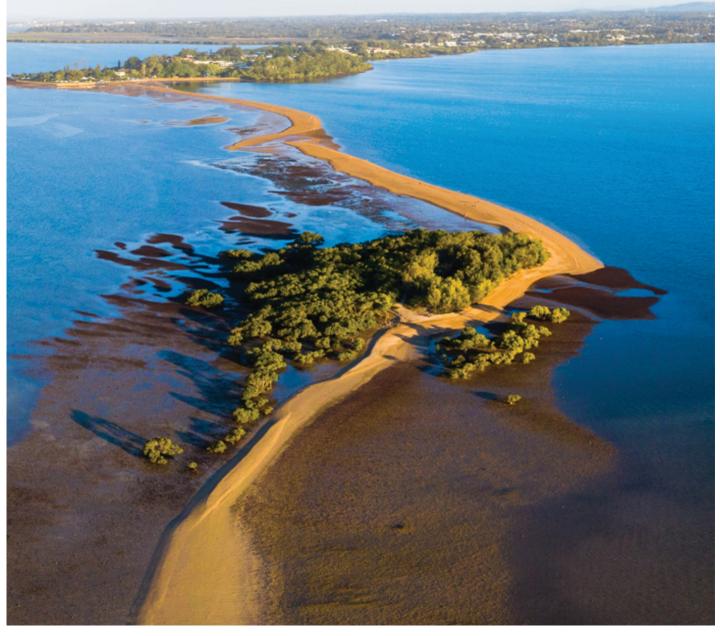


# **Monthly Financial Report**

# January 2023



1.	Executive Summary	2
2.	Key Performance Indicators	3
3.	Statement of Comprehensive Income	4
4.	Statement of Financial Position	6
5.	Statement of Cash Flows	8
6.	Capital Expenditure	9
7.	Program and Project Update	9
8.	Investment & Borrowings Report	10
9.	Constrained Cash Reserves	11
10.	City Water Statements	12
11.	City Waste Statements	12
12.	Appendix: Additional and Non-financial Information	13
13.	Glossary	14

## **1. EXECUTIVE SUMMARY**

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 31 January 2023. The year to date annual revised budget referred to in this report incorporates the changes from the budget review adopted by Council on 16 November 2022.

Key Financial Highlights and Overview								
Key Financial Results (\$000)	Annual Revised Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance %	Status Favourable ✓ Unfavourable ≖		
Operating Surplus / (Deficit)	(1,723)	43,725	51,000	7,275	17%	✓		
Recurrent Revenue	330,821	227,225	229,202	1,977	1%	✓		
Recurrent Expenditure	332,544	183,500	178,202	(5,298)	-3%	✓		
Capital Works Expenditure	150,181	59,447	31,721	(27,726)	-47%	$\checkmark$		
Closing Cash & Cash Equivalents	205,472	266,324	249,749	(16,575)	-6%	×		

Council reported a year to date operating surplus of \$51.00M which is favourable to budget by \$7.27M. This is mainly due to lower than budgeted materials and services expenses, lower employee expenses, lower depreciation, higher interest revenue offset by lower grants, subsidies and contributions.

Council's capital works expenditure is below budget by \$27.73M due to timing of works for a number of infrastructure projects.

Council's cash balance is behind budget mainly due to higher than anticipated payments to suppliers, lower than anticipated receipts from customers, offset by lower than budgeted payments for property, plant and equipment. Constrained cash reserves represent 49% of the cash balance.



2. KEY PERFORMANCE INDICATORS

\* The net financial liabilities ratio is negative as current assets are greater than total liabilities \*\* The interest coverage ratio is negative as interest revenue is greater than interest expense

## **3. STATEMENT OF COMPREHENSIVE INCOME**

## STATEMENT OF COMPREHENSIVE INCOME

## For the period ending 31 January 2023

	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Recurrent revenue					
Rates charges	117,211	117,411	87,967	88,463	496
Levies and utility charges	177,511	177,620	120,649	120,546	(103)
Less: Pensioner remissions and rebates	(3,661)	(3,661)	(2,685)	(2,646)	39
Fees	18,412	18,523	11,153	11,380	227
Rental income	1,140	1,140	667	703	36
Interest received	4,196	5,718	3,492	4,632	1,140
Sales revenue	3,989	4,089	2,501	3,066	565
Other income	465	518	379	554	175
Grants, subsidies and contributions	9,053	9,463	3,102	2,504	(598)
Total recurrent revenue	328,316	330,821	227,225	229,202	1,977

necurrent expenses					
Employee benefits	101,228	101,164	58,743	57,175	(1,568)
Materials and services	160,436	160,615	83,522	81,260	(2,262)
Finance costs	1,980	1,980	1,107	1,113	6
Depreciation and amortisation	70,578	70,578	41,176	39,708	(1,468)
Other expenditure	525	525	306	361	55
Net internal costs	(2,314)	(2,318)	(1,354)	(1,415)	(61)

Total recurrent expenses	332,434	332,544	183,500	178,202	(5,298)

OPERATING SURPLUS / (DEFICIT)	(4,118)	(1,723)	43,725	51,000	7,275
	_				
Capital revenue					
Grants, subsidies and contributions	39,249	45,793	11,561	8,703	(2,858)

Non-cash contributions	2,250	2,250	-	-	-
Total capital revenue	41,499	48,043	11,561	8,703	(2,858)
	_				
Capital expenses				I	,
(Gain) / loss on disposal of non-current assets	289	289	122	508	386
Total capital expenses	289	289	122	508	386
	1				
TOTAL INCOME	369,815	378,864	238,786	237,905	(881)
TOTAL EXPENSES	332,722	332,832	183,622	178,710	(4,912)
NET RESULT	37,093	46,032	55,164	59,195	4,031
Other comprehensive income / (loss)					
Items that will not be reclassified to a net result					1
Description of concernents in the set of a solution of the set of					

 Revaluation of property, plant and equipment

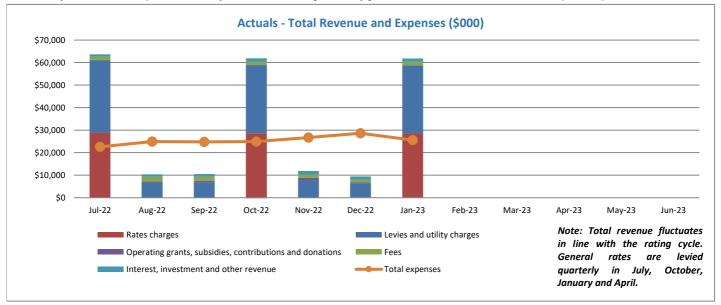
 TOTAL COMPREHENSIVE INCOME
 37,093
 46,032
 55,164
 59,195
 4,031

## **3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED**

LEVIES AND UTILITY CHARGES ANALYSIS						
For the peri	od ending 31	<b>January 20</b>	23			
	Annual	Annual	YTD	YTD	YTD	
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000	
Levies and utility charges						
Refuse collection rate charge	33,206	33,206	19,310	19,140	(170)	
SES separate charge	500	500	375	375	-	
Environment & Coastal Management Separate Charge	11,762	11,771	8,816	8,804	(12)	
Separate charge landfill remediation	3,545	3,545	2,655	2,653	(2)	
Wastewater charges	53,189	53,289	39,872	40,182	310	
Water access charges	21,740	21,740	16,305	16,306	1	
Water consumption charges	53,569	53,569	33,316	33,086	(230)	
Total levies and utility charges	177,511	177,620	120,649	120,546	(103)	
MATERIALS	AND SERVIC	ES ANALYS	SIS			
For the peri	od ending 31	January 20	23			
	Annual	Annual	YTD	YTD	YTD	
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance	
		φυυυ		<i>Q</i> 000	\$000	
Materials and services		φυυυ		<i>Quite</i>	\$000	
Materials and services Contractors	39,275	41,923	17,559	18,024	\$000 465	
	39,275 5,435		17,559 2,353			
Contractors		41,923	1	18,024	465	
Contractors Consultants	5,435	41,923 5,261	2,353	18,024 2,165	465 (188)	
Contractors Consultants Other Council outsourcing costs*	5,435 33,279	41,923 5,261 29,363	2,353 15,189	18,024 2,165 14,724	465 (188) (465)	
Contractors Consultants Other Council outsourcing costs* Purchase of materials	5,435 33,279 56,766	41,923 5,261 29,363 57,132	2,353 15,189 32,818	18,024 2,165 14,724 31,995	465 (188) (465) (823)	
Contractors Consultants Other Council outsourcing costs* Purchase of materials Office administration costs	5,435 33,279 56,766 7,181	41,923 5,261 29,363 57,132 7,192 5,921 3,740	2,353 15,189 32,818 4,229	18,024 2,165 14,724 31,995 3,855	465 (188) (465) (823) (374)	
Contractors Consultants Other Council outsourcing costs* Purchase of materials Office administration costs Electricity charges Plant operations Information technology resources	5,435 33,279 56,766 7,181 5,921 3,682 4,493	41,923 5,261 29,363 57,132 7,192 5,921 3,740 5,857	2,353 15,189 32,818 4,229 3,396 2,104 3,491	18,024 2,165 14,724 31,995 3,855 3,117 2,466 2,823	465 (188) (465) (823) (374) (279)	
Contractors Consultants Other Council outsourcing costs* Purchase of materials Office administration costs Electricity charges Plant operations Information technology resources General insurance	5,435 33,279 56,766 7,181 5,921 3,682 4,493 1,785	41,923 5,261 29,363 57,132 7,192 5,921 3,740	2,353 15,189 32,818 4,229 3,396 2,104	18,024 2,165 14,724 31,995 3,855 3,117 2,466 2,823 940	465 (188) (465) (823) (374) (279) 362	
Contractors Consultants Other Council outsourcing costs* Purchase of materials Office administration costs Electricity charges Plant operations Information technology resources	5,435 33,279 56,766 7,181 5,921 3,682 4,493	41,923 5,261 29,363 57,132 7,192 5,921 3,740 5,857	2,353 15,189 32,818 4,229 3,396 2,104 3,491	18,024 2,165 14,724 31,995 3,855 3,117 2,466 2,823	465 (188) (465) (823) (374) (279) 362 (668)	
Contractors Consultants Other Council outsourcing costs* Purchase of materials Office administration costs Electricity charges Plant operations Information technology resources General insurance	5,435 33,279 56,766 7,181 5,921 3,682 4,493 1,785	41,923 5,261 29,363 57,132 7,192 5,921 3,740 5,857 1,638	2,353 15,189 32,818 4,229 3,396 2,104 3,491 956	18,024 2,165 14,724 31,995 3,855 3,117 2,466 2,823 940	465 (188) (465) (823) (374) (279) 362 (668) (16)	

\* Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training, valuation fees, etc.

\*\* Community assistance costs represent community related costs including community grants, exhibitions and awards, donations and sponsorships.



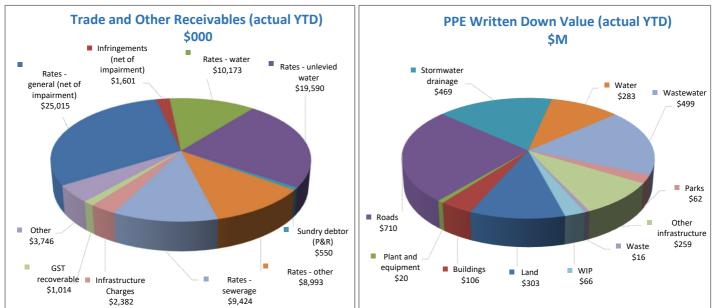


## **4. STATEMENT OF FINANCIAL POSITION**

STATEMENT OF FINANCIAL POSITION As at 31 January 2023					
	Annual	Annual	YTD	YTD	
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	
CURRENT ASSETS					
Cash and cash equivalents	208,298	205,472	266,324	249,749	
Short-term investment - CBA	-	10,068	10,068	10,122	
Trade and other receivables	43,669	43,794	84,438	82,488	
Inventories	818	928	907	1,009	
Other current assets	4,172	5,486	5,486	6,220	
Total current assets	256,956	265,748	367,223	349,588	
NON-CURRENT ASSETS					
Investment property	1,225	1,293	1,293	1,293	
Property, plant and equipment	2,735,181	2,882,752	2,819,177	2,792,773	
Intangible assets	584	1,285	1,530	1,350	
Right-of-use assets	3,963	4,017	4,433	4,481	
Other financial assets	73	73	73	73	
Investment in other entities	12,657	12,657	12,657	12,657	
Total non-current assets	2,753,683	2,902,077	2,839,163	2,812,627	
TOTAL ASSETS	3,010,640	3,167,825	3,206,386	3,162,215	
CURRENT LIABILITIES					
Trade and other payables	43,417	49,354	54,270	35,721	
Borrowings - current	8,919	9,355	9,355	9,355	
Lease liability - current	1,130	1,044	1,044	1,044	
Provisions - current	16,125	18,257	18,945	17,914	
Other current liabilities	3,569	14,426	42,430	11,093	
Total current liabilities	73,160	92,436	126,044	75,127	
NON-CURRENT LIABILITIES					
Borrowings - non-current	40,684	40,262	28,913	28,978	
Lease liability - non-current	3,742	3,689	4,159	4,189	
Provisions - non-current	22,073	15,499	16,478	19,097	
Other non-current liabilities	-	10,628	16,350	16,350	
Total non-current liabilities	66,498	70,078	65,900	68,614	
TOTAL LIABILITIES	139,658	162,514	191,944	143,741	
NET COMMUNITY ASSETS	2,870,982	3,005,311	3,014,442	3,018,474	
Asset revaluation surplus	1,106,353	1,225,400	1,225,400	1,225,400	
Retained surplus	1,667,474	1,685,589	1,678,429	1,670,392	
Constrained cash reserves	97,154	94,322	110,613	122,682	
TOTAL COMMUNITY EQUITY	2,870,982	3,005,311	3,014,442	3,018,474	

00

## 4. STATEMENT OF FINANCIAL POSITION - CONTINUED



RIGHT-OF-USE ASSETS For the period ending 31 January 2023					
	Annual	Annual	YTD	YTD	
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000	
Right-of-use asset					
Buildings	1,548	1,282	1,529	1,571	
Land	2,134	2,451	2,603	2,609	
Plant and Equipment	281	284	301	301	

3,963

4,017

4,433

4,481

Clos	ina	ha	lan	Ce
0103	шy	Da	an	CC

PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT* For the period ending 31 January 2023						
	Annual	Annual	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000		
PPE movement						
Opening balance (includes WIP from previous years)	2,687,627	2,800,792	2,800,792	2,800,792		
Acquisitions and WIP in year movement	118,025	152,431	59,447	31,720		
Depreciation in year	(68,978)	(68,978)	(40,237)	(38,636)		
Disposals	(1,493)	(1,493)	(825)	(1,103)		
Closing balance	2,735,181	2,882,752	2,819,177	2,792,773		

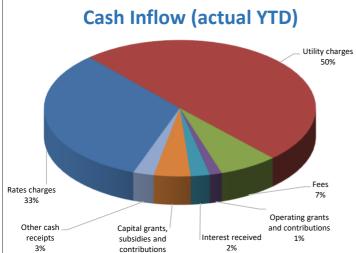
**Closing balance** 

\* This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets.



## 5. STATEMENT OF CASH FLOWS

#### STATEMENT OF CASH FLOWS For the period ending 31 January 2023 YTD Annual Annual YTD Original Revised Actual Budget Budget Budget \$000 \$000 \$000 \$000 CASH FLOWS FROM OPERATING ACTIVITIES Receipts from customers 312,698 313,271 209,420 181,109 Payments to suppliers and employees (269,244) (269, 329)(141,391) (156,052) 43.454 43.942 68.029 25,057 Interest received 4,196 5,718 3,492 4,485 703 Rental income 1,140 1,140 667 Non-capital grants and contributions 14,301 9,089 2,840 2,864 Borrowing costs (1, 466)(1, 466)(1, 465)(1, 483)Right-of-use assets interest expense (114)(114)(67) (64) 61,511 58,308 73,496 31,562 Net cash inflow / (outflow) from operating activities CASH FLOWS FROM INVESTING ACTIVITIES Payments for property, plant and equipment (115,776)(150, 181)(59, 447)(31,076) Proceeds from sale of property, plant and equipment 1,205 1,205 703 594 Capital grants, subsidies and contributions 39,249 45,793 11,561 8,643 Net cash inflow / (outflow) from investing activities (75,322) (103,183) (47, 183)(21,839) CASH FLOWS FROM FINANCING ACTIVITIES Proceeds of borrowings 10,805 10,805 --Repayment of borrowings (7,982)(7, 982)(7,982)(7,952)Right-of-use lease payment (1, 143)(1, 143)(674) (689) Net cash inflow / (outflow) from financing activities 1,679 1,679 (8,656) (8, 641)Net increase / (decrease) in cash held 17,657 1,082 (12, 132)(43,195) Cash and cash equivalents at the beginning of the year 220,429 248,667 248,667 248,667



Cash and cash equivalents at the end of the financial year / period

# **Cash Outflow (actual YTD)**

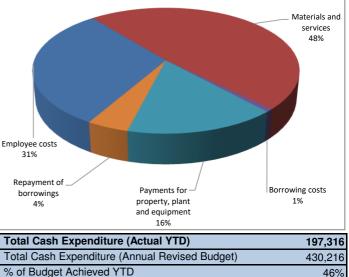
266,324

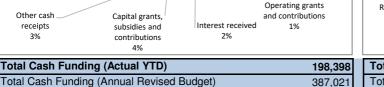
249,749

46%

205,472

208.298



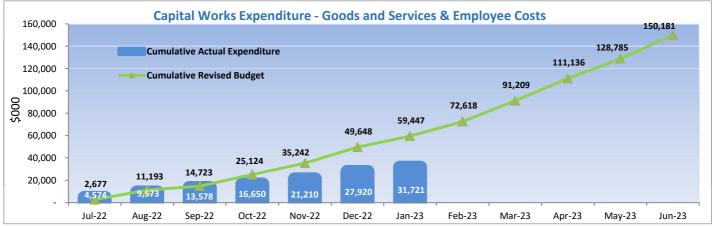


% of Budget Achieved YTD

#### Page 8 of 14

51%

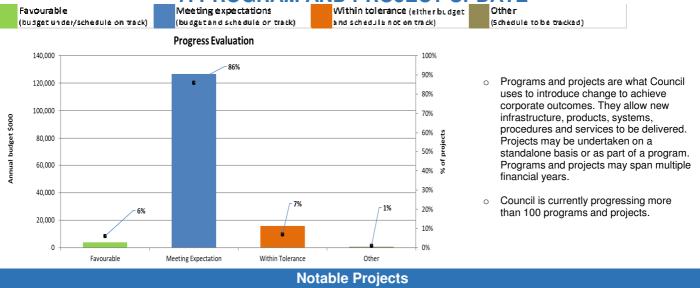
## 6. CAPITAL EXPENDITURE



	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Capitalised goods and services*	139,068	53,301	27,513	(25,788)
Capitalised employee costs	11,113	6,146	4,208	(1,938)
Total	150,181	59,447	31,721	(27,726)

\* Excludes capital prepayments.

## 7. PROGRAM AND PROJECT UPDATE



The status of two notable projects are as follows:

## Project description

Redland Art Gallery Cleveland Babycare Facilities Upgrade - this project is to improve the Redland Art Gallery Babycare Facilities, adjacent to the Gallery.

Asbestos-Cement Water Mains Replacement Program - this program is to progressively replace ageing Asbestos-Cement water mains throughout the city Meeting Expectations

Progress

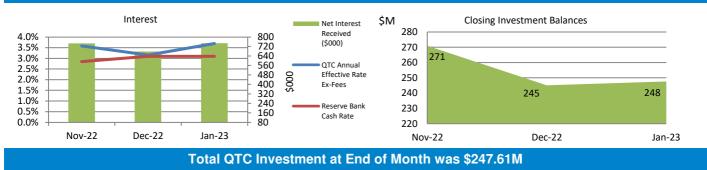
Meeting

Expectations

## 8. INVESTMENT & BORROWINGS REPORT

For the period ending 31 January 2023

## **INVESTMENT RETURNS - QUEENSLAND TREASURY CORPORATION (QTC)**

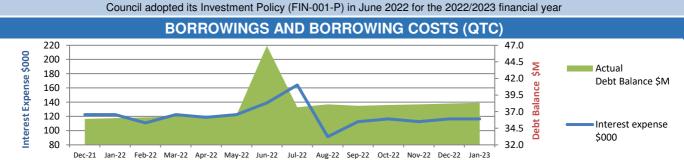


Council investments are currently held predominantly in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC). In October 2022 \$10.12M was re-invested in a term deposit of Commonwealth Bank of Australia (CBA) to maximise interest earnings

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle. The interest income increased from December to January due to increase in QTC annual effective rate (excluding fee) from 3.16% to 3.70%.

Note: the Reserve Bank increased the cash rate to 3.10% during December 2022.

On a daily basis, cash surplus to requirements is deposited with QTC to earn higher interest as QTC is offering a higher rate than what is achieved from Council's transactional bank accounts. The current annual effective interest rate paid by QTC is 3.70%. Term deposit rates are being monitored to identify investment opportunities to ensure Council maximises its interest earnings.



The existing loan accounts were converted to fixed rate loans on 1 April 2016 following a QTC restructure of loans and policies. In line with

Council's debt policy, debt repayment of \$9.43M, being \$7.95M principal and \$1.48M interest has been made in July 2022 for 2022/2023, which will result in the loans being repaid approximately one year earlier.

The debt balance increased in June 2022 due to new borrowings of \$10.30M as part of Council's Capital Works Plan.

In July 2022 the debt balance showed a decrease due to the Annual Debt Service Payment (ADSP). Interest will accrue monthly on a daily balance

#### until next ADSP in July 2023 which is reflected in the increasing debt balance. Total Borrowings at End of Month were \$38.33M Council adopted its Debt Policy (FIN-009-P) in June 2022 for the 2022/2023 financial year BORROWINGS For the period ending 31 January 2023 Annual YTD YTD Annual Revised Actual Original Budget Budget Balance Budget \$000 \$000 \$000 \$000 Borrowings Opening balance (46.938)(46, 938)(46, 938)(46.924)Accrued interest on borrowings (1, 322)(1, 322)(778)(830) Interest paid on borrowings 1,466 1,466 1,466 1,483 Principal repaid 7,982 7,982 7,982 7,952 Loan drawdown (10, 805)(10, 805)**Closing balance** (49,603)(49, 617)(38.268)(38, 333)

## 9. CONSTRAINED CASH RESERVES

Reserves as at 31 January 2023	Purpose of reserve	Opening Balance	To Reserve	From Reserve	Closing Balance
Special Projects Reserve:		\$000	\$000	\$000	\$000
Aquatic Paradise Revetment Wall Reserve	To fund Aquatic Paradise revetment wall works program	_	15	(4)	11
Weinam Creek Reserve	Maintenance and improvements associated with Weinam Creek projects	652	-	(2)	954
Waste Levy Reserve	To fund Waste Levy Program	379		(3,321)	314
Raby Bay Revetment Wall Reserve	To fund Raby Bay revetment wall works program	3,677	1,415	(3,321)	4,781
Fleet Plant & Capital Equipment Reserve*	To support the long term fleet replacement program	4,599		(4,599)	4,701
		9,307		(4,399)	6,060
Constrained Works Reserve:		3,007	1,000	(0,201)	
Public Parks Trunk Infrastructure Reserve	Capital projects for public parks trunk infrastructure	4,309	1,724	(902)	5,131
Land for Community Facilities Trunk Infrastructure Reserve	Land for community facilities trunk infrastructure	5,297	44	-	5,341
Water Supply Trunk Infrastructure Reserve	Upgrade, expansion or new projects for water supply trunk infrastructure	14,952	533	-	15,485
Sewerage Trunk Infrastructure Reserve	Upgrade, expansion or new projects for sewerage trunk infrastructure	13,341	1,319	(70)	14,590
Local Roads Trunk Infrastructure Reserve	Capital projects for local roads trunk infrastructure	40,631	3,101	(1,529)	42,203
Cycleways Trunk Infrastructure Reserve	Capital projects for cycleways trunk infrastructure	14,819		(16)	15,718
Stormwater Trunk Infrastructure Reserve	Capital projects for stormwater trunk infrastructure	10,559	255	-	10,814
Tree Planting Reserve	Acquisition and planting of trees on footpaths	259		-	316
Koala Tree off-set Planting Reserve	Acquisition and planting of trees for koala habitat	259	-	(1)	258
Special Property Reserve	Acquisition of property in line with the strategic property framework	1,654	720	-	2,374
		106,080	8,668	(2,518)	112,230
Separate Charge Reserve:		, ,	,		
Environment & Coastal Management Separate Charge Reserve	Ongoing conservation and maintenance operations	2	8,804	(5,478)	3,328
SES Separate Charge Reserve	On-going costs of maintaining the Redland SES	119	375	(299)	195
		121	9,179	(5,777)	3,523
Special Charge Reserve - Canals:					
Aquatic Paradise Canal Reserve	Maintenance and repairs of Aquatic Paradise canals	758	7	-	765
Sovereign Waters Lake Reserve	Maintenance and repairs of Sovereign Lake	430	4	-	434
1718 Raby Bay Canal Reserve	Service, facility or activity of works in respect of the canals of the Raby Bay canal estate	219	2	-	221
1718 Aquatic Paradise Canal Reserve	Service, facility or activity of works in respect of the canals of the Aquatic Paradise canal estate	(495)	-	-	(495)
1718 Sovereign Waters Lake Reserve	Service, facility or activity of works in respect of the lake	(56)	-	-	(56)
		856	13	-	869
TOTALS		116,364			122,682
			and cash equiva		249,749
		Reserves as p	percentage of ca	ash balance	49%

\*Council does not require to constrain cash for fleet plant and capital equipment. The cash has been made available for general use and the reserve was closed following the end of year accounts finalisation.



503

(1,420)

1,923

#### 10. CITY WATER STATEMENTS CITY WATER SUMMARY OPERATING STATEMENT For the period ending 31 January 2023 Annual Annual YTD YTD YTD Original Budget \$000 Revised Budget Actual Variance Budget \$000 \$000 \$000 \$000 134,826 136,128 93,893 94,396 44,928 43,508 78,703 78,760 Earnings before interest, tax and depreciation (EBITD) 56,123 57,368 48,965 50,888

Total revenue

Total expenses

External interest expense	355	228	134	135	1	
Internal interest expense	14,750	14,750	8,604	8,604	-	
Depreciation	25,587	25,587	14,926	14,924	(2)	
Operating surplus / (deficit)	15,432	16,804	25,301	27,225	1,924	
CITY WATER CAPITAL FUNDING STATEMENT For the period ending 31 January 2023						
	Annual	Annual	YTD	YTD	YTD	
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000	
Capital contributions, donations, grants and subsidies	4,847	6,307	2,328	1,852	(476)	

Capital contributions, donations, grants and subsidies	4,847	6,307	2,328	1,852	(476)
Net transfer (to) / from constrained capital reserves	(502)	909	(337)	(1,782)	(1,445)
Non-cash contributions	652	652	-	-	-
New loans	-	-	-	-	-
Funding from utility revenue	11,941	17,552	8,677	3,268	(5,409)
Total sources of capital funding	16,937	25,419	10,668	3,338	(7,330)
Contributed assets	652	652	-	-	-
Capitalised expenditure	15,512	23,989	9,995	2,646	(7,349)
Loan redemption	774	779	673	692	19
Total application of capital funds	16.937	25.419	10.668	3.338	(7.330)

## **11. CITY WASTE STATEMENTS**

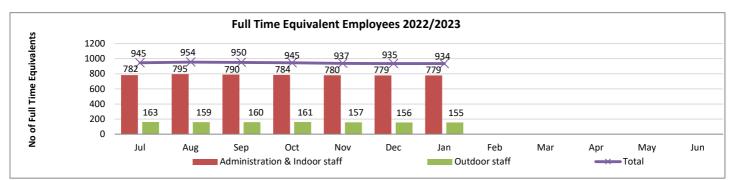
CITY WASTE OPERATING STATEMENT For the period ending 31 January 2023							
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000		
Total revenue	35,765	35,943	20,863	21,173	310		
Total expenses	26,515	26,539	14,803	15,548	745		
Earnings before interest, tax and depreciation (EBITD)	9,249	9,404	6,060	5,625	(435)		
External interest expense	6	6	4	4	-		
Depreciation	556	556	324	278	(46)		
Operating surplus / (deficit)	8,687	8,842	5,732	5,343	(389)		

## **CITY WASTE CAPITAL FUNDING STATEMENT** For the period ending 31 January 2023

For the	perioa enaing	J 31 January	2023		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Capital contributions, donations, grants and subsidies	1,577	1,577	-	-	-
Funding from utility revenue	828	1,145	225	185	(40)
Total sources of capital funding	2,405	2,722	225	185	(40)
Capitalised expenditure	2,366	2,683	202	164	(38)
Loan redemption	39	39	23	21	(2)
Total application of capital funds	2,405	2,722	225	185	(40)

## **12. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION**

## Workforce Reporting



January 2023: Headcount	Employee	Туре		
Department Level	Casual	Full Time	Part Time	Total
Office of CEO and People and Culture	5	39	9	53
Organisational Services	2	182	23	207
Community and Customer Services	65	272	73	410
Infrastructure and Operations	1	322	12	335
Advocacy Major Projects and Economic				
Development	1	29	3	33
Total	74	844	120	1,038

Note: Full Time Equivalent Employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department. Following Ourspace, the table includes contract of service and temporary personnel. It includes casual staff in their non-substantive roles as at the end of the period where relevant.

Over	Overdue Rates Debtors & Statistics								
	Comparison January 2023 to January 2022								
Days		%		%	\$	%			
Overdue	Jan-23	Overdue	Jan-22	Overdue	Variance	Variance	Rates & Charges Statistics	Jan-23	Jan-22
0 - 30	\$2,581	0.0%	\$1,136	0.0%	\$1,445	0.0%	Levied (Billed) Rates & Charges since 1 July 2022	\$230,916,448	\$221,533,947
31 - 60	\$1,658	0.0%	\$929	0.0%	\$729	0.0%	Rate arrears b/fwd 1 July 2022	\$9,031,746	\$10,693,344
61 - 90	\$2,849,584	1.2%	\$2,732,248	1.2%	\$117,336	0.0%	Total	\$239,948,194	\$232,227,291
91 - 180	\$1,511,341	0.6%	\$1,342,209	0.6%	\$169,132	0.0%	Balance of overdue rates & charges	\$7,667,915	\$7,240,358
>180	\$3,302,751	1.4%	\$3,163,836	1.4%	\$138,915	0.0%	Percentage Overdue	3.2%	3.2%
Total	\$7,667,915	3.2%	\$7,240,358	3.2%	\$427,557	0.0%			

## **13. GLOSSARY**

Key Terms

#### Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

#### Work In Progress:

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

Definition of Ratios						
Operating Surplus Ratio*: This is an indicator of the extent to which revenues raised cover operational	Net Operating Surplus Total Operating Revenue					
expenses only or are available for capital funding purposes						
Asset Sustainability Ratio*:	Capital Expenditure on Replacement of Infrastructure Assets (Renewals)					
This ratio indicates whether Council is renewing or replacing existing non- financial assets at the same rate that its overall stock of assets is wearing out	Depreciation Expenditure on Infrastructure Assets					
Net Financial Liabilities*:	Total Liabilities - Current Assets					
This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues	Total Operating Revenue					
Level of Dependence on General Rate Revenue:	General Rates - Pensioner Remissions					
This ratio measures Council's reliance on operating revenue from general rates (excludes utility revenues)	Total Operating Revenue - Gain on Sale of Developed Land					
Current Ratio:	Current Assets					
This measures the extent to which Council has liquid assets available to meet short term financial obligations	Current Liabilities					
Debt Servicing Ratio:	Interest Expense*** + Loan Redemption^					
This indicates Council's ability to meet current debt instalments with recurrent revenue	Total Operating Revenue - Gain on Sale of Developed Land					
Cash Balance - \$M: Cash balance includes cash on hand, cash at bank and other short term investments.	Cash Held at Period End					
Cash Capacity in Months:	Cash Held at Period End					
This provides an indication as to the number of months cash held at period end would cover operating cash outflows	[[Cash Operating Costs + Interest Expense] / Period in Year]					
Longer Term Financial Stability - Debt to Asset Ratio:	Current and Non-current Debt**					
This is total debt as a percentage of total assets, i.e. to what extent will our long term debt be covered by total assets	Total Assets					
Operating Performance:	Net Cash from Operations + Interest Revenue and Expense					
This ratio provides an indication of Council's cash flow capabilities	Cash Operating Revenue + Interest Revenue					
Interest Coverage Ratio:	Net Interest Expense on Debt Service***					
This ratio demonstrates the extent to which operating revenues are being used to meet the financing charges	Total Operating Revenue					

\* These targets are set to be achieved on average over the longer term and therefore are not necessarily expected to be met on a monthly basis.

\*\* Debt includes lease liabilities.

\*\*\* Interest expense includes interest on leases.

^ Loan redemption includes lease redemption.