

## Strategic contracting objectives

The following strategic environmental, social, economic and governance contracting objectives will be developed and implemented over the financial year and beyond to support the implementation of Redland City Council procurement and contract management activities in accordance with the sound contracting principles under s104 of the *Local Government Act 2009 (Qld)* and directly contributing to the Council's current Corporate Plan, as seen in Table 1.

**Table 1: Strategic contracting objectives**

Area	Principles and Requisites	Objectives
Environment	<p><b>Principles:</b></p> <ul style="list-style-type: none"> <li>Environmental protection</li> </ul> <p><b>Requisites:</b></p> <ul style="list-style-type: none"> <li>Environmentally friendly products</li> <li>Recycled products</li> <li>Reduced environmental impacts</li> <li>Reduced emissions and carbon footprint</li> <li>Sustainable procurement</li> </ul>	<ul style="list-style-type: none"> <li>Take into account the environmental benefits and impacts for the whole life cycle of products and services including manufacture, supply, use, maintenance and disposal;</li> <li>Procure environmentally responsible goods, services, works and assets that satisfy whole-of-life value for money criteria.</li> <li>Use of products that use fewer resources and have reduced environmental impacts throughout their life cycle, such as lower toxicity, less packaging, less waste to landfill, energy efficient and reduce carbon pollution, water efficient and reduce water use;</li> <li>Use of products made from recycled materials, recycled green organics and/or recycled materials;</li> <li>Providing an example to business, industry and the community in promoting the use of environmentally responsible goods, services, works and assets.</li> </ul>
Social/Community	<p><b>Principles:</b></p> <ul style="list-style-type: none"> <li>Ethical behaviour and fair dealing</li> <li>Development of competitive local business and industry</li> </ul> <p><b>Requisites:</b></p> <ul style="list-style-type: none"> <li>Social procurement</li> <li>Innovative procurement</li> <li>Work Health and Safety (WHS)</li> <li>Probity</li> <li>Managing conflicts of interest</li> </ul>	<ul style="list-style-type: none"> <li>Engaging and building relationships with all prospective suppliers/vendors (and be seen to be treated) fairly in an open and transparent manner with the same access to information to enable them to submit prices/quotations/tenders on the same basis.</li> <li>To act honestly in the public interests when conducting procurement and contracting activities in accordance with the Employee Code of Conduct and the Fraud and Corruption Policy and relevant procedures.</li> <li>Directly and indirectly benefit local business by procuring from a local, Queensland or interstate supplier by using whole-of-government arrangements to access local and other domestic suppliers of works, goods or services to encourage local business to compete within a wider market through whole-of-government contracts.</li> <li>Use collaborative processes, innovative strategies, cooperatives and solutions to improve the engagement of suppliers, develop markets, enhance cultural heritage and history and deliver community outcomes.</li> <li>Consideration of Work Health and Safety (WHS) as an important part of procurement activities to, where reasonably practicable, ensure the health and safety of workers and others.</li> <li>Practice fair, impartial and merit based procurement activities to provide potential contractors with confidence about fair treatment, with consequential improvements in competition and performance.</li> <li>To avoid, where possible, any conflict of interest or perceived conflict of interest in dealing with a supplier or service provider and where necessary, to disclose of any existing, emerging or potential conflict of interest immediately.</li> </ul>
Economic	<p><b>Principles:</b></p> <ul style="list-style-type: none"> <li>Value for money</li> <li>Open and effective competition</li> <li>Development of competitive local business and industry</li> <li>Ethical behaviour and fair dealing</li> </ul> <p><b>Requisites:</b></p> <ul style="list-style-type: none"> <li>Strategic Procurement</li> <li>Competitive local business and industry preferential factors</li> <li>Working with Quandamooka peoples, Aboriginal and Torres Strait Islander peoples, local business groups and relevant government agencies</li> </ul>	<ul style="list-style-type: none"> <li>Ensuring value for money taking into consideration both costs and non-cost factors including: advancing Council's priorities; fitness for purpose; quality; service and support and whole-of-life costs and transaction costs associated with acquiring, using, holding.</li> <li>Maintaining and disposing of goods, services, works or assets.</li> <li>Test the market in a consistent manner without any bias, or perception of bias, so that potential suppliers have an equal opportunity to make submissions so that they and the public have confidence in the outcome.</li> <li>Encourage the development of competitive local business, promoting and supporting competitive local industry in procurement and contracting activities.</li> <li>Promote a competitive local industry in its procurement activities by providing weighted selection criteria of up to 10% in evaluations to suppliers that can demonstrate their location in the Redlands are and use of local employees, contractors and products.</li> <li>Support local Indigenous community in business initiatives in accordance with the sound contracting principles. In particular, working with the Quandamooka peoples and the Quandamooka Yoolooburrabee Aboriginal Corporation's (QYAC) aspiration to grow their business capacity, employment opportunity and skill sets.</li> <li>Practice fair, impartial and merit based procurement activities to facilitate the achievement of value for money, reduce risk of being exposed to legal and/or financial loss and to guard against collusion and fraud.</li> </ul>
Governance	<p><b>Principles:</b></p> <ul style="list-style-type: none"> <li>Inclusive and Ethical</li> </ul> <p><b>Requisites:</b></p> <ul style="list-style-type: none"> <li>Effective information management</li> <li>Produce and deliver sustainable financial forecasts</li> <li>Effectively Implement the Corporate Plan</li> <li>Continuous Improvement Focus</li> </ul>	<ul style="list-style-type: none"> <li>To complete full and accurate records of all procurement and contract activities (quotes, evaluations, site inspections) to ensure an open, independent and merits based decision process.</li> <li>Increase Procurement process efficiencies by standardising documents, centralising managerial responsibility and automating and streamlining procurement systems and processes to reduce timeframes and duplicity; and increase predictability, probity and confidence.</li> <li>Commit to strengthening a Strategic Procurement model that builds on procurement efficiencies to align to and deliver longer term goals established by the 5 year Corporate Plan and 10 year capital work programs and asset management plans.</li> <li>Commit to strengthening innovation by reducing overly prescriptive tender or development standards and seeking alternative outcome based solutions.</li> <li>To maintain a framework of internal controls over procurement processes and maintain collaborative cooperative working relationships.</li> </ul>