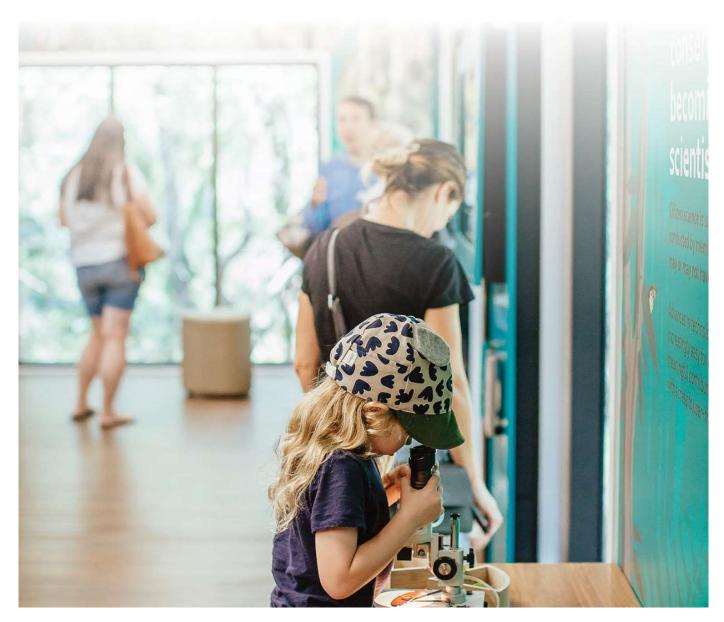


Monthly Financial Report

February 2024

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CONTENTS

1.	Executive Summary	3
2.	Key Performance Indicators	3
3.	Statement of Comprehensive Income	4
4.	Capital Expenditure	6
5.	Statement of Financial Position	7
6.	Statement of Cash Flows	9
7.	Investment & Borrowings Report	10
8.	Constrained Cash Reserves	11
9.	City Water Statements	12
10.	City Waste Statements	12
11.	Appendix: Additional and Non-financial Information	13
12.	Glossary	14

1. EXECUTIVE SUMMARY

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 29 February 2024. The year to date annual revised budget referred to in this report incorporates the changes from the budget review adopted by Council on 13 December 2023.

Key Financial Highlights and Overview						
Key Financial Results (\$000)	Annual Revised Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance %	Status Favourable ✓ Unfavourable ¥
Operating Surplus / (Deficit)	(1,520)	17,598	25,752	8,154	46%	✓
Recurrent Revenue	357,681	252,568	252,812	244	0%	✓
Recurrent Expenditure	359,201	234,970	227,060	(7,910)	-3%	✓
Capital Works Expenditure	135,795	71,371	83,438	12,067	17%	3 ¢
Closing Cash & Cash Equivalents	257,357	283,933	228,674	(55,259)	-19%	3 ¢
Short-Term Investment	10,122	10,122	50,000	39,878	394%	✓

Council reported a year to date operating surplus of \$25.75M which is favourable to budget by \$8.15M. This is mainly due to lower than budgeted materials and services, depreciation and amortisation, employee costs, combined with higher than budgeted fees and interest received, partially offset by lower than budgeted operating grants, subsidies and contributions.

Council's capital works expenditure is ahead of budget by \$12.07M due to the early and pro-active engagement with the market and the active management of contracts. The program is frequently and actively re-prioritised and managed to ensure that projects continue to be delivered on behalf of the community. Council is on track to deliver the largest annual capital expenditure program to date.

Council's cash balance is behind budget mainly due to investment in a short-term deposit to gain risk free interest revenue, higher payments for property, plant and equipment, and lower non-capital grants and contributions received. Constrained cash reserves represent 51% of the cash balance.

2. KEY PERFORMANCE INDICATORS

A new Financial Management (Sustainability) Guideline (the Guideline) has been developed by Department of State Development, Infrastructure, Local Government and Planning following consultation with local governments and other stakeholders which supersedes the Financial Management (Sustainability) Guideline 2013. The Guideline applies to all Queensland local governments for calculating the relevant financial sustainability measures detailed in the *Local Government Regulation 2012* and are presented below.

Financial Sustainability Measures	Target	Annual Revised Budget	YTD Actual	Status Achieved ✓ Not achieved ≭
Council-Controlled Revenue*	Contextual - No target specified	91.33%	93.69%	N/A
Population Growth Ratio*	Contextual - No target specified	1.00%	1.00%	N/A
Operating Surplus Ratio	Greater than 0%	-0.42%	10.19%	✓
Operating Cash Ratio	Greater than 0%	21.06%	29.87%	✓
Unrestricted Cash Expense Cover Ratio	Greater than 2 months	11.37	12.57	✓
Asset Sustainability Ratio	Greater than 60%	92.10%	84.44%	✓
Asset Consumption Ratio	Greater than 60%	64.27%	62.30%	✓
Asset Renewal Funding Ratio*	Contextual - No target specified	100.00%	100.00%	N/A
Leverage Ratio	0 - 4 times	0.90	0.61	✓
Net Financial Liabilities Ratio**	Less than 60% (on average over the long-term)	-39.70%	-66.02%	✓

^{*} The Council-Controlled Revenue, Population Growth, and Asset Renewal Funding Ratio measures are reported for contextual purposes only. Population Growth and Asset Renewal Funding Ratios will not materially change from month to month.

^{**} The Net Financial Liabilities Ratio is negative as current assets are greater than total liabilities.

3. STATEMENT OF COMPREHENSIVE INCOME

STATEMEN	STATEMENT OF COMPREHENSIVE INCOME						
	period ending 2						
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000		
Recurrent revenue							
Rates charges	124,613	124,613	93,438	93,409	(29)		
Levies and utility charges	186,457	186,457	132,280	132,369	89		
Less: Pensioner remissions and rebates	(3,638)	(3,638)	(2,703)	(2,878)	(175)		
Fees	18,526	19,245	13,092	13,970	878		
Rental income	1,075	1,075	712	857	145		
Interest received	11,796	12,496	8,645	9,264	619		
Sales revenue	4,982	4,982	3,258	3,417	159		
Other income	847	847	496	742	246		
Grants, subsidies and contributions	10,914	11,604	3,350	1,662	(1,688)		
Total recurrent revenue	355,572	357,681	252,568	252,812	244		
Recurrent expenses							
Employee benefits	108,385	109,238	72,866	71,670	(1,196)		
Materials and services	171,662	172,336	110,738	105,744	(4,994)		
Finance costs	2,690	2,690	1,422	1,431	9		
Depreciation and amortisation	75,188	75,188	50,125	48,599	(1,526)		
Other expenditure	546	546	351	379	28		
Net internal costs	(796)	(796)	(532)	(763)	(231)		
Total recurrent expenses	357,674	359,201	234,970	227,060	(7,910)		
OPERATING SURPLUS / (DEFICIT)	(2,103)	(1,520)	17,598	25,752	8,154		
Capital revenue							
Grants, subsidies and contributions	41,307	43.680	16,285	15,077	(1,208)		
Non-cash contributions	12,230	12,230	8,153	18	(8,135)		
Total capital revenue	53,537	55,910	24,438	15,095	(9,343)		
Capital expenses (Gain) / loss on disposal of non-current assets	289	289	192	2,431	2,239		
Total capital expenses	289	289	192	2,431	2,239		
TOTAL INCOME	409,109	413,590	277,006	267,907	(9,099)		
TOTAL EXPENSES	357,963	359,490	235,162	229,491	(5,671)		
NET RESULT	51,145	54,101	41,844	38,416	(3,428)		
Other comprehensive income / (loss)							
Items that will not be reclassified to a net result Revaluation of property, plant and equipment	-	-	-	(13)	(13)		
TOTAL COMPREHENSIVE INCOME	51,145	54,101	41,844	38,403	(3,441)		

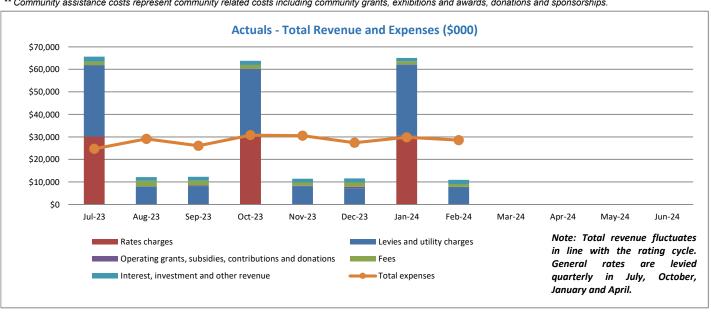
3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED

LEVIES AND UTILITY CHARGES ANALYSIS For the period ending 29 February 2024						
	Annual	Annual	YTD	YTD	YTD	
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000	
Levies and utility charges						
Refuse collection rate charge	36,083	36,083	23,999	24,091	92	
SES separate charge	458	458	344	344	-	
Environment & Coastal Management Separate Charge	12,609	12,609	9,454	9,468	14	
Separate charge landfill remediation	4,348	4,348	3,260	3,265	5	
Wastewater charges	56,059	56,059	41,850	42,187	337	
Water access charges	23,351	23,351	17,423	17,551	128	
Water consumption charges	53,549	53,549	35,950	35,463	(487)	
Total levies and utility charges	186,457	186,457	132,280	132,369	89	

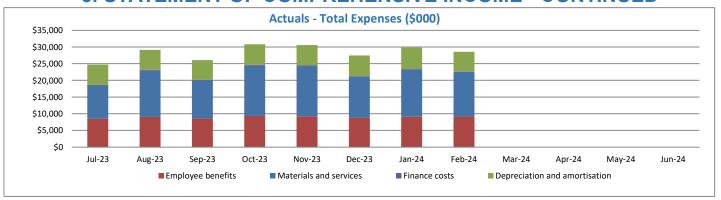
MATERIALS AND SERVICES ANALYSIS For the period ending 29 February 2024					
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Materials and services					
Contractors	45,990	48,928	26,863	25,294	(1,569)
Consultants	4,989	6,183	4,217	2,939	(1,278)
Other Council outsourcing costs*	33,588	29,889	18,409	17,397	(1,012)
Purchase of materials	56,984	57,142	40,975	41,880	905
Office administration costs	8,017	8,277	5,549	4,873	(676)
Electricity charges	6,282	6,276	4,184	3,426	(758)
Plant operations	3,984	3,821	2,569	2,661	92
Information technology resources	6,549	6,711	4,661	4,703	42
General insurance	2,050	2,050	1,367	1,154	(213)
Community assistance**	2,582	2,412	1,508	952	(556)
Other material and service expenses	647	647	436	465	29
Total materials and services	171,662	172,336	110,738	105,744	(4,994)

^{*} Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training, valuation fees, etc.

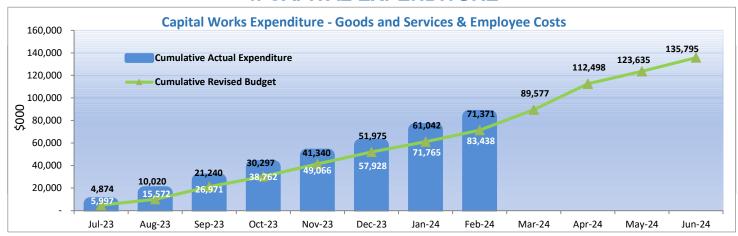
^{**} Community assistance costs represent community related costs including community grants, exhibitions and awards, donations and sponsorships.



3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED



4. CAPITAL EXPENDITURE



	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Capitalised goods and services*	127,706	66,351	78,278	11,927
Capitalised employee costs	8,089	5,020	5,160	140
Total	135,795	71,371	83,438	12,067

^{*} Excludes capital prepayments.

Notable Programs and Projects

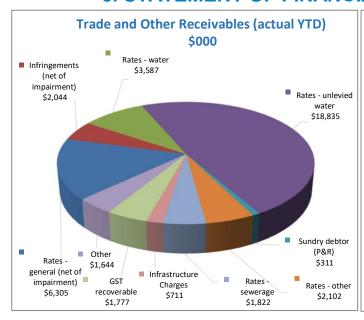
The table below lists Council's capital expenditue on major programs and projects.

	Capital Investment	YTD Actual \$000
Wellington St / Panorama Dr upgrade	Road widening / lane duplication of Wellington St / Panorama Dr.	29,241
Revetment walls renewal	Revetment wall renewal works at Seacrest Crt and Masthead Dr properties.	4,225
Property acquisition	Acquisition of property on Middle Street, Cleveland, for operational purposes.	2,547
Willard's farm restoration program	Make the building safe and preserve the heritage values.	2,508
Fleet replacement	Current fleet replacement program.	2,431

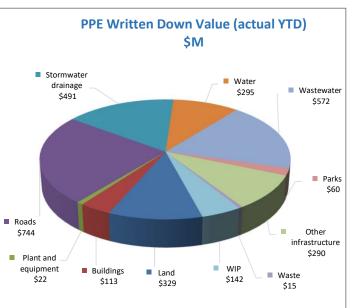
5. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION As at 29 February 2024							
	Annual	Annual	YTD	YTD			
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000			
CURRENT ASSETS							
Cash and cash equivalents	231,077	257,357	283,933	228,674			
Short-term investment - CBA	10,122	10,122	10,122	50,000			
Trade and other receivables	48,805	46,683	44,762	39,138			
Inventories	918	947	947	1,052			
Other current assets	4,397	3,074	3,074	4,356			
Total current assets	295,319	318,185	342,838	323,220			
NON-CURRENT ASSETS							
Investment property	1,293	1,403	1,403	1,403			
Property, plant and equipment	2,893,904	3,112,875	3,069,552	3,073,064			
Intangible assets	635	624	761	792			
Right-of-use assets	3,103	3,359	3,685	3,727			
Other financial assets	73	73	73	73			
Investment in other entities	12,657	12,657	12,657	11,357			
Total non-current assets	2,911,665	3,130,991	3,088,131	3,090,416			
TOTAL ASSETS	3,206,984	3,449,176	3,430,969	3,413,636			
CURRENT LIABILITIES							
Trade and other payables	46,847	40,788	44,955	40,268			
Borrowings - current	5,209	5,252	5,252	5,252			
Lease liability - current	1,044	1,144	1,144	1,144			
Provisions - current	17,573	17,797	13,398	14,175			
Other current liabilities	11,632	14,172	20,706	13,521			
Total current liabilities	82,305	79,152	85,455	74,360			
NON-CURRENT LIABILITIES							
Borrowings - non-current	60,917	60,992	40,262	40,304			
Lease liability - non-current	2,582	2,764	3,146	3,053			
Provisions - non-current	16,743	19,554	22,043	23,613			
Other non-current liabilities	5,020	13,706	19,314	14,996			
Total non-current liabilities	85,261	97,017	84,765	81,966			
TOTAL LIABILITIES	167,567	176,169	170,220	156,326			
NET COMMUNITY ASSETS	3,039,417	3,273,007	3,260,749	3,257,310			
COMMUNITY EQUITY							
Asset revaluation surplus	1,225,400	1,441,332	1,441,332	1,441,319			
Retained surplus	1,701,576	1,721,920	1,692,635	1,700,012			
Constrained cash reserves	112,441	109,755	126,782	115,979			
TOTAL COMMUNITY EQUITY	3,039,417	3,273,007	3,260,749	3,257,310			
TOTAL COMMONTT LEGOTT	3,033,417	3,213,001	3,200,743	3,231,310			

5. STATEMENT OF FINANCIAL POSITION - CONTINUED



Closing balance



	RIGHT-OF-USE ASSETS As at 29 February 2024			
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual Balance \$000
Right-of-use asset				
Buildings	815	905	1,081	1,083
Land	2,045	2,211	2,347	2,387
Plant and Equipment	243	243	257	257
Closing balance	3,103	3,359	3,685	3,727

PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT* For the period ending 29 February 2024						
	Annual	Annual	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000		
PPE movement						
Opening balance (includes WIP from previous years)	2,821,486	3,040,382	3,040,382	3,040,382		
Acquisitions and WIP in year movement	147,949	148,025	79,524	83,393		
Depreciation in year	(73,800)	(73,800)	(49,200)	(47,588)		
Disposals	(1,731)	(1,732)	(1,154)	(2,803)		
Other adjustments**	_	_	_	(320)		

* This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets. The annual revised budgeted

2,893,904

3,112,875

3,069,552

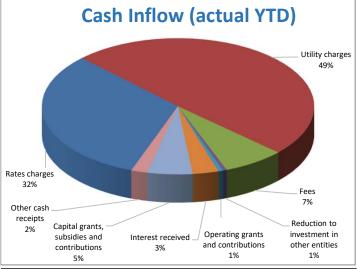
balances for 2023/2024 include the changes from the first budget review adopted by Council on 13 December 2023.

^{**} Other adjustments include transfers between asset classes, revaluation adjustments, prior period adjustments and depreciation thereon.

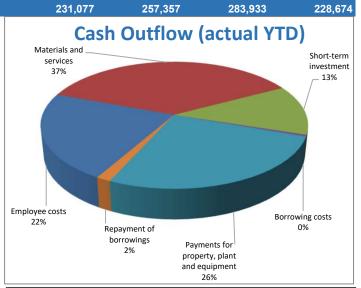
6. STATEMENT OF CASH FLOWS

STATEMENT OF CASH FLOWS For the period ending 29 February 2024							
	Annual Original	Annual Revised	YTD	YTD			
	Budget \$000	Budget \$000	Budget \$000	Actual \$000			
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts from customers	330,713	331,431	250,890	250,566			
Payments to suppliers and employees	(287,755)	(289,311)	(186,605)	(185,255)			
	42,958	42,120	64,285	65,311			
Interest received	11,796	12,496	8,645	8,576			
Rental income	1,075	1,075	712	857			
Non-capital grants and contributions	10,884	16,001	7,822	1,542			
Borrowing costs	(1,323)	(1,323)	(1,323)	(1,415)			
Right-of-use assets interest expense	(100)	(100)	(66)	(62)			
Net cash inflow / (outflow) from operating activities	65,290	70,270	80,075	74,809			
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments for property, plant and equipment	(135,719)	(135,795)	(71,371)	(82,971)			
Payments for intangible assets	-	-	-	(62)			
Proceeds from sale of property, plant and equipment	1,443	1,443	962	373			
Reduction to investment in other entities	-	-	-	1,300			
Capital grants, subsidies and contributions	41,307	41,430	14,035	14,920			
Short-term investment - CBA	-	-	-	(39,878)			
Net cash inflow / (outflow) from investing activities	(92,970)	(92,923)	(56,374)	(106,318)			
CASH FLOWS FROM FINANCING ACTIVITIES							
Proceeds of borrowings	20,159	20,159	-	-			
Repayment of borrowings	(3,960)	(3,960)	(3,960)	(3,916)			
Right-of-use lease payment	(1,144)	(1,144)	(763)	(856)			
Net cash inflow / (outflow) from financing activities	15,055	15,055	(4,723)	(4,772)			
Net increase / (decrease) in cash held	(12,625)	(7,598)	18,978	(36,281)			
Cash and cash equivalents at the beginning of the year	243,701	264,955	264,955	264,955			

Cash and cash equivalents at the end of the financial year / period

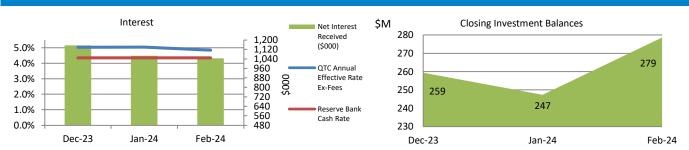


Total Cash Funding (Actual YTD)	278,134
Total Cash Funding (Annual Revised Budget)	424,035
% of Budget Achieved YTD	66%



7. INVESTMENT & BORROWINGS REPORT

For the period ending 29 February 2024 INVESTMENT RETURNS



Total Investment at End of Month was \$278.67M

Council investments are currently held predominantly in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC). In October 2023 \$50M was invested in a term deposit of Commonwealth Bank of Australia (CBA) for a term of 365 days at a rate of 5.25% to maximise risk free interest earnings.

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held with QTC, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle. The interest income decreased from January to February due to decrease in QTC annual effective rate (excluding fee) from 5.04% to 4.85%.

Note: the Reserve Bank cash rate of 4.35% remains unchanged since November 2023.

Council adopted its Investment Policy (FIN-001-P) in May 2023 for the 2023/2024 financial year **BORROWINGS AND BORROWING COSTS (QTC)** 220 49.5 Interest Expense \$000 200 47.0 Actual 180 44.5 Debt Balance \$M 42.0 160 140 39.5 120 37.0 Debt | Interest expense 100 34.5 \$000 80 32.0 Jan-23 Feb-23 Mar-23 Apr-23 May-23 Jun-23 Jul-23 Aug-23 Sep-23 Oct-23 Nov-23 Dec-23 Jan-24 Feb-24

The debt balance increased in June 2023 due to new borrowings of \$10.81M as part of Council's Capital Works Plan.

In July 2023 the debt balance showed a decrease due to the \$5.33M Annual Debt Service Payment (ADSP), being \$3.92M principal and \$1.41M interest. Interest will accrue monthly on a daily balance until next ADSP in July 2024 which is reflected in the increasing debt balance.

Total Borrowings at End of Month were \$45.56M

Council adopted its Debt Policy (FIN-009-P) in June 2023 for the 2023/2024 financial year

BORROWI	NGS					
For the period ending 29 February 2024						
	Annual	Annual	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000		
Borrowings						
Opening balance	(49,607)	(49,724)	(49,724)	(49,724)		
Accrued interest on borrowings	(1,643)	(1,644)	(1,073)	(1,163)		
Interest paid on borrowings	1,323	1,323	1,323	1,415		
Principal repaid	3,960	3,960	3,960	3,916		
Loan drawdown	(20,159)	(20,159)	-	-		
Closing balance	(66,126)	(66,244)	(45,514)	(45,556)		

8. CONSTRAINED CASH RESERVES

Reserves as at 29 February 2024	Purpose of reserve	Opening Balance	To Reserve	From Reserve	Closing Balance
Sussial Ducinete December		\$000	\$000	\$000	\$000
Special Projects Reserve:	To find Associate Development and the second soull second second	00	05	(5)	446
Aquatic Paradise Revetment Wall Reserve	To fund Aquatic Paradise revetment wall works program	23	95	(5)	110
Weinam Creek Reserve	Maintenance and improvements associated with Weinam Creek projects	1,242	294	(2)	1,534
Waste Levy Reserve	To fund Waste Levy Program	414	3,815	(3,911)	318
Raby Bay Revetment Wall Reserve	To fund Raby Bay revetment wall works program	5,355	2,122	(4,039)	3,438
Constrained Works Reserve:		7,034	6,326	(7,957)	5,40
			0.444	(0.540)	
Public Parks Trunk Infrastructure Reserve	Capital projects for public parks trunk infrastructure	5,633	2,414	(2,542)	5,505
Marine Trunk Infrastructure Reserve	Provision of marine facilities south of Redland Bay	183	-	-	183
Land for Community Facilities Trunk Infrastructure Reserve	Land for community facilities trunk infrastructure	5,389	86	-	5,47
Water Supply Trunk Infrastructure Reserve	Upgrade, expansion or new projects for water supply trunk infrastructure	15,532	543	-	16,075
Sewerage Trunk Infrastructure Reserve	Upgrade, expansion or new projects for sewerage trunk infrastructure	14,903	1,539	(253)	16,189
Local Roads Trunk Infrastructure Reserve	Capital projects for local roads trunk infrastructure	39,530	4,692	(10,859)	33,36
Cycleways Trunk Infrastructure Reserve	Capital projects for cycleways trunk infrastructure	13,709	1,293	(64)	14,938
Stormwater Trunk Infrastructure Reserve	Capital projects for stormwater trunk infrastructure	10,996	354	-	11,350
Tree Planting Reserve	Acquisition and planting of trees on footpaths	342	60	(4)	398
Koala Tree off-set Planting Reserve	Acquisition and planting of trees for koala habitat	19	-	(19)	-
Special Property Reserve	Acquisition of property in line with the strategic property framework	2,919	689	-	3,60
		109,155	11,670	(13,741)	107,084
Separate Charge Reserve:					
Environment & Coastal Management Separate Charge Reserve	Ongoing conservation and maintenance operations	-	9,468	(6,970)	2,498
SES Separate Charge Reserve	On-going costs of maintaining the Redland SES	123	344	(394)	73
		123	9,812	(7,364)	2,57
Special Charge Reserve - Canals:					
Aquatic Paradise Canal Reserve	Maintenance and repairs of Aquatic Paradise canals	774	19	-	793
Sovereign Waters Lake Reserve	Maintenance and repairs of Sovereign Lake	439	11	-	450
1718 Raby Bay Canal Reserve	Service, facility or activity of works in respect of the canals of the Raby Bay canal estate	224	5	-	22
1718 Aquatic Paradise Canal Reserve	Service, facility or activity of works in respect of the canals of the Aquatic Paradise canal estate	(495)	-	-	(495
1718 Sovereign Waters Lake Reserve	Service, facility or activity of works in respect of the lake	(56)	-	-	(56
		886	35	-	92
TOTALS		117,198	27,843	(29,062)	115,979
		Closing cash a	and cash equiva	alents	228,674
		Reserves as p	ercentage of ca	ash balance	51%

9. CITY WATER STATEMENTS

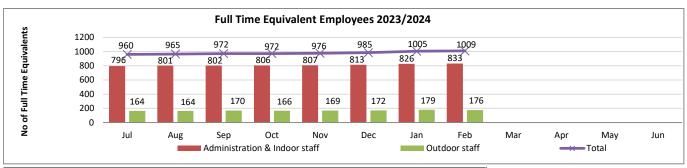
	WATER S				
CITY WATER S	SUMMARY OPI	ERATING ST	ATEMENT		
For the p	period ending 2	29 February 2	2024		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total revenue	146,602	146,932	104,712	104,427	(285)
Total expenses	80,781	80,731	56,653	55,780	(873)
Earnings before interest, tax and depreciation (EBITD)	65,821	66,200	48,059	48,647	588
External interest expense	224	224	144	143	(1)
Internal interest expense	15,633	15,633	10,422	10,422	-
Depreciation	27,753	27,753	18,502	19,366	864
Operating surplus / (deficit)	22,210	22,590	18,991	18,716	(275)
	R CAPITAL FUI period ending 2 Annual			YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Capital contributions, donations, grants and subsidies	9,069	3,696	2,131	2,083	(48)
Net transfer (to) / from constrained capital reserves	1,930	2,045	115	(1,829)	(1,944)
Non-cash contributions	1,651	1,651	1,101	-	(1,101)
New loans	4,061	4,061	-	-	-
Funding from utility revenue	1,158	6,457	8,110	7,334	(776)
Total sources of capital funding	17,869	17,911	11,457	7,588	(3,869)
Contributed assets	1,651	1,651	1,101	-	(1,101)
Capitalised expenditure	15,406	15,448	9,634	6,798	(2,836)
	812	040	700	700	00
Loan redemption Total application of capital funds	17,869	812 17,911	722 11,457	790 7,588	(3,869)

10. CITY WASTE STATEMENTS

	STE OPERATI				
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Total revenue	39,399	39,399	26,130	26,616	486
Total expenses	30,636	30,763	20,371	19,643	(728)
Earnings before interest, tax and depreciation (EBITD)	8,764	8,636	5,759	6,973	1,214
External interest expense	6	6	4	4	-
Depreciation	596	596	397	308	(89)
Operating surplus / (deficit)	8,162	8,035	5,358	6,661	1,303
CITY WASTI	E CAPITAL FUI	NDING STAT	EMENT		
For the p	period ending 2	29 February 2	2024		
	Annual	Amount			
		Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	YTD Actual \$000	YTD Variance \$000
Capital contributions, donations, grants and subsidies	Original Budget	Revised Budget	Budget	Actual	Variance
Capital contributions, donations, grants and subsidies Funding from utility revenue	Original Budget \$000	Revised Budget \$000	Budget	Actual	Variance
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Funding from utility revenue	Original Budget \$000 4,820 3,046	Revised Budget \$000 4,820 2,889	Budget \$000 - 252	Actual \$000	Variance \$000 - (1)
Funding from utility revenue Total sources of capital funding	Original Budget \$000 4,820 3,046 7,866	Revised Budget \$000 4,820 2,889 7,709	Budget \$000 - 252 252	Actual \$000 - 251 251	Variance \$000 - (1)

11. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION

Workforce Reporting



February 2024: Headcount	Employee	Туре		
Department Level	Casual	Full Time	Part Time	Total
Office of CEO and People and Culture	11	43	7	61
Organisational Services	2	198	20	220
Community and Customer Services	66	293	67	426
Infrastructure and Operations	2	347	17	366
Advocacy Major Projects and Economic				
Development	-	37	5	42
Total	81	918	116	1,115

Note: Full Time Equivalent Employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department. Following Ourspace, the table includes contract of service and temporary personnel. It includes casual staff in their non-substantive roles as at the end of the period where relevant.

Over	Overdue Rates Debtors & Statistics								
	Comparison February 2024 to February 2023								
Days		%		%	\$	%			
Overdue	Feb-24	Overdue	Feb-23	Overdue	Variance	Variance	Rates & Charges Statistics	Feb-24	Feb-23
0 - 30	\$7,198,209	2.8%	\$6,023,351	2.5%	\$1,174,858	0.3%	Levied (Billed) Rates & Charges since 1 July 2023	\$249,448,153	\$230,872,405
31 - 60	\$773	0.0%	\$1,577	0.0%	-\$804	0.0%	Rate arrears b/fwd 1 July 2023	\$9,226,293	\$9,031,746
61 - 90	\$1,502	0.0%	\$1,257	0.0%	\$245	0.0%	Total	\$258,674,446	\$239,904,151
91 - 180	\$2,309,947	0.9%	\$2,139,947	0.9%	\$170,000	0.0%	Balance of overdue rates & charges	\$13,933,926	\$12,564,027
>180	\$4,423,495	1.7%	\$4,397,895	1.8%	\$25,600	-0.1%	Percentage Overdue	5.4%	5.2%
Total	\$13,933,926	5.4%	\$12,564,027	5.2%	\$1,369,899	0.2%			

12. GLOSSARY

Key Terms

Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

Work In Progress (WIP):

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

Current Replacement Cost:

The amount of money required to replace an existing asset with an equally valued or similar asset at the current market price.

Written Down Replacement Cost:

An asset's current replacement cost less accumulated depreciation.

Book Value of Debt:

The book value of Council's debt (QTC or other loans) as at the reporting date (i.e. 30 June).

Infrastructure Assets:

Those significant, long-life assets that provide ratepayers with access to social and economic facilities. Examples include water and sewerage treatment plants, roads, bridges, drainage, buildings, and other community assets (does not include right of use assets).

Definition	of Ratios
Council Controlled Revenue Ratio: This is an indicator of a Council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks	Net Rates, Levies and Charges add Fees and Charges Total Operating Revenue
Population Growth: This is a key driver of a Council's operating income, service needs, and infrastructure requirements into the future	Prior year estimated population - 1 Previous year estimated population
Operating Surplus Ratio*: This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes	Operating Result Total Operating Revenue
Operating Cash Ratio: This measures the ability to cover core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs	Operating Result add Depreciation and Amortisation add Finance Costs* Total Operating Revenue
Unrestricted Cash Expense Cover Ratio: This is an indicator of the unconstrained liquidity available to meet ongoing and emergent financial demands. It represents the number of months Council can continue operating based on current monthly expenses	Total Cash and Cash Equivalents add Current Investments add Available Ongoing QTC Working Capital Facility Limit less Externally Restricted Cash) x 12 (Total Operating Expenditure less Depreciation and Amortisation less Finance Costs*)
Asset Sustainability Ratio: This ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate that its overall stock of assets is wearing out	Capital Expenditure on Replacement of Infrastructure Assets (Renewals) Depreciation Expenditure on Infrastructure Assets
Asset Consumption Ratio: This measure the extent to which Council's infrastructure assets have been consumed to what it would cost to build a new asset with the same benefit to the community	Written Down Replacement Cost of Depreciable Infrastructure Assets Current Replacement Cost of Depreciable Infrastructure Assets
Asset Renewal Funding Ratio: This ratio measures the ability of a Council to fund its projected asset renewal/replacements in the future	Total of Planned Capital Expenditure on Asset Renewals over 10 years Total of Required Capital Expenditure on Asset Renewals over 10 years
Leverage Ratio: This is an indicator of a Council's ability to repay its existing debt. It measures the relative size of the council's debt to its operating performance	Book Value of Debt** Total Operating Revenue less Total Operating Expenditure add Depreciation and Amortisation
Net Financial Liabilities: This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues	Total Liabilities - Current Assets Total Operating Revenue

- * Finance costs only includes interest charged on council's existing QTC debt balances and any other council loans
- ** Book Value of Debt only includes the book value of the council's debt (QTC or other loans) as at the reporting date