



Monthly Financial Report

January 2022



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1. EXECUTIVE SUMMARY

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 31 January 2022. The year to date annual revised budget referred to in this report incorporates the changes from budget capital carryovers adopted by Council on 18 August 2021.

Key Financial Highlights and Overview

Key Financial Results (\$000)	Annual Revised Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance %	Status Favourable ✓ Unfavourable ✗
Operating Surplus / (Deficit)	43	37,475	43,984	6,509	17%	✓
Recurrent Revenue	310,942	214,525	214,551	26	0%	✓
Recurrent Expenditure	310,899	177,050	170,567	(6,483)	-4%	✓
Capital Works Expenditure	102,732	47,864	31,208	(16,656)	-35%	✓
Closing Cash & Cash Equivalents	196,457	213,846	199,774	(14,072)	-7%	✗

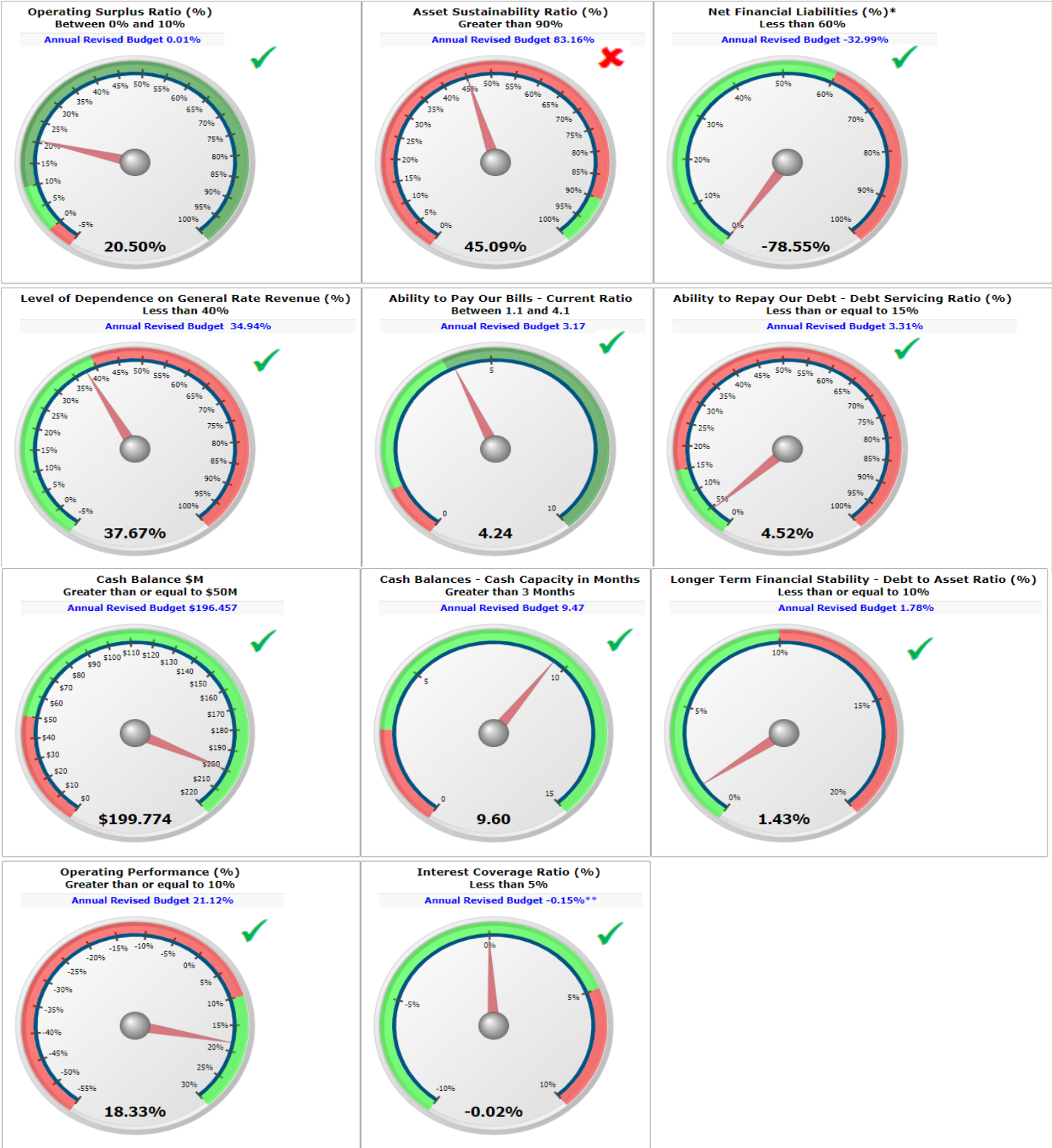
Council reported a year to date operating surplus of \$44M which is favourable to budget by \$6.5M mainly on account of higher fees income, offset by lower levies and utility charges, lower than budgeted expenditure on materials and services and lower depreciation due to timing of asset capitalisations.

The Infrastructure and Operations (I&O) Department presented a briefing to Council that addressed the supply chain issues that are contributing to forecast underspends to the FY2021-22 capital works portfolio. This briefing included mitigation strategies that addressed the risks to delivering the capital works which was agreed to and resolved by Council at the General Meeting held on 20 October 2021.

Council's cash balance is under budget mainly due to lower than expected receipts from the customers and higher than expected payments to suppliers offset by lower payments for property plant and equipment. Constrained cash reserves represent 59% of the cash balance.

2. KEY PERFORMANCE INDICATORS

■ Target met
 ■ Target exceeded
 ■ Target not met



* The net financial liabilities ratio exceeds the target range when current assets are greater than total liabilities (and the ratio is negative)

** The interest coverage ratio exceeds the target range when interest revenue is greater than interest expense (and the ratio is negative)

3. STATEMENT OF COMPREHENSIVE INCOME

STATEMENT OF COMPREHENSIVE INCOME

For the period ending 31 January 2022

	Annual	Annual	YTD	YTD	YTD
	Original	Revised	Budget	Actual	Variance
	Budget	Budget	\$000	\$000	\$000
	\$000	\$000			
Recurrent revenue					
Rates charges	111,574	111,650	83,400	83,131	(269)
Levies and utility charges	170,378	170,378	113,499	111,506	(1,993)
Less: Pensioner remissions and rebates	(3,486)	(3,486)	(2,550)	(2,628)	(78)
Fees	15,337	15,337	9,227	11,036	1,809
Rental income	1,067	1,067	612	667	55
Interest received	2,037	2,037	1,125	909	(216)
Sales revenue	3,682	3,682	2,301	2,798	497
Other income	469	469	395	601	206
Grants, subsidies and contributions	9,496	9,808	6,516	6,531	15
Total recurrent revenue	310,554	310,942	214,525	214,551	26
Recurrent expenses					
Employee benefits	97,172	97,295	56,647	56,380	(267)
Materials and services	145,459	145,725	80,801	75,860	(4,941)
Finance costs	2,007	2,007	1,131	1,121	(10)
Depreciation and amortisation	67,563	67,563	39,414	38,133	(1,281)
Other expenditure	522	522	321	335	14
Net internal costs	(2,213)	(2,213)	(1,264)	(1,262)	2
Total recurrent expenses	310,511	310,899	177,050	170,567	(6,483)
OPERATING SURPLUS / (DEFICIT)	43	43	37,475	43,984	6,509
Capital revenue					
Grants, subsidies and contributions	22,133	28,638	10,534	8,954	(1,580)
Non-cash contributions	2,461	2,461	1,388	30	(1,358)
Total capital revenue	24,594	31,099	11,922	8,984	(2,938)
Capital expenses					
(Gain) / loss on disposal of non-current assets	289	289	48	238	190
Total capital expenses	289	289	48	238	190
TOTAL INCOME	335,148	342,041	226,447	223,535	(2,912)
TOTAL EXPENSES	310,799	311,188	177,098	170,805	(6,293)
NET RESULT	24,349	30,853	49,349	52,730	3,381
Other comprehensive income / (loss)					
Items that will not be reclassified to a net result					
Revaluation of property, plant and equipment	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	24,349	30,853	49,349	52,730	3,381

3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED

LEVIES AND UTILITY CHARGES ANALYSIS

For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Levies and utility charges					
Refuse collection rate charge	30,931	30,931	17,949	18,035	86
SES separate charge	514	514	385	384	(1)
Environment separate charge	10,802	10,802	8,007	8,058	51
Separate charge landfill remediation	3,473	3,473	2,605	2,591	(14)
Wastewater charges	50,354	50,354	37,544	37,620	76
Water access charges	20,949	20,949	15,690	15,634	(56)
Water consumption charges	53,355	53,355	31,319	29,184	(2,135)
Total levies and utility charges	170,378	170,378	113,499	111,506	(1,993)

MATERIALS AND SERVICES ANALYSIS

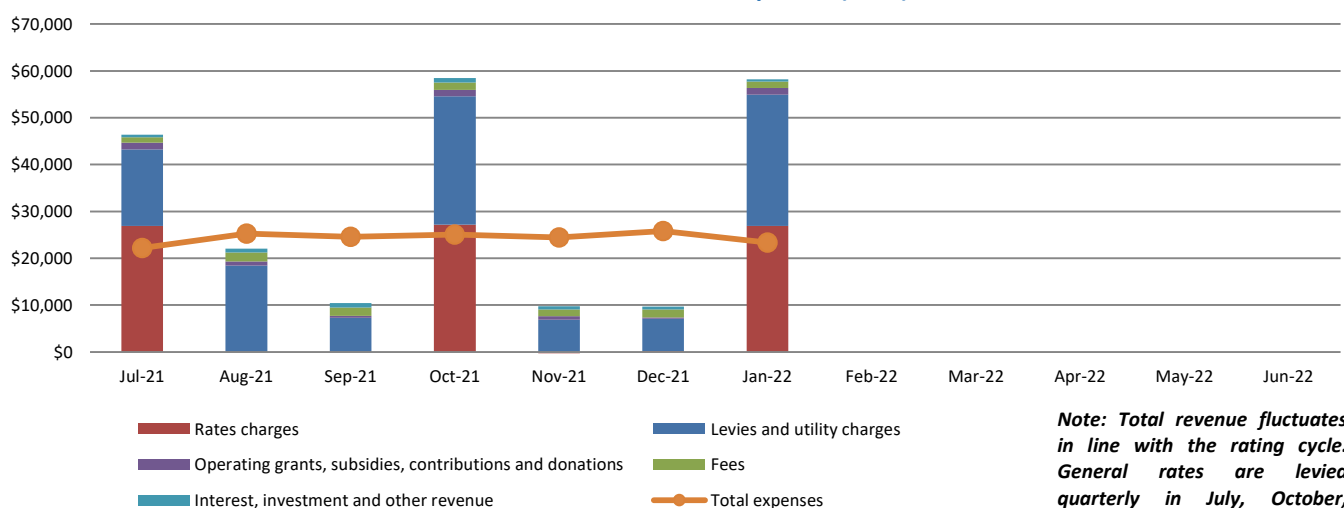
For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Materials and services					
Contractors	37,447	38,373	17,876	17,194	(682)
Consultants	2,775	3,147	1,276	917	(359)
Other Council outsourcing costs*	26,444	24,524	12,892	12,140	(752)
Purchase of materials	54,490	55,257	31,459	29,525	(1,934)
Office administration costs	7,194	7,194	7,154	6,554	(600)
Electricity charges	5,723	5,723	3,350	3,215	(135)
Plant operations	3,458	3,481	1,950	1,885	(65)
Information technology resources	3,685	3,666	2,281	2,239	(42)
General insurance	1,467	1,467	856	816	(40)
Community assistance**	1,716	1,836	1,093	761	(332)
Other material and service expenses	1,057	1,057	614	614	-
Total materials and services	145,459	145,725	80,801	75,860	(4,941)

* Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training, valuation fees, etc.

** Community assistance costs represent community related costs including community grants, exhibitions and awards, donations and sponsorships.

Actuals - Total Revenue and Expenses (\$000)



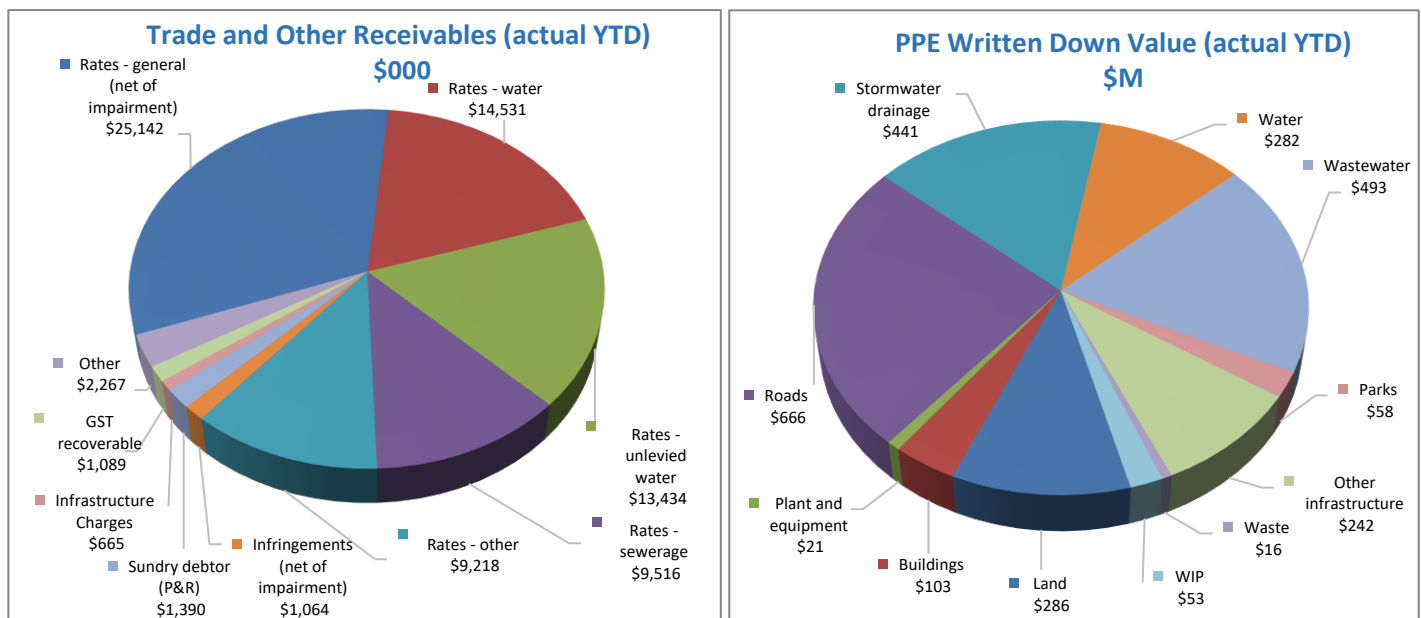
Note: Total revenue fluctuates in line with the rating cycle. General rates are levied quarterly in July, October, January and April.

4. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION
As at 31 January 2022

	Annual	Annual	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000
CURRENT ASSETS				
Cash and cash equivalents	198,990	196,457	213,846	199,774
Short-term investment - CBA	-	-	10,000	10,068
Trade and other receivables	42,672	43,012	82,256	78,316
Inventories	916	1,024	957	746
Other current assets	1,810	4,967	4,967	3,728
Total current assets	244,389	245,460	312,026	292,632
NON-CURRENT ASSETS				
Investment property	1,225	1,225	1,225	1,225
Property, plant and equipment	2,619,909	2,705,684	2,678,098	2,660,943
Intangible assets	1,135	1,160	1,386	1,383
Right-of-use assets	4,723	4,984	5,417	5,412
Other financial assets	73	73	73	73
Investment in other entities	12,657	12,657	12,657	12,657
Total non-current assets	2,639,722	2,725,783	2,698,856	2,681,693
TOTAL ASSETS	2,884,111	2,971,243	3,010,882	2,974,325
CURRENT LIABILITIES				
Trade and other payables	37,171	45,927	49,527	31,884
Borrowings - current	8,326	8,919	8,919	8,919
Lease liability - current	1,294	1,130	1,130	1,130
Provisions - current	15,270	15,791	15,091	15,637
Other current liabilities	1,911	5,758	35,592	11,522
Total current liabilities	63,972	77,525	110,259	69,092
NON-CURRENT LIABILITIES				
Borrowings - non-current	38,659	37,990	27,154	27,105
Lease liability - non-current	4,377	4,704	5,179	5,233
Provisions - non-current	21,539	22,676	21,446	22,672
Total non-current liabilities	64,576	65,370	53,779	55,010
TOTAL LIABILITIES	128,547	142,895	164,038	124,102
NET COMMUNITY ASSETS	2,755,563	2,828,348	2,846,844	2,850,223
COMMUNITY EQUITY				
Asset revaluation surplus	1,035,840	1,106,353	1,106,353	1,106,353
Retained surplus	1,619,513	1,623,314	1,628,870	1,625,858
Constrained cash reserves	100,210	98,681	111,621	118,012
TOTAL COMMUNITY EQUITY	2,755,563	2,828,348	2,846,844	2,850,223

4. STATEMENT OF FINANCIAL POSITION - CONTINUED



RIGHT-OF-USE ASSETS For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual Balance \$000
Right-of-use asset				
Buildings	2,109	2,152	2,394	2,387
Land	2,435	2,508	2,682	2,684
Plant and Equipment	179	324	341	341
Closing balance	4,723	4,984	5,417	5,412

PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT* For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual Balance \$000
PPE movement				
Opening balance (includes WIP from previous years)	2,614,439	2,667,979	2,667,979	2,667,979
Acquisitions and WIP in year movement	72,958	105,193	49,250	31,238
Depreciation in year	(65,977)	(65,977)	(38,487)	(37,197)
Disposals	(1,511)	(1,511)	(644)	(1,096)
Other adjustments**	-	-	-	19
Closing balance	2,619,909	2,705,684	2,678,098	2,660,943

* This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets.

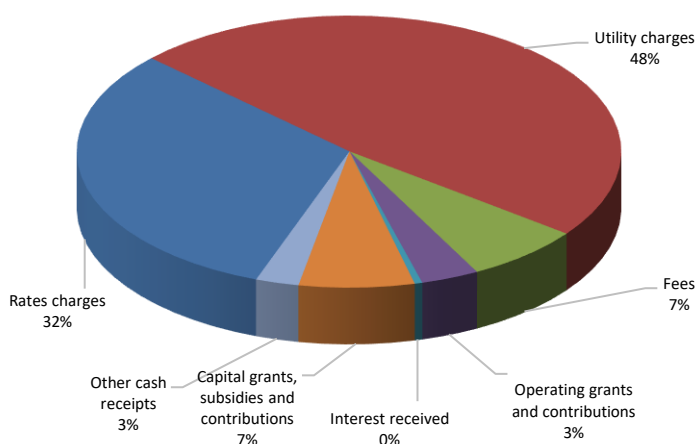
** Other adjustments include transfers between asset classes, revaluation adjustments, prior period adjustments and depreciation thereon.

5. STATEMENT OF CASH FLOWS

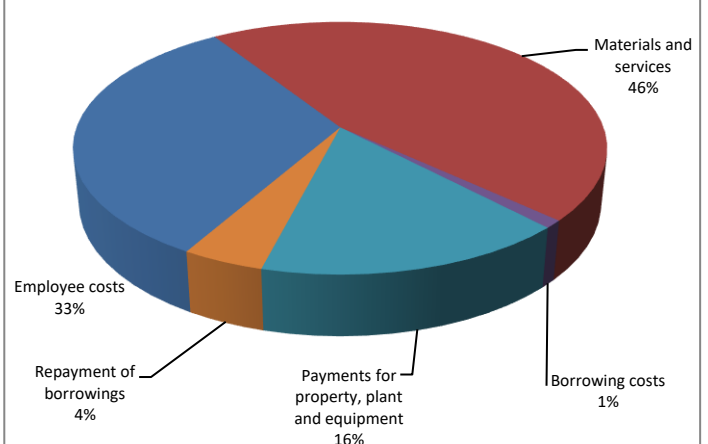
STATEMENT OF CASH FLOWS For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from customers	297,941	298,017	196,639	170,138
Payments to suppliers and employees	(246,606)	(246,995)	(135,126)	(143,763)
	51,334	51,022	61,513	26,375
Interest received	2,037	2,037	1,125	873
Rental income	1,067	1,067	612	667
Non-capital grants and contributions	14,109	14,421	6,284	6,608
Borrowing costs	(1,763)	(1,763)	(1,746)	(1,769)
Right-of-use assets interest expense	(131)	(131)	(76)	(74)
Net cash inflow / (outflow) from operating activities	66,654	66,654	67,712	32,680
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for property, plant and equipment	(70,498)	(102,732)	(47,863)	(29,808)
Proceeds from sale of property, plant and equipment	1,222	1,222	597	858
Capital grants, subsidies and contributions	22,133	28,638	10,534	13,150
Other cash flows from investing activities*	3,500	3,500	3,500	3,500
Net cash inflow / (outflow) from investing activities	(43,642)	(69,372)	(33,232)	(12,300)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds of borrowings	10,323	10,323	-	-
Repayment of borrowings	(7,243)	(7,243)	(7,204)	(7,230)
Right-of-use lease payment	(1,145)	(1,145)	(670)	(616)
Net cash inflow / (outflow) from financing activities	1,936	1,935	(7,874)	(7,846)
Net increase / (decrease) in cash held	24,947	(783)	26,606	12,534
Cash and cash equivalents at the beginning of the year	174,043	197,240	187,240	187,240
Cash and cash equivalents at the end of the financial year / period	198,990	196,457	213,846	199,774

Cash Inflow (actual YTD)



Cash Outflow (actual YTD)

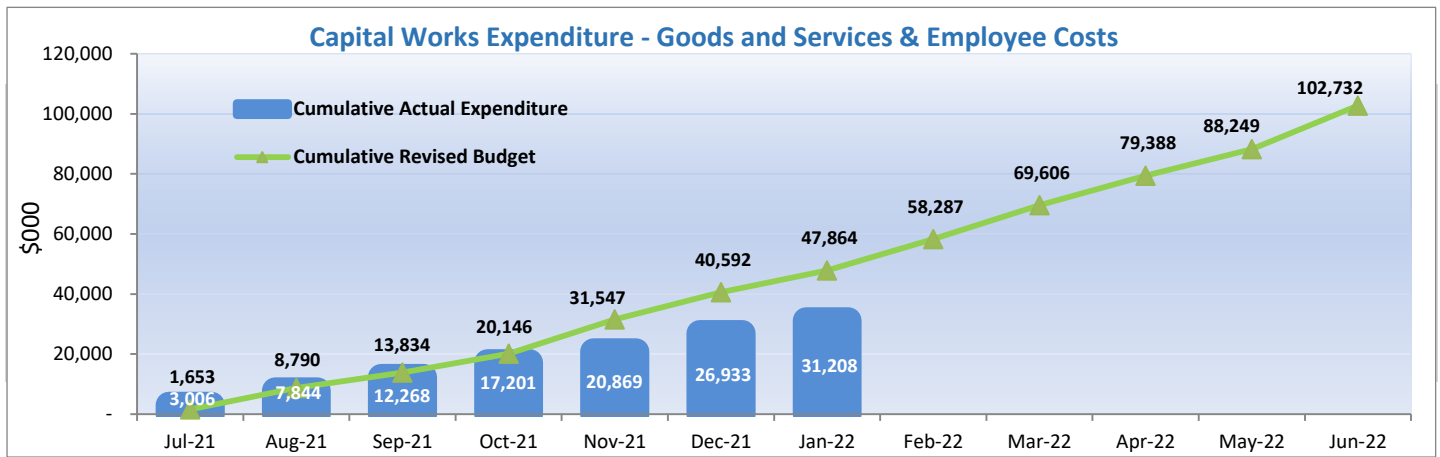


Total Cash Funding (Actual YTD)	195,794
Total Cash Funding (Annual Revised Budget)	359,226
% of Budget Achieved YTD	55%

Total Cash Expenditure (Actual YTD)	183,260
Total Cash Expenditure (Annual Revised Budget)	360,009
% of Budget Achieved YTD	51%

* Loan drawn down by RIC from February to June 2021 has been repaid in July 2021.

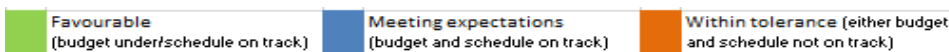
6. CAPITAL EXPENDITURE



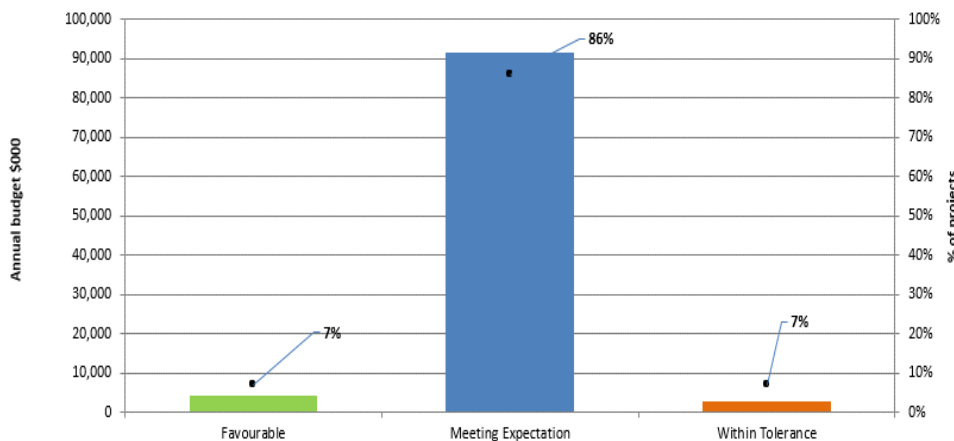
	Annual Revised Budget \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000
Capitalised goods and services*	95,085	43,622	26,641	(16,981)
Capitalised employee costs	7,647	4,242	4,567	325
Total	102,732	47,864	31,208	(16,656)

* Excludes capital prepayments.

7. PROGRAM AND PROJECT UPDATE



Progress Evaluation



Programs and projects are what Council uses to introduce change to achieve corporate outcomes. They allow new infrastructure, products, systems, procedures and services to be delivered. Projects may be undertaken on a standalone basis or as part of a program. Programs and projects may span multiple financial years.

Council is currently progressing more than 100 programs and projects.

Notable Projects

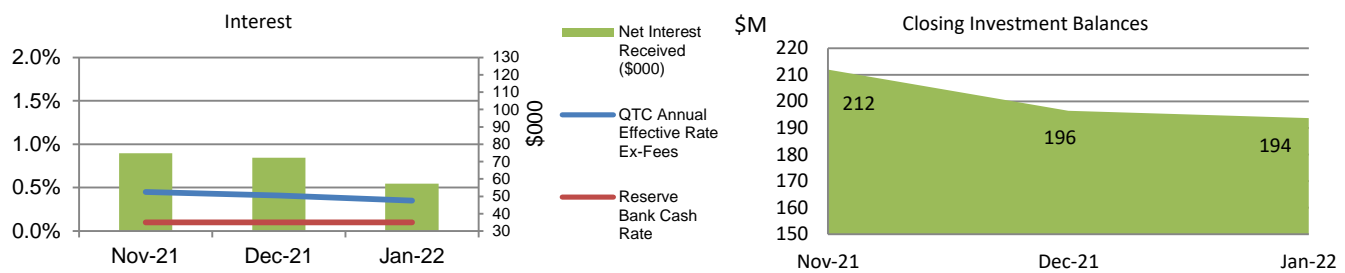
The status of two notable projects are as follows:

Project description	Progress
IndigiScapes Mobile Coverage Upgrade & Public WiFi project to improve the mobile coverage by installing 4G repeaters throughout the staff building and visitor centre and to procure, install and configure wireless access points to provide free public WiFi in the visitor centre. This project is 100% funded under the Deferral Local Road and Community Infrastructure Grant (phase 1)	Meeting Expectations
New switchboard, new pumps & improved pipework for the sewage pump station upgrade at 7 Donald Road, Redland Bay.	Meeting Expectations

8. INVESTMENT & BORROWINGS REPORT

For the period ending 31 January 2022

INVESTMENT RETURNS - QUEENSLAND TREASURY CORPORATION (QTC)



Total QTC Investment at End of Month was \$193.69M

Council investments are currently held predominantly in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC). In October 2021 \$10.068M was re-invested in a term deposit of Commonwealth Bank of Australia (CBA) to maximise interest earnings.

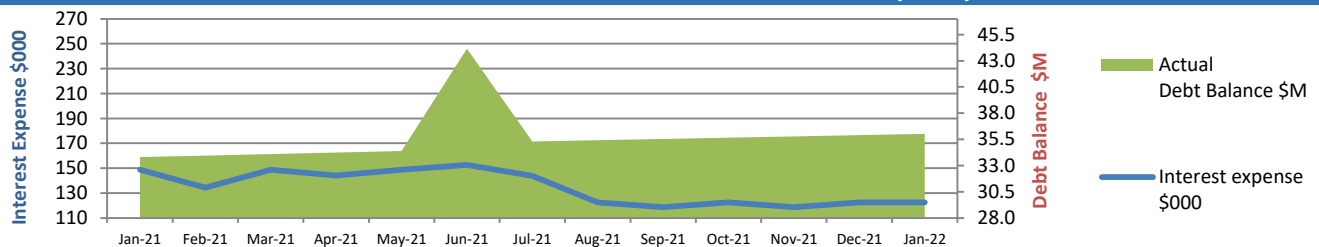
The movement in interest earned is indicative of both the interest rate and the surplus cash balances held, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle.

Note: the Reserve Bank reduced the cash rate down to 0.10% during November 2020.

On a daily basis, cash surplus to requirements is deposited with QTC to earn higher interest as QTC is offering a higher rate than what is achieved from Council's transactional bank accounts. The current annual effective interest rate paid by QTC is 0.35%. Term deposit rates are being monitored to identify investment opportunities to ensure Council maximises its interest earnings.

Council adopted its Investment Policy (FIN-001-P) in June 2021 for the 2021/2022 financial year

BORROWINGS AND BORROWING COSTS (QTC)



The existing loan accounts were converted to fixed rate loans on 1 April 2016 following a QTC restructure of loans and policies. In line with Council's debt policy, debt repayment of \$9.00M, being \$7.23M principal and \$1.77M interest has been made in July 2021, for 2021/2022, which will result in the loans being repaid approximately one year earlier.

The debt balance shows a decrease as the Annual Debt Service Payment (ADSP) was made during July 2021. Interest will accrue monthly on a daily balance until next ADSP in July 2022 which is reflected in the increasing debt balance.

In June 2021 borrowings of \$9.61M were undertaken as part of Council's Capital Works Plan.

Total Borrowings at End of Month were \$36.02M

Council adopted its Debt Policy (FIN-009-P) in June 2021 for the 2021/2022 financial year

BORROWINGS

For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual Balance \$000
Borrowings				
Opening balance	(44,228)	(44,153)	(44,153)	(44,153)
Accrued interest on borrowings	(1,439)	(1,438)	(871)	(871)
Interest paid on borrowings	1,763	1,763	1,746	1,769
Principal repaid	7,243	7,243	7,205	7,231
Loan drawdown	(10,324)	(10,324)	-	-
Closing balance	(46,985)	(46,909)	(36,073)	(36,024)

9. CONSTRAINED CASH RESERVES

Reserves as at 31 January 2022	Purpose of reserve	Opening Balance	To Reserve	From Reserve	Closing Balance
		\$000	\$000	\$000	\$000
Special Projects Reserve:					
Aquatic Paradise Revetment Wall Reserve	To fund Aquatic Paradise revetment wall works program	-	20	(13)	7
Weinam Creek Reserve	Maintenance and improvements associated with Weinam Creek projects	-	332	(2)	330
Waste Levy Reserve	To fund Waste Levy Program	-	3,951	(2,825)	1,126
Raby Bay Revetment Wall Reserve	To fund Raby Bay revetment wall works program	4,265	2,062	(1,088)	5,239
Fleet Plant & Capital Equipment Reserve	To support the long term fleet replacement program	3,716	1,566	(515)	4,767
		7,981	7,931	(4,443)	11,469
Constrained Works Reserve:					
Public Parks Trunk Infrastructure Reserve	Capital projects for public parks trunk infrastructure	6,148	2,177	(2,408)	5,917
Land for Community Facilities Trunk Infrastructure Reserve	Land for community facilities trunk infrastructure	4,829	78	-	4,907
Water Supply Trunk Infrastructure Reserve	Upgrade, expansion or new projects for water supply trunk infrastructure	14,760	85	-	14,845
Sewerage Trunk Infrastructure Reserve	Upgrade, expansion or new projects for sewerage trunk infrastructure	11,165	1,719	(1,288)	11,596
Local Roads Trunk Infrastructure Reserve	Capital projects for local roads trunk infrastructure	36,517	3,184	(506)	39,195
Cycleways Trunk Infrastructure Reserve	Capital projects for cycleways trunk infrastructure	13,288	1,166	(432)	14,022
Stormwater Trunk Infrastructure Reserve	Capital projects for stormwater trunk infrastructure	9,898	327	-	10,225
Tree Planting Reserve	Acquisition and planting of trees on footpaths	169	64	(11)	222
Koala Tree off-set Planting Reserve	Acquisition and planting of trees for koala habitat	226	67	(37)	256
Special Property Reserve	Acquisition of property in line with the strategic property framework	-	964	-	964
		97,000	9,831	(4,682)	102,149
Separate Charge Reserve:					
Environment Charge Maintenance Reserve	Ongoing conservation and maintenance operations	-	8,058	(4,732)	3,326
SES Separate Charge Reserve	On-going costs of maintaining the Redland SES	70	384	(243)	211
		70	8,442	(4,975)	3,537
Special Charge Reserve - Canals:					
Aquatic Paradise Canal Reserve*	Maintenance and repairs of Aquatic Paradise canals	758	-	-	758
Sovereign Waters Lake Reserve*	Maintenance and repairs of Sovereign Lake	431	-	-	431
1718 Raby Bay Canal Reserve	Service, facility or activity of works in respect of the canals of the Raby Bay canal estate	219	-	-	219
1718 Aquatic Paradise Canal Reserve	Service, facility or activity of works in respect of the canals of the Aquatic Paradise canal estate	(495)	-	-	(495)
1718 Sovereign Waters Lake Reserve	Service, facility or activity of works in respect of the lake	(56)	-	-	(56)
		857	-	-	857
TOTALS		105,908	26,204	(14,100)	118,012
				Closing cash and cash equivalents	199,774
				Reserves as percentage of cash balance	59%

*No interest charged for these reserves in January 2022 year to date due to low prevailing interest rate.

10. CITY WATER STATEMENTS

CITY WATER SUMMARY OPERATING STATEMENT

For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Total revenue	128,647	128,647	86,915	84,984	(1,931)
Total expenses	76,264	76,465	42,468	40,808	(1,660)
Earnings before interest, tax and depreciation (EBITD)	52,382	52,182	44,447	44,176	(271)
External interest expense	224	224	142	139	(3)
Internal interest expense	15,139	15,139	8,831	8,831	-
Depreciation	24,711	24,711	14,415	14,390	(25)
Operating surplus / (deficit)	12,309	12,109	21,059	20,816	(243)

CITY WATER CAPITAL FUNDING STATEMENT

For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Capital contributions, donations, grants and subsidies	2,956	2,956	1,724	1,804	80
Net transfer (to) / from constrained capital reserves	1,019	1,019	(1,632)	(1,764)	(132)
Non-cash contributions	5,747	5,747	1,388	-	(1,388)
Funding from utility revenue	(2,699)	7,450	5,292	2,795	(2,497)
Total sources of capital funding	7,023	17,173	6,772	2,835	(3,937)
Contributed assets	2,379	2,379	1,388	-	(1,388)
Capitalised expenditure	3,982	14,132	4,897	2,345	(2,552)
Loan redemption	662	662	487	490	3
Total application of capital funds	7,023	17,173	6,772	2,835	(3,937)

11. CITY WASTE STATEMENTS

CITY WASTE OPERATING STATEMENT

For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Total revenue	33,057	33,057	22,974	23,230	256
Total expenses	24,137	24,137	16,859	16,382	(477)
Earnings before interest, tax and depreciation (EBITD)	8,920	8,920	6,115	6,848	733
External interest expense	7	7	5	5	-
Depreciation	423	423	247	224	(23)
Operating surplus / (deficit)	8,490	8,490	5,863	6,619	756

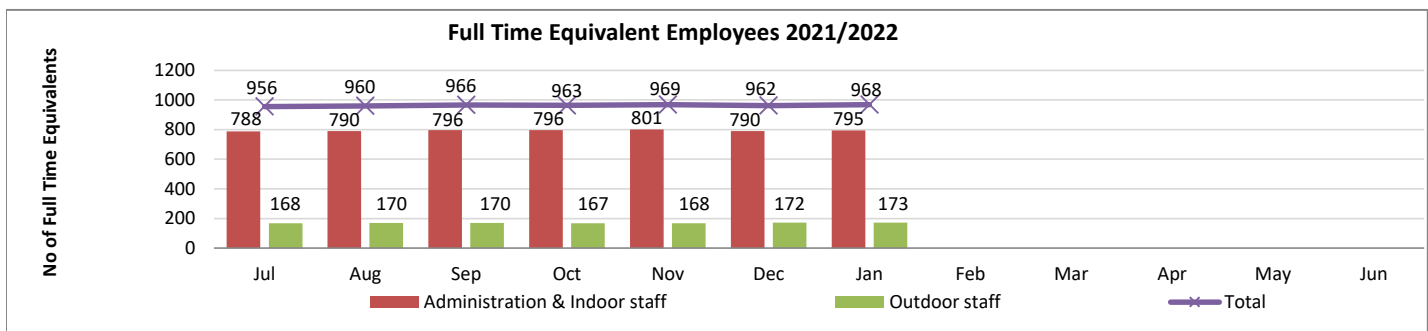
CITY WASTE CAPITAL FUNDING STATEMENT

For the period ending 31 January 2022

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Funding from utility revenue	755	1,005	594	475	(119)
Total sources of capital funding	755	1,005	594	475	(119)
Capitalised expenditure	600	850	456	363	(93)
Loan redemption	155	155	138	112	(26)
Total application of capital funds	755	1,005	594	475	(119)

12. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION

Workforce Reporting



January 2022: Headcount	Employee Type			
	Casual	Full Time	Part Time	Total
Office of CEO and People and Culture	6	42	11	59
Organisational Services	2	210	21	233
Community and Customer Services	43	285	63	391
Infrastructure and Operations	8	349	19	376
Total	59	886	114	1,059

Note: Full Time Equivalent Employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department. Following Ourspace, the table includes contract of service and temporary personnel. It includes casual staff in their non-substantive roles as at the end of the period where relevant.

Overdue Rates Debtors & Statistics

Comparison January 2022 to January 2021									
Days Overdue	Jan-22	% Overdue	Jan-21	% Overdue	\$ Variance	% Variance	Rates & Charges Statistics	Jan-22	Jan-21
0 - 30	\$1,136	0.0%	\$0	0.0%	\$1,136	0.0%	Levied (Billed) Rates & Charges since 1 July 2021	\$221,533,947	\$211,309,289
31 - 60	\$929	0.0%	\$0	0.0%	\$929	0.0%	Rate arrears b/fwd 1 July 2021	\$10,693,344	\$12,988,652
61 - 90	\$2,732,248	1.2%	\$2,924,739	1.3%	-\$192,491	-0.1%	Total	\$232,227,291	\$224,297,941
91 - 180	\$1,342,209	0.6%	\$1,618,369	0.7%	-\$276,160	-0.1%	Balance of overdue rates & charges	\$7,240,358	\$8,615,726
>180	\$3,163,836	1.4%	\$4,072,618	1.8%	-\$908,782	-0.4%	Percentage Overdue	3.2%	3.8%
Total	\$7,240,358	3.2%	\$8,615,726	3.8%	-\$1,375,368	-0.6%			

13. GLOSSARY

Key Terms

Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

Work In Progress:

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

Definition of Ratios

Operating Surplus Ratio*: <i>This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes</i>	$\frac{\text{Net Operating Surplus}}{\text{Total Operating Revenue}}$
Asset Sustainability Ratio*: <i>This ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate that its overall stock of assets is wearing out</i>	$\frac{\text{Capital Expenditure on Replacement of Infrastructure Assets (Renewals)}}{\text{Depreciation Expenditure on Infrastructure Assets}}$
Net Financial Liabilities*: <i>This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues</i>	$\frac{\text{Total Liabilities - Current Assets}}{\text{Total Operating Revenue}}$
Level of Dependence on General Rate Revenue: <i>This ratio measures Council's reliance on operating revenue from general rates (excludes utility revenues)</i>	$\frac{\text{General Rates - Pensioner Remissions}}{\text{Total Operating Revenue - Gain on Sale of Developed Land}}$
Current Ratio: <i>This measures the extent to which Council has liquid assets available to meet short term financial obligations</i>	$\frac{\text{Current Assets}}{\text{Current Liabilities}}$
Debt Servicing Ratio: <i>This indicates Council's ability to meet current debt instalments with recurrent revenue</i>	$\frac{\text{Interest Expense}^{***} + \text{Loan Redemption}^{\wedge}}{\text{Total Operating Revenue - Gain on Sale of Developed Land}}$
Cash Balance - \$M: <i>Cash balance includes cash on hand, cash at bank and other short term investments.</i>	Cash Held at Period End
Cash Capacity in Months: <i>This provides an indication as to the number of months cash held at period end would cover operating cash outflows</i>	$\frac{\text{Cash Held at Period End}}{[(\text{Cash Operating Costs} + \text{Interest Expense}) / \text{Period in Year}]}$
Longer Term Financial Stability - Debt to Asset Ratio: <i>This is total debt as a percentage of total assets, i.e. to what extent will our long term debt be covered by total assets</i>	$\frac{\text{Current and Non-current Debt}^{**}}{\text{Total Assets}}$
Operating Performance: <i>This ratio provides an indication of Council's cash flow capabilities</i>	$\frac{\text{Net Cash from Operations} + \text{Interest Revenue and Expense}}{\text{Cash Operating Revenue} + \text{Interest Revenue}}$
Interest Coverage Ratio: <i>This ratio demonstrates the extent to which operating revenues are being used to meet the financing charges</i>	$\frac{\text{Net Interest Expense on Debt Service}^{***}}{\text{Total Operating Revenue}}$

* These targets are set to be achieved on average over the longer term and therefore are not necessarily expected to be met on a monthly basis.

** Debt includes lease liabilities.

*** Interest expense includes interest on leases.

^ Loan redemption includes lease redemption.