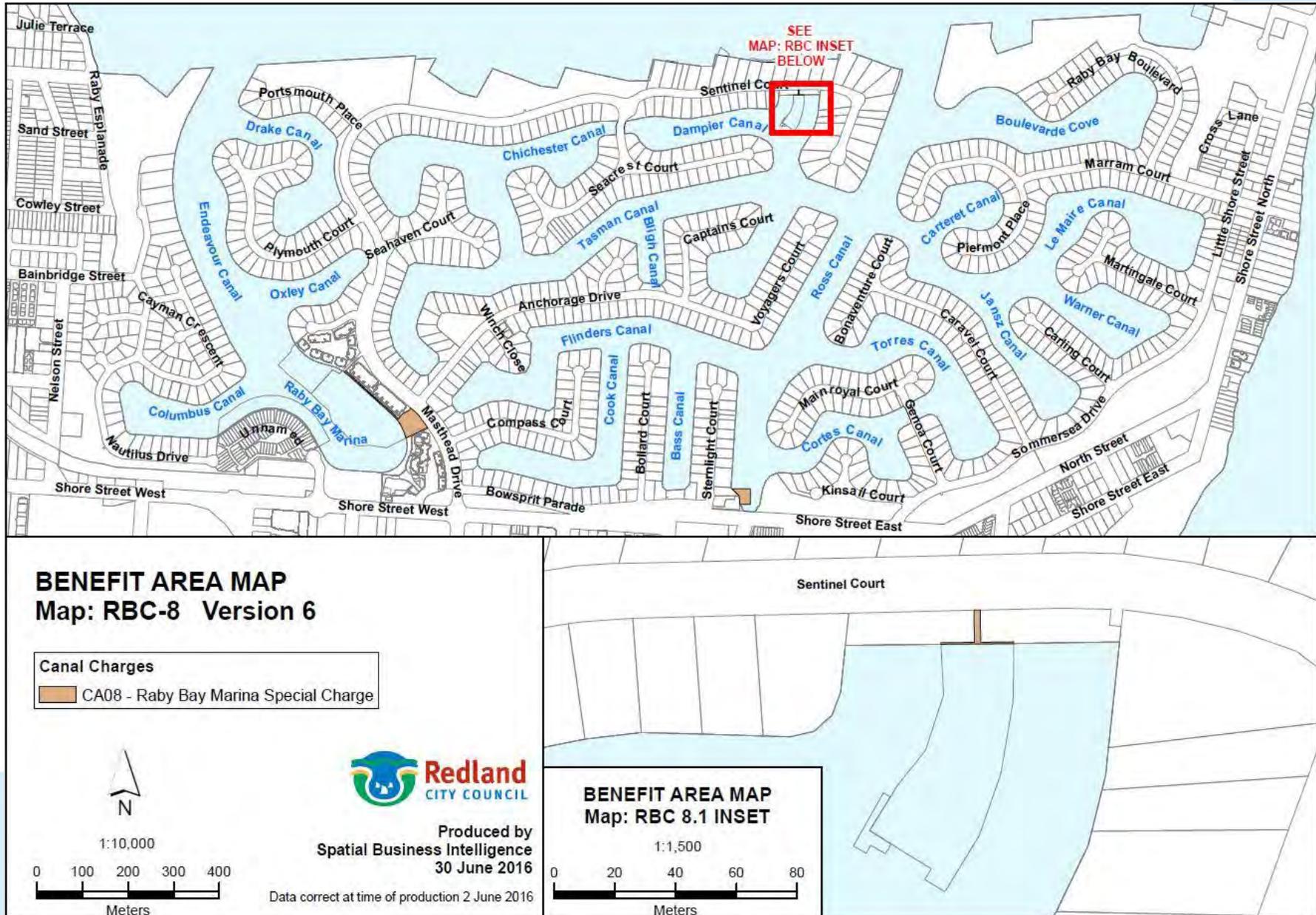


Produced by
Spatial Business Intelligence
30 June 2016

Data correct at time of production 30 June 2016

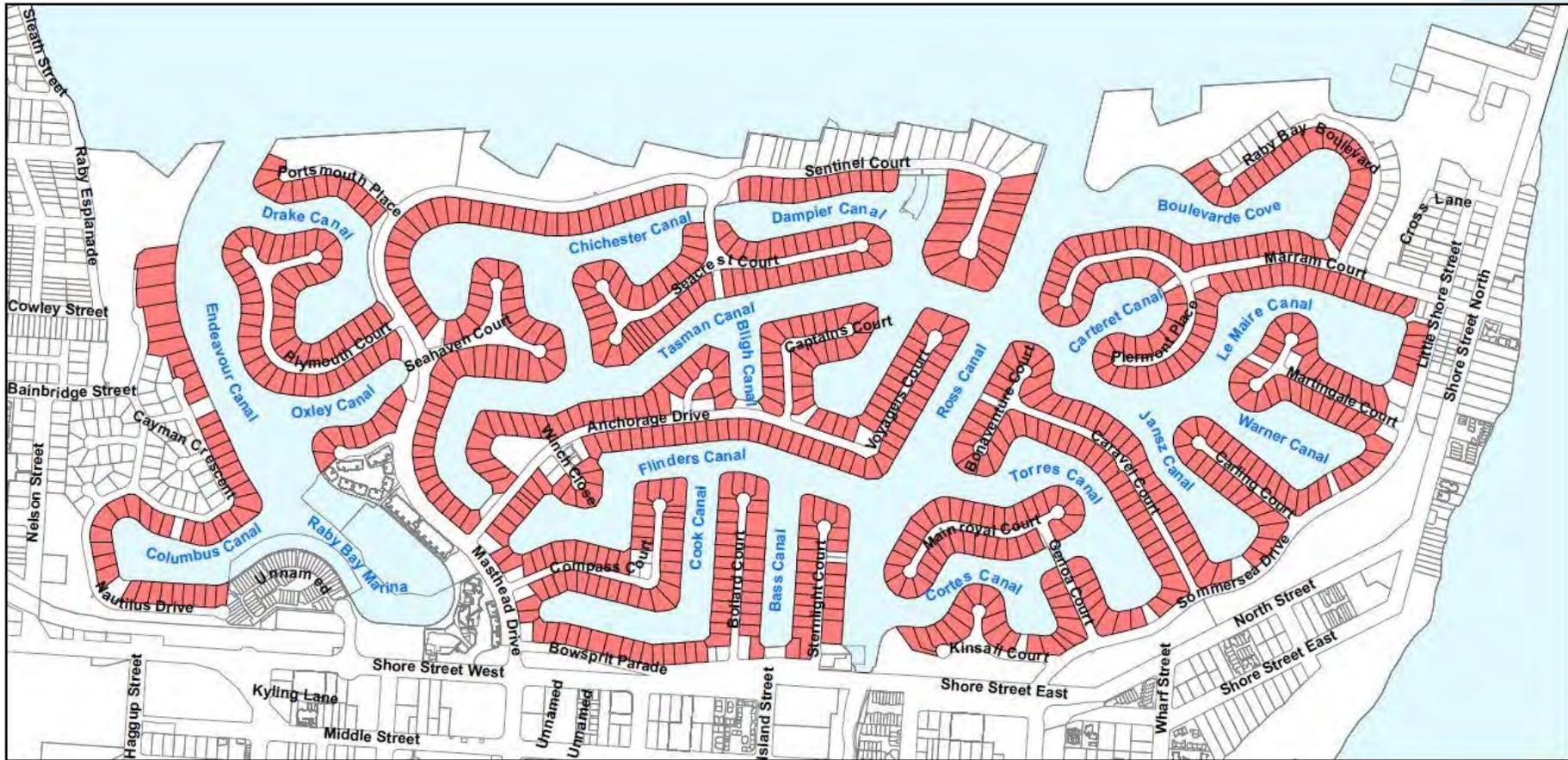
Raby Bay Marina Special Charge Benefit Area Map

(RBC-8 and RBC8.1 inset – version 6)



Raby Bay Non Community Title Scheme Special Charge Benefit Area Map

(RBC-6 – version 6)



BENEFIT AREA MAP

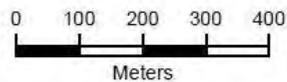
Map: RBC-6 Version 6



1:10,000

Canal Charges

CA06 - Raby Bay Tidal Works (non CTS) Special Charge



Produced by
Spatial Business Intelligence
30 June 2016

Data correct at time of production 2 June 2016

Glossary – Key Performance Indicators

Definition of Ratios

Level of Dependence on General Rate Revenue:	General Rates - Pensioner Remissions
<i>This ratio measures Council's reliance on operating revenue from general rates (excludes utility revenues)</i>	Total Operating Revenue - Gain on Sale of Developed Land
Current Ratio:	Current Assets
<i>This measures the extent to which Council has liquid assets available to meet short term financial obligations</i>	Current Liabilities
Debt Servicing Ratio:	Interest Expense + Loan Redemption
<i>This indicates Council's ability to meet current debt instalments with recurrent revenue</i>	Total Operating Revenue - Gain on Sale of Developed Land
Cash Balance - \$M:	Cash Held at Period End
Cash Capacity in Months:	Cash Held at Period End
<i>This provides an indication as to the number of months cash held at period end would cover operating cash outflows</i>	$[[\text{Cash Operating Costs} + \text{Interest Expense}] / \text{Period in Year}]$
Debt to Asset Ratio:	Current and Non-current loans
<i>This is total debt as a percentage of total assets, i.e. to what extent will our long term debt be covered by total assets</i>	Total Assets
Operating Performance:	Net Cash from Operations + Interest Revenue and Expense
<i>This ratio provides an indication of Redland City Council's cash flow capabilities</i>	Cash Operating Revenue + Interest Revenue
Operating Surplus Ratio*:	Net Operating Surplus
<i>This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes</i>	Total Operating Revenue
Net Financial Liabilities*:	Total Liabilities - Current Assets
<i>This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues</i>	Total Operating Revenue
Interest Coverage Ratio:	Net Interest Expense on Debt Service
<i>This ratio demonstrates the extent which operating revenues are being used to meet the financing charges</i>	Total Operating Revenue
Asset Sustainability Ratio*:	Capital Expenditure on Replacement of Assets (Renewals)
<i>This ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate that its overall stock of assets is wearing out</i>	Depreciation Expenditure

* These targets are set to be achieved on average over the long-term



Disclaimer

While every care has been taken in preparing this publication, Redland City Council accepts no responsibility for decisions or actions taken as a result of any data, information, statement or advice, expressed or implied, contained within. To the best of our knowledge the content was correct at the time of publishing.





Redland
CITY COUNCIL

6.6.1 STATEMENT OF ESTIMATED FINANCIAL POSITION 2015-2016

Objective Reference: A1818078
Reports and Attachments (Archives)

Attachment: [Statement of Estimated Financial Position 2015-2016](#)



Authorising Officer: Deborah Corbett-Hall
Chief Financial Officer

Responsible Officer: Carolyn Jackson
Acting Finance Manager Corporate Finance

Report Author: Rose McNiven
Acting Corporate Accountant

PURPOSE

The purpose of this report is to present Council's estimated financial position for the 2015-2016 financial year in accordance with section 205(1) of the *Local Government Regulation 2012*. The attachment outlines Council's forecasted financial operations and financial position for the 2015-2016 financial year.

BACKGROUND

Council adopts an annual budget at the beginning of each financial year and undertakes revisions of the budget throughout the year. The information contained in the attached financial report provides details of the original budget, revised budget and also a forecast position as at the end of June 2016.

ISSUES

Please refer to the attached Statement of Estimated Financial Position 2015-2016 and associated supporting high level narration.

The *final* financial position of Council will be determined following the end of the 2015-2016 year and in accordance with the requirements of Australian Accounting Standards and other appropriate accounting obligations.

STRATEGIC IMPLICATIONS**Legislative Requirements**

Section 205(1) of the *Local Government Regulation 2012* requires the Chief Executive Officer to present a statement of estimated financial position to the annual budget meeting.

Risk Management

Each formal budget review has been adopted following a rigorous development and consultation process. Finance Officers, the Chief Financial Officer and the Executive Leadership Team also review the monthly performance and position and discuss possible courses of action when appropriate. Additionally, Council's Audit Committee reviews the monthly financial statements and discusses variances when necessary.

Financial

This report does not include any financial implications. The attachment compares the adopted original budget and annual revised budget against year-end forecasts for the 2015-2016 financial year. As the figures are anticipated and unaudited, they are subject to change with the completion of the financial year-end accounting process and finalisation of the external audit by Queensland Audit Office later in the calendar year.

People

Nil impact expected as the purpose of the attached report is to provide financial information to Council based upon original budget versus forecasted financial performance and position for the 2015-2016 financial year.

Environmental

Nil impact expected as the purpose of the attached report is to provide financial information to Council based upon original budget versus forecasted financial performance and position for the 2015-2016 financial year.

Social

Nil impact expected as the purpose of the attached report is to provide financial information to Council based upon original budget versus forecasted financial performance and position for the 2015-2016 financial year.

Alignment with Council's Policy and Plans

This report has a relationship with the following items of the Corporate Plan 2015-2020:

8. Inclusive and Ethical Governance

Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

8.2 Council produces and delivers against sustainable financial forecasts as a result of best practice Capital and Asset Management Plans that guide project planning and service delivery across the city.

CONSULTATION

Finance Officers and the Chief Financial Officer reviewed the attached information and confirm the information is provided in accordance with legislative requirements.

OPTIONS

1. That Council resolves to note the Statement of Estimated Financial Position for 2015-2016 as presented in the attached report.
2. That Council requests additional information.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary

Seconded by: Cr T Huges

That Council resolves to note the Statement of Estimated Financial Position for 2015-2016 as presented in the attached report.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.



Statement of Estimated Financial Position

for the year ending 30 June 2016

CONTENTS

1.	Executive Summary	3
2.	Statement of Estimated Financial Position	4
3.	Statement of Estimated Comprehensive Income	5

1. EXECUTIVE SUMMARY

Section 205(1) of the *Local Government Regulation 2012* requires the chief executive officer to present a statement of estimated financial position to the annual budget meeting.

The estimated financial position and operational results were determined mainly with reference to the actual financial results for the year to date up to 29 June 2016, with some line items reflecting the actual results up to 31 May 2016 as well as the forecasted movements for the month of June 2016 per the revised budget. The variance included in this report represents the difference between the final revised annual budget adopted by Council on 11 May 2016 and the forecasted position and results for the end of the year.

The following are key items to note:

- * The 2015-2016 original budget was developed and adopted prior to the finalisation of the 2014-2015 financial statement results resulting in significant movements between the original and revised annual budgets for the 2015-2016 financial year;
- * the estimated financial position and operational results do not include accruals or deferrals and other adjustments that would ordinarily be considered as part of the end of year processes; and
- * results of the asset revaluation being undertaken are not fully reflected in these statements.

Forecast Financial Position

Line Item	Comment
Cash & cash equivalents	Higher than anticipated cash contributions from developers and lower than expected payments for property, plant and equipment contributed to the higher cash balance.
Non-current assets held for sale & Investment in other entities	A number of land parcels were budgeted to transfer to Redland Investment Corporation Pty Ltd during 2015-2016 financial year. Only some of these have transferred and the remaining lots will now be transferred in 2016-2017. This has resulted in a higher than anticipated non-current assets held for sale balance and a lower than anticipated investment in other entities.
Property, plant and equipment	Capitalised works expenditure is behind budget due to timing of works for a number of projects which are delayed or still in the early stages of being progressed, contributing to the lower than anticipated property, plant and equipment balance.
Cash constrained reserves	The higher than expected developer cash contributions resulted in the actual transfers to reserves during the year being higher than anticipated. The transfers to reserves are not utilised within the same year.

Forecast Financial Results (Comprehensive Income)

Line Item	Comment
Operating Result	Council's estimated operating result for the year ended 30 June 2016 reflects a deficit of \$1.673M (forecast recurrent revenue minus forecast recurrent expenses), with a \$1.936M unfavourable variance to the revised budget.
Capital Revenue	Due to increased development activity developers' non-cash contributions received were significantly higher than originally anticipated.
Capital Expenses	This variance is mainly as a result of road asset disposals.

Note: As per previous years, finance officers expect movement in the accounts to close out end of year accounting requirements. Therefore the forecasted results will not reflect the final operating or capital performance.

2. STATEMENT OF ESTIMATED FINANCIAL POSITION

For the year ending 30 June 2016

	Annual	Annual	Estimated	Estimated	Estimated
	Original	Revised	Forecasted	Variance to	Variance to
	Budget	Budget	Balance	Revised Budget	Revised Budget
	\$000	\$000	\$000	\$000	%
CURRENT ASSETS					
Cash and cash equivalents	61,896	119,449	136,749	17,300	14.5%
Trade and other receivables	26,046	25,017	11,928	(13,089)	-52.3%
Inventories	845	779	703	(76)	-9.8%
Non-current assets held for sale	354	1,309	5,975	4,666	356.5%
Other current assets	1,154	1,104	2,612	1,508	136.6%
Total current assets	90,295	147,658	157,967	10,309	7.0%
NON-CURRENT ASSETS					
Investment property	893	956	956	-	0.0%
Property, plant and equipment	2,118,731	2,264,449	2,255,786	(8,663)	-0.4%
Intangible assets	916	2,823	2,944	121	4.3%
Other financial assets	73	73	73	-	0.0%
Investment in other entities	10,063	10,063	5,356	(4,707)	-46.8%
Total non-current assets	2,130,676	2,278,364	2,265,115	(13,249)	-0.6%
TOTAL ASSETS	2,220,971	2,426,022	2,423,082	(2,940)	-0.1%
CURRENT LIABILITIES					
Trade and other payables	15,369	20,050	13,889	(6,161)	-30.7%
Borrowings	5,559	4,482	4,482	-	0.0%
Provisions	8,053	8,422	9,744	1,322	15.7%
Other current liabilities	1,282	3,529	2,520	(1,009)	-28.6%
Total Current Liabilities	30,263	36,482	30,635	(5,848)	-16.0%
NON-CURRENT LIABILITIES					
Borrowings	44,200	45,277	45,733	456	1.0%
Provisions	10,769	12,209	14,013	1,804	14.8%
Total non-current liabilities	54,969	57,487	59,746	2,260	3.9%
TOTAL LIABILITIES	85,232	93,968	90,381	(3,588)	-3.8%
NET COMMUNITY ASSETS	2,135,739	2,332,053	2,332,701	648	0.0%
COMMUNITY EQUITY					
Asset revaluation surplus	668,685	827,411	826,979	(432)	-0.1%
Retained surplus	1,415,250	1,425,342	1,414,757	(10,585)	-0.7%
Constrained cash reserves	51,804	79,300	90,965	11,665	14.7%
TOTAL COMMUNITY EQUITY	2,135,739	2,332,053	2,332,701	648	0.0%



3. STATEMENT OF ESTIMATED COMPREHENSIVE INCOME

For the year ending 30 June 2016

	Annual Original Budget \$000	Annual Revised Budget \$000	Estimated Forecasted Results \$000	Estimated Variance to Revised Budget \$000	Estimated Variance to Revised Budget %
Recurrent revenue					
Rates, levies and charges	207,421	208,461	207,493	(968)	-0.5%
Fees and charges	11,638	13,305	14,221	916	6.9%
Rental income	890	902	812	(90)	-10.0%
Interest received	3,355	3,855	4,428	573	14.9%
Investment returns	3,234	-	-	-	0.0%
Sales revenue	3,385	3,905	4,636	731	18.7%
Other income	645	687	1,175	488	71.0%
Grants, subsidies and contributions	7,584	7,576	8,116	540	7.1%
Total recurrent revenue	238,152	238,692	240,881	2,190	0.9%
Capital revenue					
Grants, subsidies and contributions	13,176	29,387	34,486	5,099	17.4%
Non-cash contributions	3,079	3,079	4,064	985	32.0%
Total capital revenue	16,255	32,466	38,550	6,084	18.7%
TOTAL INCOME	254,407	271,159	279,431	8,274	3.1%
Recurrent expenses					
Employee benefits	77,404	78,191	79,297	1,106	1.4%
Materials and services	106,010	105,679	108,108	2,429	2.3%
Finance costs	4,657	3,820	3,975	155	4.1%
Depreciation and amortisation	49,975	50,739	51,174	435	0.9%
Total recurrent expenses	238,046	238,429	242,554	4,125	1.7%
Capital expenses					
(Gain)/Loss on disposal of non-current assets	412	544	1,948	1,404	258.1%
TOTAL EXPENSES	238,458	238,974	244,502	5,529	2.3%
NET RESULT	15,949	32,185	34,929	2,745	8.5%
Other comprehensive income/(loss)					
Items that will not be reclassified to net result					
Revaluation of property, plant and equipment	-	-	(432)	(432)	0.0%
TOTAL COMPREHENSIVE INCOME	15,949	32,185	34,497	2,313	7.2%



6.6.2 NATIONAL COMPETITION POLICY REQUIREMENTS FOR SIGNIFICANT AND OTHER BUSINESS ACTIVITIES IN 2016-2017

Objective Reference:	A193010 Reports and Attachments (Archives)
Attachment:	<u>Register of Business Activities</u>
Authorising Officer:	 Deborah Corbett-Hall Chief Financial Officer
Responsible Officer:	Richard Cahill Finance Manager Business Partnering
Report Author:	Helen Griffith Management Accountant Business Partnering

PURPOSE

The purpose of this report is to identify activities that are business activities for 2016-2017 based on the current financial forecasts for 2015-2016 financial year and to review the application of the Code of Competitive Conduct (CoCC) to business activities across Redland City Council.

The financial statements containing the estimated costs of the significant business activity and other business activities will be included in the 2016-2017 Budget Publication for adoption at the Special Budget Meeting 14 July 2016.

BACKGROUND

Section 47(7) of the *Local Government Act 2009* states a local government must decide each financial year, by resolution, whether or not to apply the code of competitive conduct to a business activity prescribed under a regulation.

Additionally, section 34(1) of the *Local Government Regulation 2012* requires that a Local Government's budget must contain an estimated activity statement for each business activity.

As part of the annual budget deliberations, Council considered the change to the threshold for prescribed business activities and also the desired focus on commercial opportunities.

ISSUES

Redland City Council is required to consider the legislated financial thresholds to ascertain whether new business activities will be introduced for the 2016-2017 financial year in line with current legislative requirements.

The Department of Infrastructure, Local Government and Planning (The Department) provides an annual bulletin to update the thresholds.

The latest Departmental thresholds published for the 2015-2016 financial year:

For Significant Business Activities:

- water and sewerage combined activities - \$13,750,000
- other activities - \$9,200,000

For Prescribed Business Activities \$325,000

Of note, these thresholds are outlined at section 19 of the *Local Government Regulation 2012* and are anticipated to be indexed early in the 2016-2017 financial year, no announcement to date.

In deciding whether an activity should be a new Significant or Prescribed Business Activity for the 2016-2017 financial year, local governments must consider the operating expenditure for the 2015-2016 financial year plus any depreciation included therein and any expenditure included therein to achieve competitive neutrality which is not actually incurred by the local government plus any loan redemption payments in that year.

The following table provides a review of the threshold implications and provides recommendation regarding the applicability of the framework:

Activity	Classification	Comments
Redland Water	Significant Business Activity that is commercialised	No change from 2015-2016
Waste Operations & Planning 'RedWaste'	Significant Business Activity that is commercialised	No change from 2015-2016
Building Certification	Prescribed Business Activity subject to the code of competitive conduct	No change from 2015-2016

During the budget deliberations for 2016-2017 financial year, Council determined to no longer classify Redland Performing Arts Centre (RPAC) as a prescribed business activity subject to the code of competitive conduct as RPAC typically operates at a loss which is contrary to standard Commercial principles.

STRATEGIC IMPLICATIONS

An annual review of the Long Term Financial Strategy with Councillors and the Executive Leadership was completed in December 2014 resulting in the 2015-2025 Financial Strategy which includes the consideration of long term planning to adequately invest in infrastructure sustainability.

Council also have in place a number of policies to provide a framework to ensure long term financial and infrastructure sustainability for the community. These policies include Application of Dividends and Tax Equivalent Payments, Constrained Cash Reserves, Capital Works Prioritisation, Revenue, Debt, Investment, Asset Management and Procurement Policies.

Legislative Requirements

Section 47(7) of the *Local Government Act 2009* states a local government must decide each financial year, by resolution, whether or not to apply the code of competitive conduct to a business activity prescribed under a regulation. This report contains a proposal for the 2016-2017 financial year that will be reviewed on the completion of the 2015-2016 end of year financial statements.

Risk Management

Risks and opportunities for business activities are discussed as part of both the annual review of the Long Term Financial Strategy and also the annual budget workshops.

Financial

There are no financial implications impacting Council as a result of this report – all business activities are budgeted for and operating statements are provided in the budget publication.

People

Nil impact expected as the purpose of this document is to propose the business activities for the 2016-2017 financial year in accordance with the legislative requirements.

Environmental

Nil impact expected as the purpose of this document is to propose the business activities for the 2016-2017 financial year in accordance with the legislative requirements.

Social

Nil impact expected as the purpose of this document is to propose the business activities for the 2016-2017 financial year in accordance with the legislative requirements.

Alignment with Council's Policy and Plans

This report has a relationship with the following items of the 2015-2020 Corporate Plan:

8. Inclusive and Ethical Governance: Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.
- 8.2 Council produces and delivers against sustainable financial forecasts as a result of best practice Capital and Asset Management Plans that guide project planning and service delivery across the city.

CONSULTATION

Finance Officers, the Chief Financial Officer and the Executive Leadership Team have reviewed the existing business activities during 2015-2016. As part of the

annual budget development Council discussed the business activities during a workshop held on 10 May 2016.

OPTIONS

1. That Council resolves as follows:
 - a) That Redland Water continues to be classified as a significant business activity to be run as a commercial business unit and Waste Operations & Planning (RedWaste) continues to be classified as a significant business activity to be run as a commercial business unit; and
 - b) To apply the Code of Competitive Conduct to the Building Certification Business Unit.
2. That Council requests additional information.

OFFICER'S RECOMMENDATION/ COUNCIL RESOLUTION

Moved by: Cr W Boglary
Seconded by: Cr T Huges

That Council resolves as follows:

1. That Redland Water continues to be classified as a Significant Business Activity to be run as a Commercial Business Unit and Waste Operations & Planning (RedWaste) continues to be classified as a Significant Business Activity to be run as a commercial business unit; and
2. To apply the Code of Competitive Conduct to the Building Certification Business Unit.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

REDLAND CITY COUNCIL - REGISTER OF BUSINESS ACTIVITIES TO WHICH THE COMPETITIVE NEUTRALITY PRINCIPLE APPLIES

Section 56 of the Local Government Regulation 2012, requires Council to hold a Register of Business Activities:

- (1) A local government must establish a register of business activities to which the competitive neutrality principle applies.
- (2) The register must state the following—
 - (a) business activities to which the local government has applied the competitive neutrality principle, and the date from which the competitive neutrality principle applied to each business activity;
 - (b) business activities to which the code of competitive conduct applies, and the date from which the code applied to each business activity;
 - (c) a list of-
 - (i) current investigation notices for competitive neutrality complaints; and
 - (ii) the business activities to which the complaints relate; and
 - (iii) the local government's responses to the QPC's recommendations on the complaints.

Business Activity	Business Activity	Competitive Neutrality Commenced	Code of Competitive Conduct Commenced	QPC as a Referee	Investigation Notices for Complaints	Decision on Referees Recommendations
Water & Wastewater Services	Significant	1 July 1998	1 July 1998	Nil	Nil	
Waste Management Services	Significant	1 July 1998	1 July 1998	Nil	Nil	
Building Certification Services	Prescribed	1 July 2008	1 July 2008	Nil	Nil	

6.6.3 ESTABLISHMENT OF RESERVE BALANCES AND TRANSFERS FOR 2016-2017

Objective Reference: A1821293
Reports and Attachments (Archives)

Attachment: [Anticipated Reserve Balances and Reserve Transfers 2016/17](#)



Authorising/Responsible Officer: Deborah Corbett-Hall
Chief Financial Officer

Report Author: Carolyn Jackson
Acting Finance Manager Corporate Finance

PURPOSE

The purpose of this report is to provide details of Redland City Council reserve balances and transfers for the 2016-2017 financial year. Whilst this is no longer a requirement under the *Local Government Act 2009* or *Local Government Regulation 2012*, constrained reserves demonstrate to the community that funds are held for particular purposes.

BACKGROUND

Each year Council develops and adopts a budget that includes forecasts for transfers to and from reserves. As part of the 2016-2017 budget development process, Council's Constrained Cash Reserves Policy was reviewed and updated, supporting Council's commitment to financial sustainability.

ISSUES

Redland City Council has established reserves in the operating fund by including each reserve in its annual budget or by a separate resolution. The attachment outlines the opening balance of reserves as at 1 July 2015, the anticipated closing balance of reserves as at 30 June 2016, and budgeted transfers and anticipated balances for 2016-2017.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 104 of the *Local Government Act 2009* requires that a local government establishes a system of financial management to ensure financial sustainability.

Additionally, in the interests of transparency and accountability, Council is keen to illustrate to the community its constrained cash balances as the funds are held for particular purposes.

Risk Management

Council reviews its budget on a monthly basis against actual performance and position and also formally revises its budget throughout the financial year. Additionally, each year Council reviews its long term Financial Strategy and considers the constrained cash held as a subset of community equity, ensuring the constrained cash in the reserves is fully funded from cash and cash balances.

Financial

There are no direct financial impacts to Council resulting from this report – transfers to and from reserves are a movement in community equity and increases in reserves reflect additional community funds are held for *particular* purposes.

People

Nil impact expected as the purpose of the attached report is to provide an overview of the transfers to and from constrained reserves for the 2016-2017 financial year.

Environmental

Nil impact expected as the purpose of the attached report is to provide an overview of the transfers to and from constrained reserves for the 2016-2017 financial year.

Social

Nil impact expected as the purpose of the attached report is to provide an overview of the transfers to and from constrained reserves for the 2016-2017 financial year.

Alignment with Council's Policy and Plans

This report has a relationship with the following items of the 2015-2020 Corporate Plan:

8. Inclusive and Ethical Governance

Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

8.2 Council produces and delivers against sustainable financial forecasts as a result of best practice Capital and Asset Management Plans that guide project planning and service delivery across the city.

CONSULTATION

The Executive Leadership Team and Councillors have been consulted as part of the 2016-2017 budget workshops in relation to the use of reserves to fund operational and capital jobs in the 2016-2017 financial year. The reserve transfers are identified as line items on the face of Council's Operating and Capital Funding Statements.

OPTIONS

1. That Council resolves to adopt the forecast reserve balances and transfers identified in the attachment as a result of the 2016-2017 budget development workshops.

2. That Council amends some of the transfers to and from reserves – noting this will also result in a change to revenues or expenditures relating to particular jobs, projects or works programs.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary
Seconded by: Cr T Huges

That Council resolves to adopt the forecast reserve balances and transfers identified in the attachment as a result of the 2016-2017 budget development workshops.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

ATTACHMENT 1 - RESERVE TRANSFERS AND ANTICIPATED RESERVE BALANCES

Reserves by Category	Opening Balance 01/07/2015	Anticipated Closing Balance 30/06/2016 (actuals @ 29/06/2016)	2016/2017 Budgeted Movement		Anticipated Closing Balance 30/06/2017
			TO	FROM	
<u>Special Projects Reserve</u>					
Weinam Creek Reserve	\$2,492,119.20	\$2,406,629.63	\$510,810.88	-\$29,000.00	\$2,888,440.51
Art Gallery Commissions & Donations Reserve	\$2,375.68	\$2,375.68			\$2,375.68
	\$2,494,494.88	\$2,409,005.31	\$510,810.88	-\$29,000.00	\$2,890,816.19
<u>Utilities Reserve</u>					
Redland Water Reserve	\$8,300,000.00	\$8,300,000.00	\$0.00	\$0.00	\$8,300,000.00
Redland Wastewater Reserve	\$1,600,000.00	\$1,600,000.00	\$0.00	\$0.00	\$1,600,000.00
	\$9,900,000.00	\$9,900,000.00	\$0.00	\$0.00	\$9,900,000.00
<u>Constrained Works Reserve</u>					
Parks Reserve	\$6,005,670.43	\$9,150,047.46	\$5,600,000.00	-\$1,350,415.69	\$13,399,631.77
East Thornlands Road Infrastructure Reserve	\$674,351.38	\$674,351.38	\$0.00	\$0.00	\$674,351.38
Community Facility Infrastructure Reserve	\$978,990.42	\$1,683,381.03	\$890,000.00	\$0.00	\$2,573,381.03
Water Renewal & Purchase Reserve	\$7,478,472.03	\$8,778,507.79	\$2,480,000.00	-\$450,000.00	\$10,808,507.79
Sewerage Renewal & Purchase Reserve	\$9,499,980.15	\$6,485,750.90	\$3,720,000.00	-\$5,036,651.65	\$5,169,099.25
Constrained Cap Grants & Contributions Reserve	\$1,410,044.62	\$1,151,415.93	\$0.00	-\$301,490.00	\$849,925.93
Transport Trunk Infrastructure Reserve	\$13,564,569.44	\$21,656,295.70	\$10,253,946.60	-\$2,200,000.00	\$29,710,242.30
Cycling Trunk Infrastructure Reserve	\$3,099,136.23	\$5,815,758.18	\$3,713,432.12	-\$440,000.00	\$9,089,190.30
Stormwater Infrastructure Reserve	\$3,721,996.58	\$5,534,152.32	\$2,767,498.38	\$0.00	\$8,301,650.70
Constrained Opr Grants & Contributions Reserve	\$1,246,201.73	\$985,136.97	\$140,193.00	-\$235,611.59	\$889,718.38
Tree Planting Reserve	\$22,640.00	\$64,078.16	\$51,004.00	-\$51,004.00	\$64,078.16
	\$47,702,053.01	\$61,978,875.82	\$29,616,074.10	-\$10,065,172.93	\$81,529,776.99
<u>Separate Charge Reserve - Environment</u>					
Environment Charge Acquisition Reserve	\$6,878,166.23	\$6,808,488.88	\$0.00	-\$1,384,249.00	\$5,424,239.88
Environment Charge Maintenance Reserve	\$1,729,147.77	\$1,488,293.33	\$6,093,161.00	-\$6,311,249.42	\$1,270,204.91
	\$8,607,314.00	\$8,296,782.21	\$6,093,161.00	-\$7,695,498.42	\$6,694,444.79
<u>Special Charge Reserve - Other</u>					
Bay Island Rural Fire Levy Reserve	\$5.78	\$67.03	\$241,280.00	-\$191,687.00	\$49,660.03
SMBI Translink Reserve	\$2,106.62	\$100,003.71	\$935,157.76	-\$950,088.00	\$85,073.47
	\$2,112.40	\$100,070.74	\$1,176,437.76	-\$1,141,775.00	\$134,733.50
<u>Special Charge Reserve - Canals</u>					
Raby Bay Canal Reserve	\$5,805,781.02	\$4,139,816.94	\$2,766,053.62	-\$3,041,775.32	\$3,864,095.24
Aquatic Paradise Canal Reserve	\$2,834,135.04	\$3,679,506.59	\$891,237.77	-\$1,801,147.00	\$2,769,597.36
Sovereign Waters Lake Reserve	\$486,684.68	\$460,829.74	\$54,005.03	-\$132,295.00	\$382,539.77
	\$9,126,600.74	\$8,280,153.27	\$3,711,296.42	-\$4,975,217.32	\$7,016,232.37
BALANCES	\$77,832,575.03	\$90,964,887.35	\$41,107,780.16	-\$23,906,663.67	\$108,166,003.84

Note: The anticipated closing balances at 30/06/2016 do not include any adjustments as a result of the end of financial year processes.

6.6.4 ENVIRONMENT SEPARATE CHARGE 2016-2017**Objective Reference:** A1825755**Authorising/Responsible Officer:** 
Deborah Corbett-Hall
Chief Financial Officer**Report Author:** **Katharine Bremner**
Acting Finance Manager Financial
Planning

PURPOSE

The purpose of this report is to submit to Council for noting the Environment Separate Charge for the 2016-2017 financial year.

BACKGROUND

In accordance with section 94 of the *Local Government Act 2009*, Council may levy a separate charge as defined at section 92(5). Council has determined that the community in general will benefit from the protection, management, promotion and enhancement of biodiversity. This includes koala habitat, bushland, green space, waterways, catchments, air and coastal ecosystems in the City that cannot always be effectively protected through Council's regulatory powers or management powers. The charge is applied on a per lot basis and is subject to Council's Farming Concession.

ISSUES

For the 2016-2017 financial year the Environment Separate Charge will be \$89.08 charged on a per lot basis. The charge will fund operational projects that include activities such as:

- Community Bushcare Program
- Erapah Catchment Bushland Management Works
- Koala Research
- Flying Fox Roost Management
- Eastern Escarpment Trail Concept and Development Plan
- IndigiScapes Bushland Maintenance
- Conservation Support Project
- Community Planting
- Prescribed Burning
- Mount Cotton Open Space Lot 825
- Moogurrapum Creek Catchment Works
- Offset Management
- Coochiemudlo Island Weed Management Plan
- Community Behaviour Change Program – Koalas and Dog Owners
- Russell Island Strategic Firebreaks
- Conservation Administration
- Mainland, Stradbroke Island and Bay Islands Bushland Services

- Mainland, Stradbroke Island and Bay Islands Fire Management Services
- Russell Island, Lamb Island and Macleay Island Conservation Firebreak Maintenance
- Conservation Aquatic Weed Control
- Catchment Rehabilitation Program
- Mainland Conservation Firebreak Maintenance
- Bushland Management Plan Implementation Funding
- Mainland Conservation Tree Maintenance
- Mainland Conservation Asset Maintenance
- Conservation Maintenance Contract
- Tarradarrapin Catchment, Foreshore, Hilliards Catchment and Coolnwynpin Catchment Bushland Management Works
- Conservation Tracks and Trails Repairs
- Conservation Declared/Invasive Weed Fund
- Eastern Escarpment – Operational Works
- Native Dog Creek – Operational Works
- Koala Habitat Restoration

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 94(1)(b) of the *Local Government Act 2009* provides that a local government may levy separate rates and charges.

Section 94(2) of the *Local Government Act 2009* says a local government must decide by resolution at the financial year's budget meeting what rates and charges are to be levied for that financial year.

Section 92(5) of the *Local Government Act 2009* states, Separate rates and charges are for any other service, facility or activity.

Section 103(3) of the *Local Government Regulation 2012* provides that a local government may levy separate rates or charges for a service, facility or activity, whether or not the service, facility or activity is supplied by the local government.

Risk Management

Council reviews the planned revenue and expenditure on an annual basis in order to best align value for money against the vision outcomes communicated by the 2015-2020 Corporate Plan.

Financial

The financial implication for the financial year 2016-2017 is budgeted revenue in the order of \$6.1m.

People

Nil impact expected as the purpose of the report is to submit to Council for noting the Environment Separate Charge for 2016-2017.

Environmental

Nil impact expected as the purpose of the report is to submit to Council for noting the Environment Separate Charge for 2016-2017.

Social

Nil impact expected as the purpose of the report is to submit to Council for noting the Environment Separate Charge for 2016-2017.

Alignment with Council's Policy and Plans

This report has a relationship with the following items of the 2015-2020 Corporate Plan:

1. Healthy natural environment

A diverse and healthy natural environment, with an abundance of native flora and fauna and rich ecosystems will thrive through our awareness, commitment and action in caring for the environment.

CONSULTATION

Consultation has taken place between Councillors, the Executive Leadership Team, Finance Officers and key stakeholders in the Environment and City Space Group. The separate charge was discussed as part of the 2016-2017 budget development process.

OPTIONS

1. That Council resolves to note the content of this report for the Environment Separate Charge for 2016-2017.
2. That Council changes the content of the report prior to resolving to note the content of the report.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary
Seconded by: Cr T Huges

That Council resolves to note the content of this report for the Environment Separate Charge for 2016-2017.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

6.6.5 LANDFILL REMEDIATION SEPARATE CHARGE 2016-2017**Objective Reference:** A1825890**Authorising/Responsible Officer:****Deborah Corbett-Hall
Chief Financial Officer****Report Author:****Katharine Bremner
Acting Finance Manager Financial
Planning**

PURPOSE

The purpose of this report is to submit to Council for noting the Landfill Remediation Separate Charge for the 2016-2017 financial year.

BACKGROUND

In accordance with section 94 of the *Local Government Act 2009*, Council may levy a separate charge as defined at section 92(5). Council has determined that the community in general will benefit from the monitoring and remediation of closed landfills. The charge is applied on a per lot basis and is subject to Council's Farming Concession.

Management and expenditure of the charge is determined by corporate policy POL-3091 Landfill Remediation Separate Charge.

ISSUES

The Landfill Remediation Separate Charge will be \$40.86 and charged on a per lot basis in 2016-2017. The Charge will fund operational projects that include activities such as:

- Remediation South Street Sanitary
- North Stradbroke Site Remediation
- Remediation Redland Bay
- Birkdale Landfill Remediation – Capping
- Russell Island Waste Transfer Closed Landfill Management
- Birkdale Landfill Remediation
- Giles Road Hardfill Remediation
- Judy Holt Northern Landfill Batters – Design
- Landfill Survey and Surface Remediation
- Landfill Monitoring Sharks Football Park, and Victoria Point
- Judy Holt Park – Testing, Leachate and Minor Works
- Duncan Road Baseball Fields
- John Fredericks Park – Testing and Minor Works
- Closed Landfill Administration
- Landfill Remediation – Minor Works
- Landfill Site Investigations Programme

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 94(1)(b) of the *Local Government Act 2009* provides that a local government may levy separate rates and charges.

Section 94(2) of the *Local Government Act 2009* says a local government must decide by resolution at the financial year's budget meeting what rates and charges are to be levied for that financial year.

Section 92(5) of the *Local Government Act 2009* states, separate rates and charges are for any other service, facility or activity.

Section 103(3) of the *Local Government Regulation 2012* provides that a local government may levy separate rates or charges for a service, facility or activity, whether or not the service, facility or activity is supplied by the local government.

Risk Management

Council monitors the closed landfill remediation program regularly and also provides for the liability in the Statement of Financial Position.

Financial

The financial implication for the financial year 2016-2017 is budgeted revenue in the order of \$2.8m.

People

Nil impact is expected as the purpose of the report is to submit to Council for noting the Landfill Remediation Separate Charge for 2016-2017.

Environmental

Nil impact is expected as the purpose of the report is to submit to Council for noting the Landfill Remediation Separate Charge for 2016-2017.

Social

Nil impact is expected as the purpose of the report is to submit to Council for noting the Landfill Remediation Separate Charge for 2016-2017.

Alignment with Council's Policy and Plans

This report has a relationship with the following items of the Corporate Plan:

1. Healthy natural environment

A diverse and healthy natural environment, with an abundance of native flora and fauna and rich ecosystems will thrive through our awareness, commitment and action in caring for the environment.

- 1.1 Redland's natural assets including flora, fauna, habitats, biodiversity, ecosystems and waterways are managed, maintained and monitored.

CONSULTATION

Consultation has taken place between Councillors, the Executive Leadership Team, Finance Officers and key stakeholders in the Closed Landfill Unit. The separate charge was discussed as part of the 2016-2017 budget development process.

OPTIONS

1. That Council resolves to note the content of this report for the Landfill Remediation Separate Charge for 2016-2017.
2. That Council changes the content of the report prior to resolving to note the content of the report.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary

Seconded by: Cr T Huges

That Council resolves to note the content of this report for the Landfill Remediation Separate Charge for 2016-2017.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

6.6.6 REDLAND CITY SES ADMINISTRATION CHARGE 2016-2017

Objective Reference: A1824600
Reports and Attachments (Archives)

Authorising Officer: 
Nick Clarke
General Manager Organisational Services

Responsible Officer: Mike Lollback
Service Manager Disaster Planning and
Operations

Report Author: Noela Barton
Finance Manager Financial Operations

PURPOSE

This reports presents to Council for noting the adoption of a separate charge that is to be known as the *Redland City SES Administration Charge*, which will become effective from 1 July 2016.

BACKGROUND

Under section 4A(c) of the Queensland Disaster Management Act 2003 Local Government should, "primarily be responsible for managing (disaster) events in their local government area."

Redland City Council contributes in the order of \$180,000 per year to the operations of the Redland State Emergency Services (SES). The SES is a primary responder for storm and flood events in Queensland and has core membership of the Redland Local Disaster Management Group (LDMG). Ten year capital planning of assets and equipment of the Redland SES shows the full extent of holdings, including buildings, is in the order of \$6,000,000.

In addition, the release of the 2012 National Resilience Strategy, the 2014 Queensland Resilience Strategy and the 2015 Assurance Framework by the Officer of the Inspector General for Emergency Management have identified that implementation and delivery of community resilience projects are critical components in disaster management to ensure community preparedness, response and capacity to recover.

Council has determined that the community in general will benefit from improved governance and proactive management of the SES resources through engagement of a full-time employee to undertake the function of an SES Local Controller and Community Resilience Officer.

ISSUES**Disaster Management**

Events across Queensland in recent years have highlighted the importance of a quick and well-resourced response from volunteer emergency services. Redland SES has demonstrated its on-going capacity to provide services across Redland City in responding to a variety of emergency response incidents. This includes

outstanding responses during the North Stradbroke Island Fires, Ex-Tropical Cyclone Oswald and Cyclone Marcia, to name but a few.

Consecutively over the past eight years the outstanding service delivery of the Redland SES to the people of Redland City has been recognised with the award of the “Regional SES Unit of the year” award from the Queensland Fire and Emergency Services Commissioner.

It becomes important to recognise that the response of the Redland SES is not restricted geographically, with the benefit of its services being applied throughout the entire city.

The on-going cost of maintaining the Redland SES to an appropriate level of operational readiness continues to rise, including costs associated with information and technology, vehicles (including fuel) and cost increases in the purchase and maintenance of critical equipment.

SES Local Controller

The SES is an emergency volunteer organisation that is established under section 129 of the Queensland *Fire and Emergency Services Act 1990*. The operations of the SES exist as a partnership between the state and local governments of Queensland.

Under the Queensland Fire and Emergency Services (QFES) Guideline BMR 7.0 (2014) “The ownership of all SES equipment issued by QFES, with the exception of communications equipment, including major equipment and those items supplied to the SES members as personal issue, passes to the receiving local government on receipt. Equipment supplied to an SES Unit/Group through locally sourced funding, e.g. grants, social club and equipment gifted or donated to the SES unity are also deemed to be the property of the respective local government.”

The appointment and functions of a SES local controller are contained at Section 134 and 135 of the Queensland *Fire and Emergency Services Act 1990*. In brief, the local controller is a member of the SES unit and is nominated by the local government for the area and is appointed by the Commissioner of the QFES. The primary function of the local controller is to maintain operational effectiveness by ensuring:

- a) the unit’s members have the necessary skills to competently perform their roles within the unit; and
- b) the unit’s equipment is maintained in an appropriate condition; and
- c) the unit performs its functions and other activities in a way that is consistent with departmental or local government policies about the performance of the functions and activities.

At the present time, all executive positions within the Redland SES are filled by volunteers, to whom Council pays small yearly honoraria:

- Local Controller – \$1,250
- Deputy Controller (x2) – \$750
- Team Leaders (x5) – \$500

Across South East Queensland, local governments have a number of differing approaches for the Local SES Controller:

Brisbane City Council

- A fully paid council employee

- A fully paid deputy local controller
- Full time administration and training officer

Sunshine Coast Regional Council

- Honoraria paid to the executive of \$10,000 p.a.

Moreton Bay Regional Council

- Contract Position (Commercial and in confidence)

Logan City Council

- Full time position

Ipswich City Council

- Shared full-time position, Manager Disaster Operations/SES Local Controller

Scenic Rim Regional Council

- Honoraria paid to the executive of \$20,000 p.a.

Representatives of the QFES have been consulted and there is substantial agreement that engagement of a full-time local controller is beneficial and reflects the evolution of SES' services within Redland City. While the QFES supports the initiative of councils to engage a paid full-time local controller, on a state-wide basis, it will not contribute funding to that position.

Currently, as a volunteer, the local controller is required to manage a volunteer force of 250 personnel and a substantial range of assets. The complexity of the function of the Redland SES and substantial financial commitment by both QFES and Council have called into question the role of local controller being vested in a community volunteer, albeit with an honorarium payment.

Community Resilience

Section 4A of the Queensland *Disaster Management Act 2003* (the Act) determines that local government has the primary responsibility for managing "events" in a local government area.

The Act defines that disaster management should be planned across four principles:

1. Prevention,
2. Preparedness,
3. Response and
4. Recovery.

In recent years this has dramatically altered the traditional model of disaster management within local government, particularly when aligned with the Assurance Framework developed by the Queensland Inspector General for Emergency Management. That framework breaks down the four areas of the legislation into the following:

1. Hazard Identification and Risk Assessment,
2. Hazard Mitigation and Risk Reduction,
3. Preparedness and Planning,

4. Emergency Communications,
5. Response,
6. Relief and Recovery.

The cost of recovery in Queensland since 2011 has become extensive with the focus now being on resilience and preparedness as a means of lessening impact of events and reducing the human, social and financial impacts of recovery.

The renewed focus does not reduce the traditional service provision, but expands the role of local government and other Queensland Government agencies into more extensive preparedness programming and community engagement.

National Disaster Relief and Recovery Arrangements (NDRRA)

A central component in community resilience is the capacity of the community to effectively recover from a disaster event.

The responsibility of local government to understand, assess and apply to the state for the reimbursement of costs incurred by council through the NDRRA is a critical component in assisting the community to return to functionality.

In 2015, the Queensland Reconstruction Authority was re-established as a permanent authority within the Queensland Government following its inception to respond to the 2011 Brisbane floods.

Redland City Council had great success following the 2014 North Stradbroke Island bushfires in recouping a large component of the extensive costs expended. The NDRRA process is both dynamic and ever changing, requiring constant monitoring and consultation.

NDRRA is not a grant and requires a specific set of skills and capacity to access. Vesting that responsibility in a professional within the disaster management, to work in concert with Council's finance team will add great value to Council and the community in ensuring that all attributable costs during an event are recovered in a timely and efficient manner.

Council's Disaster Planning and Operations business unit recommended to Council the appointment of a full-time employee to undertake the function of an SES Local Controller and Community Resilience Officer to improve governance and enable continued proactive management of SES resources.

The revenue raised from the proposed Redland SES Administration Charge will fund the on-going costs of maintaining the Redland SES to an appropriate level of operational readiness, covering the local controller's salary and administration costs, along with the purchase and maintenance of critical equipment.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 92(5) of the *Local Government Act 2009* states "separate rates and charges are for any other service, facility or activity."

Section 103(3) of the *Local Government Regulation 2012* states that "a local government may levy separate rates or charges for a service, facility or activity, whether or not the service, facility or activity is supplied by the local government."

Section 4 of the *Disaster Management Act 2003* (Act) states that its “objects are to be primarily achieved by making provision about the following:

- a) establishing disaster management groups for the State, disaster districts and local government areas;
- b) preparing disaster management plans and guidelines;
- c) ensuring communities receive appropriate information about preparing for, responding to and recovering from a disaster;
- d) declaring a disaster situation;
- e) establishing the Office of the Inspector-General of Emergency Management.”

Section 4A(c) of the *Disaster Management Act 2003* states “local governments should primarily be responsible for managing events in their local government area.”

Section 4A(d) of the *Disaster Management Act 2003* states “district groups and the State group should provide local governments with appropriate resources and support to help the local governments carry out disaster operations.”

Section 80 of the *Disaster Management Act 2003* (Act) sets out the functions of local government under the Act “as follows:

- a) to ensure it has a disaster response capability (which means the ability to provide equipment and a suitable number of persons using the resources of the local government to effectively deal with or help another entity to deal with an emergency situation or a disaster in the local government’s area);
- b) to approve its local disaster management plan prepared under Part 3;
- c) to ensure information about an event or a disaster in its area is promptly given to the district disaster coordinator for the disaster district in which its area is situated;
- d) to perform other functions given to the local government under this Act.”

Risk Management

Establishing a paid full-time position will improve governance and management of SES assets and resources as the incumbent will not be distracted by duties other than that required of the position. The engagement will also improve the capacity of the current level of focus on resilience and preparedness for community engagement and preparedness programming.

Financial

The Redland City SES Administration Charge will fully meet Council’s operational funding of the Redland SES.

Revenue

Number of forecast rateable properties: 66,128

SES Separate Charge: \$5 per year (\$1.25 per quarter)

Total revenue expected: \$330,640

Expenditure

SES local controller \$120,000

SES logistics and operations: \$210,640

People

Nil impact expected.

Environmental

Nil impact expected.

Social

Nil impact expected.

Alignment with Council's Policy and Plans

Council's Corporate Plan:

Statement 3 – Embracing the Bay

3.3 Our community is ready for and adapting to changing coastlines, storm tide and severe weather.

Statement 7 – Strong and Connected Communities

7.5 The community's preparedness for disasters is improved through community education, training and strong partnerships between Council and other agencies.

CONSULTATION

Mayor and Councillors, Executive Leadership Team, Disaster Planning and Operations Unit, Financial Services, representatives of Queensland Fire and Emergency Services.

OPTIONSOption 1

That Council resolves to note the report.

Option 2

That Council request more information.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary

Seconded by: Cr T Huges

That Council resolves to note the report.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

6.6.7 SOVEREIGN WATERS LAKE SPECIAL CHARGE 2016-2017 ANNUAL IMPLEMENTATION PLAN

Objective Reference: A1816405
Reports and Attachments (Archives)

Attachments: [Sovereign Waters Lake Special Charge 2016-2017 Annual Implementation Plan](#)
[Sovereign Waters Lake Special Charge Benefit Area Map SWL v6](#)

Authorising Officer: 
Deborah Corbett-Hall
Chief Financial Officer

Responsible Officer: Murray Erbs
Group Manager City Infrastructure

Report Author: Noela Barton
Finance Manager, Financial Operations

PURPOSE

This report presents the Sovereign Waters Lake Special Charge 2016-2017 Annual Implementation Plan for the benefited area referenced as Benefited Area Map SWL version 6 to Council for adoption.

BACKGROUND

12 July 2000 — The Overall Plan and an Annual Implementation Plan adopted for the Sovereign Waters Lake Special Charge at Council's Special Budget meeting. An Annual Implementation Plan was adopted each subsequent financial year since 2000.

In 2011-2012 a new methodology was introduced at the Sovereign Waters Lake Estate. This methodology suspended the special charge and at the same time introduced a new rating category that was applied to the properties in the benefited area.

27 June 2013 – Adopted an amended Overall Plan and 2013-2014 Annual Implementation Plan and adopted a Council contribution of 30 per cent toward the cost of the 2013-2014 Annual Implementation Plan.

26 June 2014 – Adopted an amended Overall Plan and 2014-2015 Annual Implementation Plan and adopted a Council contribution of 30 per cent toward the cost of the 2014-2015 Annual Implementation Plan.

25 June 2015 – Council adopted the 2015-2016 Annual Implementation Plan, along with a Council contribution of 30 per cent toward the cost of the 2015-2016 Annual Implementation Plan.

ISSUES

Annual Implementation Plan

Revenue raised under the Sovereign Waters Lake Special Charge for 2016-2017 will be reserved to fund the 10 year Sovereign Lakes canal special charge works plan. In 2016-2017 the Reserve will fund activities associated with lake maintenance and environmental monitoring.

2016-2017 Annual Implementation Plan		
Job Number	Activity	Estimated Cost
30134	Maintenance	\$132,295
30185	Environmental Monitoring	\$35,167
	Estimated Total Cost	\$167,462

It is proposed the 2016-2017 Sovereign Waters Lake Special Charge is set at \$704.36 for a standard lot.

It is also proposed for the 2016-2017 financial year that the Council Contribution will be \$15,094, which is 30 per cent of the total revenue raised.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 94(2) of the *Local Government Regulation 2012* (the Regulation) requires a local government's resolution to levy special rates or charges must identify the rateable land to which the special rates or charges apply and the overall plan for the service, facility or activity to which the special rates or charges apply.

Section 94(3) of the Regulation lists the information that must be included in an overall plan.

Section 94(4) of the Regulation requires the local government must adopt the overall plan before, or at the same time as, the local government first resolves to levy the special rates or charges.

Section 94(6) of the Regulation requires that if an overall plan is for more than 1 year, the local government must also adopt an annual implementation plan for each year.

Section 94(7) of the Regulation sets out the information that must be included in an annual implementation plan adopted each financial year.

Section 94(9) of the Regulation enables that a local government may at any time, by resolution, amend an overall plan or annual implementation plan.

Risk Management

KBR consultants were engaged to prepare a long term Lake Management Plan. This report was completed in May 2013. This report has been used to develop the Annual Implementation Plan.

Financial

It is proposed that the 2016-2017 Sovereign Waters Lake Special Charge be \$704.36 for a standard lot.

The total expenditure under the Sovereign Waters Lake Special Charge 2016-2017 Annual Implementation Plan is \$167,462.

People

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Sovereign Waters Lake Special Charge.

Environmental

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Sovereign Waters Lake Special Charge.

Social

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Sovereign Waters Lake Special Charge.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcomes:

8. Inclusive and ethical governance: Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

CONSULTATION

Consultation has been held with the Mayor and Councillors, the Executive Leadership Team, senior management of City Infrastructure, Financial Services officers and General Counsel.

OPTIONS**Option 1**

That Council resolves to:

1. Adopt the Sovereign Waters Lake Special Charge 2016-2017 Annual Implementation Plan; and
2. Apply a Council contribution of 30 per cent toward the cost of the Sovereign Waters Lake Special Charge 2016-2017 Annual Implementation Plan.

Option 2

That Council resolves to request further information.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary
Seconded by: Cr T Huges

That Council resolves to:

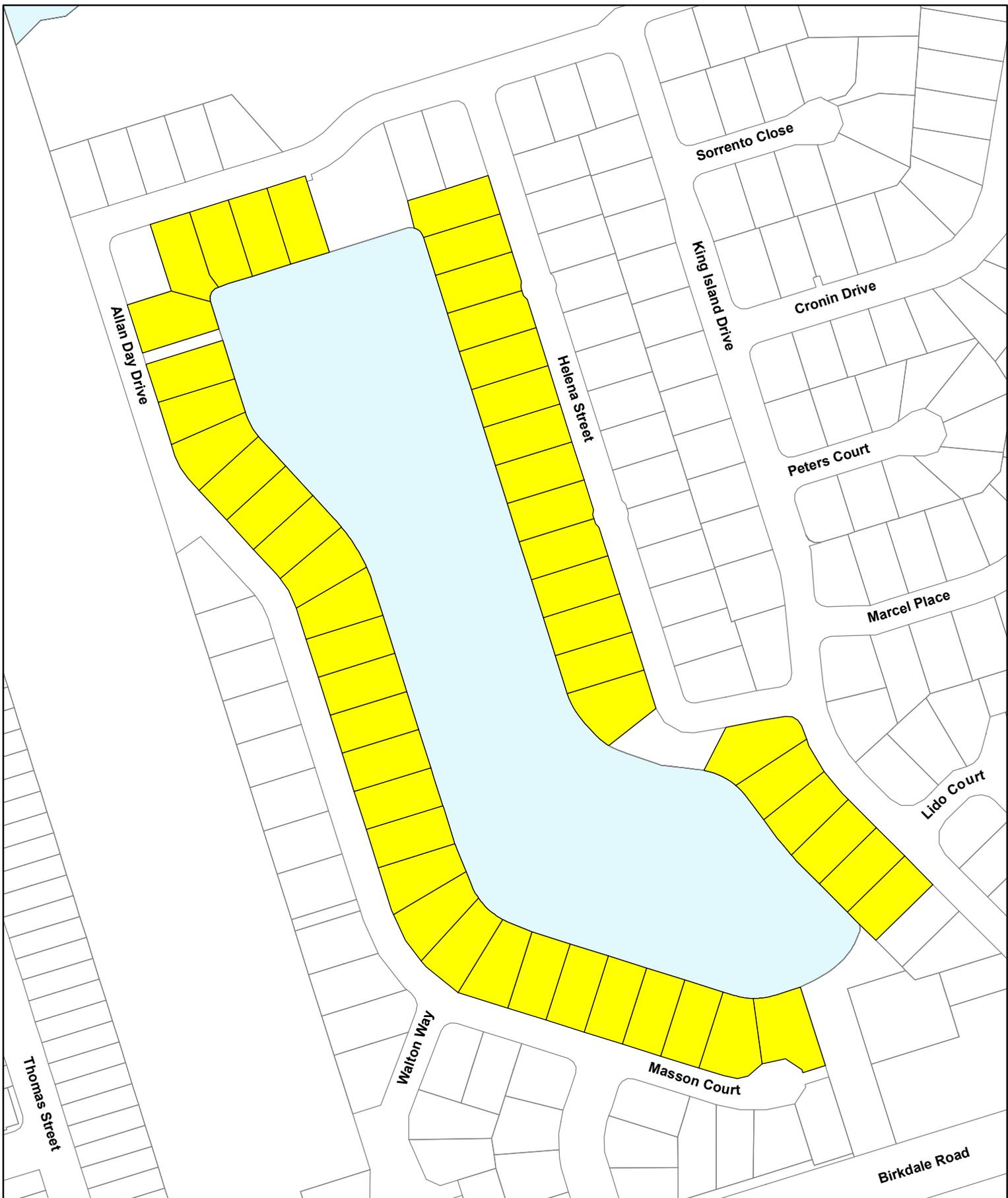
1. Adopt the Sovereign Waters Lake Special Charge 2016-2017 Annual Implementation Plan; and
2. Apply a Council contribution of 30 per cent toward the cost of the Sovereign Waters Lake Special Charge 2016-2017 Annual Implementation Plan.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

**SOVEREIGN WATERS LAKE SPECIAL CHARGE
2016-2017 Annual Implementation Plan**

Job Number	Activity	Estimated Cost
30134	Maintenance	\$132,295
30185	Environmental Monitoring	\$35,167
Total Estimated Cost		\$167,462

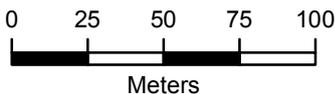


BENEFIT AREA MAP
Map: SWL Version 6

Lake Charges
 LA01 - Sovereign Lake Special Charge



1:2,500



Produced by
 Spatial Business Intelligence
 30 June 2016

Data correct at time of production 2 June 2016

6.6.8 AQUATIC PARADISE MARINA SPECIAL CHARGE 2016-2017 ANNUAL IMPLEMENTATION PLAN

Objective Reference: A1816407
Reports and Attachments (Archives)

Attachments: [Aquatic Paradise Marina Special Charge 2016-2017 Annual Implementation Plan](#)
[Aquatic Paradise Marina Benefit Area Map APC-9 v6](#)

Authorising Officer: 
Deborah Corbett-Hall
Chief Financial Officer

Responsible Officer: Murray Erbs
Group Manager City Infrastructure

Report Author: Noela Barton
Finance Manager Financial Operations

PURPOSE

This report presents the Aquatic Paradise Marina Special Charge 2016-2017 Annual Implementation Plan for the benefited area referenced as Benefited Area Map APC-9 Version 6 to Council for adoption.

BACKGROUND

28 June 2011 – The Overall Plan was adopted for the Aquatic Paradise Marina Special Charge at Council's Special Budget meeting 28 June 2011.

28 June 2011 and 12 July 2012 - An Annual Implementation Plan for the Aquatic Paradise Marina Special charge was adopted.

27 June 2013 – Adopted an amended Overall Plan and Annual Implementation Plan for the Aquatic Paradise Marina Special charge and a Council contribution of 30 per cent toward the cost of the Annual Implementation Plan for 2013-2014.

26 June 2014 – Adopted an amended Overall Plan and Annual Implementation Plan for the Aquatic Paradise Marina Special charge and a Council contribution of 30 per cent toward the cost of the Annual Implementation Plan for 2014-2015.

25 June 2015 – Adopted the Aquatic Paradise Marina Special Charge 2015-2016 Annual Implementation Plan, along with a Council contribution of 30 per cent toward the cost of the 2015-2016 Annual Implementation Plan.

ISSUES

Annual Implementation Plan

It is proposed the Aquatic Paradise Marina Special Charge for 2016-2017 will be set at \$2,731.72 per marina berth.

The Council contribution will be \$18,732, which is 30 per cent of the total revenue raised.

In 2016-2017 revenue raised under the Aquatic Paradise Marina Special Charge will be quarantined in the Aquatic Paradise Canal Reserve. In 2016-2017 the Reserve will fund activities associated with dredge planning, dredging, as well as canal maintenance.

2016-2017 Annual Implementation Plan		
Job Number	Activity	Estimated Cost
30041	Dredge Planning	\$3,662
30448	Dredging	\$126,755
30367	Canal Maintenance	\$2,386
Total Estimated Cost		\$132,803

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 94(2) of the *Local Government Regulation 2012* (the Regulation) requires that a local government's resolution to levy special rates or charges must identify the rateable land to which the special rates or charges apply and the overall plan for the service, facility or activity to which the special rates or charges apply.

Section 94(3) of the Regulation lists the information that must be included in an overall plan.

Section 94(4) of the Regulation requires the local government to adopt the overall plan before, or at the same time as, the local government first resolves to levy the special rates or charges.

Section 94(6) of the Regulation requires that if an overall plan is for more than 1 year, the local government must also adopt an annual implementation plan for each year.

Section 94(7) of the Regulation sets out the information that must be included in an annual implementation plan adopted each financial year.

Section 94(9) of the Regulation enables that a local government may at any time, by resolution, amend an overall plan or annual implementation plan.

Risk Management

KBR Consultants were engaged to prepare for the Aquatic Paradise estate a long term Canal Management Plan. This report was completed in December 2012. This report was revised in 2014-2015 and has been used to develop the Annual Implementation Plan.

Financial

It is proposed that the Aquatic Paradise Marina Special Charge for 2016-2017 be set at \$2,731.72 per marina berth.

Estimated total expenditure under the Aquatic Paradise Marina Special Charge 2016-2017 Annual Implementation Plan is \$132,803.

People

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Aquatic Paradise Marina Special Charge.

Environmental

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Aquatic Paradise Marina Special Charge.

Social

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Aquatic Paradise Marina Special Charge.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcomes.

8. Inclusive and ethical governance: Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

CONSULTATION

Consultation has been held with Councillors, the Executive Leadership Team, senior management of City Infrastructure, Financial Services officers and General Counsel.

OPTIONS

Option 1

That Council resolves to:

1. Adopt the Aquatic Paradise Marina Special Charge 2016-2017 Annual Implementation Plan; and
2. Apply a Council contribution of 30 per cent toward the cost of the Aquatic Paradise Marina Special Charge 2016-2017 Annual Implementation Plan.

Option 2

That Council resolves to request further information.

OFFICER'S RECOMMENDATION/ COUNCIL RESOLUTION

Moved by: Cr W Boglary

Seconded by: Cr T Huges

That Council resolves to:

1. Adopt the Aquatic Paradise Marina Special Charge 2016-2017 Annual Implementation Plan; and

2. Apply a Council contribution of 30 per cent toward the cost of the Aquatic Paradise Marina Special Charge 2016-2017 Annual Implementation Plan.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

AQUATIC PARADISE MARINA SPECIAL CHARGE
2016-2017 Annual Implementation Plan

Job Number	Activity	Estimated Cost
30041	Dredge Planning	\$3,662
30448	Dredging	\$126,755
30367	Canal Maintenance	\$2,386
Total Estimated Cost		\$132,803

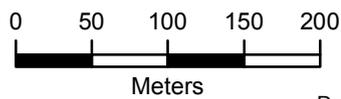


BENEFIT AREA MAP

Map: APC-9 Version 6



1:5,000



Produced by
Spatial Business Intelligence
30 June 2016

Canal Charges

 CA09 - Aquatic Paradise Marina Special Charge

Data correct at time of production 2 June 2016

6.6.9 AQUATIC PARADISE SPECIAL CHARGE 2016-2017 ANNUAL IMPLEMENTATION PLAN

Objective Reference: A1819000
Reports and Attachments (Archives)

Attachments: [Aquatic Paradise Special Charge Benefit Area Map APC-2 v6](#)
[Aquatic Paradise Special Charge 2016-2017 Annual Implementation Plan](#)

Authorising Officer: 
Deborah Corbett-Hall
Chief Financial Officer

Responsible Officer: Murray Erbs
Group Manager City Infrastructure

Report Author: Noela Barton
Finance Manager, Financial Operations

PURPOSE

This report presents the Aquatic Paradise Special Charge 2016-2017 Annual Implementation Plan for the benefited area referenced as Benefited Area Map APC-2 version 6 to Council for adoption.

BACKGROUND

Pre 1 July 2011 — a special charge, known as the City Canals Special charge, was levied on Aquatic Paradise standard allotments under an Overall Plan adopted 12 July 2000. The remaining funds held in reserve for the City Canals Special charge were fully expended in the 2014-2015 financial year.

In 2011-2012 a new methodology was introduced for raising revenue to cover expenditure of the canal maintenance at the Aquatic Paradise Estate. This methodology suspended the City Canals Special Charge and at the same time introduced a new rating category in the benefited area that included within the levied differential general rate a proportion of revenue that was transferred to the reserve account from the general fund for the funding of canal maintenance in the benefited area.

27 June 2013 – Adopted an Overall Plan and Annual Implementation Plan for the Aquatic Paradise Special Charge and adopted a council contribution of 30 per cent toward the cost of the Annual Implementation Plan for 2013-2014.

26 June 2014 – Adopted an amended Overall Plan and Annual Implementation Plan for the Aquatic Paradise Special charge and a council contribution of 30 per cent toward the cost of the Annual Implementation Plan for 2014-2015.

25 June 2015 – Adopted the 2015-2016 Annual Implementation Plan, along with a council contribution of 30 per cent toward the cost of the 2015-2016 Annual Implementation Plan.

ISSUES

Annual Implementation Plan

In 2016-2017 revenue raised under the Aquatic Paradise Special Charge will be quarantined in the Aquatic Paradise Canal Reserve to fund the 10 year Aquatic Paradise Canal Special Charge works plan.

In 2016-2017, the Reserve will fund activities associated with dredge planning, dredging and canal maintenance.

2016-2017 Annual Implementation Plan		
Job Number	Activity	Estimated Cost
30041	Dredge Planning	\$46,008
30448	Dredging	\$1,592,359
30367	Canal Maintenance	\$29,977
Estimated Total Cost		\$1,668,344

It is proposed the Aquatic Paradise Special Charge for 2016-2017 is set at \$2,731.72 for a standard lot.

It is also proposed that the Council contribution will be \$235,318, which is 30 per cent of the total revenue raised.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 94(2) of the *Local Government Regulation 2012* (the Regulation) requires a local government's resolution to levy special rates or charges must identify; the rateable land to which the special rates or charges apply and the overall plan for the service, facility or activity to which the special rates or charges apply.

Section 94(3) of the Regulation lists the information that must be included in an overall plan.

Section 94(4) of the Regulation requires that the local government must adopt the overall plan before, or at the same time as, the local government first resolves to levy the special rates or charges.

Section 94(6) of the Regulation requires that if an overall plan is for more than 1 year, the local government must also adopt an annual implementation plan for each year.

Section 94(7) of the Regulation sets out the information that must be included in an annual implementation plan adopted each financial year.

Section 94(9) of the Regulation enables that a local government may at any time, by resolution, amend an overall plan or annual implementation plan.

Risk Management

KBR Consultants were engaged to prepare for the Aquatic Paradise estate a long term Canal Management Plan. This report was completed in December 2012. This report was revised in 2014-2015 and has been used to develop the Annual Implementation Plan.

Financial

It is proposed the Aquatic Paradise Special Charge for 2016-2017 be set at \$2,731.72 for a standard lot.

Estimated total expenditure under the Aquatic Paradise Special Charge 2016-2017 Annual Implementation Plan is \$1,668,344.

People

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Aquatic paradise Special Charge.

Environmental

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Aquatic paradise Special Charge.

Social

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Aquatic paradise Special Charge.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcomes:

8. Inclusive and ethical governance: Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

CONSULTATION

Consultation has been held with Councillors, the Executive Leadership Team, senior management of City Infrastructure, Financial Services officers and General Counsel.

OPTIONS**Option 1**

That Council resolves to:

1. Adopt the Aquatic Paradise Special Charge 2016-2017 Annual Implementation Plan; and
2. Apply a Council contribution of 30 per cent toward the cost of the Aquatic Paradise Special Charge 2016-2017 Annual Implementation Plan.

Option 2

That Council resolves to request further information.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary
Seconded by: Cr T Huges

That Council resolves to:

1. Adopt the Aquatic Paradise Special Charge 2016-2017 Annual Implementation Plan; and
2. Apply a Council contribution of 30 per cent toward the cost of the Aquatic Paradise Special Charge 2016-2017 Annual Implementation Plan.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.



BENEFIT AREA MAP

Map: APC-2 Version 6



Produced by
Spatial Business Intelligence
30 June 2016

Canal Charges

CA02 - Aquatic Paradise Special Charge



1:5,000

0 50 100 150 200



Meters

Data correct at time of production 2 June 2016

**AQUATIC PARADISE SPECIAL CHARGE
2016-2017 Annual Implementation Plan**

Job Number	Activity	Estimated Cost
30041	Dredge Planning	\$46,008
30448	Dredging	\$1,592,359
30367	Canal Maintenance	\$29,977
Estimated Total Cost		\$1,668,344

6.6.10 RABY BAY MARINA SPECIAL CHARGE 2016-2017 ANNUAL IMPLEMENTATION PLAN

Objective Reference: A1819171
Reports and Attachments (Archives)

Attachments: [Raby Bay Marina Special Charge 2016-2017 Annual Implementation Plan](#)
[Raby Bay Marina Special Charge Benefit Area Map RBC-8 v6](#)

Authorising Officer: 
Deborah Corbett-Hall
Chief Financial Officer

Responsible Officer: Murray Erbs
Group Manager City Infrastructure

Report Author: Noela Barton
Finance Manager Financial Operations

PURPOSE

This report presents the Raby Bay Marina Special Charge 2016-2017 Annual Implementation Plan for the benefited area referenced as Benefited Area Map RBC-8 version 6 to Council for adoption.

BACKGROUND

28 June 2011 – The Overall Plan was adopted for the Raby Bay Marina Special Charge at Council Special Budget meeting.

28 June 2011 and 12 July 2012 – An Annual Implementation Plan for the Raby Bay Marina Special Charge was adopted.

27 June 2013 – An amended Overall Plan and Annual Implementation Plan was adopted for the Raby Bay Marina Special Charge, along with a Council contribution of 20 per cent toward the cost of the Annual Implementation Plan.

26 June 2014 – An amended Overall Plan and Annual Implementation Plan was adopted for the Raby Bay Marina Special Charge, along with a Council contribution of 20 per cent toward the cost of the Annual Implementation Plan.

25 June 2015 – Annual Implementation Plan for the Raby Bay Marina Special Charge was adopted with a Council contribution of 20 per cent toward the cost of the Annual Implementation Plan.

ISSUES

Loans

On 30 June 2013 a loan for \$4.5m for a term of 12 years was drawn down for capital works undertaken in accordance with the overall plan.

The purpose of the loan was to fund revetment wall upgrades and repairs in the following locations:

- 12 Seahaven Court
- 25 & 26 Seacrest Court
- 47, 48, 49 Piermont Place
- 4 Mainroyal Court

An amount of \$45,781 of funds levied through the Raby Bay Marina Special Charge will contribute to service the loan repayment in 2016-2017.

Annual Implementation Plan

It is proposed the Raby Bay Marina Special Charge for 2016-2017 will be set at \$1,158.32 per marina berth.

In 2016-2017 revenue raised under the Raby Bay Marina Special Charge will be quarantined in the Raby Bay Canal Reserve. The Reserve will fund the activities and services as detailed in the Raby Bay Marina Special Charge 2016-2017 Annual Implementation Plan.

2016-2017 Annual Implementation Plan		
Job Number	Activity	Estimated Cost
30394	Raby Bay Canal Maintenance	\$18,786
30399	Monitoring Revetment Walls	\$14,666
70833	Raby Bay Canal Planning (consultants)	\$13,726
70084	Rock armour replacement	\$12,149
40579	Revetment Wall Stabilisation Seacrest Court (28-31)	\$61,387
41178	Revetment Wall Stabilisation Marram Court (27)	\$29,255
41187	Revetment Wall Stabilisation 5 Binacle to 24 Anchorage Dr	\$14,387
41189	Raby Bay New Repair Trial	\$95,916
Service		
N/a	Loan repayment	\$45,871
		\$306,144

The Council contribution will be \$29,248, which is 20 per cent of the total revenue raised.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 94(2) of the *Local Government Regulation 2012* (the Regulation) requires a local government's resolution to levy special rates or charges must identify the rateable land to which the special rates or charges apply and the overall plan for the service, facility or activity to which the special rates or charges apply.

Section 94(3) of the Regulation lists the information that must be included in an overall plan.

Section 94(4) of the Regulation requires the local government must adopt the overall plan before, or at the same time as, the local government first resolves to levy the special rates or charges.

Section 94(6) of the Regulation requires that if an overall plan is for more than 1 year, the local government must also adopt an annual implementation plan for each year.

Section 94(7) of the Regulation sets out the information that must be included in an annual implementation plan adopted each financial year.

Section 94(9) of the Regulation enables that a local government may at any time, by resolution, amend an overall plan or annual implementation plan.

Risk Management

A Geotechnical Investigation Analysis Report was completed for the Raby Bay Canal estate by consultants KBR. This report was completed 24 June 2013. This report is the basis for a planned trial in Raby Bay of a new repair technique. The Raby Bay Ratepayers Association has been consulted.

Financial

It is proposed the 2016-2017 the Raby Bay Marina Special Charge is set at \$1,158.32 per marina berth.

The total expenditure under the Raby Bay Marina Special Charge 2016-2017 Annual Implementation Plan is \$306,144.

People

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby Bay Marina Special Charge.

Environmental

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby Bay Marina Special Charge.

Social

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby Bay Marina Special Charge.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcomes:

8. Inclusive and ethical governance: Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

CONSULTATION

Consultation has been held with Councillors, the Executive Leadership Team, senior management of City Infrastructure, Financial Services officers and General Counsel.

OPTIONS**Option 1**

That Council resolves to:

1. Adopt the Raby Bay Marina Special Charge 2016-2017 Annual Implementation Plan; and
2. Apply a Council contribution of 20 percent toward the cost of the 2016-2017 Annual Implementation Plan.

Option 2

That Council resolves to request further information.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary
Seconded by: Cr T Huges

That Council resolves to:

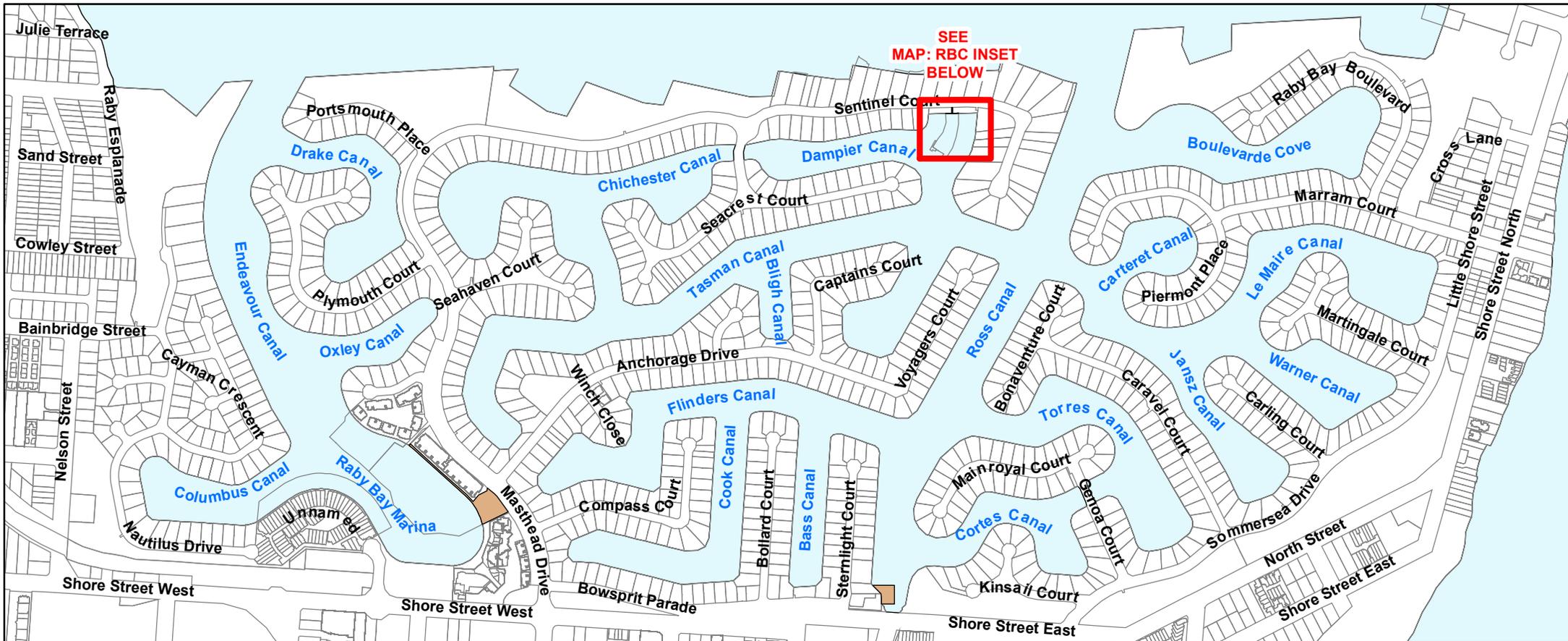
- 1. Adopt the Raby Bay Marina Special Charge 2016-2017 Annual Implementation Plan; and**
- 2. Apply a Council contribution of 20 percent toward the cost of the 2016-2017 Annual Implementation Plan.**

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

**RABY BAY MARINA SPECIAL CHARGE
2016-2017 Annual Implementation Plan**

Job Number	Activity	Estimated Cost
30394	Raby Bay Canal Maintenance	\$18,786
30399	Monitoring Revetment Walls	\$14,666
70833	Raby Bay Canal Planning (consultants)	\$13,726
70084	Rock armour replacement	\$12,149
40579	Revetment Wall Stabilisation Seacrest Court (28-31)	\$61,387
41178	Revetment Wall Stabilisation Marram Court (27)	\$29,255
41187	Revetment Wall Stabilisation 5 Binacle to 24 Anchorage Dr	\$14,387
41189	Raby Bay New Repair Trial	\$95,916
Service		
N/a	Loan and interest repayment plus administration fees	\$45,871
Total Estimated Cost		\$306,144



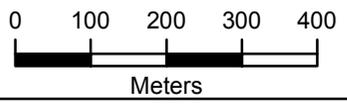
BENEFIT AREA MAP

Map: RBC-8 Version 6

Canal Charges
 CA08 - Raby Bay Marina Special Charge

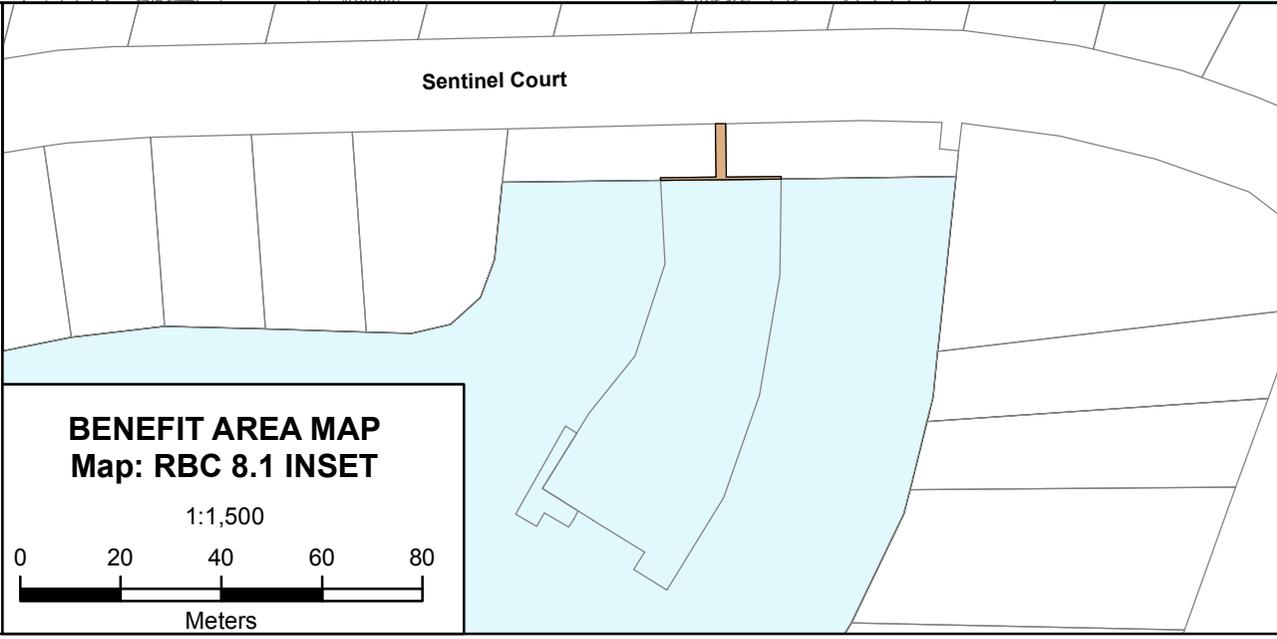


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Produced by
Spatial Business Intelligence
 30 June 2016

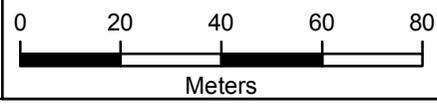
Data correct at time of production 2 June 2016



BENEFIT AREA MAP

Map: RBC 8.1 INSET

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6.6.11 RABY BAY TIDAL WORKS (COMMUNITY TITLE SCHEME) SPECIAL CHARGE 2016-2017 ANNUAL IMPLEMENTATION PLAN

Objective Reference: A1820003
Reports and Attachments (Archives)

Attachments: [Raby Bay Tidal Works \(CTS\) Special Charge 2016-2017 Annual Implementation Plan](#)
[Raby Bay Tidal Works \(CTS\) Special Charge Benefit Area Map RBC-7 v6](#)

Authorising Officer: 
Deborah Corbett-Hall
Chief Financial Officer

Responsible Officer: Murray Erbs
Group Manager City Infrastructure

Report Author: Noela Barton
Finance Manager Financial Operations

PURPOSE

This report presents the Raby Bay Tidal Works (Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan for the benefited area referenced as Benefited Area Map RBC-7 version 6 to Council for adoption.

BACKGROUND

28 June 2011 – The Overall Plan was adopted for the Raby Bay (Community Title Scheme) Special Charge at Council Special Budget meeting.

28 June 2011 and 12 July 2012 – An Annual Implementation Plan for the Raby Bay (Community Title Scheme) Special Charge was adopted.

27 June 2013 – An amended Overall Plan and the Annual Implementation Plan was adopted for the Raby Bay Tidal Works (Community Title Scheme) Special Charge along with a Council contribution of 20 per cent toward the cost of the Annual Implementation Plan.

26 June 2014 - An amended Overall Plan and the Annual Implementation Plan was adopted for the Raby Bay Tidal Works (Community Title Scheme) Special Charge along with a Council contribution of 20 per cent toward the cost of the Annual Implementation Plan for 2014-2015.

25 June 2015 – Council adopted the Raby Bay Tidal Works (Community Title Scheme) Special Charge 2015-2016 Annual Implementation Plan with a Council contribution of 20 per cent toward the cost of the Annual Implementation Plan.

ISSUESLoans

On 30 June 2013 a loan for \$4.5m for a term of 12 years was drawn down for capital works undertaken in accordance with the overall plan.

The purpose of the loan was to fund revetment wall upgrades and repairs in the following locations:

- 12 Seahaven Court
- 25 & 26 Seacrest Court
- 47, 48, 49 Piermont Place
- 4 Mainroyal Court

An amount of \$60,859 of funds levied through the Raby Bay Tidal Works (Community Title Scheme) Special Charge will contribute to service the loan repayment in 2016-2017.

Annual Implementation Plan

It is proposed the Raby Bay Tidal Works (Community Title Scheme) Special Charge for 2016-2017 will be set at \$1,328.00 per unit.

In 2016-2017 the Raby Bay Tidal Works (Community Title Scheme) Special Charge will be quarantined in the Raby Bay Canal Reserve. The Reserve will fund the activities and services as detailed in the Raby Bay Tidal Works (Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan.

2016-2017 Annual Implementation Plan		
Job Number	Activity	Estimated Cost
30394	Raby Bay Canal Maintenance	\$24,924
30399	Monitoring Revetment Walls	\$19,458
70833	Raby Bay Canal Planning (consultants)	\$18,211
70084	Rock armour replacement	\$16,119
40579	Revetment Wall Stabilisation Seacrest Court (28-31)	\$81,443
41178	Revetment Wall Stabilisation Marram Court (27)	\$38,813
41187	Revetment Wall Stabilisation 5 Binacle to 24 Anchorage Dr	\$19,088
41189	Raby Bay New Repair Trial	\$127,255
Service		
N/a	Loan repayment, interest and administration fees	\$60,859
Estimated Total Cost		\$406,171

The Council contribution will be \$44,489, which is 20 per cent of the total revenue raised.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 94(2) of the *Local Government Regulation 2012* (the Regulation) requires a local government's resolution to levy special rates or charges must identify the rateable land to which the special rates or charges apply and the overall plan for the service, facility or activity to which the special rates or charges apply.

Section 94(3) of the Regulation lists the information that must be included in an overall plan.

Section 94(4) of the Regulation requires the local government must adopt the overall plan before, or at the same time as, the local government first resolves to levy the special rates or charges.

Section 94(6) of the Regulation requires that if an overall plan is for more than 1 year, the local government must also adopt an annual implementation plan for each year.

Section 94(7) of the Regulation sets out the information that must be included in an annual implementation plan adopted each financial year.

Section 94(9) of the Regulation enables that a local government may at any time, by resolution, amend an overall plan or annual implementation plan.

Risk Management

A Geotechnical Investigation Analysis Report was completed for the Raby Bay Canal estate by consultants KBR. This report was completed on 24 June 2013. This report is the basis for a planned trial in Raby Bay of a new repair technique. The Raby Bay Ratepayers Association has been consulted.

Financial

It is proposed the Raby Bay Tidal Works (Community Title Scheme) Special charge is set at \$1,328.00 per unit.

The estimated total expenditure under the Raby Bay Tidal Works (Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan is \$406,171.

People

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby Bay Tidal Works (Community Title Scheme) Special Charge.

Environmental

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby Bay Tidal Works (Community Title Scheme) Special Charge.

Social

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby Bay Tidal Works (Community Title Scheme) Special Charge.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcome:

8. Inclusive and ethical governance: Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

CONSULTATION

Consultation has been held with Councillors, the Executive Leadership Team, senior management of City Infrastructure, Financial Services officers and General Counsel.

OPTIONS

Option 1

That Council resolves to:

1. Adopt the Raby Bay Tidal Works (Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan; and
2. Apply a Council contribution of 20 per cent toward the cost of the Raby Bay Tidal Works (Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan.

Option 2

That Council resolves to request further information.

OFFICER'S RECOMMENDATION/ COUNCIL RESOLUTION

Moved by: Cr W Boglary
Seconded by: Cr T Huges

That Council resolves to:

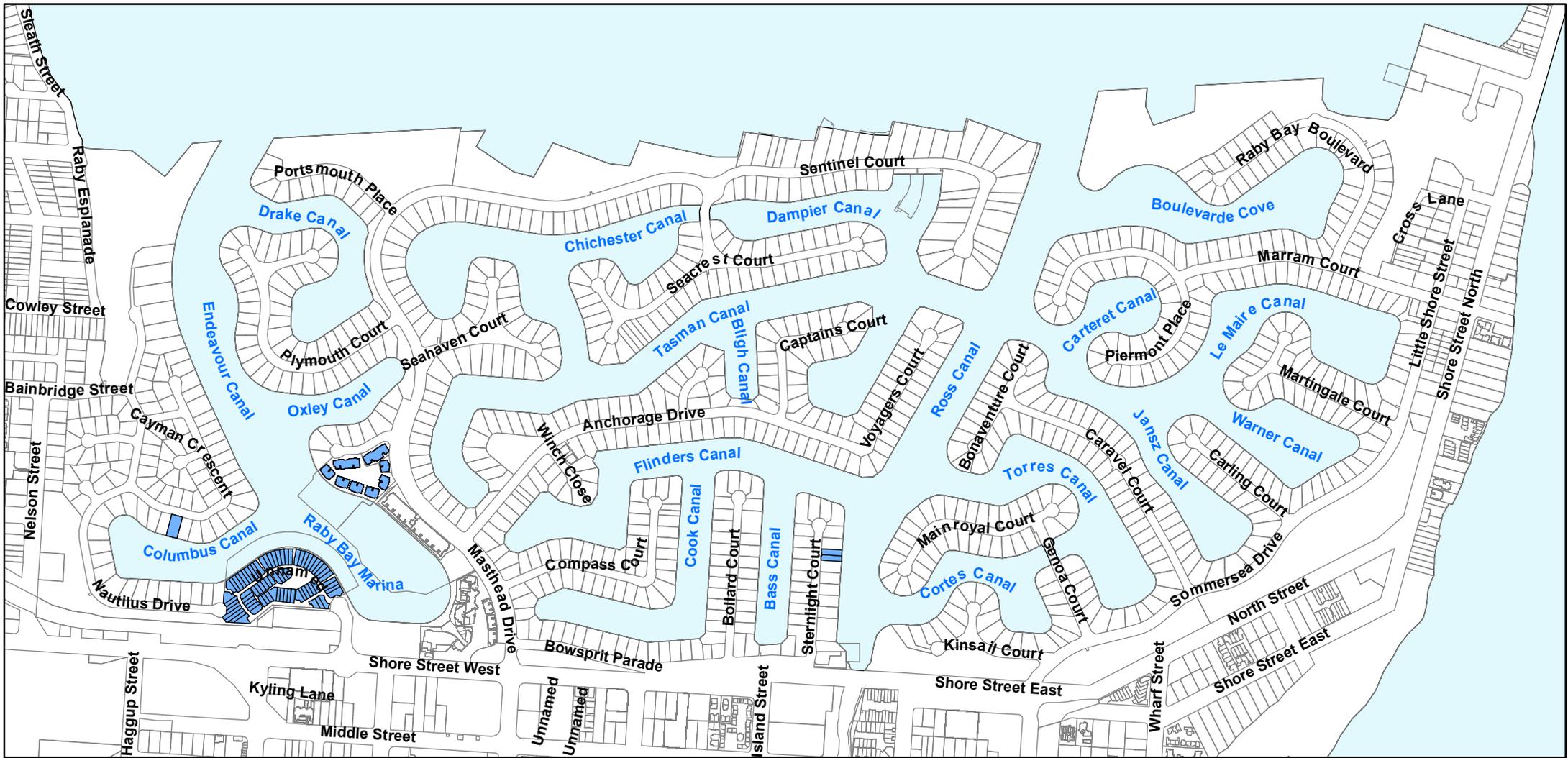
1. **Adopt the Raby Bay Tidal Works (Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan; and**
2. **Apply a Council contribution of 20 per cent toward the cost of the Raby Bay Tidal Works (Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan.**

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

**RABY BAY TIDAL WORKS (COMMUNITY TITLE SCHEME) SPECIAL CHARGE
2016-2017 Annual Implementation Plan**

Job Number	Activity	Estimated Cost
30394	Raby Bay Canal Maintenance	\$24,924.25
30399	Monitoring Revetment Walls	\$19,458
70833	Raby Bay Canal Planning (consultants)	\$18,211
70084	Rock armour replacement	\$16,119
40579	Revetment Wall Stabilisation Seacrest Court (28-31)	\$81,443
41178	Revetment Wall Stabilisation Marram Court (27)	\$38,813
41187	Revetment Wall Stabilisation 5 Binacle to 24 Anchorage Dr	\$19,088
41189	Raby Bay New Repair Trial	\$127,255
Service		
N/a	Loan repayment, interest and administration fees	\$60,859
Estimated Total Cost		\$406,171



BENEFIT AREA MAP

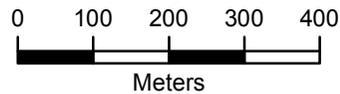
Map: RBC-7 Version 6



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Canal Charges

CA07 - Raby Bay Tidal Works (CTS) Special Charge



Produced by
Spatial Business Intelligence
30 June 2016

Data correct at time of production 30 June 2016

6.6.12 RABY BAY TIDAL WORKS (NON COMMUNITY TITLE SCHEME) SPECIAL CHARGE 2016-2017 ANNUAL IMPLEMENTATION PLAN

Objective Reference: A1820149
Reports and Attachments (Archives)

Attachments: [Raby Bay Tidal Works \(Non CTS\) Special Charge 2016-2017 Annual Implementation Plan](#)
[Raby Bay Tidal Works \(Non CTS\) Special Charge Benefit Area Map RBC-6 v6](#)

Authorising Officer: 
Deborah Corbett-Hall
Chief Financial Officer

Responsible Officer: Murray Erbs
Group Manager, City Infrastructure

Report Author: Noela Barton
Finance Manager, Financial Operations

PURPOSE

This report presents the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan for the benefited area reference as Benefited Area Map RBC-6 version 6 to Council for adoption.

BACKGROUND

28 June 2011 – The Overall Plan was adopted for the Raby Bay (Non Community Title Scheme) Special Charge at Council's Special Budget meeting.

28 June 2011 and 12 July 2012 – An Annual Implementation Plan for the Raby Bay (Non Community Title Scheme) Special Charge was adopted.

27 June 2013 – An amended Overall Plan and the Annual Implementation Plan was adopted for the Raby Bay (Non Community Title Scheme) Special Charge along with a Council contribution of 20 per cent toward the cost of the Annual Implementation Plan for 2013-2014.

26 June 2014 – An amended Overall Plan and the Annual Implementation Plan was adopted for the Raby Bay (Non Community Title Scheme) Special Charge along with a Council contribution of 20 per cent toward the cost of the Annual Implementation Plan.

25 June 2015 – Council adopted the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge 2015-2016 Annual Implementation Plan with a 20 per cent Council contribution toward the cost of the Annual Implementation Plan.

ISSUES

Loans

On 30/6/2013 a loan for \$4.5m for a term of 12 years was drawn down for capital works undertaken in accordance with the overall plan. The purpose of the loan was to fund revetment wall upgrades and repairs in the following locations:

- 12 Seahaven Court
- 25 & 26 Seacrest Court
- 47, 48, 49 Piermont Place
- 4 Mainroyal Court

An amount of \$371,510 of funds levied through the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge will contribute to service the loan repayment in 2016-2017.

Annual Implementation Plan

It is proposed the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge for 2016-2017 will be set at \$2,291.72 per standard lot.

In 2016-2017 revenue raised under the Raby Bay (Non Community Title Scheme) Special Charge will be quarantined in the Raby Bay Canal Reserve. The Reserve will fund the activities and services as detailed in the Raby Bay (Non Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan.

2016-2017 Annual Implementation Plan		
Job Number	Activity	Estimated Cost
30394	Raby Bay Canal Maintenance	\$152,150
30399	Monitoring Revetment Walls	\$118,781
70833	Raby Bay Canal Planning (consultants)	\$111,167
70084	Rock armour replacement	\$98,398
40579	Revetment Wall Stabilisation Seacrest Court (28-31)	\$497,170
41178	Revetment Wall Stabilisation Marram Court (27)	\$236,933
41187	Revetment Wall Stabilisation 5 Binacle to 24 Anchorage Dr	\$116,524
41189	Raby Bay New Repair Trial	\$776,828
Service		
N/a	Loan and interest repayment plus administration fees	\$371,510
Total Estimated Cost		\$2,479,460

The Council contribution will be \$468,659, which is 20 per cent of the total revenue raised.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 94(2) of the *Local Government Regulation 2012* (the Regulation) requires a local government's resolution to levy special rates or charges must identify the rateable land to which the special rates or charges apply and the overall plan for the service, facility or activity to which the special rates or charges apply.

Section 94(3) of the Regulation lists the information that must be included in an overall plan.

Section 94(4) of the Regulation requires the local government must adopt the overall plan before, or at the same time as, the local government first resolves to levy the special rates or charges.

Section 94(6) of the Regulation requires that if an overall plan is for more than 1 year, the local government must also adopt an annual implementation plan for each year.

Section 94(7) of the Regulation sets out the information that must be included in an annual implementation plan adopted each financial year.

Section 94(9) of the Regulation enables that a local government may at any time, by resolution, amend an overall plan or annual implementation plan.

Risk Management

A Geotechnical Investigation Analysis Report was completed for the Raby Bay Canal estate by consultants KBR. This report was completed 24 June 2013. This report is the basis for a planned trial in Raby Bay of a new repair technique. The Raby Bay Ratepayers Association has been consulted.

Financial

It is proposed the Raby Bay Tidal Works (Non Community Title Scheme) Special charge is set at \$2,291.72 per unit.

The estimated total expenditure under the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan is \$2,479,460.

People

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby bay Tidal Works (Non Community Title Scheme) Special Charge.

Environmental

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby bay Tidal Works (Non Community Title Scheme) Special Charge.

Social

Nil impact expected as the purpose of the report is to present the 2016-2017 annual implementation plan for the Raby bay Tidal Works (Non Community Title Scheme) Special Charge.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcomes:

8. Inclusive and ethical governance: Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

CONSULTATION

Consultation has been held with Councillors, the Executive Leadership Team, senior management of City Infrastructure, Financial Services officers and General Counsel.

OPTIONS

Option 1

That Council resolves to:

1. Adopt the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan; and
2. Apply a Council contribution of 20 per cent toward the cost of the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan.

Option 2

That Council resolves to request further information.

OFFICER'S RECOMMENDATION/ COUNCIL RESOLUTION

Moved by: Cr W Boglary

Seconded by: Cr T Huges

That Council resolves to:

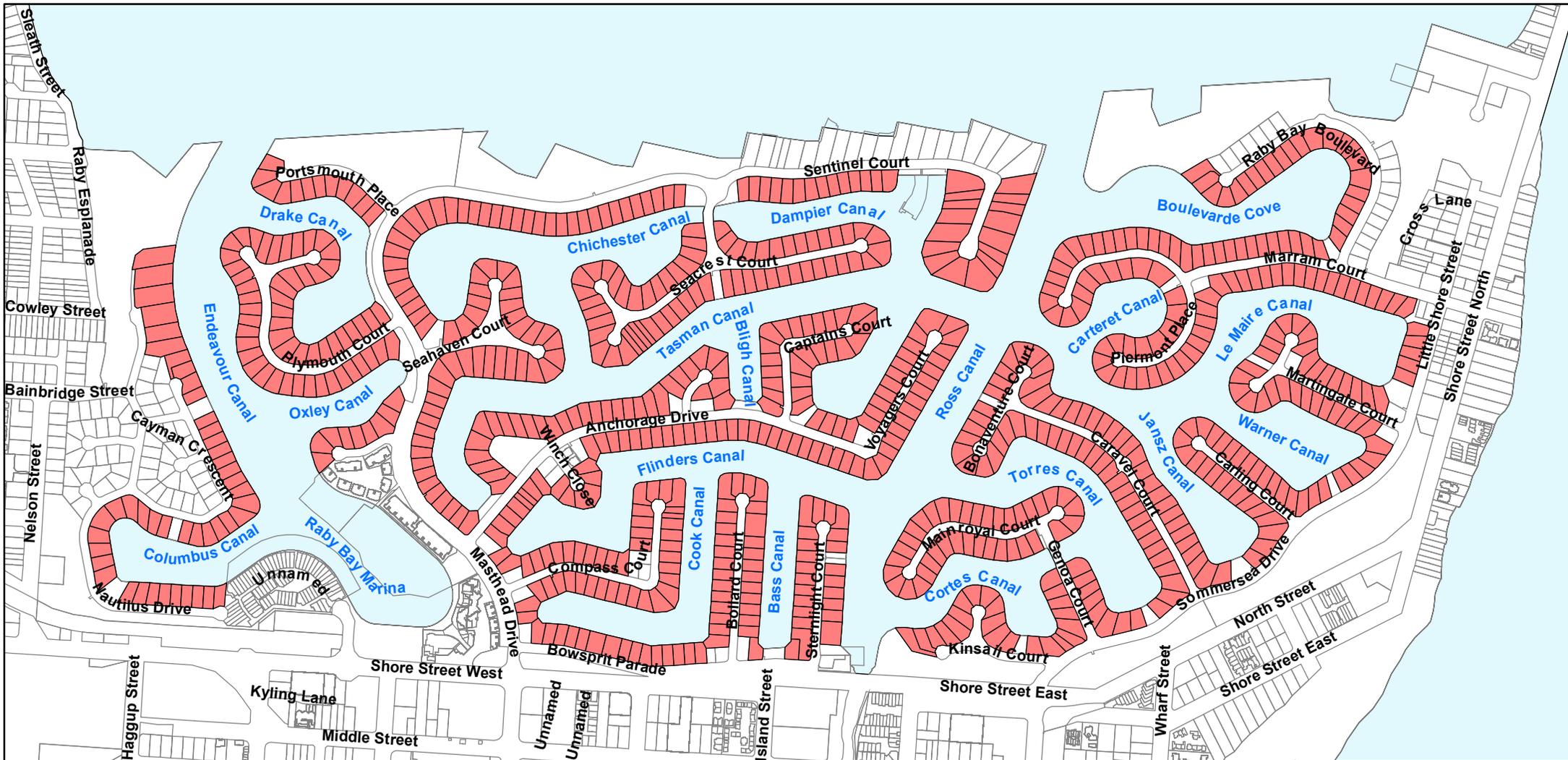
1. **Adopt the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan; and**
2. **Apply a Council contribution of 20 per cent toward the cost of the Raby Bay Tidal Works (Non Community Title Scheme) Special Charge 2016-2017 Annual Implementation Plan.**

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

**RABY BAY TIDAL WORKS (NON COMMUNITY TITLE SCHEME) SPECIAL
CHARGE
2016-2017 Annual Implementation Plan**

Job Number	Activity	Estimated Cost
30394	Raby Bay Canal Maintenance	\$152,150
30399	Monitoring Revetment Walls	\$118,781
70833	Raby Bay Canal Planning (consultants)	\$111,167
70084	Rock armour replacement	\$98,398
40579	Revetment Wall Stabilisation Seacrest Court (28-31)	\$497,170
41178	Revetment Wall Stabilisation Marram Court (27)	\$236,933
41187	Revetment Wall Stabilisation 5 Binacle to 24 Anchorage Dr	\$116,524
41189	Raby Bay New Repair Trial	\$776,828
Service		
N/a	Loan and interest repayment plus administration fees	\$371,510
Total Estimated Cost		\$2,479,460



BENEFIT AREA MAP

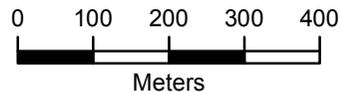
Map: RBC-6 Version 6



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Canal Charges

CA06 - Raby Bay Tidal Works (non CTS) Special Charge



Produced by
Spatial Business Intelligence
30 June 2016

Data correct at time of production 2 June 2016

**6.6.13 SOUTHERN MORETON BAY ISLANDS TRANSLINK OPERATIONS
SPECIAL CHARGE 2016-2017 ANNUAL IMPLEMENTATION PLAN**

Objective Reference: A1820371
Reports and Attachments (Archives)

Attachments: [SMBI TransLink Operations Special Charge Amended Overall Plan](#)
[SMBI TransLink Operations Special Charge 2016-2017 Annual Implementation Plan](#)



Authorising Officer: Deborah Corbett-Hall
Chief Financial Officer

Responsible Officer: Murray Erbs
Group Manager, City Infrastructure

Report Author: Noela Barton
Finance Manager, Financial Operations

PURPOSE

This report presents an amended Overall Plan for the Southern Moreton Bay Islands TransLink Operations Special Charge and the Southern Moreton Bay Islands TransLink Operations Special Charge 2016-2017 Annual Implementation Plan to Council for adoption.

BACKGROUND

19 June 2013 – Council resolved to raise a special charge in the annual budget for 2013-2014 to fund the contribution agreed to under the Funding Agreement executed 18 December 2012 between Redland City Council and the State of Queensland (acting through the Department of Transport and Main Roads) for ferry operations to the Southern Moreton Bay Islands to 31 December 2015.

27 June 2013 – Council adopted the Southern Moreton Bay Islands TransLink Operations Special Charge Overall Plan and the 2013-2014 Annual Implementation Plan.

26 June 2014 – Council adopted the 2014-2015 Southern Moreton Bay Islands TransLink Operations Special charge Annual Implementation Plan.

10 December 2015 – Renewal of the Funding Agreement between the State of Queensland (represented by the Department of Transport and Main Roads) and Redland City Council executed, extending ferry operations to 31 December 2018.

ISSUES

The State of Queensland (the State) and Redland City Council (RCC) agree they wish to promote and improve public transport to all communities in Redland City. Both are committed to the staged extension of public transport services between

Weinam Creek and the Southern Moreton Bay Islands to reduce the costs of living and broaden the economic benefits to these Islands.

On 18 December 2012, RCC entered into a Funding Agreement with the State for TransLink to provide ferry operations between Weinam Creek, Karragarra, Lamb, Macleay, Perulpa and Russell Islands for a trial period through to 31 December 2015, which will be referred to as the Southern Moreton Bay Islands Transport Operations trial that will provide public transport services to the benefited land.

On 10 December 2015, RCC executed a new Funding Agreement taking effect 1 January 2016 with the State extending ferry operations to 31 December 2018. An amended Overall Plan is presented with this report to accommodate the extension of the Funding Agreement.

Special rates and charges are for services, facilities and activities that have a special association with particular land. Council has established the Southern Moreton Bay Islands TransLink Operations Special Charge (SMBI TransLink Operations Special Charge) has a special association to the land identified because the land or its occupier will specially benefit from the service, facility or activity provided by the Southern Moreton Bay Islands Transport Operations trial through the extension of public transport services and the broadening of economic benefits this trial may bring to the Islands.

The land that would obtain a particular benefit from the service (benefited land) identified in the Overall Plan adopted 27 June 2013 is all rateable properties on the Southern Moreton Bay Islands of Karragarra, Lamb, Macleay, Perulpa and Russell Islands, excluding land categorised for differential general rate purposes as rating category 10.

The State agrees that funds raised under the SMBI TransLink Operations Special Charge will be used only for the purpose of providing the State Services and the Ticketing Services identified in the Overall Plan.

The 2016-2017 Annual Implementation Plan is attached, and comprises the payment of \$950,000 (which excludes GST) to the State of Queensland (acting through the Department of Transport and Main Roads) for the provision of the service.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 92(3) of the *Local Government Act 2009* (the Act) requires that for a special rate or charge to be levied the service, facility or activity has to have a special association with particular land.

Section 94(2) of the *Local Government Regulation 2012* (the Regulation) requires the resolution to levy special rates or charges must identify the rateable land to which the special rates or charges apply and the overall plan for the service, facility or activity to which the special rates or charges apply.

Section 94(4) of the Regulation requires the overall plan must be adopted before, or at the same time as the local government first resolves to levy the special rates or charges.

Section 94(5) of the Regulation enables a local government to levy under an overall plan, special rates or charges for 1 or more years before any of the special rates or charges are spent in carrying out the overall plan.

Section 94(6) of the Regulation requires an annual implementation plan to be adopted if the overall plan for the special charge is for more than 1 year.

Risk Management

The adoption of a special charge for the payment of the financial obligations under the Funding Agreement will provide transparency for the SMBI residents and ratepayers in the benefited area regarding the purpose of the funds collected.

Financial

It is proposed the SMBI TransLink Operations Special Charge will be set at \$87.04 for 2016-2017.

The amount of the SMBI TransLink Operations Special Charge has been determined by apportioning an equal share of the payment across the Southern Moreton Bay Island rateable properties, excluding properties categorised for the purposes of the differential general rate as rating category 10.

The Annual Implementation Plan is the payment of the annual funding amount of the service pursuant to the agreement between the Council and the State of Queensland (acting through the Department of Transport and Main Roads) for the provision of the service. The amount for the 2016-2017 financial year is \$950,000.

People

Nil impact expected as the purpose of the report is to present an overall plan and annual implementation plan for the SMBI Translink Operations Special Charge.

Environmental

Nil impact expected as the purpose of the report is to present an overall plan and annual implementation plan for the SMBI Translink Operations Special Charge.

Social

Nil impact expected as the purpose of the report is to present an overall plan and annual implementation plan for the SMBI Translink Operations Special Charge.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcomes:

2. Green Living

2.5 Transport planning reflects a desire to maximise economic, environmental and liveability outcomes through quality road design, public transport, pedestrian and cycling strategies.

6. Supportive and vibrant economy

6.1 Council supports infrastructure that encourages business and tourism growth.

CONSULTATION

Consultation has been held with Councillors, the Executive Leadership Team, senior management of City Infrastructure, Financial Services officers and General Counsel.

OPTIONSOption 1

That Council resolves to:

1. Adopt the amended Overall Plan for the Southern Moreton Bay Islands TransLink Operations Special Charge; and
2. Adopt the Southern Moreton Bay Islands TransLink Operations Special Charge 2016-2017 Annual Implementation Plan.

Option 2

That Council resolves to request further information.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr W Boglary

Seconded by: Cr T Huges

That Council resolves to:

- 1. Adopt the amended Overall Plan for the Southern Moreton Bay Islands TransLink Operations Special Charge; and**
- 2. Adopt the Southern Moreton Bay Islands TransLink Operations Special Charge 2016-2017 Annual Implementation Plan.**

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

Overall Plan

Southern Moreton Bay Islands TransLink Operations Special Charge

Council makes this Overall Plan for the Southern Moreton Bay Islands TransLink Operations Special Charge in accordance with section 94 of the Local Government Regulation 2012.

Description of Service, Facility or Activity

In accordance with clause 4 of the Funding Agreement for Ferry Operations to the Southern Moreton Bay Islands executed 18 December 2012 and 10 December 2015 Council has agreed to pay the annual funding amount to the State of Queensland through the Department of Transport and Main Roads (the State).

For its part the State has agreed to use the annual funding amount for the purpose of providing ticketing and state services.

Ticketing services includes all services necessary to provide Go Card including, but not limited to the provision and maintenance of the ticketing hardware system and includes the trial of ticketing integration of the Southern Moreton Bay Island Service into the TransLink mass transit area.

State services include:

- Southern Moreton Bay Island ferry routes between Weinam Creek Karragarra, Lamb, Macleay, Perulpa and Russell Islands to be known as a Translink route.
- Integration of the SMBI route into the TransLink mass transit network. This includes the utilisation of a single integrated ticket for travel across the Translink network in South East Queensland and access to related products and benefits from 1 January 2016.
- Inter-Island travel between SMBI islands free of charge for Island Resident passengers utilising a paper ticket.
- All ancillary and incidental activities to procure, provide, manage and promote the service, including representation at the steering committee.

Land to which the Special Charge will be Applied

All rateable properties on the Southern Moreton Bay Islands of Karragarra, Lamb, Macleay, Perulpa and Russell Islands, excluding land categorised for differential general rate purposes as rating category 10.

Estimated Time for Carrying out the Overall Plan

1 July 2013 to 31 December 2018

Estimated Cost for Carrying out the Overall Plan

Expenditure	Year 1 2013/2014	Year 2 2014/2015	Year 3 2015/2016	Year 4 2016/2017	Year 5 2017/2018	Year 6 2018/2019
Deed of Agreement Payment to TransLink	\$920,000	\$940,240	\$949,260	\$950,088	\$950,000	\$475,000

**2016-2017 ANNUAL IMPLEMENTATION PLAN
SOUTHERN MORETON BAY ISLANDS TRANSLINK OPERATIONS
SPECIAL CHARGE**

This Annual Implementation Plan is made in accordance with section 94(7) of the Local Government Regulation 2012.

Actions to be carried out

The Southern Moreton Bay Islands TransLink Operations Special Charge (the 'special charge') for 2016-2017 will be \$87.04, which will be levied on a quarterly basis in the months of July, October, January and April. It will be identified on the rate notice as the 'SMBI TransLink Operations Special Charge'.

The total revenue raised by the special charge in 2016-2017 will be \$935,158.

The Deed of Agreement for the Southern Moreton Bay Islands Transport Operations executed on 10 December 2015, with the State of Queensland, acting through the Department of Transport and Main Roads, expires 31 December 2018.

All revenue raised will be paid by the Council to the State to meet the ongoing cost of funding the Southern Moreton Bay Islands Transport Operations trial.

Expenditure for 2016-2017 will be \$950,000 pro-rata quarterly in arrears within 28 days of the due date for the payment of Redland City Council rates for the Southern Moreton Bay Island areas of Karragarra, Lamb, Macleay, Perulpa and Russell Islands.

6.6.14 OVERALL PLAN RURAL FIRE BRIGADE SPECIAL CHARGE 2016-2017

Objective Reference: A1710800
Reports and Attachments (Archives)

Attachment: [SMBI Rural Fire Brigade Budgets 2016-2017](#)

Authorising/Responsible Officer:



Deborah Corbett-Hall
Chief Financial Officer

Report Author:

Noela Barton
Finance Manager Financial Operations

PURPOSE

The purpose of this report is to submit to Council for adoption the Rural Fire Brigade Special Charge Overall Plan for the 2016-2017 financial year.

BACKGROUND

Since 2015-2016 Council has levied a Rural Fire Brigade Special Charge. The funds are passed to the Southern Moreton Bay Islands Local Area Finance Committee (L AFC) who is responsible for disbursement of the funds to the Island brigades based on each Island brigade's budget and on a needs basis.

The L AFC comprises a representative from QFES, a nominee from each Island brigade and a representative from Redland City Council.

OVERALL PLAN

A rural fire service is provided in areas where there is no urban fire service and it is fully staffed by volunteers from the community.

In 2016-2017, the Rural Fire Brigade Special Charge will be levied on Karragarra, Lamb, Macleay, Perulpa and Russell Islands to contribute funding to the service, facilities and activities provided by S MBI Fire Brigades, which include:

- responding to the outbreak of fires;
- working in conjunction with Rural Operations staff from the QFES undertaking a range of planning and preparation activities throughout the year to ensure communities are prepared for the fire season, which includes hazard reduction burns;
- controlling the use of fire by providing authorised Fire Wardens to manage permits to light fires; and
- allowing brigade members to engage in delivering community education and awareness on fire behaviour and prevention.

The Rural Fire Brigade Special Charge is set in consideration of the annual budget for 2016-2017 for each S MBI rural fire brigade (attached as provided to Council) and in consultation with the Southern Moreton Bay Islands Local Area Finance Committee.

The rateable land over which the Rural Fire Brigade Special Charge is levied is described as all rateable land on Karragarra, Lamb, Macleay, Perulpa and Russell Islands (benefited land) excluding land that is rated as rating category 10 for the purposes of levying the differential general rate. Land that is levied a Rural Fire Brigade Special Charge obtains a special benefit from the provision of the service, facilities and activities funded by the special charge because it funds the provision of a rural fire service to that Land, which a rural fire service would not otherwise be available.

For 2016-2017 the Southern Moreton Bay Islands Local Area Finance Committee requests a levy of \$20.00 per annum.

The charge of \$20.00 will be levied on a quarterly basis in the months of July, October, January and April and charged on a per lot basis on all rateable benefited land.

The estimated cost of the overall plan is \$241,280 based on Council's property data base and the requested \$20.00 charge per rateable lot.

The estimated time for implementing the overall plan is 1 year, ending on 30 June 2017.

STRATEGIC IMPLICATIONS

Legislative Requirements

Section 128A of the *Fire and Emergency Services Act 1990* declares that a local government may make and levy special rates and charges and contribute the amounts raised to the rural fire brigades.

Section 91 of the *Local Government Act 2009* (the Act) enables a local government to levy rates and charges on land and for a service, facility or activity that is supplied or undertaken by the local government or by someone on behalf of the local government.

Section 94(1) of the Act, states that a local government may decide to levy a special rate or charge.

Section 94(2) of the *Local Government Regulation 2012* (the Regulation) requires that where a local government decides to levy special rates or charges the resolution must identify the land to which the special rates or charges apply and the overall plan for the service, facility or activity.

Section 94(5) of the Regulation enables a local government to levy under an overall plan, special rates or charges for 1 or more years before any of the special rates or charges are spent in carrying out the overall plan.

Section 94(6) of the Regulation requires if an overall plan is for no more than 1 year it negates the need to also adopt an Annual Implementation Plan.

Section 96 of the Regulation requires if an overall plan is implemented and not all the funds levied are spent by the end of the overall plan the funds must be paid back to the current owners of the land on which the special rates or charges were levied as soon as practicable.

There is no requirement to return any unspent charges from the previous Rural Fire Levy Special Charge, provided Council has discharged its duty by providing the revenue raised to each fire brigade in each financial year they were imposed. Council discharges its duty for the time limit for carrying out the overall plan by monthly

payment of all revenue received from the special charge to each of the SMBI Rural Fire Brigade.

Risk Management

Council annually reviews special charges during the budget process. For 2016-2017 Council has established a position that it will support the Southern Moreton Bay Islands Local Area Finance Committee by raising revenue through a special charge in order for the SMBI Rural Fire Brigades to continue to provide an essential service to the local community.

Financial

The levy proposed for 2016-2017 is in response to the budgets prepared by the SMBI Rural Fire Brigades which are completed in consultation with the Area Director Rural Operations QFRS.

Based on the number of current rateable lots (12,064) it is forecast that \$241,280 will be raised in the 2016-2017 financial year.

People

Nil impact expected as the purpose of this report is to submit to Council for adoption the Rural Fire Brigade Special Charge Overall Plan for the 2016-2017.

Environmental

The levy supports the SMBI Rural Fire Brigades to provide an essential service to their local communities. The activities undertaken by the Brigades' members include responding to the outbreak of fires within their local area and in surrounding areas in support of other rural fire brigades and emergency service workers.

The brigades work in conjunction with Rural Operations staff from the QFES undertaking a range of planning and preparation activities throughout the year to ensure communities are prepared for the fire season, which includes hazard reduction burns. They control the use of fire by providing authorised Fire Wardens to manage permits to light fires. Brigade members also engage in delivering community education and awareness on fire behaviour and prevention.

Social

Nil impact expected as the purpose of this report is to submit to Council for adoption the Rural Fire Brigade Special Charge Overall Plan for the 2016-2017.

Alignment with Council's Policy and Plans

This report aligns with Council's Corporate Plan 2015-2020 key outcomes:

7. Strong and connected communities

7.5 The community's preparedness for disasters is improved through community education, training and strong partnerships between Council and other agencies.

CONSULTATION

The Overall Plan for the Rural Fire Brigade Special Charge for 2016-2017 is put forward for adoption after consultation with the Area Director Rural Operations QFES, the Southern Moreton Bay Islands Local Area Finance Committee, Councillors and Executive Leadership Team.

OPTIONS

Option 1

That Council resolves to:

1. Adopt the Overall Plan described in this report for the Rural Fire Brigade Special Charge for 2016-2017; and
2. Fix the Rural Fire Brigade Special charge for 2016-2017 at \$20.00 per annum to be charged on a per lot basis on all rateable land on Karragarra, Lamb, Macleay, Perulpa and Russell Islands excluding land that is rated as rating category 10 for the purposes of levying the differential general rate.

Option 2

That Council resolves to not raise a Rural Fire Brigade Special charge for the 2016-2017 financial year, noting that without these funds the Rural Fire Brigades will be unable to provide a rural fire service for the Islands.

OFFICER'S RECOMMENDATION/ COUNCIL RESOLUTION

Moved by: Cr W Boglary

Seconded by: Cr T Huges

That Council resolves to:

1. Adopt the Overall Plan described in this report for the Rural Fire Brigade Special charge for 2016-2017; and
2. Fix the Rural Fire Brigade Special charge for 2016-2017 at \$20.00 per annum to be charged on a per lot basis on all rateable land on Karragarra, Lamb, Macleay, Perulpa and Russell Islands excluding land that is rated as Rating Category 10 for the purposes of levying the differential general rate.

CARRIED (en bloc) 11/0

Crs Boglary, Mitchell, Gollè, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson, Bishop and Williams voted FOR the motion.

7 COUNCILLOR BUDGET STATEMENTS

[14 July 2016 – Special Meeting Audio.mp3](#)

8 MEETING CLOSURE

There being no further business, the Mayor declared the meeting closed at 11.05am.

Signature of Chairperson: _____

Confirmation date: _____

SOUTHERN MORETON ISLAND L AFC 2016 - 2017	Rateable Properties	Brigade Classification	Number of Appliances	Number of Slip-on units of Trailers	Number of Stations	Number of Incidents last year (Jan - Dec)	Area serviced by the Brigade (Sq Km)		Total Station Operation Costs	Total Vehicle Operating Costs	Total Equipment Operating Costs	Total Personal Protective Equipment Costs	Total Public Relations Costs	Total Training Costs	Total Minor Equipment Costs	Total Administration Costs	Total Operating Costs	Bank Balance Operations AC	Total funds required for Operations	Total Vehicle Acquisition	Total Station Construction	Total Station Furniture and Storage	Total Capital Expenditure 2016 - 2017	Total funds required for Annually for capital works.	Total Funds Required 2016 - 2017 FY	Rates per property	TOTAL Collected for L AFC
Karragarra Island	272	Village	1	1	1	1		\$4,900.00	\$3,300.00	\$1,700.00	\$1,100.00	\$460.00	\$1,960.00	\$363.00	\$2,015.00	\$15,798.00	\$5,000.00	\$10,798.00		\$3,500.00		\$3,500.00	\$0.00	\$10,798.00	\$20.00	\$5,440.00	
Macleay Island	3772	iZone	4	0	1	6		\$23,000.00	\$3,164.00	\$3,600.00	\$700.00	\$1,200.00	\$7,600.00	\$657.00	\$4,580.00	\$44,501.00	\$10,000.00	\$34,501.00	\$30,000.00			\$30,000.00	\$30,000.00	\$64,501.00	\$20.00	\$75,440.00	
Lamb Island	763	Village	1	0	1	1		\$6,095.00	\$2,897.00			\$900.00	\$445.00	\$1,500.00	\$1,678.00	\$13,515.00	\$5,000.00	\$8,515.00		\$100,000.00		\$100,000.00	\$100,000.00	\$108,515.00	\$20.00	\$15,260.00	
Russell Island	7475	iZone	3	0	1	15		\$6,631.91	\$4,064.87	\$5,698.46	\$4,095.38	\$2,000.00	\$4,690.43	\$1,500.00	\$6,042.98	\$34,724.03	\$15,000.00	\$19,724.03	\$30,000.00			\$30,000.00	\$30,000.00	\$49,724.03	\$20.00	\$149,500.00	
																\$108,538.03		\$73,538.03					\$163,500.00	\$160,000.00	\$237,038.03		\$245,640.00
Average								\$10,156.73	\$3,356.47	\$3,666.15	\$1,965.13	\$1,140.00	\$3,673.86	\$1,005.00	\$3,579.00	\$43,415.21											
Total	12282							\$40,626.91	\$13,425.87	\$10,998.46	\$5,895.38	\$4,560.00	\$14,695.43	\$4,020.00	\$14,315.98	\$108,538.03	\$35,000.00	\$73,538.03					\$163,500.00	\$237,038.03			
																								\$18,431 L AFC Contingency	\$8,602.00		