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#### 1. EXECUTIVE SUMMARY

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 31 October 2021. The year to date annual revised budget referred to in this report incorporates the changes from budget capital carryovers adopted by Council on 18 August 2021.

Key Financial Highlights and Overview								
Key Financial Results (\$000)	Annual Revised Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance %	Status Favourable ✓ Unfavourable ≭		
Operating Surplus / (Deficit)	43	35,571	40,194	4,623	13%	✓		
Recurrent Revenue	310,942	135,714	137,236	1,522	1%	✓		
Recurrent Expenditure	310,899	100,143	97,042	(3,101)	-3%	✓		
Capital Works Expenditure	102,732	20,146	17,201	(2,945)	-15%	✓		
Closing Cash & Cash Equivalents	196,457	221,816	189,084	(32,732)	-15%	*		

Council reported a year to date operating surplus of \$40.19M which is favourable to budget by \$4.62M mainly on account of lower than budgeted expenditure on materials and services and higher fees income. The second quarter rate notices were issued in October 2021.

The Infrastructure and Operations (I&O) Department presented a briefing to Council that addressed the supply chain issues that are contributing to forecast underspends to the FY2021-22 capital works portfolio. This briefing included mitigation strategies that addressed the risks to delivering the capital works which was agreed to and resolved by Council at the General Meeting held on 20 October 2021.

Council's cash balance is behind budget mainly due to higher than anticipated payments to suppliers and lower than expected receipts from customers. Constrained cash reserves represent 60% of the cash balance.

# 2. KEY PERFORMANCE INDICATORS



<sup>\*</sup> The net financial liabilities ratio exceeds the target range when current assets are greater than total liabilities (and the ratio is negative)

<sup>\*\*</sup> The interest coverage ratio exceeds the target range when interest revenue is greater than interest expense (and the ratio is negative)

# 3. STATEMENT OF COMPREHENSIVE INCOME

STATEMEN STATEMEN	NT OF COMPRE		COME	***	
	period ending				
1 of the	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Recurrent revenue					
Rates charges	111,574	111,650	55,439	55,571	132
Levies and utility charges	170,378	170,378	69,625	69,612	(13)
Less: Pensioner remissions and rebates	(3,486)	(3,486)	(1,668)	(1,735)	(67)
Fees	15,337	15,337	5,523	6,455	932
Rental income	1,067	1,067	360	401	41
Interest received	2,037	2,037	634	546	(88)
Sales revenue	3,682	3,682	1,395	1,800	405
Other income	469	469	299	504	205
Grants, subsidies and contributions	9,496	9,808	4,107	4,082	(25)
Total recurrent revenue	310,554	310,942	135,714	137,236	1,522
B					
Recurrent expenses	07.470	07.005	20.040	00.477	007
Employee benefits	97,172	97,295	32,210	32,477	267
Materials and services	145,459	145,725	45,351	42,855	(2,496)
Finance costs  Pennsistian and amortisation	2,007	2,007	656	643	(13)
Depreciation and amortisation	67,563	67,563 522	22,522	21,725 109	(797)
Other expenditure Net internal costs	(2,213)	(2,213)	128 (724)	(767)	(19) (43)
Total recurrent expenses	310,511	310,899	100,143	97,042	(3,101)
OPERATING SURPLUS / (DEFICIT)	43	43	35,571	40,194	4,623
Capital revenue					
Grants, subsidies and contributions	22,133	28,638	4,384	4,351	(33)
Non-cash contributions	2,461	2,461	793	-	(793)
Total capital revenue	24,594	31,099	5,177	4,351	(826)
Capital expenses (Gain) / loss on disposal of non-current assets	289	289	42	(295)	(337)
(Oairi) / 1035 Ori disposar of non current assets	200	203	72	(233)	(557)
Total capital expenses	289	289	42	(295)	(337)
TOTAL INCOME	335,148	342,041	140,891	141,587	696
TOTAL EXPENSES	310,799	311,188	100,185	96,747	(3,438)
NET RESULT	24,349	30,853	40,706	44,840	4,134
Other comprehensive income / (loss)					
Items that will not be reclassified to a net result					
Revaluation of property, plant and equipment	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	24,349	30,853	40,706	44,840	4,134
TOTAL SOMI REFIEROIVE INCOME	£ <del>-1,5-1</del> 9	50,055	40,100	-11,0-10	7,134

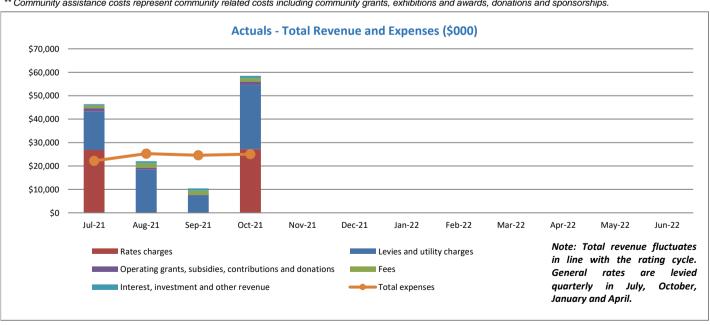
# 3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED

LEVIES AND UTILITY CHARGES ANALYSIS  For the period ending 31 October 2021							
	Annual	Annual	YTD	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000		
Levies and utility charges							
Refuse collection rate charge	30,931	30,931	10,220	10,282	62		
SES separate charge	514	514	256	255	(1)		
Environment separate charge	10,802	10,802	5,300	5,355	55		
Separate charge landfill remediation	3,473	3,473	1,853	1,722	(131)		
Wastewater charges	50,354	50,354	24,863	24,911	48		
Water access charges	20,949	20,949	10,442	10,389	(53)		
Water consumption charges	53,355	53,355	16,691	16,698	7		
Total levies and utility charges	170,378	170,378	69,625	69,612	(13)		

MATERIALS AND SERVICES ANALYSIS  For the period ending 31 October 2021							
	Annual	Annual	YTD	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000		
Materials and services							
Contractors	37,447	38,123	9,034	8,669	(365)		
Consultants	2,775	3,030	853	491	(362)		
Other Council outsourcing costs*	26,444	24,926	8,275	7,215	(1,060)		
Purchase of materials	54,490	55,245	17,487	17,134	(353)		
Office administration costs	7,194	7,195	4,053	3,829	(224)		
Electricity charges	5,723	5,723	1,943	1,812	(131)		
Plant operations	3,458	3,458	1,007	1,083	76		
Information technology resources	3,685	3,665	1,254	1,458	204		
General insurance	1,467	1,467	489	494	5		
Community assistance**	1,716	1,836	628	334	(294)		
Other material and service expenses	1,057	1,057	328	336	8		
Total materials and services	145,459	145,725	45,351	42,855	(2,496)		

<sup>\*</sup> Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training,

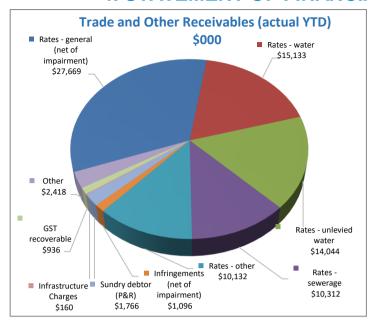
<sup>\*\*</sup> Community assistance costs represent community related costs including community grants, exhibitions and awards, donations and sponsorships.

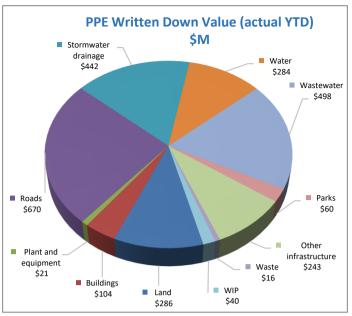


# 4. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION						
As at 31 Oct						
	Annual	Annual	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000		
CURRENT ASSETS						
Cash and cash equivalents	198,990	196,457	221,816	189,084		
Short-term investment - CBA	-	-	10,000	10,068		
Trade and other receivables	42,672	43,012	78,228	83,666		
Inventories	916	1,024	917	868		
Other current assets	1,810	4,967	4,967	4,802		
Total current assets	244,389	245,460	315,928	288,488		
NON-CURRENT ASSETS						
Investment property	1,225	1,225	1,225	1,225		
Property, plant and equipment	2,619,909	2,705,684	2,666,470	2,663,623		
Intangible assets	1,135	1,160	1,522	1,511		
Right-of-use assets	4,723	4,984	5,679	5,676		
Other financial assets	73	73	73	73		
Investment in other entities	12,657	12,657	12,657	12,657		
Total non-current assets	2,639,722	2,725,783	2,687,626	2,684,765		
TOTAL ASSETS	2,884,111	2,971,243	3,003,554	2,973,253		
CURRENT LIABILITIES				1		
Trade and other payables	37,171	45,927	50,306	34,109		
Borrowings - current	8,326	8,919	8,919	8,919		
Lease liability - current	1,294	1,130	1,130	1,130		
Provisions - current	15,270	15,791	16,107	16,547		
Other current liabilities	1,911	5,758	35,155	15,823		
Total current liabilities	63,972	77,525	111,617	76,528		
NON-CURRENT LIABILITIES						
Borrowings - non-current	38,659	37,990	26,823	26,741		
Lease liability - non-current	4,377	4,704	5,466	5,496		
Provisions - non-current	21,539	22,676	21,446	22,154		
Total non-current liabilities	64,576	65,370	53,735	54,391		
TOTAL LIABILITIES	128,547	142,895	165,352	130,919		
NET COMMUNITY ASSETS	2,755,563	2,828,348	2,838,202	2,842,334		
COMMUNITY EQUITY			1			
Asset revaluation surplus	1,035,840	1,106,353	1,106,353	1,106,353		
Retained surplus	1,619,513	1,623,315	1,621,431	1,622,570		
Constrained cash reserves	100,210	98,681	110,418	113,411		
TOTAL COMMUNITY EQUITY	2,755,563	2,828,348	2,838,202	2,842,334		

# 4. STATEMENT OF FINANCIAL POSITION - CONTINUED





RIGHT-OF-USE ASSETS  For the period ending 31 October 2021							
	Annual	Annual	YTD	YTD			
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000			
Right-of-use asset							
Buildings	2,109	2,127	2,532	2,536			
Land	2,435	2,533	2,794	2,787			
Plant and Equipment	179	324	353	353			
Closing balance	4,723	4,984	5,679	5,676			

PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT*  For the period ending 31 October 2021							
	Annual	Annual	YTD	YTD			
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000			
PPE movement							
Opening balance (includes WIP from previous years)	2,614,439	2,667,979	2,667,979	2,667,979			
Acquisitions and WIP in year movement	72,958	105,193	20,938	17,201			
Depreciation in year	(65,977)	(65,977)	(21,992)	(21,182)			
Disposals	(1,511)	(1,511)	(455)	(380)			
Other adjustments**	-	-	-	5			

2,619,909

2,705,684

2,666,470

2,663,623

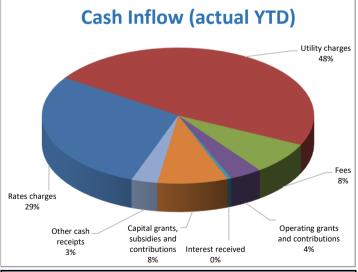
Closing balance

<sup>\*</sup> This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets.

<sup>\*\*</sup> Other adjustments include transfers between asset classes, revaluation adjustments, prior period adjustments and depreciation thereon.

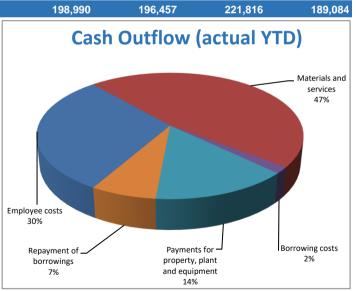
# 5. STATEMENT OF CASH FLOWS

STATEMENT OF CASH FLOWS For the period ending 31 October 2021						
	<b>Annual</b> Original Budget	<b>Annual</b> Revised Budget	YTD  Budget \$000	YTD Actual \$000		
CARLELOWS FROM ORFRATING ACTIVITIES	\$000	\$000	φοσσ	<b>QUOU</b>		
CASH FLOWS FROM OPERATING ACTIVITIES	207.044	298,017	127.002	02.00		
Receipts from customers Payments to suppliers and employees	297,941 (246,606)	(246,995)	127,902 (73,643)	93,907		
Payments to suppliers and employees	51.334	(246,995)	54,259	(85,125 8,782		
Interest received	2,037	2,037	634	52:		
Rental income	1,067	1,067	360	40		
Non-capital grants and contributions	14,109	14,421	4,015	4,17		
Borrowing costs	(1,763)	(1,763)	(1,736)	(1,769		
Right-of-use assets interest expense	(131)	(131)	(44)	(42		
Net cash inflow / (outflow) from operating activities	66,654	66,654	57,488	12,070		
	· · · · · · · · · · · · · · · · · · ·	,	,			
CASH FLOWS FROM INVESTING ACTIVITIES						
Payments for property, plant and equipment	(70,498)	(102,732)	(20,146)	(15,870		
Proceeds from sale of property, plant and equipment	1,222	1,222	413	67		
Capital grants, subsidies and contributions	22,133	28,638	4,384	9,05		
Other cash flows from investing activities*	3,500	3,500	-	3,50		
Net cash inflow / (outflow) from investing activities	(43,642)	(69,372)	(15,349)	(2,643		
CASH FLOWS FROM FINANCING ACTIVITIES						
Proceeds of borrowings	10,323	10,323	-	_		
Repayment of borrowings	(7,243)	(7,243)	(7,180)	(7,230		
Right-of-use lease payment	(1,145)	(1,145)	(383)	(353		
Net cash inflow / (outflow) from financing activities	1,936	1,935	(7,563)	(7,583		
Net increase / (decrease) in cash held	24,947	(783)	34,576	1,84		
Cash and cash equivalents at the beginning of the year	174,043	197,240	187,240	187,24		



Cash and cash equivalents at the end of the financial year / period

8% U%	
Total Cash Funding (Actual YTD)	112,233
Total Cash Funding (Annual Revised Budget)	359,226
% of Budget Achieved YTD	31%



Total Cash Expenditure (Actual YTD)	110,389
Total Cash Expenditure (Annual Revised Budget)	360,009
% of Budget Achieved YTD	31%

<sup>\*</sup> Loan drawn down by RIC from February to June 2021 has been repaid in July 2021.

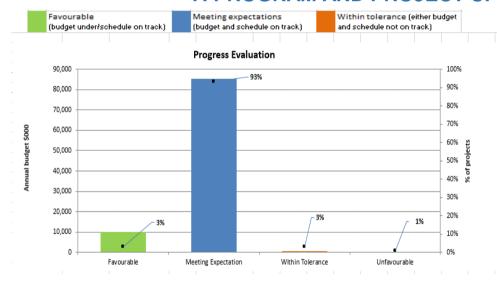
### 6. CAPITAL EXPENDITURE



	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Capitalised goods and services*	95,085	18,659	14,571	(4,088)
Capitalised employee costs	7,647	1,487	2,630	1,143
Total	102,732	20,146	17,201	(2,945)

<sup>\*</sup> Excludes capital prepayments.

# 7. PROGRAM AND PROJECT UPDATE



Programs and projects are what Council uses to introduce change to achieve corporate outcomes. They allow new infrastructure, products, systems, procedures and services to be delivered. Projects may be undertaken on a standalone basis or as part of a program. Programs and projects may span multiple financial years.

Council is currently progressing more than 100 programs and projects.

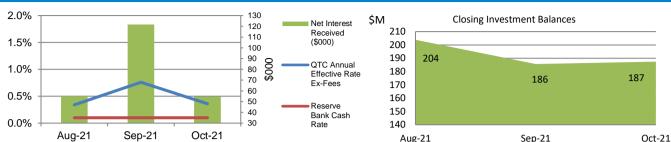
#### **Notable Projects**

The status of two notable projects are as follows:

Project description	Progress	
Road Upgrade & Expansion Program - Gravel road resealing program for Mainland and NSI.	Meeting Expectations	
Aquatic Paradise Navigation Beacon Renewal	Meeting Expectations	

#### 8. INVESTMENT & BORROWINGS REPORT

# For the period ending 31 October 2021 INVESTMENT RETURNS - QUEENSLAND TREASURY CORPORATION (QTC)



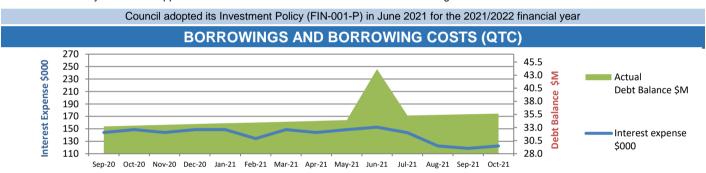
#### Total QTC Investment at End of Month was \$187.40M

Council investments are currently held predominantly in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC). In October 2021 \$10.068M was re-invested in a term deposit of Commonwealth Bank of Australia (CBA) to maximise interest earnings.

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle.

Note: the Reserve Bank reduced the cash rate down to 0.10% during November 2020.

On a daily basis, cash surplus to requirements is deposited with QTC to earn higher interest as QTC is offering a higher rate than what is achieved from Council's transactional bank accounts. The current annual effective interest rate paid by QTC is 0.36%. Term deposit rates are being monitored to identify investment opportunities to ensure Council maximises its interest earnings.



The existing loan accounts were converted to fixed rate loans on 1 April 2016 following a QTC restructure of loans and policies. In line with Council's debt policy, debt repayment of \$9.00M, being \$7.23M principal and \$1.77M interest has been made *annually* for 2021/2022 which will result in the loans being repaid approximately one year earlier.

The debt balance shows a decrease as the Annual Debt Service Payment (ADSP) was made during July 2021. Interest will accrue monthly on a daily balance until next ADSP in July 2022 which is reflected in the increasing debt balance.

In June 2021 borrowings of \$9.61M were undertaken as part of Council's Capital Works Plan.

#### Total Borrowings at End of Month were \$35.66M Council adopted its Debt Policy (FIN-009-P) in June 2021 for the 2021/2022 financial year **BORROWINGS** For the period ending 31 October 2021 Annual **Annual YTD YTD** Actual Revised Original **Budget Balance Budget Budget** \$000 \$000 \$000 \$000 **Borrowings** (44,228)Opening balance (44, 153)(44,153)(44,153)Accrued interest on borrowings (1,439)(1,438)(507)(507)Interest paid on borrowings 1,763 1,763 1,736 1,769 Principal repaid 7,243 7,243 7,182 7,231 Loan drawdown (10,324)(10,324)**Closing balance** (46,985)(46,909)(35,742)(35,660)

# 9. CONSTRAINED CASH RESERVES

Reserves as at 31 October 2021	Purpose of reserve	Opening	To Reserve	From	Closing
Reserves as at 31 October 2021		Balance \$000	\$000	Reserve \$000	Balance \$000
Special Projects Reserve:		3000	3000	<b>3000</b>	2000
Aquatic Paradise Revetment Wall Reserve	To fund Aquatic Paradise revetment wall works program	-	13	(3)	10
Weinam Creek Reserve	Maintenance and improvements associated with Weinam Creek projects	-	164	(2)	
Waste Levy Reserve	To fund Waste Levy Program	-	2,643	(2,041)	602
Raby Bay Revetment Wall Reserve	To fund Raby Bay revetment wall works program	4,265	1,375	(68)	5,572
Fleet Plant & Capital Equipment Reserve	To support the long term fleet replacement program	3,716		(314)	4,304
		7,981	5,097	(2,428)	10,650
Constrained Works Reserve:					
Public Parks Trunk Infrastructure Reserve	Capital projects for public parks trunk infrastructure	6,148	1,097	(1,105)	6,140
Land for Community Facilities Trunk Infrastruture					
Reserve	Land for community facilities trunk infrastructure	4,829	39	=	4,868
Water Supply Trunk Infrastructure Reserve	Upgrade, expansion or new projects for water supply trunk infrastructure	14,760	39	-	14,799
Sewerage Trunk Infrastructure Reserve	Upgrade, expansion or new projects for sewerage trunk infrastructure	11,165	588	(735)	11,018
Local Roads Trunk Infrastructure Reserve	Capital projects for local roads trunk infrastructure	36,517	1,726	(410)	37,833
Cycleways Trunk Infrastructure Reserve	Capital projects for cycleways trunk infrastructure	13,288	613	(239)	13,662
Stormwater Trunk Infrastructure Reserve	Capital projects for stormwater trunk infrastructure	9,898	157	-	10,055
Tree Planting Reserve	Acquisition and planting of trees on footpaths	169		(7)	203
Koala Tree off-set Planting Reserve	Acquisition and planting of trees for koala habitat	226	20	(16)	230
Special Property Reserve	Acquisition of property in line with the strategic property framework	0	714	(10)	704
		97,000	5,034	(2,522)	99,512
Separate Charge Reserve:					
Environment Charge Maintenance Reserve	Ongoing conservation and maintenance operations	-	5,355	(3,152)	2,203
SES Separate Charge Reserve	On-going costs of maintaining the Redland SES	70	255	(136)	
		70	5,610	(3,288)	2,392
Special Charge Reserve - Canals:					
Aquatic Paradise Canal Reserve*	Maintenance and repairs of Aquatic Paradise canals	758	-	-	758
Sovereign Waters Lake Reserve*	Maintenance and repairs of Sovereign Lake	431	-	-	431
1718 Raby Bay Canal Reserve	Service, facility or activity of works in respect of the canals of the Raby Bay canal estate	219		-	219
1718 Aquatic Paradise Canal Reserve	Service, facility or activity of works in respect of the canals of the Aquatic Paradise canal estate	(495)		-	(495)
1718 Sovereign Waters Lake Reserve	Service, facility or activity of works in respect of the lake	(56)		-	(56)
		857		-	857
TOTALS		105,908		(8,238)	113,411
			and cash equiva		189,084
		reserves as p	ercentage of ca	sn balance	60%

<sup>\*</sup>No interest charged for these reserves in October 2021 year to date due to low prevailing interest rate.

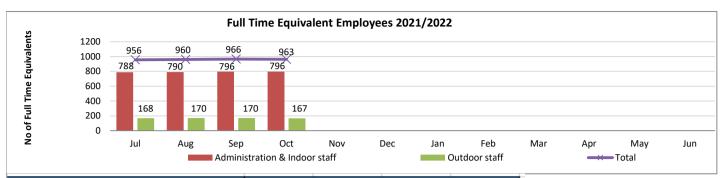
#### **10. CITY WATER STATEMENTS**

CITY WATER S		ERATING ST	ATEMENT				
For the period ending 31 October 2021							
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000		
Total revenue	128,647	128,647	53,378	53,651	273		
Total expenses	76,264	76,465	24,100	23,516	(584)		
Earnings before interest, tax and depreciation (EBITD)	52,382	52,182	29,278	30,135	857		
External interest expense	224	224	81	80	(1)		
Internal interest expense	15,139	15,139	5,046	5,046	-		
Depreciation	24,711	24,711	8,237	8,230	(7)		
Operating surplus / (deficit)	12,309	12,109	15,914	16,779	865		
	R CAPITAL FUI period ending Annual			VED			
	Outsined			YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	YTD Variance \$000		
Capital contributions, donations, grants and subsidies	Budget	Budget	Budget	Actual	Variance		
Net transfer (to) / from constrained capital reserves	Budget \$000 2,956 1,019	Budget \$000 2,956 1,019	Budget \$000 985 (985)	Actual \$000	Variance \$000 (358) 387		
Net transfer (to) / from constrained capital reserves Non-cash contributions	Budget \$000 2,956 1,019 5,747	Budget \$000 2,956 1,019 5,747	Budget \$000 985 (985) 793	Actual \$000 627 (598)	Variance \$000 (358) 387 (793)		
Net transfer (to) / from constrained capital reserves Non-cash contributions Funding from utility revenue	Budget \$000 2,956 1,019 5,747 (2,699)	Budget \$000 2,956 1,019 5,747 7,450	Budget \$000 985 (985) 793 2,593	Actual \$000 627 (598) - 2,087	Variance \$000 (358) 387 (793) (506)		
Net transfer (to) / from constrained capital reserves Non-cash contributions Funding from utility revenue Total sources of capital funding	Budget \$000 2,956 1,019 5,747 (2,699) 7,023	Budget \$000 2,956 1,019 5,747 7,450 17,173	Budget \$000 985 (985) 793 2,593 3,386	Actual \$000 627 (598)	Variance \$000 (358) 387 (793) (506) (1,270)		
Net transfer (to) / from constrained capital reserves Non-cash contributions Funding from utility revenue  Total sources of capital funding Contributed assets	Budget \$000 2,956 1,019 5,747 (2,699) 7,023 2,379	Budget \$000 2,956 1,019 5,747 7,450 17,173 2,379	Budget \$000 985 (985) 793 2,593 3,386 793	Actual \$000 627 (598) - 2,087 2,116	Variance \$000 (358) 387 (793) (506) (1,270)		
Net transfer (to) / from constrained capital reserves Non-cash contributions Funding from utility revenue  Total sources of capital funding  Contributed assets Capitalised expenditure	8udget \$000 2,956 1,019 5,747 (2,699) 7,023 2,379 3,982	Budget \$000 2,956 1,019 5,747 7,450 17,173 2,379 14,132	985 (985) 793 2,593 3,386 793 2,197	Actual \$000 627 (598) - 2,087 2,116 - 1,682	Variance \$000 (358) 387 (793) (506) (1,270) (793) (515)		
Net transfer (to) / from constrained capital reserves Non-cash contributions Funding from utility revenue  Total sources of capital funding Contributed assets	Budget \$000 2,956 1,019 5,747 (2,699) 7,023 2,379	Budget \$000 2,956 1,019 5,747 7,450 17,173 2,379	Budget \$000 985 (985) 793 2,593 3,386 793	Actual \$000 627 (598) - 2,087 2,116	Variance \$000 (358 38' (793 (506 (1,270		

Total application of capital funds	7,023	17,173	3,386	2,116	(1,270)
11. CIT	Y WASTE S	STATEME	NTS		
CITY WA	STE OPERAT	ING STATEN	IENT		
For the	period ending	31 October 2	2021		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total revenue	33,057	33,057	13,444	13,579	135
Total expenses	24,137	24,137	9,569	9,113	(456)
Earnings before interest, tax and depreciation (EBITD)	8,920	8,920	3,875	4,466	591
External interest expense	7	7	3	3	-
Depreciation	423	423	141	116	(25)
Operating surplus / (deficit)	8,490	8,490	3,731	4,347	616
CITY WAST	E CAPITAL FU	INDING STAT	<b>TEMENT</b>		
For the	period ending	31 October 2	2021		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Funding from utility revenue	755	1,005	503	424	(79)
Total sources of capital funding	755	1,005	503	424	(79)
Capitalised expenditure	600	850	374	310	(64)
Loan redemption	155	155	129	114	(15)
Total application of capital funds	755	1,005	503	424	(79)

# 12. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION

# **Workforce Reporting**



October 2021: Headcount	Employee	Туре		
Department Level	Casual	Full Time	Part Time	Total
Office of CEO and People and Culture	7	40	9	56
Organisational Services	3	205	26	234
Community and Customer Services	43	286	66	395
Infrastructure and Operations	8	348	14	370
Total	61	879	115	1,055

Note: Full Time Equivalent Employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department. Following Ourspace, the table includes contract of service and temporary personnel. It includes casual staff in their non-substantive roles as at the end of the period where relevant.

Over	Overdue Rates Debtors & Statistics								
	Comparison October 2021 to October 2020								
Days		%		%	\$	%			
Overdue	Oct-21	Overdue	Oct-20	Overdue	Variance	Variance	Rates & Charges Statistics	Oct-21	Oct-20
0 - 30	\$5,852	0.0%	\$220	0.0%	\$5,632	0.0%	Levied (Billed) Rates & Charges since 1 July 2021	\$146,505,535	\$139,614,706
31 - 60	\$1,039	0.0%	\$711	0.0%	\$328	0.0%	Rate arrears b/fwd 1 July 2021	\$10,693,344	\$12,988,652
61 - 90	\$2,578,362	1.6%	\$2,962,785	1.9%	-\$384,423	-0.3%	Total	\$157,198,879	\$152,603,358
91 - 180	\$1,351,364	0.9%	\$1,634,744	1.1%	-\$283,380	-0.2%	Balance of overdue rates & charges	\$7,237,282	\$8,298,305
>180	\$3,300,665	2.1%	\$3,699,845	2.4%	-\$399,180	-0.3%	Percentage Overdue	4.6%	5.4%
Total	\$7,237,282	4.6%	\$8,298,305	5.4%	-\$1,061,023	-0.8%			

#### 13. GLOSSARY

# **Key Terms**

#### Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

#### Work In Progress:

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

#### **Definition of Ratios**

Operating Surplus Ratio*:	Net Operating Surplus
This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes	Total Operating Revenue
Asset Sustainability Ratio*:	Capital Expenditure on Replacement of Infrastructure Assets (Renewals)
This ratio indicates whether Council is renewing or replacing existing non- financial assets at the same rate that its overall stock of assets is wearing out	Depreciation Expenditure on Infrastructure Assets
Net Financial Liabilities*:	Total Liabilities - Current Assets
This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues	Total Operating Revenue
Level of Dependence on General Rate Revenue:	General Rates - Pensioner Remissions
This ratio measures Council's reliance on operating revenue from general rates (excludes utility revenues)	Total Operating Revenue - Gain on Sale of Developed Land
Current Ratio:	Current Assets
This measures the extent to which Council has liquid assets available to meet short term financial obligations	Current Liabilities
Debt Servicing Ratio:	Interest Expense*** + Loan Redemption^
This indicates Council's ability to meet current debt instalments with recurrent revenue	Total Operating Revenue - Gain on Sale of Developed Land
Cash Balance - \$M: Cash balance includes cash on hand, cash at bank and other short term investments.	Cash Held at Period End
Cash Capacity in Months:	Cash Held at Period End
This provides an indication as to the number of months cash held at period end would cover operating cash outflows	[[Cash Operating Costs + Interest Expense] / Period in Year]
Longer Term Financial Stability - Debt to Asset Ratio:	Current and Non-current Debt**
This is total debt as a percentage of total assets, i.e. to what extent will our long term debt be covered by total assets	Total Assets
Operating Performance:	Net Cash from Operations + Interest Revenue and Expense
This ratio provides an indication of Council's cash flow capabilities	Cash Operating Revenue + Interest Revenue
Interest Coverage Ratio:	Net Interest Expense on Debt Service***
This ratio demonstrates the extent to which operating revenues are being used to meet the financing charges	Total Operating Revenue

- \* These targets are set to be achieved on average over the longer term and therefore are not necessarily expected to be met on a monthly basis.
- \*\* Debt includes lease liabilities.
- \*\*\* Interest expense includes interest on leases.
- ^ Loan redemption includes lease redemption.