# **Monthly Financial Report**

April 2018







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### **1. EXECUTIVE SUMMARY**

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 30 April 2018. The year to date and annual revised budget referred to in this report incorporates the changes from the budget capital carryovers adopted by Council on 23 August 2017.

| Key Financial Highlights and Overview |                             |                          |               |                 |                   |  |
|---------------------------------------|-----------------------------|--------------------------|---------------|-----------------|-------------------|--|
| Key Financial Results (\$000)         | Annual<br>Revised<br>Budget | YTD<br>Revised<br>Budget | YTD<br>Actual | YTD<br>Variance | YTD<br>Variance % | Status<br>Favourable ✓<br>Unfavourable ≖ |
| Operating Surplus / (Deficit)         | (11,136)                    | 11,113                   | 9,017         | (2,096)         | -19%              | ×  |
| Recurrent Revenue                     | 261,639                     | 232,698                  | 231,297       | (1,401)         | -1%               | ×  |
| Recurrent Expenditure                 | 272,775                     | 221,585                  | 222,280       | 695             | 0%                | ×  |
| Capital Works Expenditure             | 94,860                      | 63,978                   | 54,626        | (9,352)         | -15%              | ✓  |
| Closing Cash & Cash Equivalents       | 140,234                     | 144,280                  | 131,193       | (13,087)        | -9%               | ×  |

Council reported a year to date operating surplus of \$9.02M. The fourth quarter rate notices were issued in April 2018. Recurrent revenue is slightly lower than budget but offset by favourable variance in materials and services expenditure which is primarily due to underspend in consultant and contractor costs. The unfavourable variance in depreciation expense is due to higher opening asset balances for 2017/2018 which include the results from the 2016/2017 asset revaluations, as well as the recognition of developer contributed assets. These end of year adjustments as well as sewerage network assets capitalised this year from WIP, influenced the increase in depreciation expense.

Capital grants, subsidies and contributions are below budget mainly due to timing of developer cash contributions. Additionally, non-cash contributions are below budget due to timing of developer non-cash contributions. Loss on disposal of non-current assets is mainly due to sale of fleet assets; and infrastructure and parks asset replacement.

Council's capital works expenditure is below budget by \$9.35M due to timing of works for a number of infrastructure projects, asset management project and timing of capital acquisitions and fleet replacement.

Council's cash balance is below budget due to higher than anticipated payments to suppliers which includes \$7.85M for canal and lake special charges refund and below budget receipt of capital grants, subsidies and contributions. This is partially offset by below budget expenditure for property, plant and equipment and above budget operating grants. Constrained cash reserves represent 71% of the cash balance.

2. KEY PERFORMANCE INDICATORS

| Key Performance Indicators                                   |   |                             |                   |  |  |  |  |
|--|---|-----------------------------|-------------------|--|--|--|--|
| Financial Stability Ratios and Measures of<br>Sustainability | Status<br>Achieved ✓<br>Not achieved<br>¥ | Annual<br>Revised<br>Budget | YTD<br>April 2018 | Target   |  |  |  |
| Operating Surplus Ratio (%)                                  | ✓   | -4.26%                      | 3.90%             | Between 0% and 10% (on average over the long-<br>term) |  |  |  |
| Asset Sustainability Ratio (%)^                              | ×   | 70.92%                      | 54.06%            | Greater than 90% (on average over the long-<br>term)   |  |  |  |
| Net Financial Liabilities (%)*                               | $\checkmark$                              | -23.95%                     | -47.21%           | Less than 60% (on average over the long-term)          |  |  |  |
| Level of Dependence on General Rate<br>Revenue (%)           | ×   | 33.93%                      | 37.68%            | Less than 37.5%  |  |  |  |
| Ability to Pay Our Bills - Current Ratio                     | $\checkmark$                              | 2.74                        | 3.54              | Between 1.1 & 4.1                                      |  |  |  |
| Ability to Repay Our Debt - Debt Servicing<br>Ratio (%)      | ✓   | 2.99%                       | 3.39%             | Less than or equal to 10%                              |  |  |  |
| Cash Balance \$M   | $\checkmark$                              | \$140.234M                  | \$131.193M        | Greater than or equal to \$50M                         |  |  |  |
| Cash Balances - Cash Capacity in Months                      | $\checkmark$                              | 7.87                        | 7.03              | Greater than 3 months                                  |  |  |  |
| Longer Term Financial Stability - Debt to<br>Asset Ratio (%) | ✓   | 1.47%                       | 1.43%             | Less than or equal to 10%                              |  |  |  |
| Operating Performance (%)                                    | ×   | 17.65%                      | 11.55%            | Greater than or equal to 15%                           |  |  |  |
| Interest Coverage Ratio (%)**                                | $\checkmark$                              | -0.59%                      | -0.57%            | Less than 5%   |  |  |  |

\* The net financial liabilities ratio exceeds the target range when current assets are greater than total liabilities (and the ratio is negative)

\*\* The interest coverage ratio exceeds the target range when interest revenue is greater than interest expense (and the ratio is negative)

The annual revised budgeted balances for 2017/2018 include the changes from the budget carryovers adopted by Council on 23 August 2017. The differences between the carryover budget figures and those published are due to the actual opening balances on 1 July 2017, which are now finalised following end of year accounts finalisation.







## 3. STATEMENT OF COMPREHENSIVE INCOME

## STATEMENT OF COMPREHENSIVE INCOME

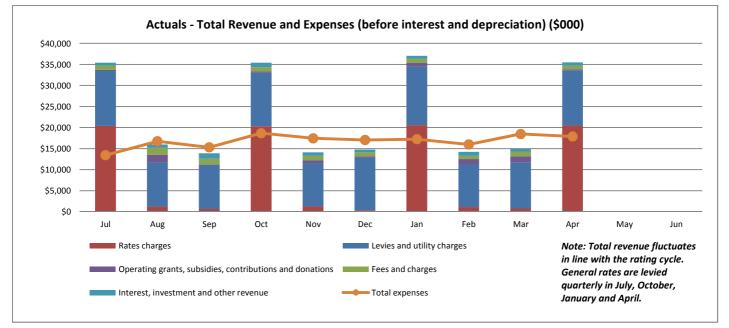
|   | Annual                      | Annual                     | YTD                        | YTD             | YTD               |
|---|-----------------------------|----------------------------|----------------------------|-----------------|-------------------|
|   | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 | Variance<br>\$000 |
| Recurrent revenue                                   |                             |                            |                            |                 |                   |
| Rates, levies and charges                           | 227,186                     | 227,186                    | 206,274                    | 204,916         | (1,358            |
| Fees  | 13,048                      | 13,048                     | 10,784                     | 10,734          | (50               |
| Rental income                                       | 839                         | 839                        | 689                        | 801             | 11                |
| Interest received                                   | 4,361                       | 4,361                      | 3,592                      | 3,679           | 8                 |
| Investment returns                                  | 2,200                       | 2,200                      | 500                        | 500             |                   |
| Sales revenue<br>Other income                       | 3,823                       | 3,823<br>684               | 3,075<br>565               | 2,603<br>839    | (472              |
| Grants, subsidies and contributions                 | 9,497                       | 9,497                      | 7,219                      | 7,225           | 27                |
|   | 0,107                       | 0,107                      | 7,210                      | ,,              |                   |
| Total recurrent revenue                             | 261,639                     | 261,639                    | 232,698                    | 231,297         | (1,401            |
| Capital revenue                                     |                             |                            |                            |                 |                   |
| Grants, subsidies and contributions                 | 33,013                      | 33,035                     | 22,020                     | 15,465          | (6,555            |
| Non-cash contributions                              | 3,213                       | 3,213                      | 2,687                      | 656             | (2,031            |
| Total capital revenue                               | 36,226                      | 36,248                     | 24,707                     | 16,121          | (8,586            |
| TOTAL INCOME  | 297,865                     | 297,887                    | 257,405                    | 247,418         | (9,987            |
| Recurrent expenses                                  |                             |                            |                            |                 |                   |
| Employee benefits                                   | 85,677                      | 85,677                     | 70,782                     | 70,445          | (337              |
| Materials and services                              | 125,787                     | 125,787                    | 99,721                     | 97,432          | (2,289            |
| Finance costs                                       | 3,112                       | 3,112                      | 2,582                      | 2,724           | 14                |
| Depreciation and amortisation                       | 58,200                      | 58,200                     | 48,500                     | 51,679          | 3,17              |
| Total recurrent expenses                            | 272,775                     | 272,775                    | 221,585                    | 222,280         | 69                |
| Capital expenses                                    |                             |                            |                            |                 |                   |
| (Gain) / loss on disposal of non-current assets     | 289                         | 36                         | (416)                      | 1,283           | 1,69              |
| Total capital expenses                              | 289                         | 36                         | (416)                      | 1,283           | 1,69              |
| TOTAL EXPENSES                                      | 273,064                     | 272,811                    | 221,169                    | 223,563         | 2,39              |
| NET RESULT  | 24,801                      | 25,076                     | 36,236                     | 23,855          | (12,381           |
| Other comprehensive income / (loss)                 |                             |                            |                            |                 |                   |
| Items that will not be reclassified to a net result |                             | I                          |                            |                 |                   |
| Revaluation of property, plant and equipment        | -                           | -                          | -                          | (67)            | (67               |
| TOTAL COMPREHENSIVE INCOME                          | 24,801                      | 25,076                     | 36,236                     | 23,788          | (12,448           |
| TOTAL COMPREHENSIVE INCOME                          | 24,001                      | 23,070                     | 50,230                     | 23,700          | (12,440           |



## 4. OPERATING STATEMENT

## OPERATING STATEMENT For the period ending 30 April 2018

|  | <u> </u>                    | <u> </u>                   |                            |                 |                   |
|--|-----------------------------|----------------------------|----------------------------|-----------------|-------------------|
|  | Annual                      | Annual                     | YTD                        | YTD             | YTD               |
|  | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 | Variance<br>\$000 |
| Revenue  |                             |                            |                            |                 |                   |
| Rates charges  | 91,688                      | 91,688                     | 91,688                     | 89,985          | (1,703)           |
| Levies and utility charges                             | 138,824                     | 138,824                    | 117,873                    | 118,156         | 283               |
| Less: Pensioner remissions and rebates                 | (3,325)                     | (3,325)                    | (3,287)                    | (3,225)         | 62                |
| Fees   | 13,048                      | 13,048                     | 10,784                     | 10,734          | (50)              |
| Operating grants and subsidies                         | 8,795                       | 8,795                      | 6,669                      | 6,908           | 239               |
| Operating contributions and donations                  | 702                         | 702                        | 550                        | 317             | (233)             |
| Interest external                                      | 4,361                       | 4,361                      | 3,592                      | 3,679           | 87                |
| Investment returns                                     | 2,200                       | 2,200                      | 500                        | 500             | -                 |
| Other revenue  | 5,347                       | 5,347                      | 4,329                      | 4,243           | (86)              |
| Total revenue  | 261,639                     | 261,639                    | 232,698                    | 231,297         | (1,401)           |
| Expenses   |                             |                            |                            |                 |                   |
| Employee benefits                                      | 85,677                      | 85,677                     | 70,782                     | 70,445          | (337)             |
| Materials and services                                 | 126,040                     | 126,040                    | 99,932                     | 96,608          | (3,324)           |
| Finance costs other                                    | 303                         | 303                        | 243                        | 370             | 127               |
| Other expenditure                                      | 489                         | 489                        | 407                        | 1,456           | 1,049             |
| Net internal costs                                     | (741)                       | (741)                      | (618)                      | (632)           | (14)              |
| Total expenses   | 211,767                     | 211,767                    | 170,746                    | 168,247         | (2,499)           |
| Earnings before interest, tax and depreciation (EBITD) | 49,872                      | 49,872                     | 61,952                     | 63,050          | 1,098             |
| Interest expense                                       | 2,809                       | 2,809                      | 2,339                      | 2,354           | 15                |
| Depreciation and amortisation                          | 58,200                      | 58,200                     | 48,500                     | 51,679          | 3,179             |
| OPERATING SURPLUS / (DEFICIT)                          | (11,136)                    | (11,136)                   | 11,113                     | 9,017           | (2,096)           |







## 4. OPERATING STATEMENT - CONTINUED

## LEVIES AND UTILITY CHARGES ANALYSIS For the period ending 30 April 2018

| For the period ending 50 April 2018  |                             |                            |                            |                 |                   |  |
|--------------------------------------|-----------------------------|----------------------------|----------------------------|-----------------|-------------------|--|
|                                      | Annual                      | Annual                     | YTD                        | YTD             | YTD               |  |
|                                      | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 | Variance<br>\$000 |  |
| Levies and utility charges           |                             |                            |                            |                 |                   |  |
| Refuse collection rate charge        | 21,663                      | 21,663                     | 18,032                     | 18,120          | 88                |  |
| Special charges                      | 4,083                       | 4,083                      | 4,083                      | 4,074           | (9)               |  |
| SES separate charge                  | 339                         | 339                        | 339                        | 340             | 1                 |  |
| Environment separate charge          | 7,568                       | 7,568                      | 7,568                      | 7,631           | 63                |  |
| Separate charge landfill remediation | 2,911                       | 2,911                      | 2,426                      | 2,445           | 19                |  |
| Wastewater charges                   | 43,647                      | 43,647                     | 36,373                     | 36,322          | (51)              |  |
| Water access charges                 | 18,296                      | 18,296                     | 15,246                     | 15,339          | 93                |  |
| Water consumption charges            | 40,317                      | 40,317                     | 33,806                     | 33,885          | 79                |  |
| Total levies and utility charges     | 138,824                     | 138,824                    | 117,873                    | 118,156         | 283               |  |

| MATERIALS AND SERVICES ANALYSIS     |                             |                            |                            |                 |                   |  |  |
|-------------------------------------|-----------------------------|----------------------------|----------------------------|-----------------|-------------------|--|--|
| For the period ending 30 April 2018 |                             |                            |                            |                 |                   |  |  |
|                                     | Annual                      | Annual                     | YTD                        | YTD             | YTD               |  |  |
|                                     | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 | Variance<br>\$000 |  |  |
| Materials and services              |                             |                            |                            |                 |                   |  |  |
| Contractors                         | 34,121                      | 34,482                     | 26,269                     | 24,182          | (2,087)           |  |  |
| Consultants                         | 4,465                       | 4,249                      | 2,729                      | 1,246           | (1,483)           |  |  |
| Other Council outsourcing costs*    | 17,355                      | 17,522                     | 14,022                     | 14,943          | 921               |  |  |
| Purchase of materials               | 44,300                      | 44,052                     | 36,187                     | 35,958          | (229)             |  |  |
| Office administration costs         | 7,949                       | 8,070                      | 6,483                      | 6,555           | 72                |  |  |
| Electricity charges                 | 5,751                       | 5,729                      | 4,757                      | 4,493           | (264)             |  |  |
| Plant operations                    | 4,466                       | 4,480                      | 3,521                      | 3,693           | 172               |  |  |
| Information technology resources    | 2,811                       | 2,647                      | 2,028                      | 1,879           | (149)             |  |  |
| General insurance                   | 1,363                       | 1,363                      | 1,137                      | 1,108           | (29)              |  |  |
| Community assistance**              | 1,619                       | 1,623                      | 1,364                      | 1,125           | (239)             |  |  |
| Other material and service expenses | 1,840                       | 1,823                      | 1,435                      | 1,426           | (9)               |  |  |
| Total materials and services        | 126,040                     | 126,040                    | 99,932                     | 96,608          | (3,324)           |  |  |

\* Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training, valuation fees, etc.

\*\* Community assistance costs represent community related costs including community grants, exhibitions & awards, donations and sponsorships.

| EMPLOYEE BENEFITS AND FULL TIME EQUIVALENTS (FTE)<br>For the period ending 30 April 2018 |  |   |  |   |   |  |  |
|--|--|---|--|---|---|--|--|
|  | FTE (Council<br>employees and<br>Councillors)* | Total staff<br>wages and<br>salaries<br>(including<br>Councillors)<br>\$000 | Annual leave<br>and long service<br>leave<br>entitlements<br>\$000 | Superannuation<br>(including<br>Councillors)<br>\$000 | Other employee<br>related<br>expenses<br>(including<br>agency costs)<br>\$000 | Less: capitalised<br>employee<br>expenses<br>\$000 | Total operating<br>employee<br>benefits<br>\$000 |
| Month  |  |   |  |   |   |  |  |
| July   | 900  | 5,324   | 626  | 647   | 333   | 481  | 6,449  |
| August   | 899  | 5,992   | 702  | 698   | 627   | 520  | 7,499  |
| September  | 902  | 5,213   | 617  | 653   | 597   | 471  | 6,609  |
| October  | 906  | 6,080   | 724  | 722   | 525   | 531  | 7,520  |
| November   | 914  | 5,961   | 698  | 703   | 598   | 383  | 7,577  |
| December   | 919  | 5,508   | 650  | 674   | 452   | 389  | 6,895  |
| January  | 921  | 5,496   | 646  | 713   | 560   | 414  | 7,001  |
| February   | 922  | 5,416   | 646  | 637   | 469   | 638  | 6,530  |
| March  | 925  | 5,967   | 710  | 699   | 479   | 383  | 7,472  |
| April  | 923  | 5,581   | 642  | 685   | 471   | 486  | 6,893  |
| Total employee benefits YTD  |  | 56,538  | 6,661  | 6,831   | 5,111   | 4,696  | 70,445   |

\* Refer to page 14 for further information on FTE and headcount.



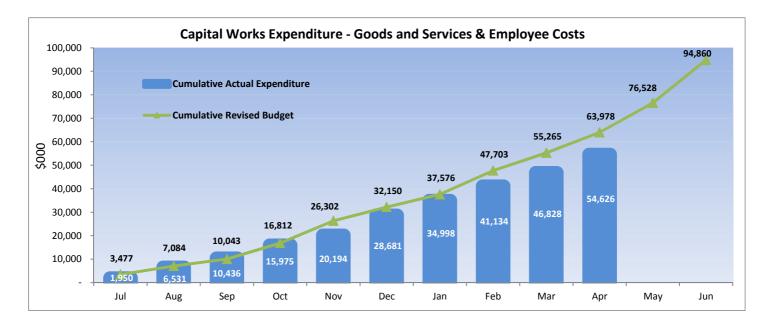


## **5. CAPITAL FUNDING STATEMENT**

### CAPITAL FUNDING STATEMENT For the period ending 30 April 2018

|   | Annual                      | Annual                     | YTD                        | YTD             | YTD               |  |  |
|---|-----------------------------|----------------------------|----------------------------|-----------------|-------------------|--|--|
|   | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 | Variance<br>\$000 |  |  |
| Sources of capital funding                    |                             |                            |                            |                 |                   |  |  |
| Capital contributions and donations           | 29,250                      | 29,250                     | 18,632                     | 13,476          | (5,156)           |  |  |
| Capital grants and subsidies                  | 3,763                       | 3,785                      | 3,387                      | 1,989           | (1,398)           |  |  |
| Proceeds on disposal of non-current assets    | 1,180                       | 1,433                      | 1,197                      | 718             | (479)             |  |  |
| Capital transfers (to) / from reserves        | (14,106)                    | (13,493)                   | (15,698)                   | (6,530)         | 9,168             |  |  |
| Non-cash contributions                        | 3,213                       | 3,213                      | 2,687                      | 656             | (2,031)           |  |  |
| New loans                                     | 867                         | 867                        | -                          | -               | -                 |  |  |
| Funding from general revenue                  | 66,106                      | 78,028                     | 61,939                     | 50,462          | (11,477)          |  |  |
| Total sources of capital funding              | 90,272                      | 103,082                    | 72,144                     | 60,771          | (11,373)          |  |  |
| Application of capital funds                  | L                           |                            |                            |                 |                   |  |  |
| Contributed assets                            | 3,213                       | 3,213                      | 2,687                      | 656             | (2,031)           |  |  |
| Capitalised goods and services*               | 74,965                      | 87,599                     | 58,511                     | 49,930          | (8,581)           |  |  |
| Capitalised employee costs*                   | 7,085                       | 7,261                      | 5,467                      | 4,696           | (771)             |  |  |
| Loan redemption                               | 5,010                       | 5,010                      | 5,479                      | 5,489           | 10                |  |  |
| Total application of capital funds            | 90,272                      | 103,082                    | 72,144                     | 60,771          | (11,373)          |  |  |
| Other budgeted items                          |                             |                            |                            |                 |                   |  |  |
| Transfers to constrained operating reserves   | (13,268)                    | (13,268)                   | (10,946)                   | (13,737)        | (2,791)           |  |  |
| Transfers from constrained operating reserves | 11,565                      | 11,565                     | 8,864                      | 16,402          | 7,538             |  |  |
| Written down value (WDV) of assets disposed   | 1,468                       | 1,468                      | 781                        | 2,001           | 1,220             |  |  |

\* Total capital works expenditure depicted in the graph below is the total of capitalised goods and services and capitalised employee costs.



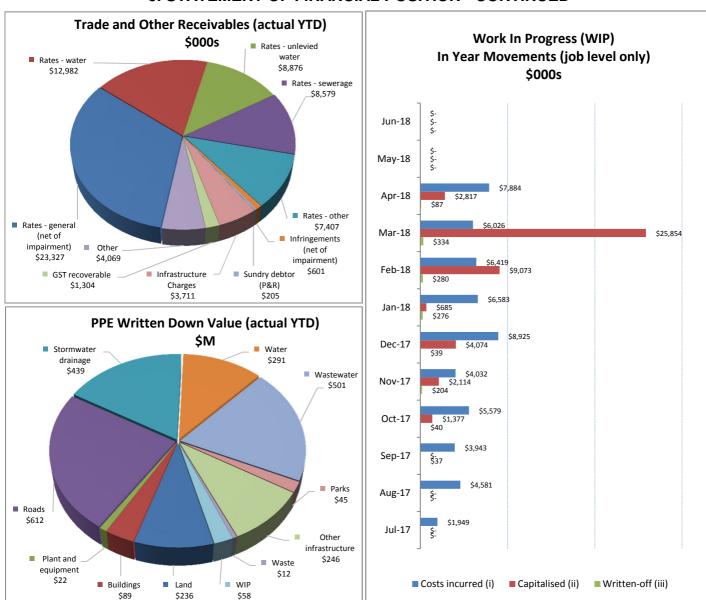


## 6. STATEMENT OF FINANCIAL POSITION

| STATEMENT OF FINANCIAL POSITION<br>As at 30 April 2018 |                             |                            |                            |                            |  |
|--|-----------------------------|----------------------------|----------------------------|----------------------------|--|
|  | Annual                      | Annual                     | YTD                        | YTD                        |  |
|  | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>Balance<br>\$000 |  |
| CURRENT ASSETS   |                             |                            |                            |                            |  |
| Cash and cash equivalents                              | 133,650                     | 140,234                    | 144,280                    | 131,193                    |  |
| Trade and other receivables                            | 25,805                      | 27,273                     | 56,841                     | 71,061                     |  |
| Inventories  | 678                         | 556                        | 556                        | 1,090                      |  |
| Non-current assets held for sale                       | 4,278                       | 262                        | 262                        | 11,203                     |  |
| Other current assets                                   | 2,122                       | 2,073                      | 2,073                      | 1,250                      |  |
| Total current assets                                   | 166,533                     | 170,398                    | 204,012                    | 215,797                    |  |
| NON-CURRENT ASSETS                                     |                             |                            |                            |                            |  |
| Investment property                                    | 1,054                       | 1,091                      | 1,091                      | 1,091                      |  |
| Property, plant and equipment                          | 2,483,228                   | 2,598,914                  | 2,577,704                  | 2,550,827                  |  |
| Intangible assets                                      | 1,215                       | 1,845                      | 2,034                      | 2,116                      |  |
| Other financial assets                                 | 73                          | 73                         | 73                         | 73                         |  |
| Investment in other entities                           | 5,961                       | 14,712                     | 14,712                     | 14,712                     |  |
| Total non-current assets                               | 2,491,531                   | 2,616,635                  | 2,595,614                  | 2,568,819                  |  |
| TOTAL ASSETS   | 2,658,064                   | 2,787,033                  | 2,799,626                  | 2,784,616                  |  |
| CURRENT LIABILITIES                                    |                             |                            |                            |                            |  |
| Trade and other payables                               | 21,411                      | 39,792                     | 39,684                     | 24,699                     |  |
| Borrowings   | 7,701                       | 7,713                      | 7,713                      | 7,713                      |  |
| Provisions   | 13,126                      | 13,014                     | 12,895                     | 9,698                      |  |
| Other current liabilities                              | 1,755                       | 1,747                      | 4,750                      | 18,870                     |  |
| Total current liabilities                              | 43,993                      | 62,266                     | 65,042                     | 60,980                     |  |
| NON-CURRENT LIABILITIES                                |                             |                            |                            |                            |  |
| Borrowings   | 33,461                      | 33,343                     | 32,007                     | 31,997                     |  |
| Provisions   | 12,356                      | 12,115                     | 12,108                     | 13,618                     |  |
| Total non-current liabilities                          | 45,817                      | 45,458                     | 44,115                     | 45,615                     |  |
| TOTAL LIABILITIES                                      | 89,811                      | 107,724                    | 109,157                    | 106,595                    |  |
| NET COMMUNITY ASSETS                                   | 2,568,254                   | 2,679,309                  | 2,690,469                  | 2,678,021                  |  |
|  |                             |                            |                            |                            |  |
| Asset revaluation surplus                              | 963,349                     | 1,070,838                  | 1,070,838                  | 1,070,771                  |  |
|  | 1,498,727                   | 1,503,632                  | 1,512,207                  | 1,513,740                  |  |
| Retained surplus                                       |                             |                            |                            | · , • · • , • · •          |  |
| Retained surplus<br>Constrained cash reserves          | 106,178                     | 104,839                    | 107,424                    | 93,510                     |  |

The annual revised budgeted balances for 2017/2018 include the changes from the budget carryovers adopted by Council on 23 August 2017. The differences between the carryover budget figures and those published are due to the actual opening balances on 1 July 2017, which are now finalised following end of year accounts finalisation.





## 6. STATEMENT OF FINANCIAL POSITION - CONTINUED

Redland

(i) Costs incurred: costs transferred into WIP for the construction or acquisition of fixed assets and at this point are non-depreciating.
(ii) Assets registered: additions to the asset register which includes unwinding of 2016/2017 accruals and new capitalisations.
(iii) Written-off: costs transferred from WIP to operational expenditure. These costs are operational in nature and therefore will not be capitalised.

| PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT*<br>For the period ending 30 April 2018 |                             |                            |                            |                            |  |  |  |
|--|-----------------------------|----------------------------|----------------------------|----------------------------|--|--|--|
|  | Annual                      | Annual                     | YTD                        | YTD                        |  |  |  |
|  | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>Balance<br>\$000 |  |  |  |
| PPE movement   |                             |                            |                            |                            |  |  |  |
| Opening balance (includes WIP from previous years)                                   | 2,456,540                   | 2,559,417                  | 2,559,417                  | 2,559,417                  |  |  |  |
| Acquisitions and WIP in year movement  | 85,217                      | 98,026                     | 66,620                     | 55,264                     |  |  |  |
| Depreciation in year   | (57,061)                    | (57,061)                   | (47,552)                   | (50,894)                   |  |  |  |
| Disposals  | (1,468)                     | (1,468)                    | (781)                      | (1,837)                    |  |  |  |
| Other adjustments**  | -                           | -                          | -                          | (11,123)                   |  |  |  |
| Closing balance  | 2,483,228                   | 2,598,914                  | 2,577,704                  | 2,550,827                  |  |  |  |

\* This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets.

\*\* Other adjustments include transfers between asset classes, revaluation adjustments, prior period adjustments and depreciation thereon. Includes reclassification of \$11.05M from property, plant and equipment to non-current assets held for sale.

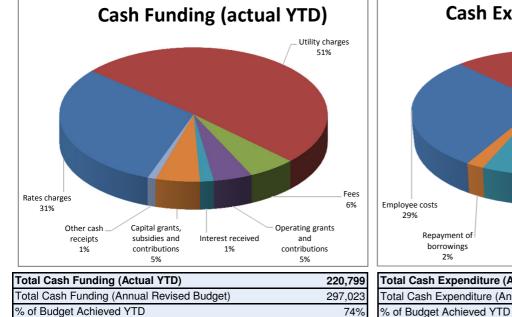


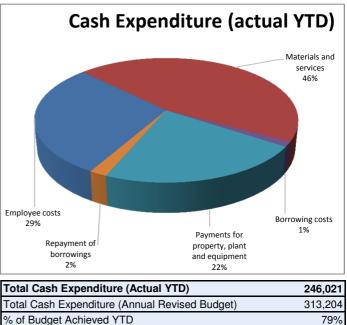


## 7. STATEMENT OF CASH FLOWS

## STATEMENT OF CASH FLOWS For the period ending 30 April 2018

|   |                             | ···                        |                            |                 |
|---|-----------------------------|----------------------------|----------------------------|-----------------|
|   | Annual                      | Annual                     | YTD                        | YTD             |
|   | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES                                |                             |                            |                            |                 |
| Receipts from customers   | 244,741                     | 244,741                    | 197,683                    | 196,262         |
| Payments to suppliers and employees                                 | (210,402)                   | (210,527)                  | (169,738)                  | (183,552)       |
|   | 34,340                      | 34,215                     | 27,945                     | 12,710          |
| Interest received   | 4,361                       | 4,361                      | 3,592                      | 3,679           |
| Rental income   | 839                         | 839                        | 689                        | 801             |
| Non-capital grants and contributions                                | 9,547                       | 9,547                      | 7,219                      | 10,375          |
| Borrowing costs   | (3,175)                     | (3,175)                    | (3,175)                    | (3,187)         |
| Net cash inflow / (outflow) from operating activities               | 45,912                      | 45,787                     | 36,270                     | 24,378          |
| CASH FLOWS FROM INVESTING ACTIVITIES                                |                             |                            |                            |                 |
| Payments for property, plant and equipment                          | (82,005)                    | (94,815)                   | (63,933)                   | (54,608)        |
| Payments for intangible assets                                      | (45)                        | (45)                       | (45)                       | (17)            |
| Proceeds from sale of property, plant and equipment                 | 1,180                       | 1,433                      | 1,197                      | 718             |
| Capital grants, subsidies and contributions                         | 33,013                      | 33,035                     | 22,020                     | 11,754          |
| Other cash flows from investing activities                          | 2,200                       | 2,200                      | (3,000)                    | (2,790)         |
| Net cash inflow / (outflow) from investing activities               | (45,656)                    | (58,192)                   | (43,761)                   | (44,943)        |
| CASH FLOWS FROM FINANCING ACTIVITIES                                |                             |                            |                            |                 |
| Proceeds of borrowings  | 867                         | 867                        | -                          | -               |
| Repayment of borrowings   | (4,644)                     | (4,644)                    | (4,644)                    | (4,657)         |
| Net cash inflow / (outflow) from financing activities               | (3,777)                     | (3,777)                    | (4,644)                    | (4,657)         |
| Net increase / (decrease) in cash held                              | (3,521)                     | (16,181)                   | (12,135)                   | (25,222)        |
| Cash and cash equivalents at the beginning of the year              | 137,171                     | 156,415                    | 156,415                    | 156,415         |
| Cash and cash equivalents at the end of the financial year / period | 133,650                     | 140,234                    | 144,280                    | 131,193         |



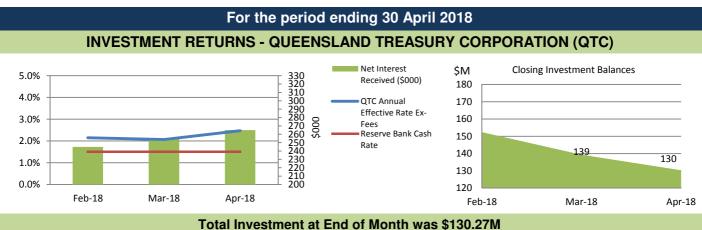


The annual revised budgeted balances for 2017/2018 include the changes from the budget carryovers adopted by Council on 23 August 2017. The differences between the carryover budget figures and those published are due to the actual opening balances on 1 July 2017, which are now finalised following end of year accounts finalisation.





## 8. INVESTMENT & BORROWINGS REPORT

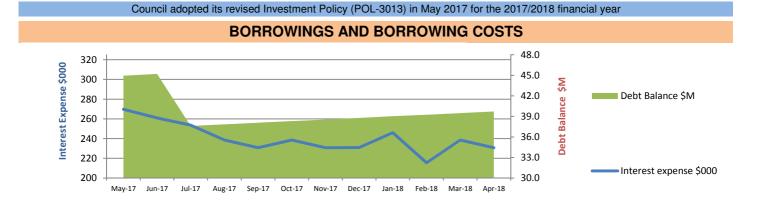


All Council investments are currently held in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC).

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle.

Note: the Reserve Bank reduced the cash rate down to 1.5% in the August 2016 sitting - this has not changed in subsequent months.

On a daily basis, cash surplus to requirements is deposited with QTC to earn higher interest as QTC is offering a higher rate than what is achieved from Council's transactional bank accounts. The current annual effective interest rate paid by QTC of 2.47% exceeds the Bloomberg AusBond Bank Bill Index (previously the UBS Bank Bill Index) of 1.75% as at the end of April 2018 in accordance with Corporate POL-3013. Term deposit rates are being monitored to identify investment opportunities to ensure Council maximises its interest earnings.



The existing loan accounts were converted to fixed rate loans on 1 April 2016 following a QTC restructure of loans and policies. In line with Council's debt policy, the principal debt repayment has been made *annually* in advance for 2017/2018 which will result in the loans being repaid approximately one year earlier.

The debt balance shows a decrease as the Annual Debt Service Payment (ADSP) was made during July 2017. Interest will accrue monthly on a daily balance until next ADSP in July 18 which is reflected in the increasing debt balance. Interest expense for February 2018 shows a decrease due to days in calendar month.

### Total Borrowings at End of Month were \$39.71M

General pool allocated to capital works is 99.26% and 0.74% is attributable to RedWaste.

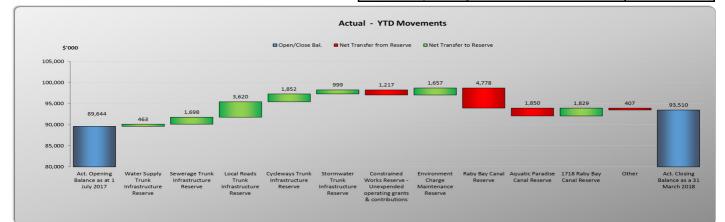
Council adopted its revised Debt Policy (POL-1838) in June 2017 for the 2017/2018 financial year





## 9. CONSTRAINED CASH RESERVES

| Reserves as at 30 April 2018                               | Opening Balance    | To Reserve | From Reserve | Closing Balance |
|--|--------------------|------------|--------------|-----------------|
|  | \$000              | \$000      | \$000        | \$000           |
| Special Projects Reserve:                                  |                    |            |              |                 |
| Weinam Creek Reserve                                       | 3,075              | 435        | (24)         | 3,486           |
| Red Art Gallery Commissions & Donations Reserve            | 4                  | -          | -            | 4               |
|  | 3,079              | 435        | (24)         | 3,490           |
| Constrained Works Reserve:                                 |                    |            |              |                 |
| Public Parks Trunk Infrastructure Reserve                  | 8,693              | 2,488      | (2,944)      | 8,237           |
| Land for Community Facilities Trunk Infrastructure Reserve | 1,675              | 392        | -            | 2,067           |
| Water Supply Trunk Infrastructure Reserve                  | 9,478              | 463        | -            | 9,941           |
| Sewerage Trunk Infrastructure Reserve                      | 6,573              | 2,361      | (663)        | 8,271           |
| Constrained Works Reserve-Capital Grants & Contributions   | 1,154              | -          | (367)        | 787             |
| Local Roads Trunk Infrastructure Reserve                   | 30,570             | 4,813      | (1,193)      | 34,190          |
| Cycleways Trunk Infrastructure Reserve                     | 8,343              | 1,960      | (108)        | 10,195          |
| Stormwater Trunk Infrastructure Reserve                    | 7,553              | 999        | -            | 8,552           |
| Constrained Works Reserve-Operating Grants & Contributions | 2,667              | 140        | (1,357)      | 1,450           |
| Tree Planting Reserve                                      | 86                 | 33         | (43)         | 76              |
|  | 76,792             | 13,649     | (6,675)      | 83,766          |
| Separate Charge Reserve - Environment:                     |                    |            |              |                 |
| Environment Charge Acquisition Reserve                     | 618                | 600        | (983)        | 235             |
| Environment Charge Maintenance Reserve                     | 1,387              | 7,631      | (5,974)      | 3,044           |
|  | 2,005              | 8,231      | (6,957)      | 3,279           |
| Special Charge Reserve - Other:                            |                    |            | (            |                 |
| Bay Island Rural Fire Levy Reserve                         | -                  | 194        | (169)        | 25              |
| SMBI Translink Reserve                                     | (6)                | 948        | (712)        | 230             |
|  | (6)                | 1,142      | (881)        | 255             |
| Special Charge Reserve - Canals:                           |                    |            |              |                 |
| Raby Bay Canal Reserve                                     | 4,778              | 15         | (4,793)      | -               |
| Aquatic Paradise Canal Reserve                             | 2,592              | 15         | (1,865)      | 742             |
| Sovereign Waters Lake Reserve                              | 404                | 4          | 12           | 420             |
| 1718 Raby Bay Canal Reserve                                | -                  | 2,798      | (969)        | 1,829           |
| 1718 Aquatic Paradise Canal Reserve                        | -                  | 872        | (1,100)      | (228)           |
| 1718 Sovereign Waters Lake Reserve                         | -                  | 52         | (95)         | (43)            |
|  | 7,774              | 3,756      | (8,810)      | 2,720           |
| TOTALS   | 89,644             | 27,213     | (23,347)     | 93,510          |
|  | Closing cash and c | 131,193    |              |                 |
|  | ntage of cash bala | nce        | 71%          |                 |



Total Reserves decreased by \$711K during the month. YTD growth in developer cash contributions totalled \$13.51M with drawdowns of \$4.95M. Increases are predominantly from developments in Cleveland, Victoria Point, Thornlands, Ormiston, Capalaba and Birkdale. YTD growth in other reserves totalled \$13.70M, with drawdowns totalling \$18.40M. \$3.76M of the increase in reserves is attributed to canals and lakes. The process for issuing refunds for the reserve balances quarantined for maintenance and repairs since 2011-12, has been worked through and as at end of April, Council has processed 95% of the refunds. New 2017/2018 canal and lake reserves reflect the current year program for revenue and expenditure. \$1.66M movement in the Environment Charge Maintenance Reserve is associated with the Environment Separate Charge (which is recognised in line with the rating cycle), offset by YTD spending on designated projects.





## **10. REDLAND WATER STATEMENTS**

#### **REDLAND WATER SUMMARY OPERATING STATEMENT** For the period ending 30 April 2018 Annual Annual YTD YTD YTD Original Revised Revised Variance Actual Budget Budget Budget \$000 \$000 \$000 \$000 \$000 87,486 Total revenue 105,147 105,147 87,709 (223) 59,688 59,688 49,090 47,237 Total expenses (1,853) Earnings before interest, tax and depreciation (EBITD) 45,459 45,459 38,619 40,249 1,630 Interest expense 18,265 18,265 15,221 15,221 Depreciation 18,457 18,457 15,381 19,264 3,883 Operating surplus / (deficit) 8,737 8,737 8,017 5,764 (2,253)

## REDLAND WATER CAPITAL FUNDING STATEMENT For the period ending 30 April 2018

|  | Annual                      | Annual                     | YTD                        | YTD             | YTD               |
|--|-----------------------------|----------------------------|----------------------------|-----------------|-------------------|
|  | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 | Variance<br>\$000 |
| Capital contributions, donations, grants and subsidies | 6,631                       | 6,631                      | 1,864                      | 3,158           | 1,294             |
| Net transfer (to) / from constrained capital reserves  | (3,120)                     | (3,117)                    | (3,616)                    | (2,161)         | 1,455             |
| Non-cash contributions                                 | 3,131                       | 3,131                      | 2,609                      | -               | (2,609)           |
| Funding from utility revenue                           | 4,675                       | 6,186                      | 8,293                      | 3,690           | (4,603)           |
| Total sources of capital funding                       | 11,316                      | 12,830                     | 9,150                      | 4,687           | (4,463)           |
| Contributed assets                                     | 3,131                       | 3,131                      | 2,609                      | -               | (2,609)           |
| Capitalised expenditure                                | 8,185                       | 9,699                      | 6,541                      | 4,687           | (1,854)           |
| Total application of capital funds                     | 11,316                      | 12,830                     | 9,150                      | 4,687           | (4,463)           |

## **11. REDWASTE STATEMENTS**

| REDWASTE OPERATING STATEMENT<br>For the period ending 30 April 2018 |                             |                            |                            |                 |                   |  |  |
|---|-----------------------------|----------------------------|----------------------------|-----------------|-------------------|--|--|
| Annual Annual YTD YTD YTD YTD                                       |                             |                            |                            |                 |                   |  |  |
|   | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 | Variance<br>\$000 |  |  |
| Total revenue   | 24,532                      | 24,532                     | 20,422                     | 21,252          | 830               |  |  |
| Total expenses  | 17,480                      | 17,480                     | 14,498                     | 16,376          | 1,878             |  |  |
| Earnings before interest, tax and depreciation (EBITD)              | 7,052                       | 7,052                      | 5,924                      | 4,876           | (1,048)           |  |  |
| Interest expense  | 33                          | 33                         | 27                         | 28              | 1                 |  |  |
| Depreciation  | 307                         | 307                        | 256                        | 148             | (108)             |  |  |
| Operating surplus / (deficit)                                       | 6,712                       | 6,712                      | 5,641                      | 4,700           | (941)             |  |  |

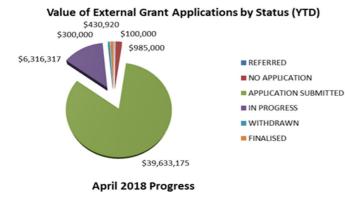
| REDWASTE CAPITAL FUNDING STATEMENT<br>For the period ending 30 April 2018 |                             |                            |                            |                 |                   |  |  |  |  |
|---|-----------------------------|----------------------------|----------------------------|-----------------|-------------------|--|--|--|--|
|   | Annual                      | Annual Annual YTD YTD YTD  |                            |                 |                   |  |  |  |  |
|   | Original<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Revised<br>Budget<br>\$000 | Actual<br>\$000 | Variance<br>\$000 |  |  |  |  |
| Non-cash contributions  | -                           | -                          | -                          | -               | -                 |  |  |  |  |
| Funding from utility revenue  | 317                         | 333                        | 325                        | 364             | 39                |  |  |  |  |
| Total sources of capital funding  | 317                         | 333                        | 325                        | 364             | 39                |  |  |  |  |
| Capitalised expenditure   | 240                         | 249                        | 236                        | 275             | 39                |  |  |  |  |
| Loan redemption   | 77                          | 83                         | 89                         | 89              | -                 |  |  |  |  |
| Total application of capital funds  | 317                         | 333                        | 325                        | 364             | 39                |  |  |  |  |





## **12. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION**

### External Funding Summary

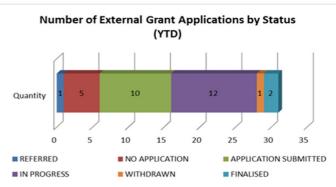


#### GRANTS REFERRED:

- Indigenous Languages and Arts Grant 2018, internal consultation underway for application, closing 14 May 2018

#### APPLICATION SUBMITTED:

- Application for Redland Aquatic and Emergency Precinct submitted under Federal Regional Growth fund in partnership with Surf Lifesaving Queensland, total bid \$35,458,225
- Four applications submitted under Maturing the Infrastructure Pipeline Program for projects requiring strategic planning, business case development and detailed designs, total bid \$1,463,480
- Two applications submitted under the Natural Disaster Resilience Program for evacuation centre upgrades and flood warning signs, total bid \$233,838



#### Successful Funding Submissions YTD 2017/2018

Environment:

 \$6,977 for revegetation of the Coolnwynpin Creek Corridor Koala Refuge under the Nature Refuge Landholder Grant to be completed in late 2017/2018

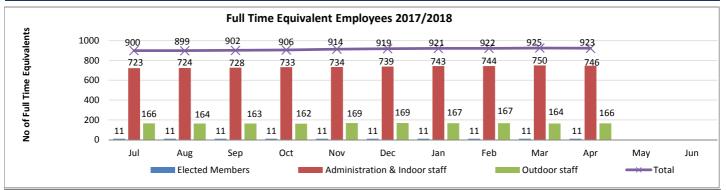
Roads and Active Transport:

- \$875,000 for two Road Alliance projects to be completed in 2017/2018
- \$456,000 for City wide Bus Shelter Renewals to be completed in 2017/2018

#### Economic Development:

- \$500,000 between 2017-2019 as part of the Advancing Regional Innovation Program (multiple partners including Logan City Council and Griffith University)
   - \$916,137 between 2017-2019 for Indigiscapes Expansion Stage 2 under the Local
- Government Grants and Subsidies Program

### Workforce Reporting



| Workforce reporting - April 2018:<br>Headcount | Employee Type |                        |           |           |           |           |             |       |
|--|---------------|------------------------|-----------|-----------|-----------|-----------|-------------|-------|
| Department Level                               | Casual        | Contract<br>of Service | Perm Full | Perm Part | Temp Full | Temp Part | Councillors | Total |
| Office of CEO                                  | 5             | 2                      | 31        | 3         | 7         | 2         |             | 50    |
| Organisational Services                        | 6             | 6                      | 163       | 15        | 24        | 5         |             | 219   |
| Community and Customer Service                 | 26            | 5                      | 231       | 68        | 38        | 13        |             | 381   |
| Infrastructure and Operations                  | 7             | 5                      | 302       | 11        | 18        | 3         |             | 346   |
| Elected members                                |               |                        |           |           |           |           | 11          | 11    |
| Total  | 44            | 18                     | 727       | 97        | 87        | 23        | 11          | 1007  |

Note: Full Time Equivalent Employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department (excluding agency staff) and does not include a workload weighting. Commencing February 2018 elected members were included in the head count to be consistent with the FTE reporting. It includes casual staff in their non-substantive roles as at the end of the period where relevant. Due to a change in the reporting structure in August 2017, Finance and Legal Services (including Procurement) moved from the Office of CEO to join Organisational Services.





### 13. GLOSSARY

## Key Terms

#### Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

#### Work In Progress:

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

**Definition of Ratios** 

| <b>Operating Surplus Ratio*:</b><br>This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes                    | Net Operating Surplus<br>Total Operating Revenue  |
|--|---|
| Asset Sustainability Ratio*:<br>This ratio indicates whether Council is renewing or replacing existing non-<br>financial assets at the same rate that its overall stock of assets is wearing out | Capital Expenditure on Replacement of Infrastructure Assets (Renewals)<br>Depreciation Expenditure on Infrastructure Assets |
| Net Financial Liabilities*:<br>This is an indicator of the extent to which the net financial liabilities of Council<br>can be serviced by operating revenues                                     | Total Liabilities - Current Assets<br>Total Operating Revenue   |
| Level of Dependence on General Rate Revenue:<br>This ratio measures Council's reliance on operating revenue from general<br>rates (excludes utility revenues)                                    | General Rates - Pensioner Remissions<br>Total Operating Revenue - Gain on Sale of Developed Land                            |
| Current Ratio:<br>This measures the extent to which Council has liquid assets available to meet<br>short term financial obligations  | Current Assets<br>Current Liabilities   |
| Debt Servicing Ratio:<br>This indicates Council's ability to meet current debt instalments with recurrent<br>revenue   | Interest Expense + Loan Redemption<br>Total Operating Revenue - Gain on Sale of Developed Land                              |
| Cash Balance - \$M:<br>Cash balance include cash on hand, cash at bank and other short term<br>investments.  | Cash Held at Period End   |
| Cash Capacity in Months:<br>This provides an indication as to the number of months cash held at period<br>end would cover operating cash outflows  | Cash Held at Period End<br>[[Cash Operating Costs + Interest Expense] / Period in Year]                                     |
| Longer Term Financial Stability - Debt to Asset Ratio:<br>This is total debt as a percentage of total assets, i.e. to what extent will our<br>long term debt be covered by total assets          | Current and Non-current loans<br>Total Assets   |
| <b>Operating Performance:</b><br>This ratio provides an indication of Redland City Council's cash flow<br>capabilities   | Net Cash from Operations + Interest Revenue and Expense<br>Cash Operating Revenue + Interest Revenue                        |
| Interest Coverage Ratio:<br>This ratio demonstrates the extent which operating revenues are being used to<br>meet the financing charges  | Net Interest Expense on Debt Service<br>Total Operating Revenue   |

\* These targets are set to be achieved on average over the longer term and therefore are not necessarily expected to be met on a monthly basis.

