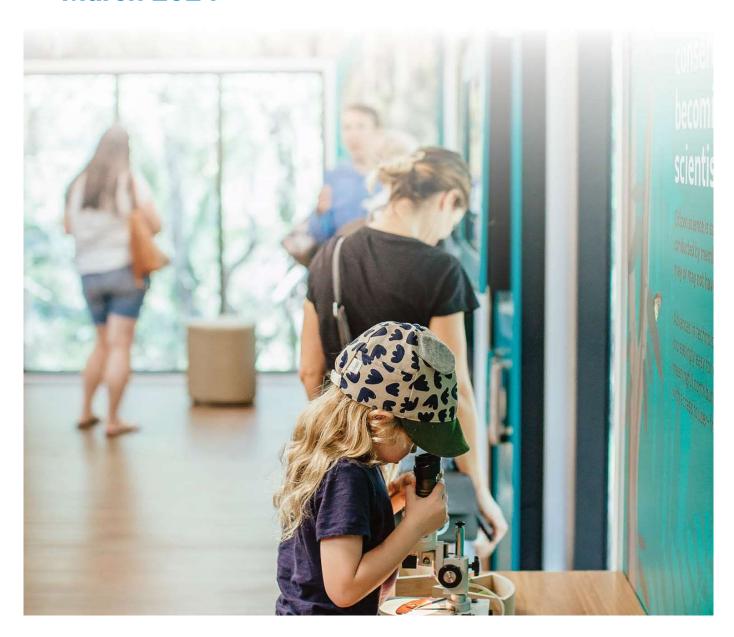


Monthly Financial Report

March 2024

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1. EXECUTIVE SUMMARY

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 31 March 2024. The year to date annual revised budget referred to in this report incorporates the changes from the budget review adopted by Council on 13 December 2023.

Key Financial Highlights and Overview						
Key Financial Results (\$000)	Annual Revised Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance %	Status Favourable ✓ Unfavourable ≭
Operating Surplus / (Deficit)	(1,520)	(1,668)	8,407	10,075	604%	✓
Recurrent Revenue	357,681	264,089	264,837	748	0%	✓
Recurrent Expenditure	359,201	265,757	256,430	(9,327)	-4%	✓
Capital Works Expenditure	135,795	87,947	93,848	5,901	7%	*
Closing Cash & Cash Equivalents	257,357	247,556	207,891	(39,665)	-16%	*
Short-Term Investment	10,122	10,122	50,000	39,878	394%	✓

Council reported a year to date operating surplus of \$8.41M which is favourable to budget by \$10.08M. This is mainly due to lower than budgeted materials and services, depreciation and amortisation, and employee costs, combined with higher than budgeted fees and interest received. This is partially offset by lower than budgeted operating grants, subsidies and contributions.

Council's capital works expenditure is ahead of budget by \$5.90M due to the early and pro-active engagement with the market and the active management of contracts. The program is frequently and actively re-prioritised and managed to ensure that projects continue to be delivered on behalf of the community. Council is on track to deliver the largest annual capital expenditure program to date.

Council's cash balance is behind budget mainly due to investment in a short-term deposit to gain risk free interest revenue. Constrained cash reserves represent 56% of the cash balance.

2. KEY PERFORMANCE INDICATORS

A new Financial Management (Sustainability) Guideline (the Guideline) has been developed by Department of State Development, Infrastructure, Local Government and Planning following consultation with local governments and other stakeholders which supersedes the Financial Management (Sustainability) Guideline 2013. The Guideline applies to all Queensland local governments for calculating the relevant financial sustainability measures detailed in the *Local Government Regulation 2012* and are presented below.

Financial Sustainability Measures	Target	Annual Revised Budget	YTD Actual	Status Achieved ✓ Not achieved ≭
Council-Controlled Revenue*	Contextual - No target specified	91.33%	93.28%	N/A
Population Growth Ratio*	Contextual - No target specified	1.00%	1.00%	N/A
Operating Surplus Ratio	Greater than 0%	-0.42%	3.17%	✓
Operating Cash Ratio	Greater than 0%	21.06%	24.37%	✓
Unrestricted Cash Expense Cover Ratio	Greater than 2 months	11.37	11.59	✓
Asset Sustainability Ratio	Greater than 60%	92.10%	80.75%	\checkmark
Asset Consumption Ratio	Greater than 60%	64.27%	62.17%	✓
Asset Renewal Funding Ratio*	Contextual - No target specified	100.00%	100.00%	N/A
Leverage Ratio	0 - 4 times	0.90	0.72	✓
Net Financial Liabilities Ratio**	Less than 60% (on average over the long-term)	-39.70%	-55.97%	✓

^{*} The Council-Controlled Revenue, Population Growth, and Asset Renewal Funding Ratio measures are reported for contextual purposes only. Population Growth and Asset Renewal Funding Ratios will not materially change from month to month.

^{**} The Net Financial Liabilities Ratio is negative as current assets are greater than total liabilities.

3. STATEMENT OF COMPREHENSIVE INCOME

STATEME	NT OF COMPRE	HENSIVE IN	COME		
	period ending				
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Recurrent revenue					
Rates charges	124,613	124,613	93,438	93,346	(92)
Levies and utility charges	186,457	186,457	140,792	140,431	(361)
Less: Pensioner remissions and rebates	(3,638)	(3,638)	(2,733)	(2,786)	(53)
Fees	18,526	19,245	14,385	16,059	1,674
Rental income	1,075	1,075	760	869	109
Interest received	11,796	12,496	9,559	10,474	915
Sales revenue	4,982	4,982	3,668	3,552	(116)
Other income	847	847	693	759	66
Grants, subsidies and contributions	10,914	11,604	3,527	2,133	(1,394)
Total recurrent revenue	355,572	357,681	264,089	264,837	748
Recurrent expenses					
Employee benefits	108,385	109,238	81,864	80,800	(1,064)
Materials and services	171,662	172,336	126,077	119,557	(6,520)
Finance costs	2,690	2,690	1,625	1,657	32
Depreciation and amortisation	75,188	75,188	56,391	54,829	(1,562)
Other expenditure	546	546	398	430	32
Net internal costs	(796)	(796)	(598)	(843)	(245)
Total recurrent expenses	357,674	359,201	265,757	256,430	(9,327)
OPERATING SURPLUS / (DEFICIT)	(2,103)	(1,520)	(1,668)	8,407	10,075
Capital revenue					
Grants, subsidies and contributions	41,307	43,680	20,318	17,903	(2,415)
Non-cash contributions	12,230	12,230	9,173	18	(9,155)
Total capital revenue	53,537	55,910	29,491	17,921	(11,570)
Capital expenses					
(Gain) / loss on disposal of non-current assets	289	289	217	2,446	2,229
Total capital expenses	289	289	217	2,446	2,229
TOTAL INCOME	409,109	413,590	293,580	282,758	(10,822)
TOTAL EXPENSES	357,963	359,490	265,974	258,876	(7,098)
NET RESULT	51,145	54,101	27,606	23,882	(3,724)
Other comprehensive income / (loss) Items that will not be reclassified to a net result					
Revaluation of property, plant and equipment	-	-	-	(13)	(13)
TOTAL COMPREHENSIVE INCOME	51,145	54,101	27,606	23,869	(3,737)

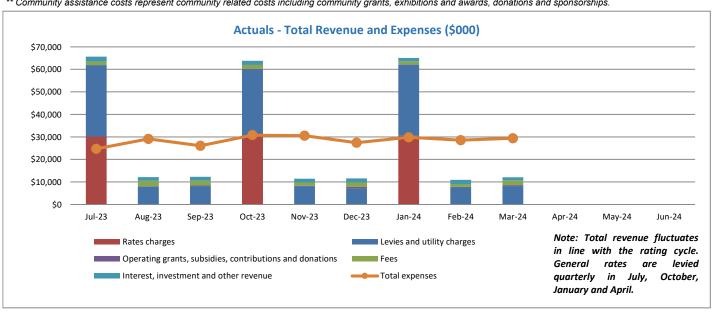
3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED

LEVIES AND UTILITY CHARGES ANALYSIS For the period ending 31 March 2024						
	Annual	Annual	YTD	YTD	YTD	
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000	
Levies and utility charges						
Refuse collection rate charge	36,083	36,083	27,005	27,112	107	
SES separate charge	458	458	344	344	-	
Environment & Coastal Management Separate Charge	12,609	12,609	9,453	9,467	14	
Separate charge landfill remediation	4,348	4,348	3,260	3,265	5	
Wastewater charges	56,059	56,059	41,995	42,293	298	
Water access charges	23,351	23,351	17,432	17,545	113	
Water consumption charges	53,549	53,549	41,303	40,405	(898)	
Total levies and utility charges	186,457	186,457	140,792	140,431	(361)	

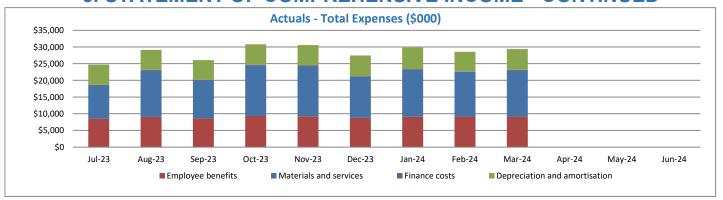
MATERIALS AND SERVICES ANALYSIS For the period ending 31 March 2024						
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000	
Materials and services						
Contractors	45,990	48,908	31,615	29,301	(2,314)	
Consultants	4,989	6,403	4,777	3,002	(1,775)	
Other Council outsourcing costs*	33,588	29,803	21,175	19,444	(1,731)	
Purchase of materials	56,984	57,154	45,941	47,034	1,093	
Office administration costs	8,017	8,172	6,104	5,412	(692)	
Electricity charges	6,282	6,276	4,701	3,927	(774)	
Plant operations	3,984	3,821	2,855	3,020	165	
Information technology resources	6,549	6,691	5,147	5,685	538	
General insurance	2,050	2,050	1,537	1,298	(239)	
Community assistance**	2,582	2,411	1,750	932	(818)	
Other material and service expenses	647	647	475	502	27	
Total materials and services	171,662	172,336	126,077	119,557	(6,520)	

^{*} Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training, valuation fees, etc.

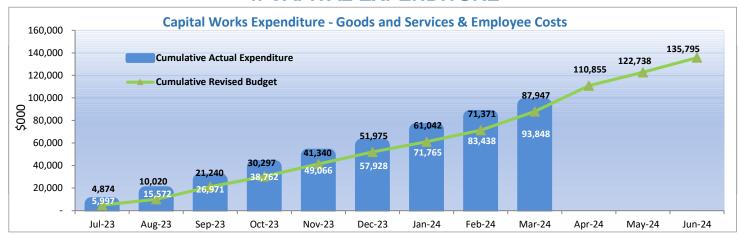
^{**} Community assistance costs represent community related costs including community grants, exhibitions and awards, donations and sponsorships.



3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED



4. CAPITAL EXPENDITURE



	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Capitalised goods and services*	127,706	82,607	88,003	5,396
Capitalised employee costs	8,089	5,340	5,845	505
Total	135,795	87,947	93,848	5,901

^{*} Excludes capital prepayments.

Notable Programs and Projects

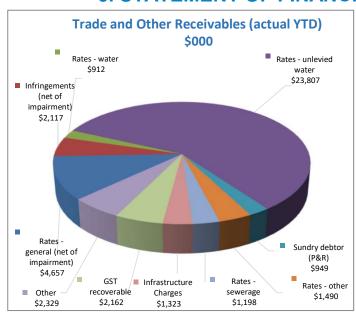
The table below lists Council's capital expenditue on major programs and projects.

	Capital Investment	YTD Actual \$000
Wellington St / Panorama Dr upgrade	Road widening / lane duplication of Wellington St / Panorama Dr.	31,886
Revetment walls renewal	Revetment wall renewal works across the City.	4,130
Fleet replacement	Current fleet replacement program.	2,787
Willard's farm restoration program	Make the building safe and preserve the heritage values.	2,753
Property acquisition	Acquisition of property on Middle Street, Cleveland, for operational purposes.	2,547

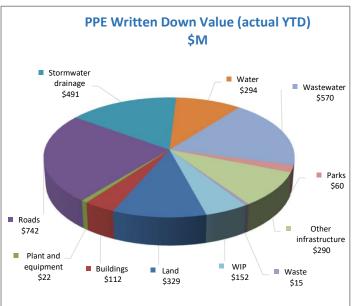
5. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION As at 31 March 2024							
	Annual	Annual	YTD	YTD			
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000			
CURRENT ASSETS							
Cash and cash equivalents	231,077	257,357	247,556	207,891			
Short-term investment - CBA	10,122	10,122	10,122	50,000			
Trade and other receivables	48,805	46,683	45,394	40,944			
Inventories	918	947	948	1,147			
Other current assets	4,397	3,074	3,074	3,771			
Total current assets	295,319	318,185	307,094	303,753			
NON-CURRENT ASSETS	4.000	4 400	4 400	4 400			
Investment property	1,293 2.893.904	1,403 3,112,875	1,403 3,080,853	1,403 3,077,311			
Property, plant and equipment	2,693,904	3,112,875	727	749			
Intangible assets Right-of-use assets	3,103	3,359		3,651			
Other financial assets	73	73	3,603 73	73			
Investment in other entities	12,657	12,657	12,657	11,357			
Total non-current assets	2,911,665	3,130,991	3,099,316	3,094,544			
Total non danont account	2,011,000	0,100,001	0,000,010	0,001,011			
TOTAL ASSETS	3,206,984	3,449,176	3,406,410	3,398,297			
CURRENT LIABILITIES							
Trade and other payables	46,847	40,788	45,319	41,702			
Borrowings - current	5,209	5,252	5,252	5,252			
Lease liability - current	1,044	1,144	1,144	1,144			
Provisions - current	17,573	17,797	12,952	13,804			
Other current liabilities	11,632	14,172	10,426	11,395			
Total current liabilities	82,305	79,152	75,093	73,297			
NON-CURRENT LIABILITIES							
Borrowings - non-current	60,917	60,992	40,398	40,450			
Lease liability - non-current	2,582	2,764	3,051	2,962			
Provisions - non-current	16,743	19,554	22,042	23,816			
Other non-current liabilities	5,020	13,706	19,314	14,996			
Total non-current liabilities	85,261	97,017	84,805	82,224			
TOTAL LIABILITIES	167,567	176,169	159,898	155,521			
NET COMMUNITY ASSETS	3,039,417	3,273,007	3,246,512	3,242,776			
COMMUNITY EQUITY							
Asset revaluation surplus	1,225,400	1,441,332	1,441,332	1,441,319			
Retained surplus	1,701,576	1,721,920	1,675,187	1,685,595			
Constrained cash reserves	112,441	109,755	129,993	115,862			
TOTAL COMMUNITY EQUITY	3,039,417	3,273,007	3,246,512	3,242,776			

5. STATEMENT OF FINANCIAL POSITION - CONTINUED



Closing balance



	RIGHT-OF-USE ASSETS As at 31 March 2024			
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual Balance \$000
Right-of-use asset				
Buildings	815	905	1,037	1,039
Land	2,045	2,211	2,313	2,358
Plant and Equipment	243	243	253	254
Closing balance	3,103	3,359	3,603	3,651

PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT* For the period ending 31 March 2024					
Annual Annual YTD					
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000	
PPE movement					
Opening balance (includes WIP from previous years)	2,821,486	3,040,382	3,040,382	3,040,382	
Acquisitions and WIP in year movement	147,949	148,025	97,119	93,805	
Depreciation in year	(73,800)	(73,800)	(55,349)	(53,698)	
Disposals	(1,731)	(1,732)	(1,299)	(2,858)	
Other adjustments**	-	-	-	(320)	

^{*} This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets. The annual revised budgeted balances for 2023/2024 include the changes from the first budget review adopted by Council on 13 December 2023.

2,893,904

3,112,875

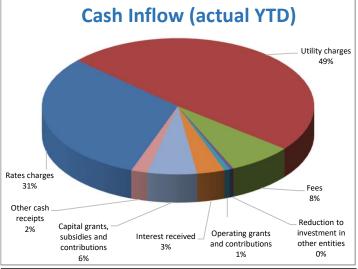
3,080,853

^{**} Other adjustments include transfers between asset classes, revaluation adjustments, prior period adjustments and depreciation thereon.

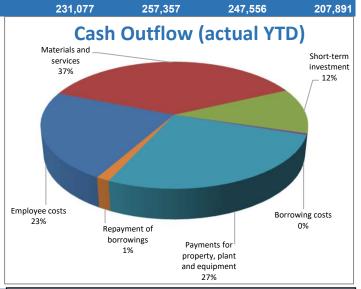
6. STATEMENT OF CASH FLOWS

STATEMENT OF CASH FLOWS For the period ending 31 March 2024							
	Annual	Annual	YTD	YTD			
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000			
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts from customers	330,713	331,431	250,789	258,833			
Payments to suppliers and employees	(287,755)	(289,311)	(211,486)	(207,476)			
	42,958	42,120	39,303	51,357			
Interest received	11,796	12,496	9,559	9,563			
Rental income	1,075	1,075	760	869			
Non-capital grants and contributions	10,884	16,001	7,992	1,966			
Borrowing costs	(1,323)	(1,323)	(1,323)	(1,415)			
Right-of-use assets interest expense	(100)	(100)	(75)	(70)			
Net cash inflow / (outflow) from operating activities	65,290	70,270	56,216	62,270			
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments for property, plant and equipment	(135,719)	(135,795)	(87,947)	(93,375)			
Payments for intangible assets	-	-	-	(62)			
Proceeds from sale of property, plant and equipment	1,443	1,443	1,082	411			
Reduction to investment in other entities	-	-	-	1,300			
Capital grants, subsidies and contributions	41,307	41,430	18,068	17,133			
Short-term investment - CBA	-	-	-	(39,878)			
Net cash inflow / (outflow) from investing activities	(92,970)	(92,923)	(68,797)	(114,471)			
CASH FLOWS FROM FINANCING ACTIVITIES							
Proceeds of borrowings	20,159	20,159	-	-			
Repayment of borrowings	(3,960)	(3,960)	(3,960)	(3,916)			
Right-of-use lease payment	(1,144)	(1,144)	(858)	(947)			
Net cash inflow / (outflow) from financing activities	15,055	15,055	(4,818)	(4,863)			
Net increase / (decrease) in cash held	(12,625)	(7,598)	(17,399)	(57,064)			
Cash and cash equivalents at the beginning of the year	243,701	264,955	264,955	264,955			

Cash and cash equivalents at the end of the financial year / period

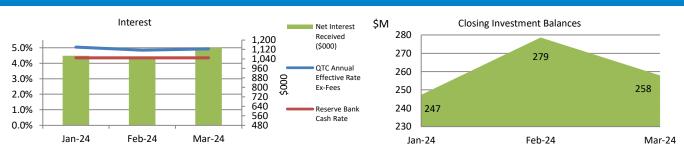


Total Cash Funding (Actual YTD)	290,075
Total Cash Funding (Annual Revised Budget)	424,035
% of Budget Achieved YTD	68%



7. INVESTMENT & BORROWINGS REPORT

For the period ending 31 March 2024 INVESTMENT RETURNS

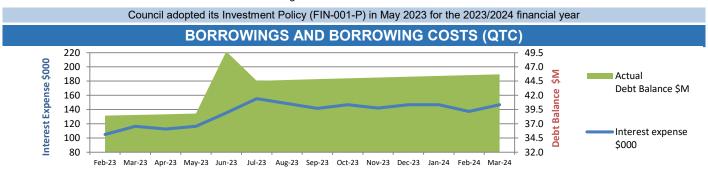


Total Investment at End of Month was \$257.89M

Council investments are currently held predominantly in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC). In October 2023 \$50M was invested in a term deposit of Commonwealth Bank of Australia (CBA) for a term of 365 days at a rate of 5.25% to maximise risk free interest earnings.

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held with QTC, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle. The interest income increased from February to March due to increase in QTC annual effective rate (excluding fee) from 4.85% to 4.93%.

Note: the Reserve Bank cash rate of 4.35% remains unchanged since November 2023.



The debt balance increased in June 2023 due to new borrowings of \$10.81M as part of Council's Capital Works Plan.

In July 2023 the debt balance showed a decrease due to the \$5.33M Annual Debt Service Payment (ADSP), being \$3.92M principal and \$1.41M interest. Interest will accrue monthly on a daily balance until next ADSP in July 2024 which is reflected in the increasing debt balance.

Total Borrowings at End of Month were \$45.70M

Council adopted its Debt Policy (FIN-009-P) in June 2023 for the 2023/2024 financial year

BORROWINGS For the period and ing 24 March 2024							
For the period ending 31 March 2024							
Annual Annual YTD							
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000			
Borrowings							
Opening balance	(49,607)	(49,724)	(49,724)	(49,724)			
Accrued interest on borrowings	(1,643)	(1,644)	(1,209)	(1,309)			
Interest paid on borrowings	1,323	1,323	1,323	1,415			
Principal repaid	3,960	3,960	3,960	3,916			
Loan drawdown	(20,159)	(20,159)	-	-			
Closing balance	(66,126)	(66,244)	(45,650)	(45,702)			

8. CONSTRAINED CASH RESERVES

Reserves as at 31 March 2024	Purpose of reserve	Opening Balance \$000	To Reserve	From Reserve \$000	Closing Balance \$000
Special Projects Reserve:					
Aquatic Paradise Revetment Wall Reserve	To fund Aquatic Paradise revetment wall works program	23	95	(5)	113
Weinam Creek Reserve	Maintenance and improvements associated with Weinam Creek projects	1,242	440	(2)	1,680
Waste Levy Reserve	To fund Waste Levy Program	414	4,292	(4,514)	192
Raby Bay Revetment Wall Reserve	To fund Raby Bay revetment wall works program	5,355	2,122	(3,944)	3,533
		7,034	6,949	(8,465)	5,518
Constrained Works Reserve:					
Public Parks Trunk Infrastructure Reserve	Capital projects for public parks trunk infrastructure	5,633	2,684	(3,237)	5,080
Marine Trunk Infrastructure Reserve	Provision of marine facilities south of Redland Bay	183	-	-	183
Land for Community Facilities Trunk Infrastructure Reserve	Land for community facilities trunk infrastructure	5,389	96	-	5,485
Water Supply Trunk Infrastructure Reserve	Upgrade, expansion or new projects for water supply trunk infrastructure	15,532	624	-	16,156
Sewerage Trunk Infrastructure Reserve	Upgrade, expansion or new projects for sewerage trunk infrastructure	14,903	1,691	(332)	16,262
Local Roads Trunk Infrastructure Reserve	Capital projects for local roads trunk infrastructure	39,530	5,895	(10,859)	34,566
Cycleways Trunk Infrastructure Reserve	Capital projects for cycleways trunk infrastructure	13,709	1,438	(65)	15,082
Stormwater Trunk Infrastructure Reserve	Capital projects for stormwater trunk infrastructure	10,996	393	-	11,389
Tree Planting Reserve	Acquisition and planting of trees on footpaths	342	65	(4)	403
Koala Tree off-set Planting Reserve	Acquisition and planting of trees for koala habitat	19	-	(19)	-
Special Property Reserve	Acquisition of property in line with the strategic property framework	2,919	690	-	3,609
		109,155	13,576	(14,516)	108,215
Separate Charge Reserve:					
Environment & Coastal Management Separate Charge Reserve	Ongoing conservation and maintenance operations	-	9,467	(8,287)	1,180
SES Separate Charge Reserve	On-going costs of maintaining the Redland SES	123	344	(444)	23
		123	9,811	(8,731)	1,203
Special Charge Reserve - Canals:					
Aquatic Paradise Canal Reserve	Maintenance and repairs of Aquatic Paradise canals	774	22	-	796
Sovereign Waters Lake Reserve	Maintenance and repairs of Sovereign Lake	439	12	-	451
1718 Raby Bay Canal Reserve	Service, facility or activity of works in respect of the canals of the Raby Bay canal estate	224	6	-	230
1718 Aquatic Paradise Canal Reserve	Service, facility or activity of works in respect of the canals of the Aquatic Paradise canal estate	(495)	-	-	(495)
1718 Sovereign Waters Lake Reserve	Service, facility or activity of works in respect of the lake	(56)	-	-	(56)
		886	40	-	926
TOTALS		117,198	30,376	(31,712)	115,862
		Closing cash a	and cash equiva	alents	207,891
		Reserves as p	ercentage of ca	ash balance	56%

9. CITY WATER STATEMENTS

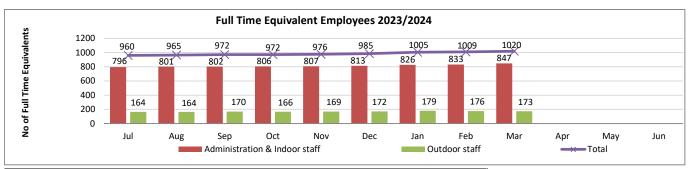
	WATER S				
CITY WATER S					
For the	period ending				
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Total revenue	146,602	146,932	111,309	110,565	(744)
Total expenses	80,781	80,731	64,091	62,965	(1,126)
Earnings before interest, tax and depreciation (EBITD)	65,821	66,200	47,218	47,600	382
External interest expense	224	224	163	161	(2)
Internal interest expense	15,633	15,633	11,725	11,725	-
Depreciation	27,753	27,753	20,815	21,807	992
Operating surplus / (deficit)	22,210	22,590	14,515	13,907	(608)
	R CAPITAL FUI period ending				
	Annual	Annual	YTD	YTD	YTD
	Annual Original Budget \$000			YTD Actual \$000	YTD Variance \$000
Capital contributions, donations, grants and subsidies	Original Budget	Annual Revised Budget	YTD Budget	Actual	Variance \$000
Net transfer (to) / from constrained capital reserves	Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	Actual \$000	Variance \$000 (583)
Net transfer (to) / from constrained capital reserves Non-cash contributions	Original Budget \$000 9,069 1,930 1,651	Annual Revised Budget \$000 3,696 2,045 1,651	YTD Budget \$000 2,897	Actual \$000 2,314	Variance \$000 (583) (629)
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans	Original Budget \$000 9,069 1,930 1,651 4,061	Annual Revised Budget \$000 3,696 2,045 1,651 4,061	YTD Budget \$000 2,897 (1,353) 1,238	Actual \$000 2,314 (1,982)	Variance \$000 (583) (629) (1,238)
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue	Original Budget \$000 9,069 1,930 1,651 4,061 1,158	Annual Revised Budget \$000 3,696 2,045 1,651 4,061 6,457	YTD Budget \$000 2,897 (1,353) 1,238 - 11,375	Actual \$000 2,314 (1,982) - - 7,958	Variance \$000 (583) (629) (1,238) - (3,417)
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue Total sources of capital funding	Original Budget \$000 9,069 1,930 1,651 4,061	Annual Revised Budget \$000 3,696 2,045 1,651 4,061	YTD Budget \$000 2,897 (1,353) 1,238	Actual \$000 2,314 (1,982)	Variance \$000 (583) (629) (1,238)
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue Total sources of capital funding Contributed assets	Original Budget \$000 9,069 1,930 1,651 4,061 1,158	Annual Revised Budget \$000 3,696 2,045 1,651 4,061 6,457	YTD Budget \$000 2,897 (1,353) 1,238 - 11,375	Actual \$000 2,314 (1,982) - - 7,958	Variance \$000 (583) (629) (1,238) - (3,417) (5,867)
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue Total sources of capital funding Contributed assets Capitalised expenditure	Original Budget \$000 9,069 1,930 1,651 4,061 1,158 17,869 1,651 15,406	Annual Revised Budget \$000 3,696 2,045 1,651 4,061 6,457 17,911 1,651 15,448	YTD Budget \$000 2,897 (1,353) 1,238 - 11,375 14,157	Actual \$000 2,314 (1,982) - - 7,958	Variance \$000 (583) (629) (1,238) - (3,417)
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue Total sources of capital funding Contributed assets	Original Budget \$000 9,069 1,930 1,651 4,061 1,158 17,869 1,651	Annual Revised Budget \$000 3,696 2,045 1,651 4,061 6,457 17,911 1,651	YTD Budget \$000 2,897 (1,353) 1,238 - 11,375 14,157 1,238	Actual \$000 2,314 (1,982) - - 7,958 8,290	Variance \$000 (583) (629) (1,238) - (3,417) (5,867) (1,238)

10. CITY WASTE STATEMENTS

CITY WA	STE OPERATI	NG STATEME	ENT		
For the	period ending	31 March 20	24		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total revenue	39,399	39,399	29,359	29,960	601
Total expenses	30,636	30,763	22,936	21,817	(1,119)
Earnings before interest, tax and depreciation (EBITD)	8,764	8,636	6,423	8,143	1,720
External interest expense	6	6	4	4	-
Depreciation	596	596	447	348	(99)
Operating surplus / (deficit)	8,162	8,035	5,972	7,791	1,819
CITY WAST	E CAPITAL FUI	NDING STATI	EMENT		
For the	period ending	31 March 20	24		
	Annual	Annual	YTD	YTD	YTD
	A				עוז
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Capital contributions, donations, grants and subsidies	Budget	Budget		Actual	Variance
Capital contributions, donations, grants and subsidies Funding from utility revenue	Budget \$000	Budget \$000		Actual	Variance
	Budget \$000 4,820	Budget \$000 4,820	\$000	Actual \$000	Variance \$000
Funding from utility revenue	Budget \$000 4,820 3,046	8000 4,820 2,889	\$000 - 578	Actual \$000 - 281	Variance \$000 - (297) (297)
Funding from utility revenue Total sources of capital funding	Budget \$000 4,820 3,046 7,866	8000 4,820 2,889 7,709	\$000 - 578 578	Actual \$000 - 281 281	Variance \$000 - (297)

11. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION

Workforce Reporting



March 2024: Headcount	Employee '	Туре		
Department Level	Casual	Full Time	Part Time	Total
Office of CEO and People and Culture	7	49	9	65
Organisational Services	2	200	21	223
Community and Customer Services	70	297	67	434
Infrastructure and Operations	2	346	16	364
Advocacy Major Projects and Economic				
Development	-	37	5	42
Total	81	929	118	1,128

Note: Full Time Equivalent Employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department. Following Ourspace, the table includes contract of service and temporary personnel. It includes casual staff in their non-substantive roles as at the end of the period where relevant.

Over	Overdue Rates Debtors & Statistics								
	Comparison March 2024 to March 2023								
Days		%		%	\$	%			
Overdue	Mar-24	Overdue	Mar-23	Overdue	Variance	Variance	Rates & Charges Statistics	Mar-24	Mar-23
0 - 30	\$600	0.0%	\$2,358	0.0%	-\$1,758	0.0%	Levied (Billed) Rates & Charges since 1 July 2023	\$249,236,994	\$230,836,679
31 - 60	\$3,948,458	1.5%	\$3,799,314	1.7%	\$149,144	-0.2%	Rate arrears b/fwd 1 July 2023	\$9,226,293	\$9,031,746
61 - 90	\$0	0.0%	\$1,198	0.0%	-\$1,198	0.0%	Total	\$258,463,287	\$239,868,425
91 - 180	\$1,929,768	0.7%	\$1,768,262	0.7%	\$161,506	0.0%	Balance of overdue rates & charges	\$9,878,539	\$9,402,242
>180	\$3,999,713	1.6%	\$3,833,110	1.5%	\$166,603	0.1%	Percentage Overdue	3.8%	3.9%
Total	\$9,878,539	3.8%	\$9,404,242	3.9%	\$474,297	-0.1%			

12. GLOSSARY

Key Terms

Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

Work In Progress (WIP):

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

Current Replacement Cost:

The amount of money required to replace an existing asset with an equally valued or similar asset at the current market price.

Written Down Replacement Cost:

An asset's current replacement cost less accumulated depreciation.

Book Value of Debt:

The book value of Council's debt (QTC or other loans) as at the reporting date (i.e. 30 June).

Infrastructure Assets:

Those significant, long-life assets that provide ratepayers with access to social and economic facilities. Examples include water and sewerage treatment plants, roads, bridges, drainage, buildings, and other community assets (does not include right of use assets).

Definition of Ratios							
Council Controlled Revenue Ratio: This is an indicator of a Council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks	Net Rates, Levies and Charges add Fees and Charges Total Operating Revenue						
Population Growth: This is a key driver of a Council's operating income, service needs, and infrastructure requirements into the future	Prior year estimated population - 1 Previous year estimated population						
Operating Surplus Ratio*: This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes	Operating Result Total Operating Revenue						
Operating Cash Ratio: This measures the ability to cover core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs	Operating Result add Depreciation and Amortisation add Finance Costs* Total Operating Revenue						
Unrestricted Cash Expense Cover Ratio: This is an indicator of the unconstrained liquidity available to meet ongoing and emergent financial demands. It represents the number of months Council can continue operating based on current monthly expenses	Total Cash and Cash Equivalents add Current Investments add Available Ongoing QTC Working Capital Facility Limit less Externally Restricted Cash) x 12 (Total Operating Expenditure less Depreciation and Amortisation less Finance Costs*)						
Asset Sustainability Ratio: This ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate that its overall stock of assets is wearing out	Capital Expenditure on Replacement of Infrastructure Assets (Renewals) Depreciation Expenditure on Infrastructure Assets						
Asset Consumption Ratio: This measure the extent to which Council's infrastructure assets have been consumed to what it would cost to build a new asset with the same benefit to the community	Written Down Replacement Cost of Depreciable Infrastructure Assets Current Replacement Cost of Depreciable Infrastructure Assets						
Asset Renewal Funding Ratio: This ratio measures the ability of a Council to fund its projected asset renewal/replacements in the future	Total of Planned Capital Expenditure on Asset Renewals over 10 years Total of Required Capital Expenditure on Asset Renewals over 10 years						
Leverage Ratio: This is an indicator of a Council's ability to repay its existing debt. It measures the relative size of the council's debt to its operating performance	Book Value of Debt** Total Operating Revenue less Total Operating Expenditure add Depreciation and Amortisation						
Net Financial Liabilities: This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues	Total Liabilities - Current Assets Total Operating Revenue						

- * Finance costs only includes interest charged on council's existing QTC debt balances and any other council loans
- ** Book Value of Debt only includes the book value of the council's debt (QTC or other loans) as at the reporting date