



CONTENTS

1.	Executive Summary	2
2.	Key Performance Indicators	3
3.	Statement of Comprehensive Income	4
4.	Statement of Financial Position	6
5.	Statement of Cash Flows	8
6.	Capital Expenditure	9
7.	Program and Project Update	g
8.	Investment & Borrowings Report	10
9.	Constrained Cash Reserves	11
10.	City Water Statements	12
11.	City Waste Statements	12
12.	Appendix: Additional and Non-financial Information	13
13.	Glossary	14

1. EXECUTIVE SUMMARY

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 28 February 2022. The year to date annual revised budget referred to in this report incorporates the changes from budget review adopted by Council on 16 February 2022.

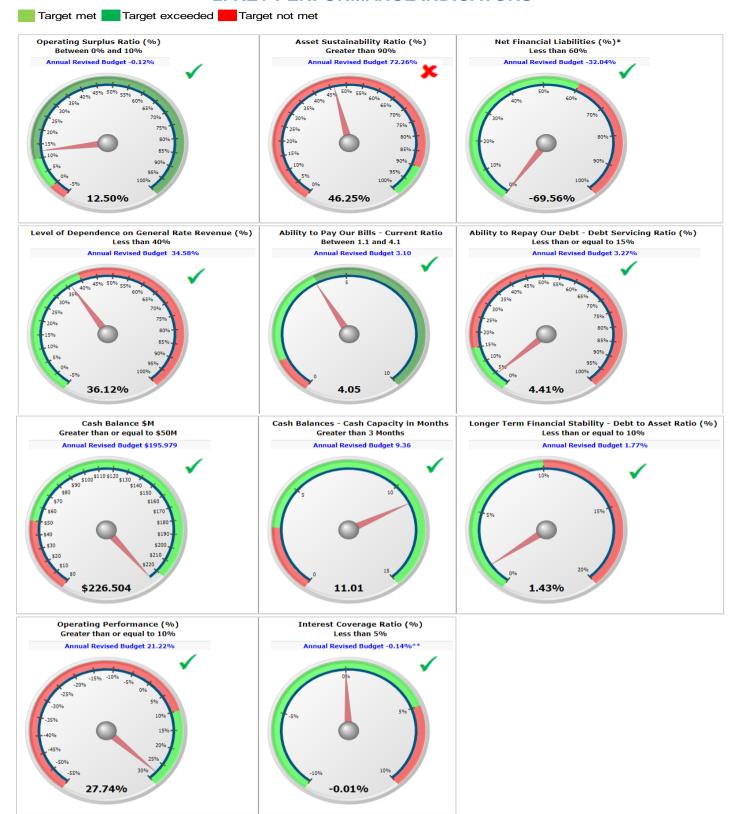
Key Financial Highlights and Overview							
Key Financial Results (\$000)	Annual Revised Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance %	Status Favourable ✓ Unfavourable ≭	
Operating Surplus / (Deficit)	(386)	22,180	27,950	5,770	26%	✓	
Recurrent Revenue	314,224	226,052	223,659	(2,393)	-1%	*	
Recurrent Expenditure	314,610	203,872	195,709	(8,163)	-4%	✓	
Capital Works Expenditure	106,621	55,904	35,873	(20,031)	-36%	✓	
Closing Cash & Cash Equivalents	195,979	220,050	226,504	6,454	3%	✓	

Council reported a year to date operating surplus of \$27.95M which is favourable to budget by \$5.77M mainly on account of lower than budgeted expenditure on materials and services and lower depreciation due to timing of asset capitalisations, offset by lower levies and utility charges.

The Infrastructure and Operations (I&O) Department presented a briefing to Council that addressed the supply chain issues that are contributing to forecast underspends to the FY2021-22 capital works portfolio. This briefing included mitigation strategies that addressed the risks to delivering the capital works which was agreed to and resolved by Council at the General Meeting held on 20 October 2021.

Council's cash balance is over budget mainly due to higher capital grants, subsidies and contributions, lower payments for property, plant and equipment, offset by lower than expected receipts from the customers and higher than expected payments to suppliers. Constrained cash reserves represent 52% of the cash balance.

2. KEY PERFORMANCE INDICATORS



^{*} The net financial liabilities ratio exceeds the target range when current assets are greater than total liabilities (and the ratio is negative)

^{**} The interest coverage ratio exceeds the target range when interest revenue is greater than interest expense (and the ratio is negative)

3. STATEMENT OF COMPREHENSIVE INCOME

3. STATEMENT	NT OF COMPRE			***	
	period ending 2				
T of the	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Recurrent revenue					
Rates charges	111,574	111,650	83,377	83,081	(296)
Levies and utility charges	170,378	170,378	120,387	118,005	(2,382)
Less: Pensioner remissions and rebates	(3,486)	(3,486)	(2,579)	(2,654)	(75)
Fees	15,337	17,797	11,897	12,037	140
Rental income	1,067	1,214	846	931	85
Interest received	2,037	2,016	1,277	1,091	(186)
Sales revenue	3,682	4,147	2,900	3,235	335
Other income	469	546	482	622	140
Grants, subsidies and contributions	9,496	9,962	7,465	7,311	(154)
Total recurrent revenue	310,554	314,224	226,052	223,659	(2,393)
Recurrent expenses					
Employee benefits	97,172	97,872	64,309	64,125	(184)
Materials and services	145,459	148,858	94,347	88,334	(6,013)
Finance costs	2,007	2,007	1,273	1,240	(33)
Depreciation and amortisation	67,563	67,563	45,044	43,141	(1,903)
Other expenditure	522	522	342	349	7
Net internal costs	(2,213)	(2,213)	(1,443)	(1,480)	(37)
Total recurrent expenses	310,511	314,610	203,872	195,709	(8,163)
OPERATING SURPLUS / (DEFICIT)	43	(386)	22,180	27,950	5,770
Capital revenue					
Grants, subsidies and contributions	22,133	30,721	10,061	11,698	1,637
Non-cash contributions	2,461	2,461	1,602	30	(1,572)
Total capital revenue	24,594	33,182	11,663	11,728	65
Capital expenses					
(Gain) / loss on disposal of non-current assets	289	(50)	(243)	322	565
Total capital expenses	289	(50)	(243)	322	565
TOTAL INCOME	335,148	347,407	237,715	235,387	(2,328)
TOTAL EXPENSES	310,799	314,560	203,629	196,031	(7,598)
NET RESULT	24,349	32,847	34,086	39,356	5,270
Other comprehensive income / (loss)					
Items that will not be reclassified to a net result		1	Т	T	
Revaluation of property, plant and equipment	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	24,349	32,847	34,086	39,356	5,270

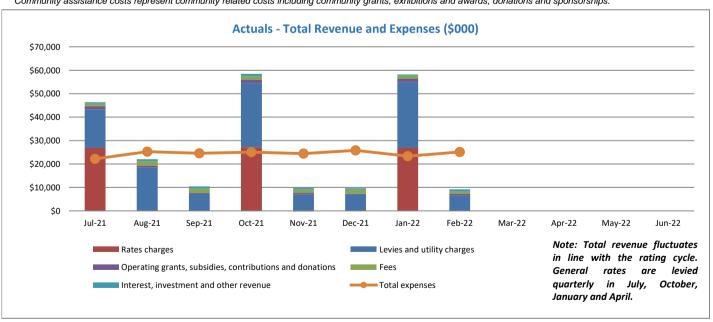
3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED

LEVIES AND UTILITY CHARGES ANALYSIS For the period ending 28 February 2022							
	Annual	Annual	YTD	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000		
Levies and utility charges							
Refuse collection rate charge	30,931	30,931	20,526	20,613	87		
SES separate charge	514	514	385	384	(1)		
Environment separate charge	10,802	10,802	8,006	8,057	51		
Separate charge landfill remediation	3,473	3,473	2,605	2,590	(15)		
Wastewater charges	50,354	50,354	37,614	37,705	91		
Water access charges	20,949	20,949	15,690	15,630	(60)		
Water consumption charges	53,355	53,355	35,561	33,026	(2,535)		
Total levies and utility charges	170,378	170,378	120,387	118,005	(2,382)		

MATERIALS	AND SERVI	CES ANALY	SIS		
For the perio	d ending 28	February 2	022		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Materials and services					
Contractors	37,447	39,148	20,584	20,590	6
Consultants	2,775	4,654	2,578	1,450	(1,128)
Other Council outsourcing costs*	26,444	24,749	15,448	13,941	(1,507)
Purchase of materials	54,490	55,823	36,204	33,866	(2,338)
Office administration costs	7,194	7,376	8,124	7,558	(566)
Electricity charges	5,723	5,750	3,829	3,693	(136)
Plant operations	3,458	3,481	2,203	2,202	(1)
Information technology resources	3,685	3,685	2,628	2,572	(56)
General insurance	1,467	1,399	910	932	22
Community assistance**	1,716	1,736	1,146	835	(311)
Other material and service expenses	1,057	1,057	693	695	2
Total materials and services	145,459	148,858	94,347	88,334	(6,013)

^{*} Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training,

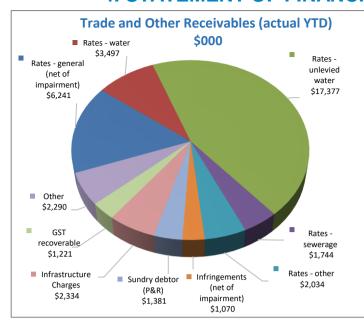
^{**} Community assistance costs represent community related costs including community grants, exhibitions and awards, donations and sponsorships.

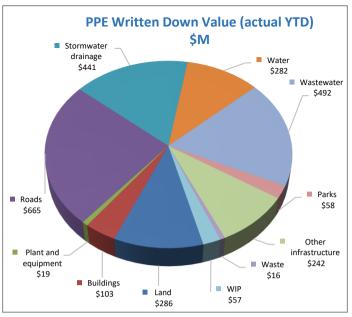


4. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION As at 28 February 2022							
	Annual	Annual	YTD	YTD			
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000			
CURRENT ASSETS							
Cash and cash equivalents	198,990	195,979	220,050	226,504			
Short-term investment - CBA	-	-	10,000	10,068			
Trade and other receivables	42,672	43,012	44,143	39,189			
Inventories	916	1,024	971	765			
Other current assets	1,810	4,967	4,967	3,284			
Total current assets	244,389	244,982	280,131	279,810			
NON-CURRENT ASSETS							
Investment property	1,225	1,225	1,225	1,225			
Property, plant and equipment	2,619,909	2,709,572	2,680,545	2,660,643			
Intangible assets	1,135	1,160	1,341	1,345			
Right-of-use assets	4,723	4,984	5,330	5,324			
Other financial assets	73	73	73	73			
Investment in other entities	12,657	12,657	12,657	12,657			
Total non-current assets	2,639,722	2,729,671	2,701,171	2,681,267			
TOTAL ASSETS	2,884,111	2,974,652	2,981,302	2,961,077			
CURRENT LIABILITIES							
Trade and other payables	37,171	45,927	50,140	32,970			
Borrowings - current	8,326	8,919	8,919	8,919			
Lease liability - current	1,294	1,130	1,130	1,130			
Provisions - current	15,270	17,207	14,971	15,269			
Other current liabilities	1,911	5,758	20,777	10,815			
Total current liabilities	63,972	78,941	95,937	69,103			
NON-CURRENT LIABILITIES							
Borrowings - non-current	38,659	37,990	27,254	27,215			
Lease liability - non-current	4,377	4,704	5,084	5,066			
Provisions - non-current	21,539	22,675	21,446	22,840			
Total non-current liabilities	64,576	65,370	53,784	55,121			
TOTAL LIABILITIES	128,547	144,311	149,721	124,224			
			· · · · · · · · · · · · · · · · · · ·				
NET COMMUNITY ASSETS	2,755,563	2,830,341	2,831,581	2,836,853			
COMMUNITY EQUITY	1 005 0 10	4.400.050	4.400.050	4 400 0=0			
Asset revaluation surplus	1,035,840	1,106,353	1,106,353	1,106,353			
Retained surplus Constrained cash reserves	1,619,513 100,210	1,620,669 103,319	1,615,853 109,375	1,611,671 118,829			
	<u> </u>	<u>'</u>	· · · · · · · · · · · · · · · · · · ·				
TOTAL COMMUNITY EQUITY	2,755,563	2,830,341	2,831,581	2,836,853			

4. STATEMENT OF FINANCIAL POSITION - CONTINUED





RIGHT-OF-USE ASSETS For the period ending 28 February 2022						
	Annual	Annual	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000		
Right-of-use asset						
Buildings	2,109	2,152	2,345	2,338		
Land	2,435	2,508	2,647	2,649		
Plant and Equipment	179	324	338	337		
Closing balance	4,723	4,984	5,330	5,324		

PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT* For the period ending 28 February 2022							
	Annual	Annual	YTD	YTD			
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000			
PPE movement							
Opening balance (includes WIP from previous years)	2,614,439	2,667,979	2,667,979	2,667,979			
Acquisitions and WIP in year movement	72,958	109,081	57,507	35,903			
Depreciation in year	(65,977)	(65,977)	(43,985)	(42,079)			
Disposals	(1,511)	(1,511)	(956)	(1,179)			
Other adjustments**	-	-	=	19			

2,619,909

2,709,572

2,680,545

2,660,643

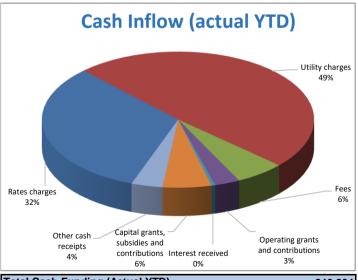
Closing balance

^{*} This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets.

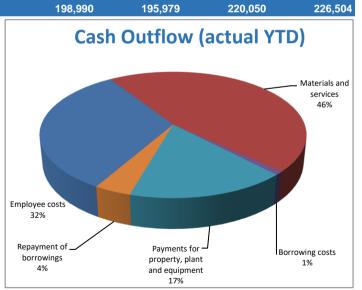
^{**} Other adjustments include transfers between asset classes, revaluation adjustments, prior period adjustments and depreciation thereon.

5. STATEMENT OF CASH FLOWS

STATEMENT OF CASH FLOWS For the period ending 28 February 2022							
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000			
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts from customers	297,941	301,019	229,916	218,321			
Payments to suppliers and employees	(246,606)	(249,290)	(155,728)	(162,661)			
	51,334	51,729	74,188	55,660			
Interest received	2,037	2,016	1,277	1,051			
Rental income	1,067	1,214	846	931			
Non-capital grants and contributions	14,109	14,575	7,456	7,378			
Borrowing costs	(1,763)	(1,763)	(1,749)	(1,770)			
Right-of-use assets interest expense	(131)	(131)	(87)	(84)			
Net cash inflow / (outflow) from operating activities	66,654	67,641	81,931	63,166			
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments for property, plant and equipment	(70,498)	(106,620)	(55,904)	(34,472)			
Proceeds from sale of property, plant and equipment	1,222	1,562	1,199	858			
Capital grants, subsidies and contributions	22.133	30.721	10.061	14,225			
Other cash flows from investing activities*	3,500	3,500	3,500	3,500			
Net cash inflow / (outflow) from investing activities	(43,642)	(70,838)	(41,144)	(15,889)			
CARL ELONIO ED ON EN ANOINO ACTIVITIES							
CASH FLOWS FROM FINANCING ACTIVITIES	10,324	10,324					
Proceeds of borrowings			(7.242)	(7.220)			
Repayment of borrowings Right-of-use lease payment	(7,243)	(7,243)	(7,212)	(7,230)			
Net cash inflow / (outflow) from financing activities	1,936	1,936	(7,977)	(783) (8,013)			
Net cash filliow / (outflow) from fillialicing activities	1,930	1,930	(1,311)	(0,013)			
Net increase / (decrease) in cash held	24,947	(1,261)	32,810	39,264			
Cash and cash equivalents at the beginning of the year	174,043	197,240	187,240	187,240			



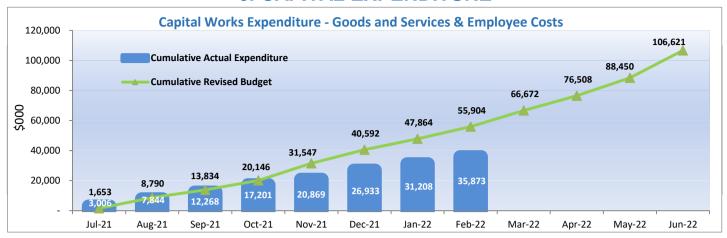
6% 0%	370
Total Cash Funding (Actual YTD)	246,264
Total Cash Funding (Annual Revised Budget)	364,931
% of Budget Achieved YTD	67%



Total Cash Expenditure (Actual YTD)	207,000
Total Cash Expenditure (Annual Revised Budget)	366,192
% of Budget Achieved YTD	57%

^{*} Loan drawn down by RIC from February to June 2021 has been repaid in July 2021.

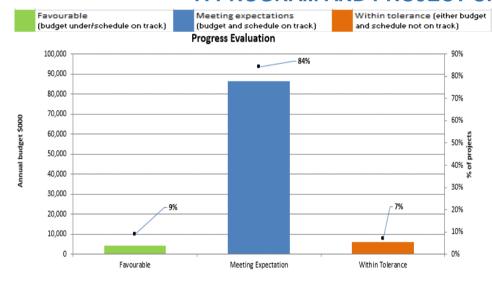
6. CAPITAL EXPENDITURE



	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Capitalised goods and services*	98,763	50,131	30,660	(19,471)
Capitalised employee costs	7,858	5,773	5,213	(560)
Total	106,621	55,904	35,873	(20,031)

^{*} Excludes capital prepayments.

7. PROGRAM AND PROJECT UPDATE



Programs and projects are what Council uses to introduce change to achieve corporate outcomes. They allow new infrastructure, products, systems, procedures and services to be delivered. Projects may be undertaken on a standalone basis or as part of a program. Programs and projects may span multiple financial years.

Council is currently progressing more than 100 programs and projects.

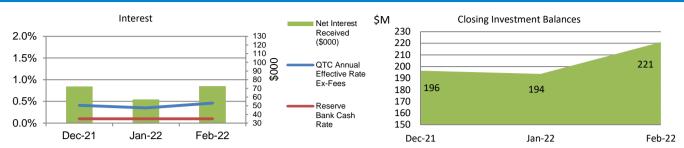
Notable Projects

The status of two notable projects are as follows:

Project description	Progress	
Cleveland CBD Bus Shelter Upgrades Program-To upgrade bus shelters that do not meet current operating and design standards.	Meeting Expectations	
Bus Stops Upgrade & Expansion Program-To achieve a practical level Disability Discrimination Act compliance across the TransLink bus stop network for boarding points and provide for new shelter and seat installations. Works are co-funded by the TransLink division of the Department of Transport and Main Roads under the Passenger Transport Accessible Infrastructure Program.	Meeting Expectations	

8. INVESTMENT & BORROWINGS REPORT

For the period ending 28 February 2022 INVESTMENT RETURNS - QUEENSLAND TREASURY CORPORATION (QTC)



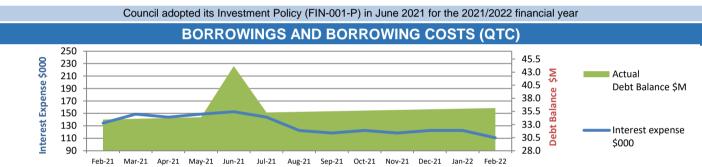
Total QTC Investment at End of Month was \$220.97M

Council investments are currently held predominantly in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC). In October 2021 \$10.068M was re-invested in a term deposit of Commonwealth Bank of Australia (CBA) to maximise interest earnings.

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle.

Note: the Reserve Bank reduced the cash rate down to 0.10% during November 2020.

On a daily basis, cash surplus to requirements is deposited with QTC to earn higher interest as QTC is offering a higher rate than what is achieved from Council's transactional bank accounts. The current annual effective interest rate paid by QTC is 0.46%. Term deposit rates are being monitored to identify investment opportunities to ensure Council maximises its interest earnings.



The existing loan accounts were converted to fixed rate loans on 1 April 2016 following a QTC restructure of loans and policies. In line with Council's debt policy, debt repayment of \$9.00M, being \$7.23M principal and \$1.77M interest has been made in July 2021, for 2021/2022, which will result in the loans being repaid approximately one year earlier.

The debt balance increased in June 2021 due to new borrowings of \$9.61M as part of Council's Capital Works Plan.

In July 2021 the debt balance shows a decrease due to the Annual Debt Service Payment (ADSP). Interest will accrue monthly on a daily balance until next ADSP in July 2022 which is reflected in the increasing debt balance.

until flext ADSI in July 2022 which is reflected in the increasing debt balance.							
Total Borrowings at End of Month were \$36.13M							
Council adopted its Debt Policy (FIN-009-P) in June 2021 for the 2021/2022 financial year							
BORROWINGS							
For the period ending 28 February 2022							
Annual Annual YTD YTD							
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000			
Borrowings							
Opening balance	(44,228)	(44,153)	(44,153)	(44,153)			
Accrued interest on borrowings	(1,439)	(1,438)	(982)	(982)			
Interest paid on borrowings	1,763	1,763	1,749	1,769			
Principal repaid	7,243	7,243	7,213	7,232			
Loan drawdown	(10,324)	(10,324)	-	-			
Closing balance (46,985) (46,909) (36,173) (36,134)							

9. CONSTRAINED CASH RESERVES

Reserves as at 28 February 2022	Purpose of reserve	Opening Balance		From Reserve	Closing Balance
Special Projects Reserve:		\$000	\$000	\$000	\$000
Aquatic Paradise Revetment Wall Reserve	To fund Aquatic Paradise revetment wall works program	_	20	(14)	6
Weinam Creek Reserve	Maintenance and improvements associated with Weinam Creek projects	_	332	` '	330
		-		()	
Waste Levy Reserve	To fund Waste Levy Program	-	3,951	(3,416)	535
Raby Bay Revetment Wall Reserve	To fund Raby Bay revetment wall works program	4,265	2,062	(1,334)	4,993
Fleet Plant & Capital Equipment Reserve	To support the long term fleet replacement program	3,716			4,823
0 () 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		7,981	8,095	(5,389)	10,687
Constrained Works Reserve:					
Public Parks Trunk Infrastructure Reserve	Capital projects for public parks trunk infrastructure	6,148	,	(2,730)	6,121
Land for Community Facilities Trunk Infrastruture Reserve	Land for community facilities trunk infrastructure	4,829	97	-	4,926
Water Supply Trunk Infrastructure Reserve	Upgrade, expansion or new projects for water supply trunk infrastructure	14,760	138	-	14,898
Sewerage Trunk Infrastructure Reserve	Upgrade, expansion or new projects for sewerage trunk infrastructure	11,165	2,438	(1,384)	12,219
Local Roads Trunk Infrastructure Reserve	Capital projects for local roads trunk infrastructure	36,517	4,212	(520)	40,209
Cycleways Trunk Infrastructure Reserve	Capital projects for cycleways trunk infrastructure	13,288	1,448	(434)	14,302
Stormwater Trunk Infrastructure Reserve	Capital projects for stormwater trunk infrastructure	9,898	445	-	10,343
Tree Planting Reserve	Acquisition and planting of trees on footpaths	169	67	(11)	225
Koala Tree off-set Planting Reserve	Acquisition and planting of trees for koala habitat	226	22	(53)	195
Special Property Reserve	Acquisition of property in line with the strategic property framework	-	1,165	-	1,165
		97,000	12,735	(5,132)	104,603
Separate Charge Reserve:					
Environment Charge Maintenance Reserve	Ongoing conservation and maintenance operations	-	8,057	(5,559)	2,498
SES Separate Charge Reserve	On-going costs of maintaining the Redland SES	70	384	(270)	184
		70	8,441	(5,829)	2,682
Special Charge Reserve - Canals:					
Aquatic Paradise Canal Reserve*	Maintenance and repairs of Aquatic Paradise canals	758	-	-	758
Sovereign Waters Lake Reserve*	Maintenance and repairs of Sovereign Lake	431	-	-	431
1718 Raby Bay Canal Reserve	Service, facility or activity of works in respect of the canals of the Raby Bay canal estate	219	-	-	219
1718 Aquatic Paradise Canal Reserve	Service, facility or activity of works in respect of the canals of the Aquatic Paradise canal estate	(495)	-	-	(495)
1718 Sovereign Waters Lake Reserve	Service, facility or activity of works in respect of the lake	(56)	-	-	(56)
		857	-	-	857
TOTALS		105,908			118,829
		Closing cash a	ınd cash equiva	lents	226,504
		Reserves as p	ercentage of ca	sh balance	52%

^{*}No interest charged for these reserves in February 2022 year to date due to low prevailing interest rate.

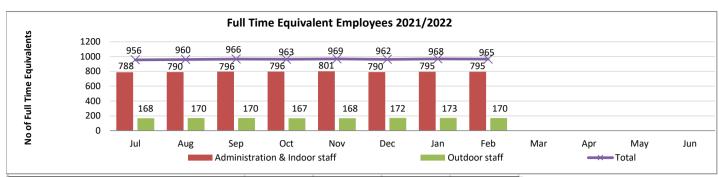
10. CITY WATER STATEMENTS

CITY WATER SUMMARY OPERATING STATEMENT							
For the period ending 28 February 2022							
Annual Annual YTD YTD YTD							
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000		
Total revenue	128,167	128,331	91,282	88,968	(2,314)		
Total expenses	75,785	76,235	48,726	46,493	(2,233)		
Earnings before interest, tax and depreciation (EBITD)	52,382	52,096	42,556	42,475	(81)		
External interest expense	224	224	161	158	(3)		
Internal interest expense	15,139	15,139	10,092	10,092	-		
Depreciation	24,711	24,711	16,474	16,269	(205)		
Operating surplus / (deficit)	12,309	12,022	15,829	15,956	127		
	R CAPITAL FU period ending	28 February	2022		1000		
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000		
Capital contributions, donations, grants and subsidies	2,956	2,956	1,971	2,576	605		
Net transfer (to) / from constrained capital reserves	1,019	(1,498)	(1,325)	(2,532)	(1,207)		
Non-cash contributions	5,747	5,747	1,586	-	(1,586)		
Funding from utility revenue	(2,699)	7,529	5,668	3,235	(2,433)		
Total sources of capital funding	7,023	14,733	7,900	3,279	(4,621)		
			4 500		(1,586)		
Contributed assets	2,379	2,379	1,586	-	, ,		
Contributed assets Capitalised expenditure	2,379 3,982	2,379 11,692	5,794	2,696	(3,098)		
				2,696 583			

Total application of capital funds	7,023	14,733	7,900	3,279	(4,021)
11. CIT	Y WASTE S	STATEME	NTS		
CITY WA	STE OPERATI	ING STATEM	ENT		
For the p	period ending 2	28 February 2	2022		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total revenue	32,893	32,904	25,633	25,788	155
Total expenses	23,973	24,033	19,264	18,947	(317)
Earnings before interest, tax and depreciation (EBITD)	8,920	8,870	6,369	6,841	472
External interest expense	7	7	5	5	=
Depreciation	423	423	282	257	(25
Operating surplus / (deficit)	8,490	8,440	6,082	6,579	497
CITY WAST	E CAPITAL FU	NDING STAT	EMENT		
For the p	period ending 2	28 February 2	2022		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Funding from utility revenue	755	1,329	624	496	(128)
Total sources of capital funding	755	1,329	624	496	(128
Capitalised expenditure	600	1,174	482	385	(97
Loan redemption	155	155	142	111	(31
Total application of capital funds	755	1,329	624	496	(128

12. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION

Workforce Reporting



February 2022: Headcount	Employee Type					
Department Level	Casual	Full Time	Part Time	Total		
Office of CEO and People and Culture	2	42	11	55		
Organisational Services	3	208	23	234		
Community and Customer Services	41	284	63	388		
Infrastructure and Operations	8	350	18	376		
Total	54	884	115	1,053		

Note: Full Time Equivalent Employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department. Following Ourspace, the table includes contract of service and temporary personnel. It includes casual staff in their non-substantive roles as at the end of the period where relevant.

Overd	Overdue Rates Debtors & Statistics								
	Comparison February 2022 to February 2021								
Days		%		%	\$	%			
Overdue	Feb-22	Overdue	Feb-21	Overdue	Variance	Variance	Rates & Charges Statistics	Feb-22	Feb-21
0 - 30	\$7,561,688	3.3%	\$7,411,763	3.3%	\$149,925	-0.1%	Levied (Billed) Rates & Charges since 1 July 2021	\$221,458,725	\$211,269,225
31 - 60	\$401	0.0%	\$0	0.0%	\$401	0.0%	Rate arrears b/fwd 1 July 2021	\$10,693,344	\$12,988,652
61 - 90	\$728	0.0%	\$0	0.0%	\$728	0.0%	Total	\$232,152,069	\$224,257,877
91 - 180	\$2,036,724	0.9%	\$2,156,052	1.0%	-\$119,328	-0.1%	Balance of overdue rates & charges	\$13,609,103	\$14,709,877
>180	\$4,009,562	1.7%	\$5,142,062	2.3%	-\$1,132,500	-0.5%	Percentage Overdue	5.9%	6.6%
Total	\$13,609,103	5.9%	\$14,709,877	6.6%	-\$1,100,774	-0.7%			

13. GLOSSARY

Key Terms

Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

Work In Progress:

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

Definition of Ratios

Operating Surplus Ratio*:	Net Operating Surplus
This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes	Total Operating Revenue
Asset Sustainability Ratio*:	Capital Expenditure on Replacement of Infrastructure Assets (Renewals)
This ratio indicates whether Council is renewing or replacing existing non- financial assets at the same rate that its overall stock of assets is wearing out	Depreciation Expenditure on Infrastructure Assets
Net Financial Liabilities*:	Total Liabilities - Current Assets
This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues	Total Operating Revenue
Level of Dependence on General Rate Revenue:	General Rates - Pensioner Remissions
This ratio measures Council's reliance on operating revenue from general rates (excludes utility revenues)	Total Operating Revenue - Gain on Sale of Developed Land
Current Ratio:	Current Assets
This measures the extent to which Council has liquid assets available to meet short term financial obligations	Current Liabilities
Debt Servicing Ratio:	Interest Expense*** + Loan Redemption^
This indicates Council's ability to meet current debt instalments with recurrent revenue	Total Operating Revenue - Gain on Sale of Developed Land
Cash Balance - \$M: Cash balance includes cash on hand, cash at bank and other short term investments.	Cash Held at Period End
Cash Capacity in Months:	Cash Held at Period End
This provides an indication as to the number of months cash held at period end would cover operating cash outflows	[[Cash Operating Costs + Interest Expense] / Period in Year]
Longer Term Financial Stability - Debt to Asset Ratio:	Current and Non-current Debt**
This is total debt as a percentage of total assets, i.e. to what extent will our long term debt be covered by total assets	Total Assets
Operating Performance:	Net Cash from Operations + Interest Revenue and Expense
This ratio provides an indication of Council's cash flow capabilities	Cash Operating Revenue + Interest Revenue
Interest Coverage Ratio:	Net Interest Expense on Debt Service***
This ratio demonstrates the extent to which operating revenues are being used to meet the financing charges	Total Operating Revenue

- * These targets are set to be achieved on average over the longer term and therefore are not necessarily expected to be met on a monthly basis.
- ** Debt includes lease liabilities.
- *** Interest expense includes interest on leases.
- ^ Loan redemption includes lease redemption.