



# Budget

2016–2017



# Table of Contents

<b>Mayor’s Message</b> .....	<b>4</b>
<b>Elected Members</b> .....	<b>6</b>
<b>Executive Leadership Team</b> .....	<b>7</b>
<b>Council’s Corporate Plan Outcomes</b> .....	<b>8</b>
<b>Annual Budget at a Glance</b> .....	<b>9</b>
<b>Key 2016-2017 Budget Points</b> .....	<b>11</b>
General Rate – Residential owner occupied.....	11
Domestic Average Water User.....	11
Environment Separate Charge.....	11
Landfill Remediation Separate Charge .....	11
Waste Pricing .....	11
Water Pricing – RCC controlled.....	11
Water Pricing – State controlled.....	11
Wastewater Pricing.....	11
Debt .....	12
Investments .....	12
Constrained Cash Reserves.....	12
Asset Management.....	12
<b>Redlands Rates Comparison from 2015-2016 to 2016-2017</b> .....	<b>13</b>
<b>2016-2017 Financial Budget Overview</b> .....	<b>14</b>
Where does the money come from?.....	14
Where does the money go?.....	15
Operating Revenue by Year and Category.....	16
Operating Expenditure by Year and Category .....	16
Community Equity .....	17
<b>Budgeted Financial Statements</b> .....	<b>18</b>
Financial Budget Summary .....	18
Key Balance Sheet Items.....	18
Redland City Council – Statement of Comprehensive Income .....	19
Redland City Council – Statement of Financial Position .....	20
Redland City Council – Statement of Cash Flows .....	21
Redland City Council – Statement of Changes in Equity.....	22
Redland City Council – Operating Statement .....	23
Redland City Council – Capital Funding Statement .....	24
Redland City Council – Other Budgeted Items .....	24
Financial Stability Ratios and Measures of Sustainability Overview .....	25
<b>Business Units Subject to the Code of Competitive Conduct</b> .....	<b>26</b>
Redland Water Operating Statement.....	26
Redland Water Capital Funding Statement .....	27
Redland Water Community Service Obligations.....	27
RedWaste Operating Statement.....	28
RedWaste Capital Funding Statement.....	29
RedWaste Community Service Obligations .....	30

<b>Prescribed Business Unit Financial Statement .....</b>	<b>31</b>
Building Certification Operating Statement .....	31
<b>Capital Expenditure 2016-2017 .....</b>	<b>32</b>
<b>Capital Expenditure Funding Sources 2016-2017 .....</b>	<b>33</b>
<b>Schedule of Capital Works 2016-2017 .....</b>	<b>34</b>
<b>Long-Term Financial Forecast.....</b>	<b>39</b>
<b>Investment Policy .....</b>	<b>40</b>
<b>Debt Policy .....</b>	<b>41</b>
<b>Constrained Cash Reserves Policy .....</b>	<b>43</b>
<b>Application of Dividends and Tax Equivalent Payments .....</b>	<b>44</b>
<b>Revenue Policy .....</b>	<b>45</b>
<b>Revenue Statement 2016-2017 .....</b>	<b>49</b>
Differential General Rates.....	49
Separate Charges .....	52
Environment Charge .....	52
Landfill Remediation Charge.....	52
Redland City SES Administration Charge .....	53
Special Charges .....	53
Aquatic Paradise Marina Special Charge .....	53
Aquatic Paradise Special Charge .....	53
Sovereign Waters Lake Special Charge.....	54
Raby Bay Marina Special Charge.....	54
Raby Bay Tidal Works (Non Community Title Scheme) Special Charge .....	54
Raby Bay Tidal Works (Community Title Scheme) Special Charge.....	55
Rural Fire Brigade Special Charge .....	55
Southern Moreton Bay Islands Translink Operations Special Charge .....	56
Utility Charges.....	56
Waste/Recycling Charge .....	56
Water Charges .....	59
Fixed Access Water Charge.....	59
Consumption Charge .....	60
Wastewater Charges.....	61
Trade Waste Charges.....	62
Interest on Overdue Rates.....	62
Rates Concessions.....	62
Pensioner Concessions .....	62
Farming Concessions .....	63
Other Matters .....	63
<b>Aquatic Paradise Marina Special Charge Benefit Area Map .....</b>	<b>64</b>
<b>Aquatic Paradise Special Charge Benefit Area Map .....</b>	<b>65</b>
<b>Sovereign Waters Lake Special Charge Benefit Area Map .....</b>	<b>66</b>
<b>Raby Bay Community Title Scheme Special Charge Benefit Area Map .....</b>	<b>67</b>
<b>Raby Bay Marina Special Charge Benefit Area Map .....</b>	<b>68</b>
<b>Raby Bay Non Community Title Scheme Special Charge Benefit Area Map.....</b>	<b>69</b>
<b>Glossary – Key Performance Indicators .....</b>	<b>70</b>



## Mayor's Message

In framing Redland City's 2016-17 Budget, Councillors have taken a unified and collaborative approach in the interests of the City as a whole.

The result is a responsible plan which invests heavily in our City and builds on our strong foundations while minimising the cost impact on our residents.

This is a "business as usual" Budget which balances the needs of all our communities by providing the services we need now and into the future. But, just as importantly, it does so while staying within our means to ensure our financial resilience at a time of economic uncertainty.

Under this \$288 million Budget, a typical Redland household – that's a category 1a owner-occupied property with a property value of about \$306,450 - will see a modest increase of just 0.7 per cent or about 43 cents a week including all water consumption, rates and utility charges. Once increases in water and utilities costs are removed, the average general rate has in fact fallen by 3.1 per cent.

It also predicts a fourth consecutive surplus while maintaining Redland City Council's enviably low debt levels. There are no new borrowings.

This increase reflects the real-world cost pressures faced by Council, which has been heavily affected by a 9.2 per cent increase in State Government bulk water costs in particular.

Council has again sought to absorb millions of dollars in external costs rather than pass them on to residents but, unfortunately, we cannot absorb it all and still provide the high level of services our communities deserve.

The big increase in bulk water costs to about \$33 million follows an increase of about 10 per cent last year which we absorbed. While we must pass on this year's State Government bulk water rise, we have kept our retail water costs at last year's levels to minimise the impact on residents by limiting the increase in total water and waste charges to 2.55 per cent.

Existing ratepayers will fund only a part of this year's headline rate increase of 3.41 per cent, with much of this increase coming from new ratepayers coming to the City as well as improved grants funding from the State and Federal governments and a substantial increase in contributions from development projects.

This Budget reflects the Consumer Price Index adjusted to reflect Council's costs rather than the typical household basket of goods as used for the general CPI.

It also allows Redland City Council to maintain among the lowest local government debt levels in South-East Queensland as well as providing the reassurance that comes with having "money in the bank".



A typical Redland household\* will see a modest rates increase of just

**0.7%**

or



about

**43 cents**

a week including water, rates and utility charges.



An average domestic water user (200kl) costs

**up 4.89%**

excluding waste water



Predicts a

**\$479,000 surplus**

\* a category 1a owner-occupied property; with a property value of about \$306,450 including all water, rates and utility charges.

A feature of the 2016-17 Budget is the creation of a new Community Infrastructure Fund to provide more flexibility in responding to community priorities. Council has been able to do this because the City has cash in the bank.

This Budget also brings a rationalisation of ratings categories across the mainland and Southern Moreton Bay Islands to provide for consistency between communities. Through this change, the islands' rating categories will reflect those of their neighbours on the mainland. Some ratepayers will notice an adjustment in the first year, as we introduce this simpler and fairer system for all.

Rebates to pensioners also have been increased, with the discount for full pensioners rising \$5 to \$335, with a \$2.50 increase for part-pensioners. This is among the highest pensioner rebates of comparable councils in the region.

We have been able to provide this while delivering a \$77 million capital expenditure plan, which commits nearly \$25 million to road, traffic and transport upgrades and initiatives, underscoring Council's commitment to making it easier for Redlanders to get around their City and commute.

Its highlights include:

- \$20.97 million for roads projects, including the green seal program on the Southern Moreton Bay islands.
- \$7.69 million for infrastructure, including the Cleveland pool redevelopment, stormwater drainage upgrades and expansion, carpark resurfacing, cycleways and footpaths.
- \$4.58 million for open space and conservation projects, including \$500,000 for sportsfield lighting at John Fredericks Park, Capalaba, and playground and park renewals.
- \$8.86 million for marine and foreshore projects including the seawall program and Macleay Island ramp carpark and seawall and asbestos capping projects.
- \$11.17 million for community and cultural services, including the Community Infrastructure Fund.
- \$1.24 million for new water services.
- \$12.58 million for wastewater projects.
- \$9.72 million for land acquisitions and asset replacement programs.

This first budget of the new Council also has been framed with regard to the impact of the State Government's property revaluations, which Council is obliged to use. Councillors have sought to minimise this influence while guaranteeing the City's financial stability and providing a "no frills" works programs which concentrates on the necessities.

With continuing global financial uncertainty, having balanced books is more important than ever to shield our City from volatility now and into the future.

Meanwhile Council continues to seek efficiencies and savings from within by adopting best practice and supporting innovation and new thinking. The rewards and operating improvements that this will reap will gather momentum in this new financial year.

This is important as we cannot ask residents to pay more unless we are certain that we are doing all we can to get best value for the ratepayer dollar.



Councillor Karen Williams  
**Mayor of Redland City**

Elected  
Members



*Mayor*

Cr Karen Williams

*Deputy Mayor  
Div 1*

Cr Wendy Boglary



*Div 2*

Cr Peter Mitchell



*Div 10*

Cr Paul Bishop



*Div 3*

Cr Paul Gollè



*Div 9*

Cr Paul Gleeson



*Div 4*

Cr Lance Hewlett



*Div 8*

Cr Tracey Huges



*Div 7*

Cr Murray Elliott



*Div 6*

Cr Julie Talty



*Div 5*

Cr Mark Edwards

**Executive  
Leadership  
Team**

*Chief Executive  
Officer*

Bill Lyon



*Head of  
Human Resources*

Amanda Daly



*General Manager  
Infrastructure &  
Operations*

Gary Soutar



*General  
Manager  
Community &  
Customer Services*

Louise Rusan



*General  
Counsel*

Andrew Ross



*Chief Financial  
Officer*

Deborah Corbett-Hall



*General Manager  
Organisational  
Services*

Nick Clarke

# Council's Corporate Plan Outcomes

On 20 May 2015, Redland City Council ('Council') adopted its revised Corporate Plan for the five year period 2015-20. The Corporate Plan contains the themes or 'Vision Outcomes' as communicated by the Redlands community, in the 2010-30 Community Plan. Council's current Corporate Plan identifies the following eight Vision Outcomes.

## 1. Healthy Natural Environment

A diverse and healthy natural environment, with an abundance of native flora and fauna and rich ecosystems will thrive through our awareness, commitment and action in caring for the environment.

## 2. Green Living

Our green living choices will improve our quality of life and our children's lives, through our sustainable and energy efficient use of resources, transport and infrastructure, and our well informed responses to risks such as climate change.

## 3. Embracing the Bay

The benefits of the unique ecosystems, visual beauty, spiritual nourishment and coastal lifestyle provided by the islands, beaches, foreshores and water catchments of Moreton Bay will be valued, protected and celebrated.

## 4. Quandamooka Country

The rich Aboriginal heritage of the Redlands (Quandamooka) and the Traditional Owners' ongoing custodianship of Quandamooka land and waters will be widely understood and respected, and we will work together for the future of Quandamooka Country.

## 5. Wise Planning and Design

We will carefully manage population pressures and use land sustainably while advocating and taking steps to determine limits of growth and carrying capacity on a local and national basis, recognising environmental sensitivities and the distinctive character, heritage and atmosphere of local communities. A well-planned network of urban, rural and bushland areas and responsive infrastructure and transport systems will support strong, healthy communities.

## 6. Supportive and Vibrant Economy

Businesses will thrive and jobs will grow from opportunities generated by low impact industries, cultural and outdoor lifestyle activities, eco-tourism and quality educational experiences.

## 7. Strong and Connected Communities

Our health, wellbeing and strong community spirit will be supported by a full range of services, programs, organisations and facilities, and our values of caring and respect will extend to people of all ages, cultures, abilities and needs.

## 8. Inclusive and Ethical Governance

Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision making to achieve the community's Redlands 2030 vision and goals.

The 2016-17 Budget will enable Council to continue delivering the vision, priorities and goals of Redlands 2030 as addressed in the Corporate Plan 2015-20.



# 2016-2017 Annual Budget at a Glance

## Capital Expenditure

\$77.04 million



### Roads \$20.97 million

- Resurfacing Program
- Pavement Rehabilitation Program
- Green Seal Program – SMBI
- Road Upgrade Program – Mainland and NSI



### Infrastructure \$7.69 million

- Aquatic Precinct redevelopment
- Cycleways and footpaths
- Car park resurfacing
- Stormwater drainage upgrade and expansion



### Open Space \$4.58 million

- Playground and park renewals
- Sportsfield lighting
- Swimming enclosure upgrade
- Weinam Creek Wetland Park



### Marine & Foreshore \$8.86 million

- Macleay Island ramp carpark
- Russell Tce, Macleay Island, Seawall and Asbestos Capping
- Raby Bay repair trial
- Seawall program



## Community and Cultural \$11.17 million

- Community Infrastructure Funds
- Libraries
- Redlands Performing Arts Centre
- Redland Art Gallery – public art and acquisitions



## Water \$1.24 million

- New water services, Mainland and SMBI
- Fixed water tanker filling stations
- East Coast Rd, Dunwich, water main renewal
- Meter replacement program



## Wastewater \$12.58 million

- Sewerage Pump Station 35 – Birkdale Rd, Wellington Point
- Thorneside inlet works upgrade
- Mt Cotton dewatering improvements
- Point Lookout Wastewater Treatment Plant



## Waste \$232,500

- Minor capital improvements
- Mobile garbage bins



## Other \$9.72 million

- Land actions and acquisitions
- IT Asset Replacement Program
- Asset management advancement project
- Fleet Replacement Program

# Key 2016-2017 Budget Points

## General Rate – Residential owner occupied

- Average General Rate decrease of 3.1% (excluding levies and utilities)
- Average General Rate with full pensioner concession decrease of 4.8% (excluding levies and utilities)
- Average rate notice increase is 0.7% (including utilities and separate charges)
- Average rate notice increase with full pensioner concession is 0.6% (including utilities and separate charges)

## Environment Separate Charge

- Increased by \$1.88 (2.16% increase) from \$87.20 per annum to \$89.08 per annum

## Landfill Remediation Separate Charge

- Increased by \$0.86 per annum (2.15% increase) from \$40.00 to \$40.86

## Waste Pricing

- Increased by \$7.00 per annum (2.04% increase) from \$342.50 to \$349.50 for standard 240L waste/240L recycling mainland bins
- Island standard 240L waste/240L recycling bins have no increase for 2016-17 and remain at \$371.00 per annum

## Water Pricing – RCC controlled

- Water access charge remains unchanged at \$263.60 per annum for 2016-17
- Water consumption - Variable Water Residential charge also remains unchanged for 2016-17 at \$0.59 per kilolitre

## Water Pricing – State controlled

- Water consumption - State Controlled Bulk Water increased from \$2.162 per kilolitre to \$2.361 per kilolitre for 2016-17, an increase of 9.20%

## Wastewater Pricing

- Average domestic wastewater charge remains unchanged at \$675.75 per annum for 2016-17

### Comparative Utilities Bill for Pricing 2016-17

#### Domestic Average Water User

	2015-16	2016-17	Variance	Variance
	2015-16	2016-17	2015-16 to 2016-17	2015-16 to 2016-17
	\$	\$	\$	%
<b>Water:</b>				
Access	263.60	263.60	0.00	0.00%
Consumption (200kl):				
Bulk (State Controlled)	432.40	472.20	39.80	9.20%
Retail (RCC Controlled)	118.00	118.00	0.00	0.00%
Total Water excluding Wastewater	814.00	853.80	39.80	4.89%
Wastewater	675.75	675.75	0.00	0.00%
Refuse (240L Waste / 240L Recycle)	342.50	349.50	7.00	2.04%
<b>TOTAL UTILITY CHARGES</b>	<b>1,832.25</b>	<b>1,879.05</b>	<b>46.80</b>	<b>2.55%</b>

## Debt

- Council is not budgeting to increase debt in 2016-17 to continue to best utilise the community's assets on its balance sheet
- Whilst cash balances remain above the sustainable target range (3 to 4 months cash capacity), Council will use existing surplus funds and only borrow when necessary for intergenerational capital projects
- Council's long term financial forecast is estimating no new loans over the next ten financial years
- Council has moved to prepaying its debt annually in advance in order to minimise Council's interest expense
- From the end of 2016-17 debt will be reduced from \$45.2M to nearly nil at the end of 2025-26 (as outlined in the [ten year loan schedule](#) as part of the debt policy) based on current book values, interest rates and new loan assumptions

## Investments

- Council is looking to get higher returns on its investments whilst still ensuring the capital is guaranteed
- Council follows an active investments management strategy and continues to monitor the community's cash on a daily basis to realise the highest possible rate of return

## Constrained Cash Reserves

- Council has collected rates, utilities and other revenue streams each financial year and has ring-fenced these monies for particular purposes
- Council plans to utilise the reserves before increasing debt on the community's balance sheet and has also committed to conducting an annual review of the constrained reserves to ensure the purpose of each reserve is still current and in the interest and requirements of the community

## Asset Management

- Capital expenditure will be prioritised towards asset renewals before asset upgrades or the creation of new assets
- Council continues to monitor the asset sustainability ratio and focuses on renewal capital works to move this long term measure upwards towards the target zone

# Redlands Rates Comparison from 2015-2016 to 2016-2017

Section 169 of the *Local Government Regulation 2012* requires the disclosure of the following information in Council's annual budget:

*The budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year, compared with the rates and utility charges levied in the previous budget.*

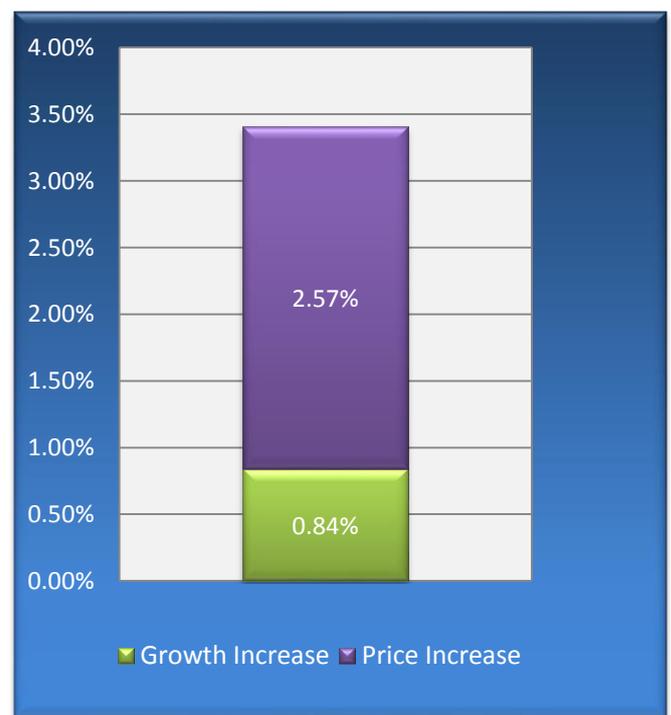
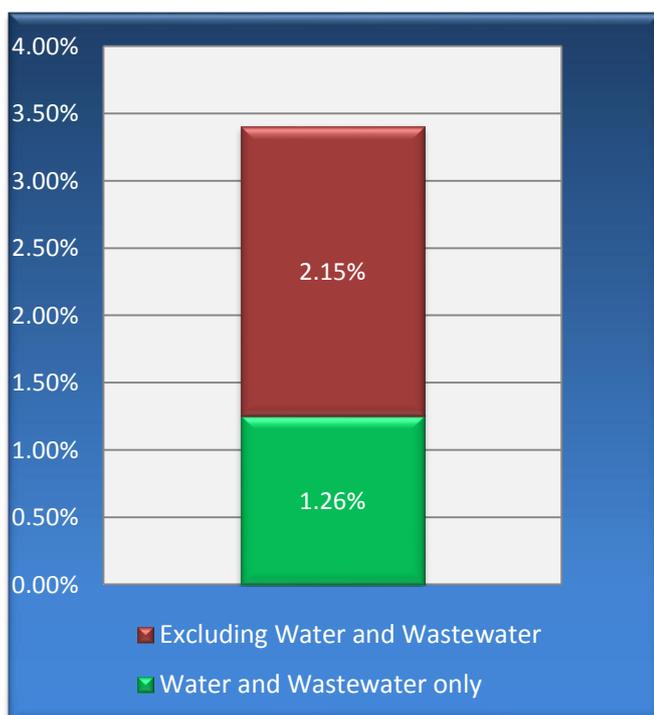
Revenue	Original Budget 2015-16	Original Budget 2016-17	Dollar Change from 2015-16 to 2016-17	Weighted Percentage Change from 2015-16 to 2016-17
Revenue (excluding water and wastewater)	115,251,889	119,786,737	4,534,848	2.15%
Revenue (water and wastewater only)	95,689,331	98,340,687	2,651,355	1.26%
<b>Total Revenue</b>	<b>210,941,221</b>	<b>218,127,423</b>	<b>7,186,203</b>	<b>3.41%</b>

\*excluding pensioner remissions

The total revenue increase of 3.41% is made up of two components growth (more properties to rate) and price:

Revenue	Increase from 2015-16 to 2016-17 \$	Increase from 2015-16 to 2016-17 %
Growth Increase	1,775,300	0.84%
Price Increase	5,410,903	2.57%
<b>Total Revenue Change</b>	<b>7,186,203</b>	<b>3.41%</b>

**Total Percentage Change in Rates and Utility Charges from 2015-2016 to 2016-2017**



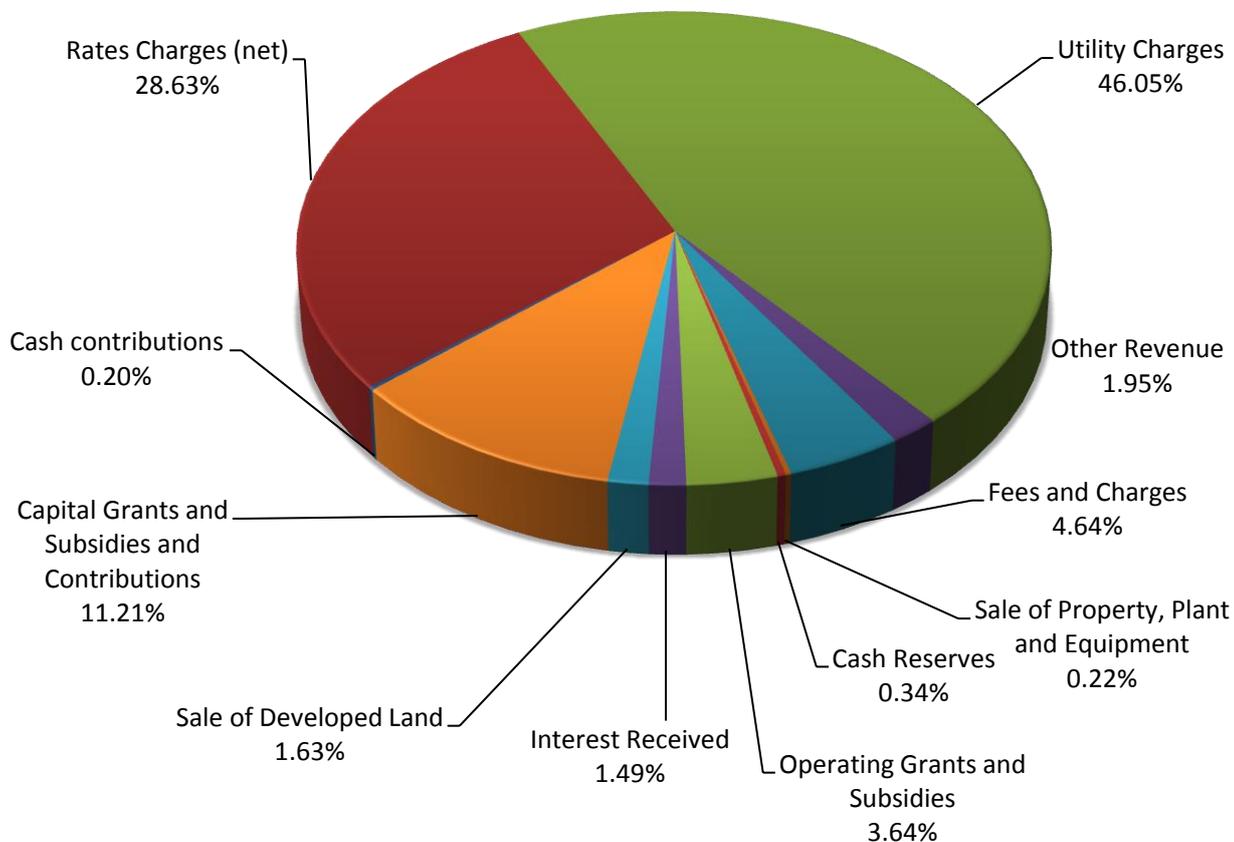
# 2016-2017 Financial Budget Overview

## Where does the money come from?

Redland City Council's cash funding originates from a range of sources with the majority generated from utility charges at 46% and general rate charges at nearly 29%. Council monitors its key performance indicator 'level of dependence on general rate revenue' which demonstrates the reliance on general rates.

Capital and operating grants, subsidies and contributions are forecast to an approximate total 15% of cash funding and this revenue assists Council in delivering a variety of capital programs and various operational maintenance activities. Additionally, fees and charges from the issue of permits and consideration of applications and community related services contribute to approximately 5% of the funds.

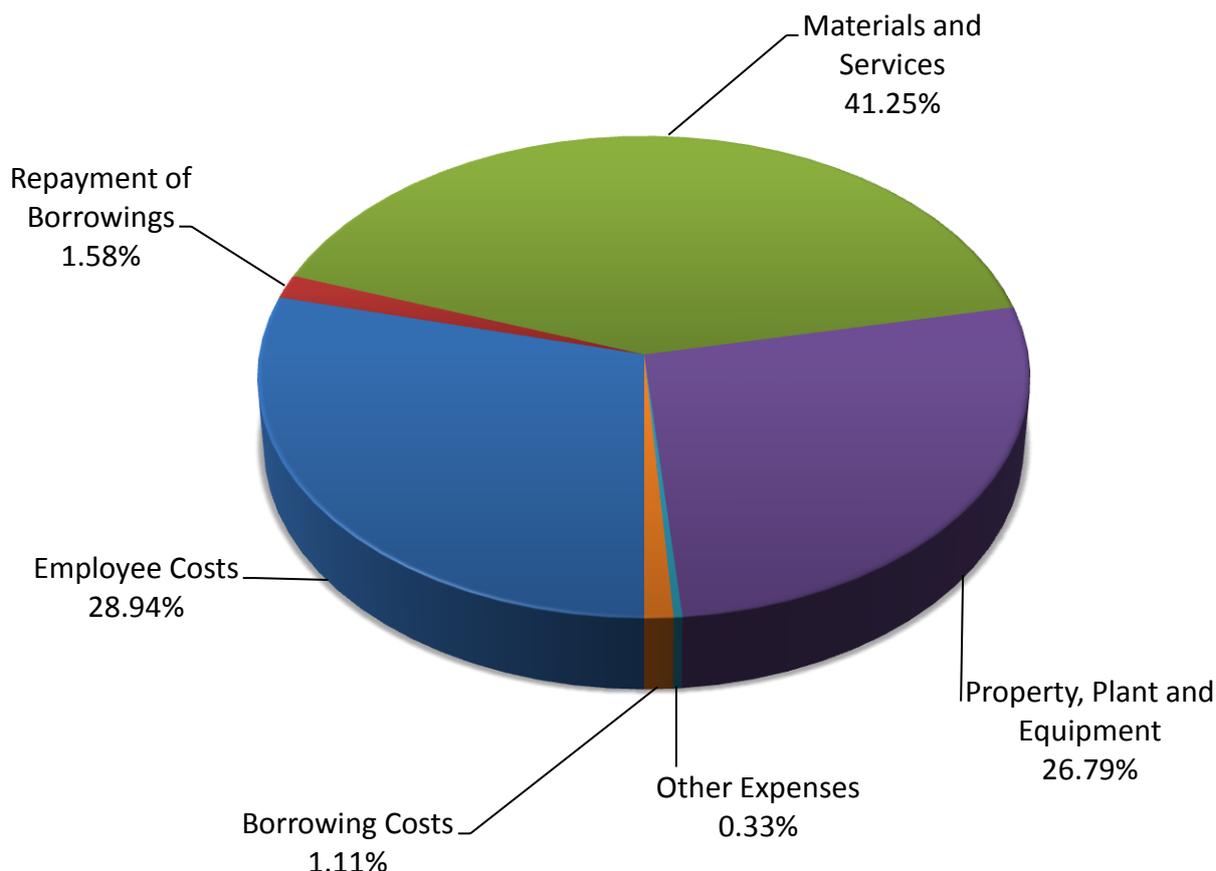
## Budget 2016-17 Cash Funding (\$288M)



## Where does the money go?

In 2016-17, 41% of the budget has been allocated towards services and activities needed to support the Redlands community, while 27% has been set aside for infrastructure and other capital programs. A further 29% is required for Council employees and service provision of Council activities and programs.

### Budget 2016-17 Cash Expenditure (\$288M)

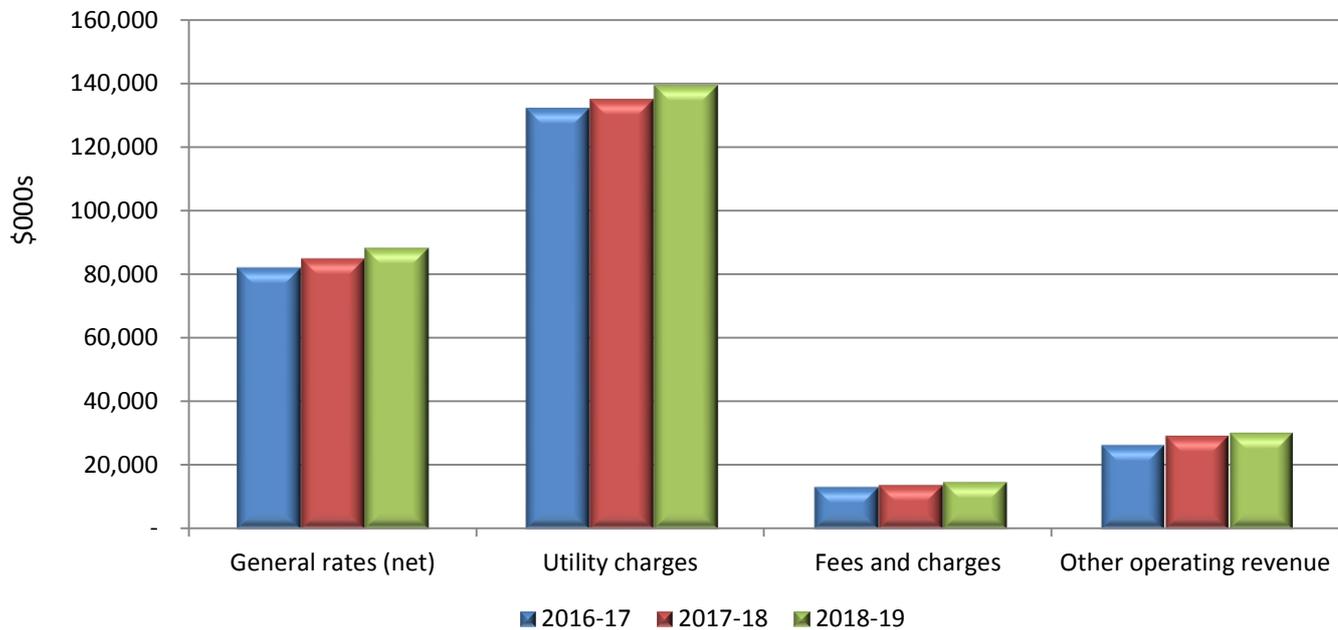


Borrowing costs are the expenses relating to the interest that has accrued on loans. The repayment of borrowings is the expenditure associated with the principal amount borrowed.

In December 2015 Council adopted its Long-Term Financial Strategy (the 'Financial Strategy'). Council's Financial Strategy includes the outcomes of a ten year financial model that has subsequently been updated to align to budget 2016-17 and provide a more recent long-term financial forecast. The following policies have also been updated for the 2016-17 financial year: Debt, Investment, Revenue, Constrained Cash Reserves and Application of Dividends and Tax Equivalent Payments to provide Council with a framework to ensure long-term financial and infrastructure sustainability for the community.

## Operating Revenue by Year and Category

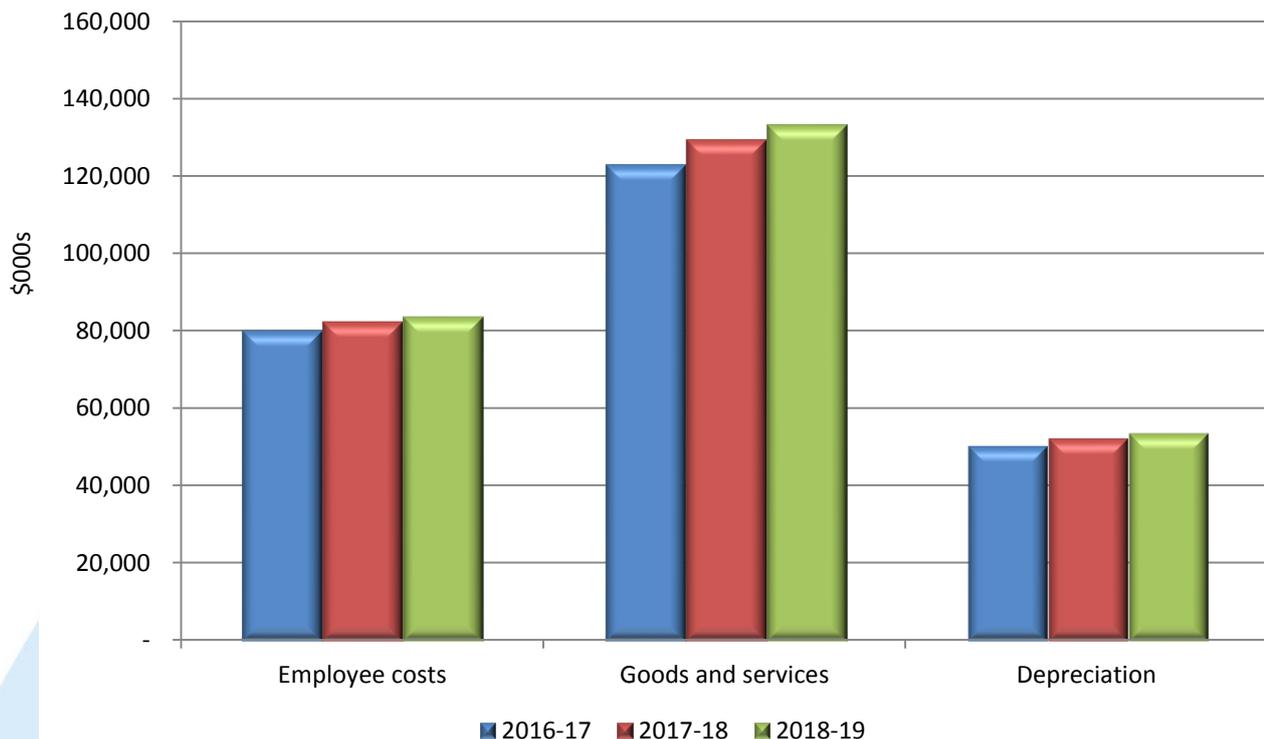
Council's operating revenue funds its daily business and can be divided into four main categories (refer to the graph below). 2016-17 is the budgeted amount whereas the two outer years are estimates based on strategy projections, industry indices and parameters. Council reviews its long term financial model and strategy annually where the estimates for 2017-18 and 2018-19 will be updated. Council monitors its reliance on general rates revenue through a key performance indicator to gauge the need to generate revenue from other sources.



\*General Rates (net) equals General Rate Revenue less Pensioner Remissions.

## Operating Expenditure by Year and Category

The following graph shows the level of different operating expenditure components and illustrates the budget for 2016-17 and estimates for the 2017-18 and 2018-19 financial years.

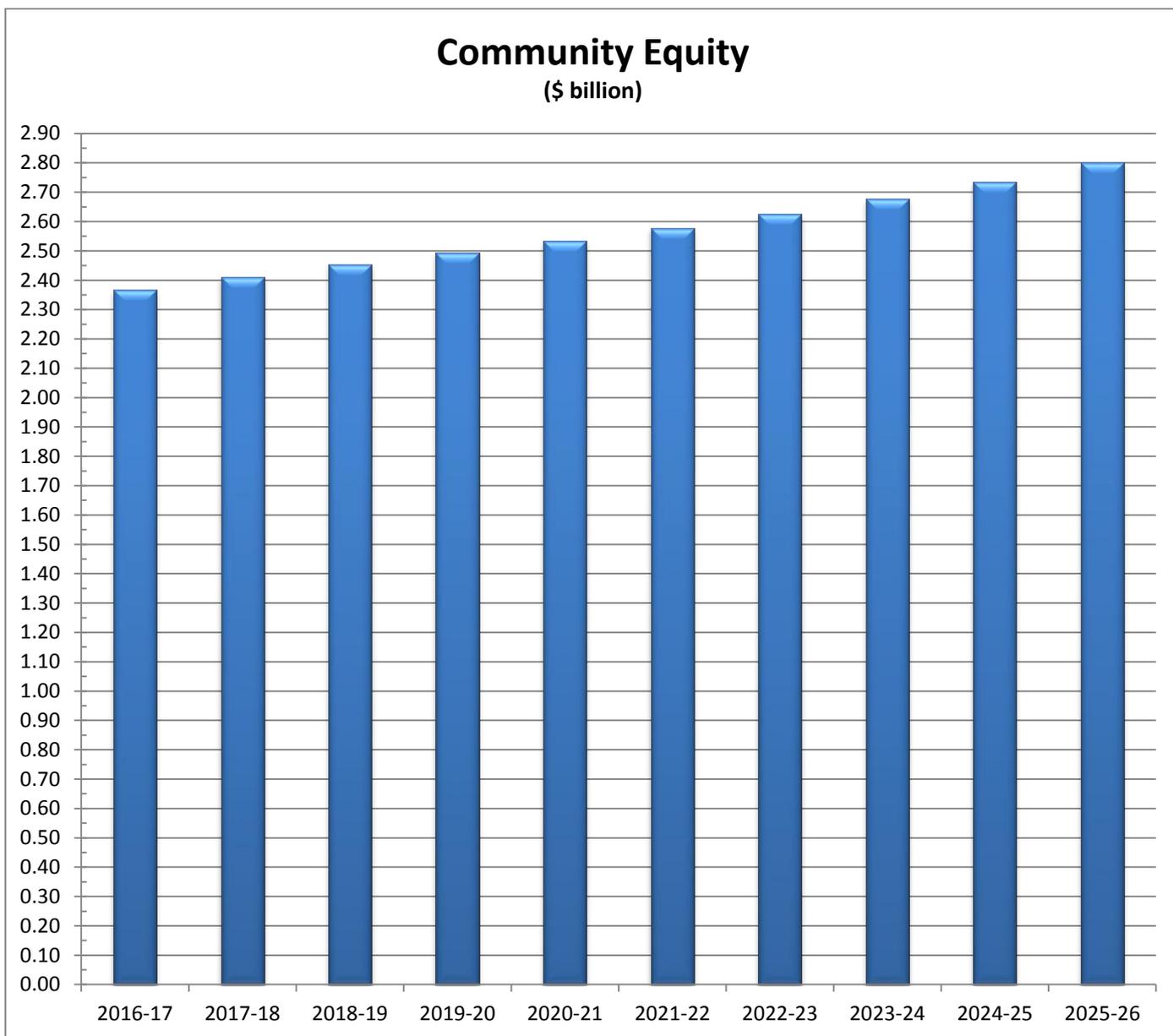


\*Employee costs include Councillors' remuneration.

## Community Equity

Community equity continues to demonstrate that Council owns more than it owes. Key financial indicators including debt to asset ratio and net financial liabilities, [\(refer to page 25\)](#), also illustrate the current financial position is within target range.

The difference between the city's assets and liabilities is Community Equity, which is estimated to be \$2.37 billion at the end of the 2016-17 financial year. The following graph shows the forecast community equity for the financial years 2016-17 to 2025-26. The estimated positions for future years are outputs of Council's strategic financial modelling.



# Budgeted Financial Statements

These statements provide key revenue, expense and balance sheet items. Future years' estimates result from our internal financial strategy and forecasting model, drawing on assumptions and parameters that are revised throughout the year.

## Financial Budget Summary

	Budget 2016-17 Year 1 \$000s	Estimate 2017-18 Year 2 \$000s	Estimate 2018-19 Year 3 \$000s
Revenue from Ordinary Activities	254,569	264,238	273,129
Expenses from Ordinary Activities	250,332	260,728	268,301
Borrowing Costs	3,758	3,484	3,099
<b>Result from Ordinary Activities</b>	<b>479</b>	<b>26</b>	<b>1,729</b>
Capital Income	35,393	42,002	42,664
Capital Expenses	289	392	348
<b>Total Change in Community Equity</b>	<b>35,583</b>	<b>41,637</b>	<b>44,045</b>

## Key Balance Sheet Items

	Budget 2016-17 Year 1 \$000s	Estimate 2017-18 Year 2 \$000s	Estimate 2018-19 Year 3 \$000s
Total Assets	2,453,685	2,485,288	2,524,546
Total Liabilities	86,048	76,015	71,228
<b>Net Community Assets</b>	<b>2,367,637</b>	<b>2,409,273</b>	<b>2,453,318</b>
Total Cash at Year End	118,477	99,121	89,700
Total Borrowings at Year End	45,208	40,271	34,935

## Redland City Council – Statement of Comprehensive Income

The statement below outlines the financial performance and results of operations for 2016-17.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>Recurrent revenue</b>			
Rates, levies and charges	214,758	220,553	227,951
Fees and charges	13,291	14,048	14,846
Rental income	811	832	854
Interest received	4,271	4,292	3,847
Investment returns	4,685	6,739	7,076
Sales revenue	4,030	4,182	4,290
Other income	763	734	753
Grants, subsidies and contributions	11,959	12,858	13,513
<b>Total recurrent revenue</b>	<b>254,569</b>	<b>264,238</b>	<b>273,129</b>
<b>Capital revenue</b>			
Grants, subsidies and contributions	32,248	38,871	39,465
Non/cash contributions	3,144	3,131	3,199
<b>Total capital revenue</b>	<b>35,393</b>	<b>42,002</b>	<b>42,664</b>
<b>TOTAL INCOME</b>	<b>289,962</b>	<b>306,240</b>	<b>315,793</b>
<b>Recurrent expenses</b>			
Employee benefits	80,389	82,493	84,003
Materials and services	119,315	125,994	130,325
Finance costs	3,758	3,484	3,099
Depreciation and amortisation	50,628	52,241	53,973
<b>Total recurrent expenses</b>	<b>254,090</b>	<b>264,212</b>	<b>271,400</b>
<b>Capital expenses</b>			
(Gain)/Loss on disposal of non-current assets	289	(919)	(837)
Restoration and rehabilitation provision expense	-	1,310	1,185
<b>Total capital expenses</b>	<b>289</b>	<b>392</b>	<b>348</b>
<b>TOTAL EXPENSES</b>	<b>254,379</b>	<b>264,603</b>	<b>271,748</b>
<b>NET RESULT</b>	<b>35,583</b>	<b>41,637</b>	<b>44,045</b>
<b>Other comprehensive income/(loss) Items that will not be reclassified to a net result</b>			
Revaluation of property, plant and equipment	-	-	-
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>35,583</b>	<b>41,637</b>	<b>44,045</b>

## Redland City Council – Statement of Financial Position

The statement below includes the community's assets, Council's liabilities and equity.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	118,477	99,121	89,700
Trade and other receivables	25,017	20,812	21,551
Inventories	779	779	779
Non-current assets held for sale	1,309	1,309	1,309
Other current assets	1,104	1,132	1,161
<b>Total current assets</b>	<b>146,686</b>	<b>123,153</b>	<b>114,500</b>
<b>NON-CURRENT ASSETS</b>			
Investment property	956	956	956
Property, plant and equipment	2,293,906	2,349,389	2,397,797
Intangible assets	2,000	1,655	1,157
Other financial assets	73	73	73
Investment in other entities	10,063	10,063	10,063
<b>Total non-current assets</b>	<b>2,306,999</b>	<b>2,362,136</b>	<b>2,410,046</b>
<b>TOTAL ASSETS</b>	<b>2,453,685</b>	<b>2,485,288</b>	<b>2,524,546</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	18,454	13,313	13,724
Borrowings	4,482	5,337	5,764
Provisions	7,571	7,458	8,158
Other current liabilities	2,673	2,742	2,812
<b>Total current liabilities</b>	<b>33,179</b>	<b>28,850</b>	<b>30,459</b>
<b>NON-CURRENT LIABILITIES</b>			
Borrowings	40,727	34,935	29,170
Provisions	12,143	12,231	11,598
<b>Total non-current liabilities</b>	<b>52,869</b>	<b>47,165</b>	<b>40,769</b>
<b>TOTAL LIABILITIES</b>	<b>86,048</b>	<b>76,015</b>	<b>71,228</b>
<b>NET COMMUNITY ASSETS</b>	<b>2,367,637</b>	<b>2,409,273</b>	<b>2,453,318</b>
<b>COMMUNITY EQUITY</b>			
Asset revaluation surplus	827,411	827,411	827,411
Retained surplus	1,443,724	1,511,092	1,566,518
Constrained cash reserves	96,502	70,770	59,390
<b>TOTAL COMMUNITY EQUITY</b>	<b>2,367,637</b>	<b>2,409,273</b>	<b>2,453,318</b>

## Redland City Council – Statement of Cash Flows

Cash movement is illustrated for the three areas: operating, investing and financing.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers	232,889	243,394	247,052
Payments to suppliers and employees	(202,780)	(215,466)	(215,552)
	<b>30,110</b>	<b>27,928</b>	<b>31,500</b>
Interest received	4,271	4,292	3,847
Rental income	811	846	852
Non-capital grants and contributions	11,056	13,071	13,460
Borrowing costs	(3,195)	(2,907)	(2,507)
<b>Net cash inflow from operating activities</b>	<b>43,053</b>	<b>43,230</b>	<b>47,151</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for property, plant and equipment	(76,938)	(105,121)	(99,603)
Payments for intangible assets	(100)	(45)	-
Proceeds from sale of property, plant and equipment	630	1,838	1,756
Capital grants, subsidies and contributions	32,248	38,871	39,465
Other cash flows from investing activities	4,685	6,808	7,147
<b>Net cash outflow from investing activities</b>	<b>(39,474)</b>	<b>(57,649)</b>	<b>(51,236)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds of borrowings	-	-	-
Repayment of borrowings	(4,551)	(4,937)	(5,337)
<b>Net cash outflow from financing activities</b>	<b>(4,551)</b>	<b>(4,937)</b>	<b>(5,337)</b>
<b>Net Increase/(Decrease) in Cash Held</b>	<b>(972)</b>	<b>(19,356)</b>	<b>(9,421)</b>
Cash at beginning of year	119,449	118,477	99,121
<b>Cash at year end</b>	<b>118,477</b>	<b>99,121</b>	<b>89,700</b>

## Redland City Council – Statement of Changes in Equity

The movement in reserves and retained earnings for the following three years is forecast below.

	Asset Revaluation Surplus \$000s	Retained Surplus \$000s	Constrained Cash Reserves \$000s	Total Community Equity \$000s
<b>Balance as at 1 July 2016</b>	<b>827,411</b>	<b>1,425,342</b>	<b>79,300</b>	<b>2,332,053</b>
Net result	-	35,583	-	35,583
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>35,583</b>	<b>-</b>	<b>35,583</b>
Transfers to and from reserves:				
Transfers to Reserves	-	(41,108)	41,108	-
Transfers from Reserves	-	23,907	(23,907)	-
<b>Total transfers to and from reserves</b>	<b>-</b>	<b>(17,201)</b>	<b>17,201</b>	<b>-</b>
<b>Balance as at 30 June 2017</b>	<b>827,411</b>	<b>1,443,724</b>	<b>96,502</b>	<b>2,367,637</b>

	Asset Revaluation Surplus \$000s	Retained Surplus \$000s	Constrained Cash Reserves \$000s	Total Community Equity \$000s
<b>Balance as at 1 July 2017</b>	<b>827,411</b>	<b>1,443,724</b>	<b>96,502</b>	<b>2,367,637</b>
Net result	-	41,637	-	41,637
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>41,637</b>	<b>-</b>	<b>41,637</b>
Transfers to and from reserves:				
Transfers to Reserves	-	(42,721)	42,721	-
Transfers from Reserves	-	68,452	(68,452)	-
<b>Total transfers to and from reserves</b>	<b>-</b>	<b>25,731</b>	<b>(25,731)</b>	<b>-</b>
<b>Balance as at 30 June 2018</b>	<b>827,411</b>	<b>1,511,092</b>	<b>70,770</b>	<b>2,409,273</b>

	Asset Revaluation Surplus \$000s	Retained Surplus \$000s	Constrained Cash Reserves \$000s	Total Community Equity \$000s
<b>Balance as at 1 July 2018</b>	<b>827,411</b>	<b>1,511,092</b>	<b>70,770</b>	<b>2,409,273</b>
Net result	-	44,045	-	44,045
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>44,045</b>	<b>-</b>	<b>44,045</b>
Transfers to and from reserves:				
Transfers to Reserves	-	(44,116)	44,116	-
Transfers from Reserves	-	55,496	(55,496)	-
<b>Total transfers to and from reserves</b>	<b>-</b>	<b>11,381</b>	<b>(11,381)</b>	<b>-</b>
<b>Balance as at 30 June 2019</b>	<b>827,411</b>	<b>1,566,518</b>	<b>59,390</b>	<b>2,453,318</b>

## Redland City Council – Operating Statement

The information below outlines the revenue and expenditure for operational activities, projects and programs by line item and category.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>Revenue</b>			
Rates charges	85,691	88,783	92,047
Levies and utility charges	132,436	135,256	139,512
<i>Less: Pensioner remissions and rebates</i>	(3,370)	(3,486)	(3,608)
Fees and charges	13,291	14,048	14,846
Operating grants and subsidies	11,370	12,247	12,881
Operating contributions and donations	589	611	632
Interest external	4,271	4,292	3,847
Investment returns	4,685	6,739	7,076
Other revenue	5,604	5,749	5,897
<b>Total revenue</b>	<b>254,569</b>	<b>264,238</b>	<b>273,129</b>
<b>Expenses</b>			
Employee benefits	80,389	82,493	84,003
Materials and services	119,731	126,432	130,786
Finance costs other	562	577	592
Other expenditure	398	406	415
Net internal costs	(814)	(844)	(875)
<b>Total expenses</b>	<b>200,266</b>	<b>209,064</b>	<b>214,920</b>
<b>Earnings before interest, tax and depreciation (EBITD)</b>	<b>54,303</b>	<b>55,174</b>	<b>58,209</b>
Interest expense	3,195	2,907	2,507
Depreciation and amortisation	50,628	52,241	53,973
<b>Operating surplus/(deficit)</b>	<b>479</b>	<b>26</b>	<b>1,729</b>

## Redland City Council – Capital Funding Statement

This statement displays the capital funds expected by Council and how these funds will be allocated to capital projects and activities.

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>Proposed sources of capital funding</b>			
Capital contributions and donations	29,425	33,177	34,006
Capital grants and subsidies	2,824	5,694	5,459
Proceeds on disposal of non-current assets	630	1,838	1,756
Capital transfers (to)/from reserves	(15,839)	27,402	13,318
Non-cash contributions	3,144	3,131	3,199
New loans	-	-	-
Funding from general revenue	64,549	41,992	50,401
<b>Total sources of capital funding</b>	<b>84,733</b>	<b>113,234</b>	<b>108,139</b>
<b>Proposed application of capital funds</b>			
Contributed assets	3,144	3,131	3,199
Capitalised goods and services	71,905	95,627	90,569
Capitalised employee costs	5,133	9,539	9,034
Loan redemption	4,551	4,937	5,337
<b>Total application of capital funds</b>	<b>84,733</b>	<b>113,234</b>	<b>108,139</b>

## Redland City Council – Other Budgeted Items

	Budget 2016-17 Year 1 \$000s	Estimate 2017-18 Year 2 \$000s	Estimate 2018-19 Year 3 \$000s
<b>Other budgeted items</b>			
Transfers to constrained operating reserves	(11,683)	(12,560)	(13,201)
Transfers from constrained operating reserves	10,321	10,890	11,264
WDV of assets disposed	919	919	919

## Financial Stability Ratios and Measures of Sustainability Overview

Council's ten year financial forecast is frequently updated to reflect changes to policy direction, budget review movements and market influences. The figures below are reflecting assumptions, parameters and indices as agreed for 2016-17 budget development and as in previous years are subject to change following budget adoption.

Redland City Council	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
<b>Operating Surplus Ratio</b> Target between 0% and 10% (on average over the long-term)	0.19%	0.01%	0.63%	0.88%	1.17%	1.70%	2.41%	3.03%	4.24%	5.07%
<b>Asset Sustainability Ratio (Infrastructure Assets Only)</b> Greater than 90% (on average over the long-term)	77.83%	118.49%	90.16%	94.63%	86.39%	76.09%	77.81%	76.20%	69.82%	67.34%
<b>Net Financial Liabilities Ratio</b> Less than 60% (on average over the long-term)*	-23.82%	-17.84%	-15.84%	-15.79%	-22.87%	-29.25%	-35.90%	-50.62%	-67.04%	-84.95%

\*The Net Financial Liabilities Ratio exceeds the target range when current assets are greater than total liabilities (and the ratio is negative)

Redland City Council	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
<b>Level of dependence on General Rate Revenue</b> (Excludes utility revenues and discounts) - Threshold set < 37.5%	32.52%	32.46%	32.56%	32.61%	32.59%	32.61%	32.67%	32.66%	32.74%	32.75%
<b>Ability to pay our bills - Current Ratio</b> Target between 1.1 and 4.1**	4.42	4.27	3.76	3.49	3.92	4.27	5.39	6.90	8.59	11.14
<b>Ability to repay our debt - Debt Servicing Ratio (%)</b> Target less than or equal to 10%	3.04%	2.97%	2.87%	2.77%	2.67%	2.57%	2.44%	0.93%	0.82%	0.78%
<b>Cash Balances - \$ 000s</b> Cash Balance - \$ 000s	118,477	99,121	89,700	84,453	99,647	114,337	131,260	181,275	240,582	310,852
<b>Cash Balances - cash capacity in months</b> Target 3 to 4 months***	6.90	5.45	4.94	4.50	5.15	5.75	6.39	8.53	10.93	13.63
<b>Longer term financial stability - debt to asset ratio (%)</b> Target less than or equal to 10%	1.84%	1.62%	1.38%	1.14%	0.88%	0.62%	0.34%	0.23%	0.13%	0.03%
<b>Operating Performance</b> Target greater than or equal to 20%	17.29%	16.53%	17.78%	18.03%	18.59%	19.36%	19.86%	20.32%	20.56%	20.99%
<b>Interest Coverage Ratio</b> Between 0% and 5%****	-0.42%	-0.52%	-0.49%	-0.54%	-0.75%	-1.05%	-1.36%	-1.71%	-2.21%	-2.76%

\*\* The current ratio is still favourable when exceeding 4:1, more current assets than current liabilities

\*\*\* The Cash Balances - cash capacity in months is outside the recommended target range due to higher forecast cash balances. This is still favourable.

\*\*\*\*The Interest Coverage Ratio exceeds the target range when interest revenue is greater than interest expense (and the ratio is a negative)

As Council is keeping rate increases low in 2016-17 and is pursuing opportunities in the investment space more proactively, net cash flows from operating activities are budgeted to miss the 20% target in 2016-17. Cash balances remain high and significant revenue streams are budgeted in the investing space where previously this would have been classified as operating cash flows. Council will monitor this ratio every month to look for opportunities to bring it back above the target before the end of the year.

# Business Units Subject to the Code of Competitive Conduct

In accordance with section 169(3)(i) of the *Local Government Regulation 2012*, Council's budget must include the estimated costs for the local government's significant business activities carried on using a full cost pricing basis. Council's budget also contains separate operating statements for the adopted significant and prescribed business units.

These statements provide key revenue, expense and balance sheet items. Future years' estimates result from our internal financial strategy and forecasting models, drawing on assumptions and parameters that are revised throughout the year.

## Redland Water Operating Statement

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>Revenue</b>			
Utility charges	98,341	101,003	104,415
<i>Less: Pensioner remissions and rebates</i>	(471)	(476)	(481)
Fees and charges	315	333	352
Operating grants and subsidies	-	-	-
Operating contributions and donations	-	-	-
Interest external	878	901	924
Community service obligation	471	476	481
Other revenue	2,562	2,626	2,694
<b>Total revenue</b>	<b>102,096</b>	<b>104,863</b>	<b>108,384</b>
<b>Expenses</b>			
Employee benefits	7,939	8,179	8,432
Materials and services	46,542	51,089	53,821
Finance costs other	-	-	-
Other expenditure	-	-	-
Net internal costs	3,426	3,891	3,998
<b>Total expenses</b>	<b>57,907</b>	<b>63,159</b>	<b>66,251</b>
<b>Earnings before interest, tax and depreciation (EBITD)</b>	<b>44,189</b>	<b>41,704</b>	<b>42,133</b>
Interest expense	-	-	-
Internal interest	18,765	19,000	19,175
Depreciation and amortisation	16,505	17,068	17,618
<b>Operating surplus/(deficit)</b>	<b>8,918</b>	<b>5,637</b>	<b>5,340</b>

## Redland Water Capital Funding Statement

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>Proposed sources of capital funding</b>			
Capital contributions and donations	6,200	6,355	6,514
Capital grants and subsidies	339	-	-
Proceeds on disposal of non-current assets	-	-	-
Capital Transfer to/from Reserves	(713)	(2,285)	(3,289)
Non cash contributions	3,065	3,098	3,140
New loans	-	-	-
Funding from utility revenue	7,993	5,856	6,210
<b>Total sources of capital funding</b>	<b>16,883</b>	<b>13,024</b>	<b>12,575</b>
<b>Proposed application of capital funds</b>			
Contributed assets	3,065	3,098	3,140
Capitalised goods & services	13,598	9,768	9,285
Capitalised employee costs	220	158	150
Loan redemption	-	-	-
<b>Total application of capital funds</b>	<b>16,883</b>	<b>13,024</b>	<b>12,575</b>
<b>Other budgeted items</b>			
Transfers to constrained operating reserves	-	-	-
Transfers from constrained operating reserves	-	-	-
WDV of assets disposed	-	-	-
Income tax	5,557	4,527	4,498
Dividend	9,724	7,922	7,872

## Redland Water Community Service Obligations

Job Name	Description of the nature of the CSO	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Water concession not for profit	Reduced charges for water for charities and not for profit organisations	197	199	201
Wastewater concession not for profit	Reduced charges for wastewater for charities and not for profit organisations	274	277	280
		<b>471</b>	<b>476</b>	<b>481</b>

## RedWaste Operating Statement

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>Revenue</b>			
Utility charges	20,903	21,535	22,203
<i>Less: Pensioner remissions and rebates</i>	-	-	-
Fees and charges	409	431	456
Operating grants and subsidies	-	-	-
Operating contributions and donations	-	-	-
Interest external	50	51	53
Community service obligation	2,031	2,082	2,136
Other revenue	745	763	783
<b>Total revenue</b>	<b>24,137</b>	<b>24,863</b>	<b>25,630</b>
<b>Expenses</b>			
Employee benefits	1,507	1,545	1,584
Materials and services	16,213	16,619	17,050
Finance costs other	1	1	1
Other expenditure	-	-	-
Net internal costs	435	446	457
<b>Total expenses</b>	<b>18,155</b>	<b>18,611</b>	<b>19,091</b>
<b>Earnings before interest, tax and depreciation (EBITD)</b>	<b>5,982</b>	<b>6,252</b>	<b>6,539</b>
Interest expense	40	41	42
Internal interest	420	431	442
Depreciation and amortisation	572	586	601
<b>Operating surplus/(deficit)</b>	<b>4,951</b>	<b>5,195</b>	<b>5,454</b>

## RedWaste Capital Funding Statement

	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
<b>Proposed sources of capital funding</b>			
Capital contributions and donations	-	-	-
Capital grants and subsidies	-	-	-
Proceeds on disposal of non-current assets	-	-	-
Capital Transfer to/from Reserves	-	-	-
Non cash contributions	-	-	-
New loans	-	-	-
Funding from utility revenue	307	315	323
<b>Total sources of capital funding</b>	<b>307</b>	<b>315</b>	<b>323</b>
<b>Proposed application of capital funds</b>			
Contributed assets	-	-	-
Capitalised goods & services	233	238	245
Capitalised employee costs	-	-	-
Loan redemption	75	77	79
<b>Total application of capital funds</b>	<b>307</b>	<b>315</b>	<b>323</b>
<b>Other budgeted items</b>			
Transfers to constrained operating reserves	-	-	-
Transfers from constrained operating reserves	-	-	-
WDV of assets disposed	-	-	-
Income tax	1,488	1,526	1,565
Dividend	1,731	1,775	1,821

## RedWaste Community Service Obligations

Job Name	Description of the nature of the CSO	Budget Year 1 2016-17 \$000s	Estimate Year 2 2017-18 \$000s	Estimate Year 3 2018-19 \$000s
Clean Up Australia Day	Acceptance of Clean Up Australia Day waste at transfer stations, provision of bulk waste bins and waste disposal for clean-up sites.	1	1	1
Mainland transfer stations	Acceptance of residential waste and commercial greenwaste originating from island transfer stations (not accepted on island), including waste disposal and management costs.	7	7	7
Island transfer stations	Acceptance of residential waste and commercial greenwaste at island transfer stations, including waste disposal and management costs.	1,679	1,721	1,765
Kerbside Recycling/Waste Collection	Subsidisation of collection costs for properties requiring manual collection to support the elderly or people with disabilities.	67	69	70
Kerbside Bulky Item Collection	Allocated budget and CSO recover to provide an on-demand bulky household item collection service, and the management and operation of a Community Recycling Workshop for the receipt and recycling of good quality materials.	278	284	292
		<b>2,031</b>	<b>2,082</b>	<b>2,136</b>

# Prescribed Business Unit Financial Statement

Council has one prescribed business unit that is subject to the code of competitive conduct in 2016-17, Building Certification.

## Building Certification Operating Statement

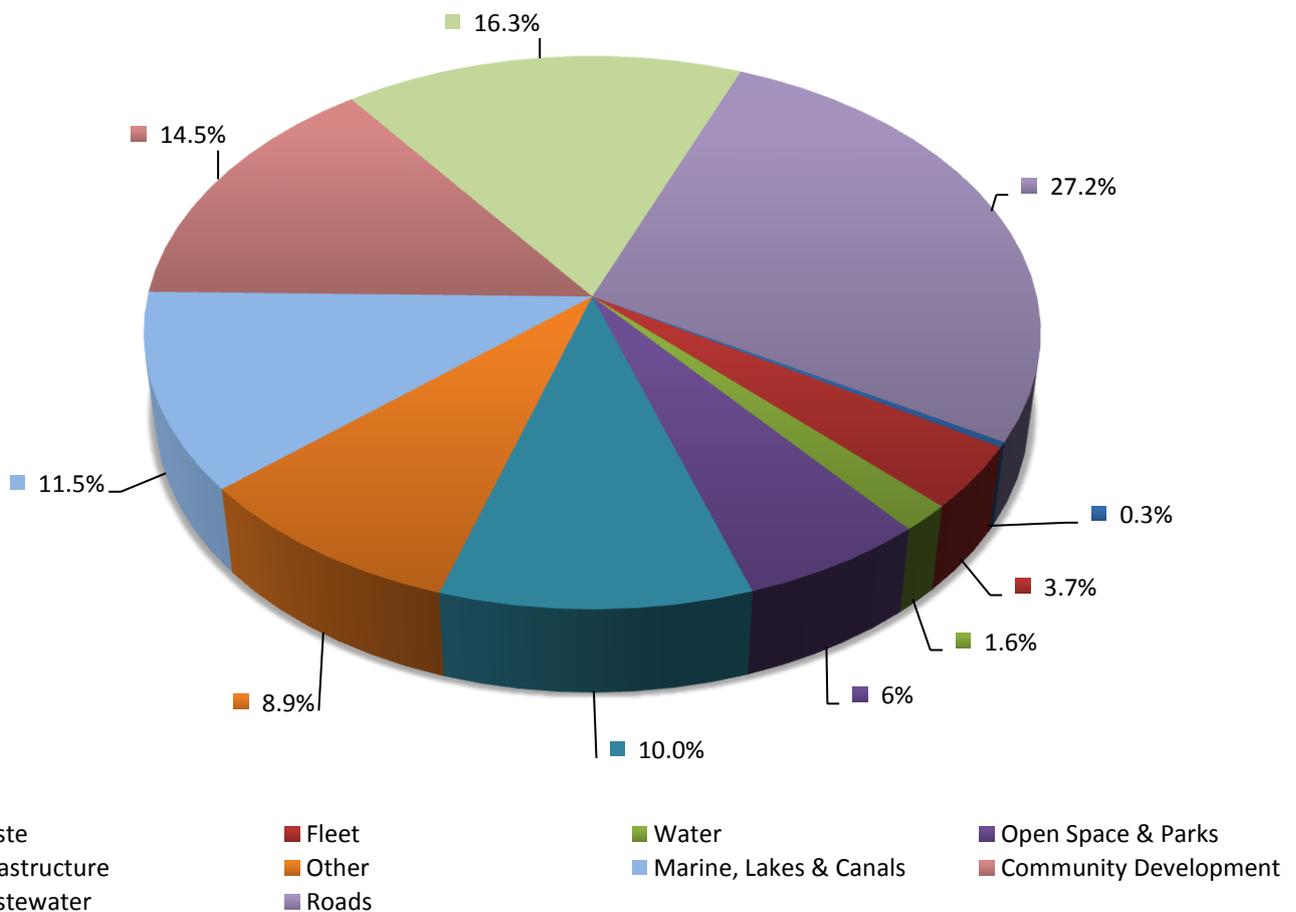
	Budget Year 1 2016-17 \$	Estimate Year 2 2017-18 \$	Estimate Year 3 2018-19 \$
<b>Revenue</b>			
Operating revenue	281,620	297,264	314,018
Internal revenue	-	-	-
Interest received	-	-	-
Community service obligation	12,000	12,301	12,620
<b>Total revenue</b>	<b>293,620</b>	<b>309,565</b>	<b>326,638</b>
<b>Expenses</b>			
Employee benefits	332,944	341,267	349,799
Materials and services	15,153	15,533	15,936
Depreciation	-	-	-
Internal expenditure	102,189	104,754	107,467
Other full cost attribution	14,464	14,827	15,211
Competitive neutrality adjustments	15,210	15,592	15,996
<b>Total expenses</b>	<b>479,960</b>	<b>491,973</b>	<b>504,408</b>
<b>Operating surplus/(deficit)</b>	<b>(186,340)</b>	<b>(182,408)</b>	<b>(177,771)</b>
Income tax	-	-	-
Dividend	-	-	-
<b>Net increase in operating capacity</b>	<b>(186,340)</b>	<b>(182,408)</b>	<b>(177,771)</b>
<b><u>Community service obligations:</u></b>			
Professional advice to customers	12,000	12,301	12,620
<b>Total community service obligations</b>	<b>12,000</b>	<b>12,301</b>	<b>12,620</b>

# Capital Expenditure 2016-2017

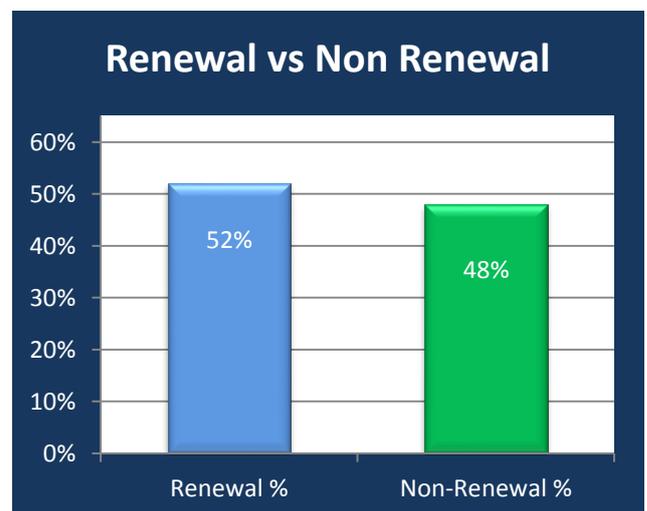
Total \$77.04M (excluding contributed assets)

Council reviewed its latest 10 year capital program throughout the 2016-17 budget development process, ensuring its sustainability and deliverability. As per previous years, financial and asset sustainability were the focus of the capital program, with Council considering renewal of existing assets more favourably than the purchase of new assets. New assets not only impact on capital expenditure but also bring associated whole of life operating and maintenance costs with them. Key factors in the construction of the capital expenditure program are deliverability and community desire. A total of \$77.04M has been planned for capital works in 2016-17.

## Capital Expenditure by Category 2016-2017 \$77.04M



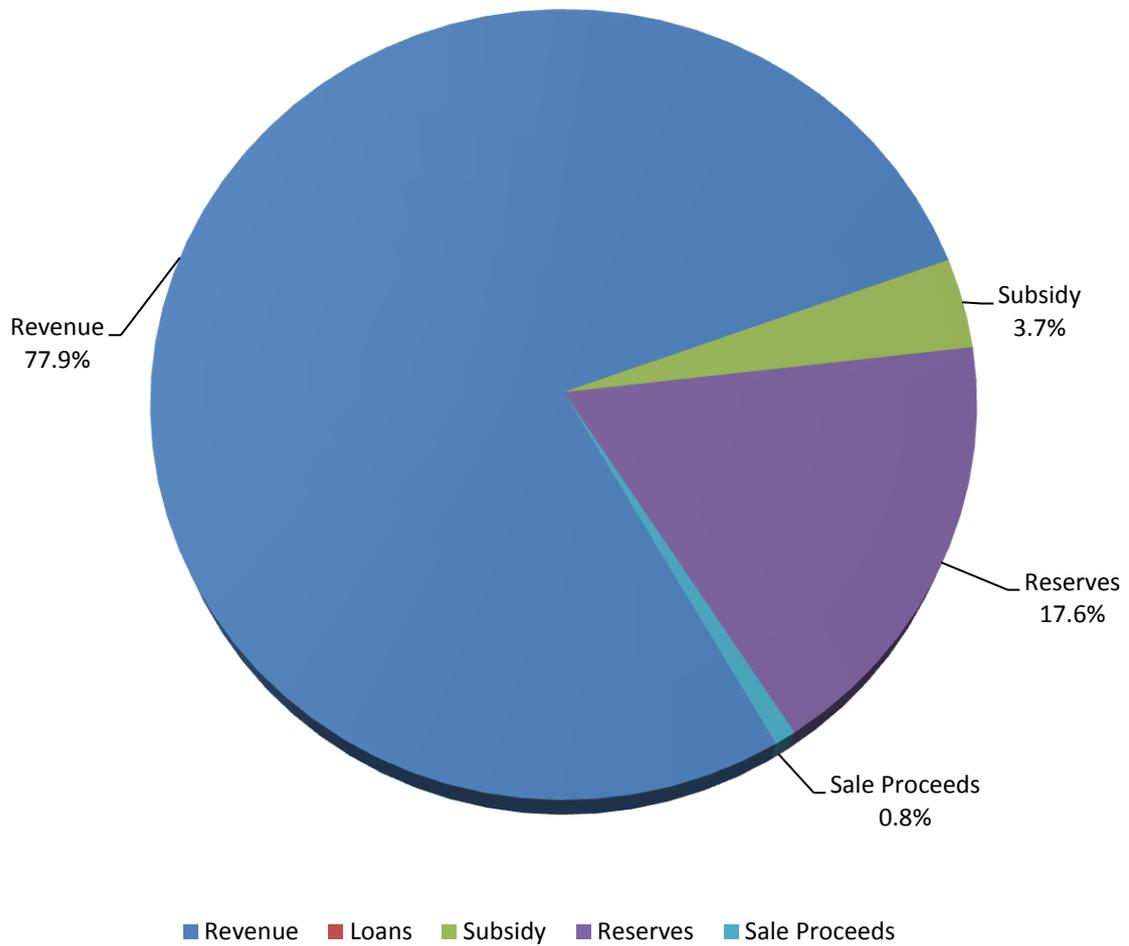
Category	Amount \$000s	2016-17 %
Waste	233	0.30%
Fleet	2,854	3.71%
Water	1,236	1.60%
Open Space & Parks	4,581	5.95%
Other	6,870	8.92%
Infrastructure	7,686	9.98%
Marine, Lakes & Canals	8,855	11.49%
Community Development	11,169	14.50%
Wastewater	12,582	16.33%
Roads	20,972	27.22%
<b>Total</b>	<b>77,038</b>	<b>100.00%</b>



# Capital Expenditure Funding Sources 2016-2017

Total \$77.04M (excluding contributed assets)

The sources of Capital Expenditure funding are shown below:



Source of Funding	Amount \$000s	2016-17 %
Revenue	59,998	77.88%
Loans	0	0.00%
Subsidy	2,824	3.66%
Reserves	13,586	17.64%
Sale Proceeds	630	0.82%
<b>Total</b>	<b>77,038</b>	<b>100.00%</b>

# Schedule of Capital Works 2016-2017

The capital works program for 2016-17 has been constructed to address the priorities of the 2015-2020 Corporate Plan, as well as the outputs from the Asset and Service Management Plans. These plans have ensured Council focuses on renewing and maintaining assets to provide financial and asset sustainability to the community.

Additionally, the program also includes capital investment into Council's technology and capability that will assist in the delivery and maintenance of the infrastructure throughout the City. The overall expenditure on capital works is budgeted to be \$77.04M for 2016-17 and is listed below by category of expenditure.

## Open Space Infrastructure, Parks & Conservation

### Infrastructure - Open Space

Sportsfield lighting - John Fredericks Park, Capalaba	500,000
Weinam Creek Wetland Park	359,527
Charlie Buckler Sportsfield Lighting	220,000
Wellington Pt. Village - Bollarding, Public Art, Interpretative Signage	200,000
CBD Revitalisation Public Art Commissions	150,000
Cemetery Renewal & Upgrade Program	150,000
Dog Off Leash Area - Gundagai Drive Park, Capalaba	120,037
Public Place Projects Design	113,770
Swimming Enclosure Upgrade	85,000
Cleveland Aquatic Centre	80,000
South East Thornlands Park, Thornlands	60,000
Trailhead Facility – Ford Road Conservation Area, Sheldon	40,000
Shade & Seating Program	40,000
Trailhead Facility - Don & Christine Burnett Conservation Area	36,500
Upgrade Park for Commercial Use – Mt Cotton Community Park	28,500
Enhance Visitor Experience Program Implementation	20,000
Rotary Deck John Fredericks Park Capalaba	14,000

### Total Infrastructure - Open Space

**2,217,334**

### Parks & Conservation

Renewal Program – Seats, Signs, Cricket and BBQs	366,072
Renewal - Ron Stark Oval, Dunwich, North Stradbroke Island	268,593
Parks Renewal - Parks at Point Lookout	255,427
Renewal Program - Tap/Shower/Drinking Fountain	188,746
Park Renewal - O'Gorman St Park, Alexandra Hills	167,825
Renewal - Flinders Beach & Laurie Burns, Coochiemudlo Island	134,130
Park Renewal - Capalaba Regional Park	130,150
Park Asset Renewal, Aquatic Paradise Park West, Birkdale	76,466
Asset Renewal - Frenchman's Beach, Point Lookout, North Stradbroke Island	70,000
Playground Renewal, Bassil Ave Park, Victoria Point	51,786
Park Renewal - Montgomery Drive Park, Wellington Point	50,348
Minor Infrastructure Projects - Park Assets	50,000
Playground Renewal - Grevillea Street, Redland Bay	47,282
Play Unit Renewal - Charlie Buckler Sportsfields, Redland Bay	46,580
Park Renewal - Bath Street Park, Birkdale	46,375
Playground Renewal - Pt. Talburpin Park, Redland Bay	45,977
Play Unit Renewal, Counihan St Park, Ormiston	45,210
Playground Renewal, Skinner Avenue Park, Wellington Point	45,210
Playground Renewal - Babiana St Park, Alexandra Hills	45,210
Park Renewal - Burwood Road Park, Alexandra Hills	45,210
Playground Renewal - Agnes Street Park, Birkdale	44,799
Park Renewal - Tauris Road Park, Capalaba	44,525

Park Renewal - Cascades Gardens, Victoria Point	40,000
Park Renewal - Lillypilly St Park, Mt Cotton	20,613
Swing Renewal, Wilson Street Foreshore, Victoria Point	12,330
Park Renewal - Henry Ziegenfusz Sportsfield, Cleveland	12,330
Park Renewal - Luke Street Park, Thornlands	12,330
<b>Total Parks &amp; Conservation</b>	<b>2,363,524</b>

**Total Open Space Infrastructure, Parks & Conservation 4,580,858**

## Infrastructure

### Buildings

Aquatic Precinct Redevelopment	1,025,000
Indigiscapes Centre Extension	156,000
Animal Shelter – Veterinary Services	95,000
Animal Shelter – Carpark	85,000
Drive and Group Controllers Library Lift	63,000
Fixtures and Fittings - Building Management	62,500
Animal Shelter – Entry Statement Signage	50,000
Animal Shelter – Cat Enclosures	50,000
Mosquito Management Chemical Storage Facility	40,000
RPAC LED Cyclorama Lighting	40,000
RCCC Refurbishment	30,000
Admin - Community Halls	13,380
Replacement of various air conditioning	4,000
<b>Total Buildings</b>	<b>1,713,880</b>

### Stormwater

Drainage Upgrade and Expansion	607,000
Starkey St (Wellington Point) Kerb & Channel, Drainage Improvement	120,000
Avalon Road Culverts	85,000
Amity Point Drainage Improvements	60,000
Collingwood & Pitt Road Major Culvert Upgrade	50,000
Serpentine Creek Road Major Culvert Upgrade	50,000
Culvert Safety Fences	37,500
<b>Total Stormwater</b>	<b>1,009,500</b>

### Transport (footpaths, bikeways, carparks, bus stops/shelters)

Bus Shelter and Seat Renewals	887,500
Car Park Resurfacing	700,000
Moreton Bay Cycleway (MBC) Thornlands (Tindappah to Beveridge)	650,000
One Mile Overflow Parking - North Stradbroke Island	601,490
Footpaths	576,300
Bus Stop Upgrades Program	481,940
Footpath Rehabilitation Program	368,000
Pathway & Community Safety Lighting	200,000
Pedestrian Bridge Renewal	150,000
Moreton Bay Cycleway (MBC) program	105,000
Bayview Conservation Area - Days Road, Redland Bay	60,000
Lamb Island emergency shed site access	50,000
Pathway Lighting	50,000
Trunk Cycleway Program	40,000
Redlands Track Park Plan Implementation	22,142
Canoe Trail - Signage	20,000
<b>Total Transport (footpaths, bikeways, carparks, bus stops/shelters)</b>	<b>4,962,372</b>

**Total Infrastructure 7,685,752**

## Community & Cultural Development

Divisions 1-10 Councillors - Community Infrastructure Fund	10,000,000
Library Books - Asset Acquisitions	1,003,187
Libraries - Operations	88,201
RPAC Operations	43,700
Public Art & Acquisitions	23,135
Redland Art Gallery - Operations	11,162

## Total Community & Cultural Development

11,169,385

## Marine and Foreshore

### Lake and Canal Estates

Raby Bay New Repair Trial	1,000,000
Seacrest Court (28-31) Rock Armour Upgrade	615,000
Revetment Wall Stabilisation - 27 Marram Ct, Cleveland	280,000
Revetment Wall Stabilisation - 24 Anchorage to 5 Binnacle	150,000
<b>Total Lake and Canal Estates</b>	<b>2,045,000</b>

### Marine SMBI, NSI & Mainland and Foreshore Protection

Macleay Island Ramp Carpark	3,264,000
Russell Terrace Macleay Island Sea Wall and Asbestos Capping	1,557,522
Seawall Program	1,200,000
Marine Public Transport Facility Program	250,000
Recreational Boat Ramp Facility Program	220,000
Barge Landing Facility Program	120,000
William Street Southern & Northern Ramp Floating Walkway	198,780
<b>Total Marine SMBI, NSI &amp; Mainland and Foreshore Protection</b>	<b>6,810,302</b>

## Total Marine and Foreshore

8,855,302

## Roads

Resurfacing Program	8,332,500
Pavement Rehabilitation Program	4,329,413
Green Seal Program - SMBI	2,469,812
Collins St and School of Arts Rd Upgrade	1,550,000
Green Seal Program - Coochiemudlo Island	1,111,900
Gravel Road Sealing Program – Mainland and North Stradbroke Island	875,000
Rosewood Street and Quarry Road Traffic Lights	400,000
Road Upgrade - School of Arts Rd & German Church Rd, Redland Bay	300,000
Local Government Infrastructure Plan - Road Program	300,000
Roundabout Rehabilitation Program	292,410
Traffic Safety Improvement Program	256,000
Road Upgrade - Starkey St & Sturgeon St, Wellington Point	200,000
Bridges & Large Culverts renewals	150,000
Minor Traffic Works Program	100,000
Service Turning Facility	80,000
Road and Footpath Upgrade – Bunker Road, Victoria Point	75,000
Small Culvert Upgrade Program	50,000
Traffic Facilities and Street Lighting Asset Renewal Program	50,000
Traffic Control Treatments Program	50,000

## Total Roads

20,972,035

## Waste

Mobile Garbage Bins	157,500
Minor Capital Improvements	75,000

## Total Waste

232,500

## Wastewater

Point Lookout Wastewater Treatment Plant	3,390,777
Thorneside Wastewater Treatment Plant Inlet Works Upgrade	2,570,803
Sewerage Pump Station #35, Birkdale Rd, Wellington Point	1,950,901
Mt Cotton Wastewater Treatment Plant Dewatering Improvements	515,914
Sewerage Pump Station #5, Cultural Centre Middle St, Cleveland Pumps	418,535
Sewerage Pump Station #29, Eva St, Thorneside	407,268
Pump Station Infiltration reduction	400,505
Switchboards	291,104
Sewerage Pump Station Wet Well Repair	269,004
Sewerage Pump Station #86, Cleveland Wastewater Treatment Plant	250,227
Point Lookout backlog sewer	200,089
Mobile Generator Replacement Program	150,000
Thorneside Inlet Works Odour Control	150,000
Switchboards	120,093
Sewerage Pump Station Bypass Enabling (camlock on RM)	110,342
Sewerage Pump Station #71, George Nothling Dr, Point Lookout	100,089
Capalaba Wastewater Treatment Plant Improved Clarification	90,000
Flow Meters	85,000
Pipe Work & Valves	82,269
Dunwich Treatment and Disposal Enhancement	67,525
Sewerage Pump Station #41, Fernbourne Rd, Wellington Point	60,204
Pipes & Valves	60,000
Lifting Gear	56,100
Civil and Capital works around Sewerage Pump Station	56,064
Pumps & Macerators	56,000
Thorneside outfall upgrade	53,000
Confined Space Safety Equipment (Pump Stations)	50,093
Generators	50,000
Control Systems	44,969
Sewerage Pump Station Lid Safety	44,893
Capalaba Wastewater Treatment Plant Blower Renewal	42,500
Dunwich Wastewater Treatment Plant Aeration Renewal	40,253
Capalaba Wastewater Treatment Plant Bypass	40,000
Control Systems	37,700
Clarifiers	33,804
Odour Control	33,600
Minor Sewer Extensions	33,547
Cleveland Catchment Sewerage Pump Station #147, Lorikeet Dr, Cleveland	33,000
Aerators & Mixers	30,000
Cranes & Hoists	30,000
Blowers & Compressors	22,400
Pump Station #147 upstream gravity, Lorikeet Dr, Cleveland	16,900
Minor Wastewater Plant & Equipment	15,000
Dosing Pumps	11,100
	10,000

## Total Wastewater

12,581,569

## Water

East Coast Road Dunwich watermain renewal/replacement	450,000
Meter Replacement Program	324,487
AC Main Replacement Program	262,798
New Water Services (Mainland & SMBI)	100,400
Fixed Water tanker filling stations	50,000
Redland Mainland Water Supply Services Network	37,546
Minor Water Reticulation Plant & Equipment	11,025

## Total Water

1,236,256

## Other

Fleet Replacement Program	2,817,308
Land Acquisitions	1,376,000
Asset Management Advancement Project	1,220,991
Future Design Projects	1,000,000
GIS Information Management	603,400
Data Centre Information Management	580,000
Replacement Activity - Desktop	527,550
Replacement Activity - Server	350,400
PDG Project Management Services	281,455
Willard Farm Land	250,000
Survey General	140,000
SMBI Land Exchange Program	139,000
Replacement Activity - Network	109,520
SMBI Drainage Land Acquisitions	100,000
Office Equipment and Furniture	88,000
Pinforce Citywide Software	53,540
Digitisation, Retention and Disposal - Information Management	32,236
Pest Management Quad Bike & Trailer	27,000
Minor Capital Acquisitions across various Groups	18,096
Argo Trailer	10,000

## Total Other

9,724,496

**Total 77,038,152**

# Long-Term Financial Forecast

As per section 169 of the *Local Government Regulation 2012*, Council is required to display a long-term financial forecast that covers a period of at least 10 years. The forecast includes Council's Income, Expenditure and the value of Council's Assets, Liabilities and Community Equity.

Year 1 of the forecast depicts the adopted budget for financial year 2016-17. From year 2 to year 10 of the forecast, values have been derived from Council's Financial Strategy that works towards balancing the increase in revenue from the community to fund the replacement and renewal of assets.

	Year 1 Budget 2016-17 \$000s	Year 2 Forecast 2017-18 \$000s	Year 3 Forecast 2018-19 \$000s	Year 4 Forecast 2019-20 \$000s	Year 5 Forecast 2020-21 \$000s
<b>Total Income</b>	289,962	306,240	315,793	323,034	331,027
<b>Total Expenditure</b>	254,379	264,603	271,748	281,697	290,339
<b>Total Assets</b>	2,453,685	2,485,288	2,524,546	2,559,989	2,594,271
<b>Total Liabilities</b>	86,048	76,015	71,228	65,333	58,928
<b>Community Equity</b>	2,367,637	2,409,273	2,453,318	2,494,656	2,535,344

	Year 6 Forecast 2021-22 \$000s	Year 7 Forecast 2022-23 \$000s	Year 8 Forecast 2023-24 \$000s	Year 9 Forecast 2024-25 \$000s	Year 10 Forecast 2025-26 \$000s
<b>Total Income</b>	343,571	356,412	371,518	387,178	402,852
<b>Total Expenditure</b>	300,480	309,159	320,200	328,498	338,169
<b>Total Assets</b>	2,630,953	2,671,474	2,720,403	2,776,642	2,838,857
<b>Total Liabilities</b>	52,517	45,786	43,398	40,957	38,489
<b>Community Equity</b>	2,578,435	2,625,688	2,677,006	2,735,686	2,800,368

Please note that Redland City Council's ten year financial forecast is updated on a quarterly basis and also as part of the annual budget development. The figures above are reflecting assumptions, parameters and indices as part of the 2016-17 budget development and as in previous years are subject to change following budget adoption due to the fact that Council's ten year financial forecast is a living document.

# Investment Policy

POL-3013

## Head of Power

Section 104 of the *Local Government Act 2009 (Qld)* (the Act) requires a local government to produce an Investment Policy as part of its financial management system. The Act also defines Council as a statutory body and subsequently Council must also consider the *Statutory Bodies Financial Arrangements Act 1982 (Qld)*.

## Policy Objective

To maximise earnings from authorised financial investments of surplus funds after assessing and minimising all associated risks in accordance with the annually revised and adopted Long-Term Financial Strategy (Financial Strategy).

## Policy Statement

1. Council's philosophy for investments is to protect the capital value of investments with the goal of maximising returns through an active investment strategy within this overall risk philosophy.
2. Council is committed to achieving this goal by:
  - Investing only in investments as authorised under current legislation;
  - Investing only with approved institutions;
  - Investing to facilitate diversification and minimise portfolio risk;
  - Investing to protect the capital value of investments (balancing risk with return opportunities);
  - Investing to facilitate working capital requirements;
  - Reporting on the performance of its investments on a monthly basis as part of the monthly financial reports to Council;
  - Conducting an annual review of all investments and associated returns as part of the annual review of the Long-Term Financial Strategy; and
  - Ensuring no more than 30% of Council's investments are held with one financial institution, or one fund manager for investments outside of the Queensland Treasury Corporation (QTC) or the Queensland Investment Corporation (QIC) cash funds or Bond Mutual Funds.
3. Council will follow an active investments management strategy over the next ten financial years in order to maximise the returns generated from investing cash balances.
4. Council's investment objectives are to exceed the benchmark of the United Bank of Switzerland (UBS) Bank Bill Index.
5. Council may also consider investing in commercial opportunities, joint ventures, associates and subsidiaries in the future. Prior to investment, a comprehensive analysis will be undertaken to ensure the benefits of the investment outweigh the risks and costs. The analysis will ensure any proposal for investment outside a financial institution/fund manager will maintain or improve all relevant financial ratios and measures of sustainability within adopted Financial Strategy targets. Any investment outside of a financial institution/fund manager must also be consistent with the principles and objectives contained in Council's Revenue and Dividend Policies.

# Debt Policy

POL-1838

## Head of Power

Section 104 of the *Local Government Act 2009 (Qld) (the Act)* requires a Local Government to produce a Debt Policy as part of its financial management system. *The Act* also defines Council as a statutory body and subsequently Council's borrowing activities continue to be governed by the *Statutory Bodies Financial Arrangements Act 1982 (Qld)*.

## Policy Objective

To ensure the sound management of Council's existing and future debt after assessing and minimising all associated risks in accordance with the annually revised and adopted Long Term Financial Strategy (Financial Strategy).

## Policy Statement

Council is committed to:

1. Only using long-term borrowings (between 2 and 20 years) to finance capital works that will provide services now and into the future. No long-term borrowings will be used to finance recurrent expenditure and the operational activities of the Council;
2. Utilising its existing constrained cash reserves when seeking funding for capital works. The use of any existing cash reserves will be subject to the purpose of the reserve in addition to maintaining all relevant financial ratios and measures of sustainability within adopted Financial Strategy targets;
3. Undertaking long-term borrowings for capital works only if the interest and debt principal repayments can be serviced and relevant financial ratios and measures are maintained within approved Financial Strategy targets;
4. Aligning borrowings to specific projects and/or asset classes rather than being pooled to ensure transparency and accountability is maintained. Borrowings will be nominated through the priority needs of the capital program and will be determined through the normal budgetary and approval process of Council;
5. Prepaying debt service payments annually in advance in order to minimise Council's interest expense. The annual payments will be made in July in accordance with the weighted terms of each debt pool;
6. Reviewing its debt regularly and seeking to repay or restructure its debt to ensure repayment in the shortest possible time or resulting in a reduction in interest payments subject to maintenance of key performance indicators in the Financial Strategy;
7. Considering new loans only if existing cash balances cannot fund the desired works and the subsequent increase in debt servicing payments allows the total debt servicing ratio to remain within Financial Strategy targets;
8. Ensuring the term of any new loans will be a maximum of twenty years for Water, Waste and General requirements. The debt term shall not exceed the finite life of the related asset/s; and
9. Recovering costs of new loans taken out on behalf of commercial businesses, commercial opportunities, joint ventures, associates or subordinates through the administration of a management fee in line with current market rates.

## Proposed Borrowings

New borrowings are restricted to work that falls into one of the following three categories:

- **Risk Management** – Council’s Financial Strategy outlines risks and opportunities in key areas in addition to Council’s risk management register;
- **Asset Management** – Councils long-term asset and service management plans will outline capital spending that may need debt funding; or
- **Inter-Generational Projects** – Projects that are designed to be inter-generational if the associated assets have estimated useful lives of 25 years or more.

### Schedule of forecasted debt 2017-2026: *Local Government Regulation 2012 section 192(2)(a)*

	Budget Year 1 16-17 \$'000	Forecast Year 2 17-18 \$'000	Forecast Year 3 18-19 \$'000	Forecast Year 4 19-20 \$'000	Forecast Year 5 20-21 \$'000	Forecast Year 6 21-22 \$'000	Forecast Year 7 22-23 \$'000	Forecast Year 8 23-24 \$'000	Forecast Year 9 24-25 \$'000	Forecast Year 10 25-26 \$'000
Opening Balance	49,759	45,208	40,271	34,934	28,928	22,624	15,822	8,607	6,159	3,562
New Loans	-	-	-	-	-	-	-	-	-	-
Interest	3,195	2,907	2,507	1,837	1,540	1,041	512	356	207	49
Redemption	4,551	4,937	5,337	6,006	6,304	6,802	7,215	2,448	2,597	2,754
<b>Closing Balance</b>	<b>45,208</b>	<b>40,271</b>	<b>34,934</b>	<b>28,928</b>	<b>22,624</b>	<b>15,822</b>	<b>8,607</b>	<b>6,159</b>	<b>3,562</b>	<b>808</b>

### Schedule of forecasted remaining repayment terms in years 2017-2026: *Local Government Regulation 2012 section 192(2)(b)*

	Budget Year 1 30-06-17	Forecast Year 2 30-06-18	Forecast Year 3 30-06-19	Forecast Year 4 30-06-20	Forecast Year 5 30-06-21	Forecast Year 6 30-06-22	Forecast Year 7 30-06-23	Forecast Year 8 30-06-24	Forecast Year 9 30-06-25	Forecast Year 10 30-06-26
Weighted Average (existing loans)	6.54	5.59	4.66	3.77	2.96	2.34	2.39	1.42	0.49	0.04
Weighted Average (incl. new loans)	6.54	5.59	4.66	3.77	2.96	2.34	2.39	1.42	0.49	0.04

# Constrained Cash Reserves Policy

POL-3010

## Head of Power

Section 104 of the *Local Government Act 2009* requires that a local government establishes a system of financial management to ensure financial sustainability. A local government is financially sustainable if the local government is able to maintain its financial capital and infrastructure capital over the long-term.

## Policy Objective

To ensure Council's constrained cash reserves:

- are only restricting funds for current or future planned expenditure; and
- do not exceed cash balances at the end of the financial year, to align with the disclosure requirements of the Department of Local Government and Planning (DILGP) and the Queensland Audit Office (QAO).

## Policy Statement

1. Council's philosophy is to ensure funds held in constrained cash reserves are restricted to deliverables consistent with the Long-Term Financial Strategy, Long-Term Asset Management Plan, Corporate Plan and Annual Operational Plan and Budget.
2. Council is committed to achieving this goal by:
  - Reporting on constrained cash reserves on a monthly basis as part of the monthly financial reports to General Meeting;
  - Reporting constrained cash reserves as a subset of cash balances in annual statutory reporting;
  - Ensuring constrained cash reserves do not exceed cash balances at the end of the financial year;
  - Conducting an annual review of all constrained cash reserves for relevance and future requirements in accordance with the Long-Term Financial Strategy and other appropriate strategies and plans;
  - Reviewing forecast reserve movements as an integral part of the annual budget development process; and
  - Transferring funds from constrained cash reserves back to retained earnings when the purpose of the reserve is no longer valid or required or when the funds have been expended on planned works.

# Application of Dividends and Tax Equivalent Payments

POL-3117

## Head of Power

The establishment of this policy is consistent with *the Local Government Act 2009, Local Government Regulation 2012* and also the Local Government Tax Equivalent Regime (LGTER).

## Policy Objective

The objective is to clarify Council's intention for its use of financial returns received from commercialised or corporatised business activities and any subsidiaries or associates.

## Policy Statement

Council:

- currently receives dividends and tax equivalent payments from its commercialised business activities; and
- will look to receive dividends and tax equivalent payments from any corporatised business activities, subsidiaries or associates in the future.

Council is committed to:

1. transparently accounting, reconciling and reporting the receipt of such financial returns in accordance with the Australian Accounting Standards and LGTER; and
2. applying all financial returns to the provision of community benefit.

## Associated Documents

- Financial Strategy
- Annual Budget
- Annual Report
- Dividend Policy - Business Activities (POL-0019)

# Revenue Policy

POL-1837

## Head of Power

Section 169(2) of the *Local Government Regulation 2012* (the 'Regulation') requires a local government to include in its financial budget a revenue policy. Section 170 of the *Regulation* requires a local government to adopt a budget each financial year.

Section 193(3) of the *Regulation* requires a local government to review its revenue policy annually in sufficient time to allow an annual budget that is consistent with the revenue policy to be adopted for the next financial year.

## Policy Objective

The purpose of this Revenue Policy is to set out the principles used by Council for:

- The making and levying of rates and charges;
- Recovery of overdue rates and charges;
- Exercising of concession powers in relation to rates and charges;
- Community Service Obligations;
- Application of user pays models;
- Revenue from commercial activities;
- Revenue from other external sources; and
- Setting cost-recovery fees.

## Policy Statement

Council will be guided by the following principles:

**Accountability** — Council will be accountable to the providers of funds to ensure those funds are applied efficiently and effectively to satisfy the objective for which the funds were raised.

**Transparency** — Council will be transparent in its revenue raising activities and will endeavour to use systems and practices able to be understood by the community.

**Representation** — Council will act in the interests of the whole community in making decisions about rates and charges.

**Sustainable financial management** — Council will ensure it manages revenue diligently and that the application of funds is founded on sustainable strategic objectives which result in timely and optimal investment in identified priorities.

**Fairness** — while the rating legislation requires Council to use property valuations as the basis for raising rate revenue, Council will monitor the impact of valuation changes and moderate increases where possible.

**Differentiation of categories** — Council will apply different rates to various categories of property that will reflect the particular circumstances of the categories and Council's policy objectives related to those categories.

**Special needs and user pays** — Council will draw from various revenue sources to fund special needs including (but not necessarily limited to):

- separate rates or charges for whole of community programs;
- special rates or charges for recovery of costs from beneficiaries;
- utility charges for specific services based generally on usage;
- statutory fees and charges in accordance with legislation, regulation or local laws;
- commercial fees and charges where users can clearly be identified.

**Social conscience** — Council will apply a range of concessions (e.g. for pensioners and institutions) and will accommodate special circumstances where hardship can be demonstrated.

## **Making and Levying of Rates and Charges**

In levying rates and charges, Council will schedule the issue of rate notices quarterly in the months of July, October, January and April.

### **Differential General Rates**

General Rate revenue provides essential whole of community services not funded through subsidies, grants, contributions or donations received from other entities, or not provided for by other levies or charges.

Council will consider full cost recovery options before calculating the differential general rate.

Rating legislation requires the general rate to be calculated on the Value of the land, however Council recognises that various segments of the community impact on and use services, activities, and facilities differently.

When determining the differential rating categories the ongoing changes to community characteristics will be considered along with revaluations, which can have a significant impact on properties.

Due to the socio-economic diversity and the large differences in land valuations with the Redland City area Council will monitor the distribution of rate payers within the Residential rating categories of 1a and 1b to ensure that an appropriate majority are within reasonable boundary levels of the Minimum General Rate of rating category 1a.

### **Separate and Special Charges**

Where it is appropriate, Council will utilise separate and special charges to programs that benefit the whole community equally or benefit specific groups within the community respectively.

### **Utility Charges**

In setting utility charges, Council will take into consideration factors such as:

- Legislative requirements, including National Competition policy;
- Council Policy objectives;
- Recovery of sufficient revenue to cover costs and a return on assets; and
- Other sources of revenue where appropriate.

### **Exercise of Concession Powers in Relation to Rates and Charges**

Chapter 4, Part 10 of the *Local Government Regulation 2012* provides Council with the powers to grant concessions to individuals and classes of land owners. Council has determined that pensioners (owner occupiers) as defined by the *Local Government Regulation 2012* are entitled to receive concessions on rates and various other services that Council provides to the community. Other charitable organisations, community groups, sporting associations and independent schools may also be entitled to concessions.

Pursuant to section 120 of the *Local Government Regulation 2012* Council will provide a concession to property owners whose land is being exclusively used for the business of farming (primary production) to assist and encourage endurance in their particular industry, which will benefit the economic development of the City as a whole.

### **Recovery of Overdue Rates and Charges**

In accordance with section 120(1)(c), 121(b) and 122(1)(b) of the *Local Government Regulation 2012*, Council will continue to provide flexibility to rate payers and sundry debtors experiencing demonstrated financial hardship by entering into short to long term arrangements.

Interest will be charged on rates and charges outstanding past the due date unless a mutually agreed arrangement is in place and is honoured. If an arrangement defaults, it will be cancelled and interest charged.

Cost effective processes will be applied in the recovery of overdue rates and charges.

## Community Service Obligations

In accordance with Corporate Policy-2658 Community Service Obligation Policy Council may subsidise the operations of commercialised business units or activities in order to achieve social, economic, environmental or other objectives associated with, or incidental to, the delivery of services by those business units or activities.

Council may charge for such activities at a rate less than the full cost price of a service. The difference between the full cost price and the actual charge will be treated as a Community Service Obligation (CSO). CSOs must be transparent, fully costed and funded. Each CSO will be funded from an identified budget.

Council will continue to support existing community service obligations for Water and Wastewater charges provided for under:

- Corporate Policy POL-3028 — Application of Water Charges
- Corporate Policy POL-3027 — Application of Wastewater Charges
- Corporate Policy POL-1234 — Trade Waste

These community service obligations will be reviewed regularly to ensure they continue to form part of Council's strategic objectives.

In addition Council will provide the following Water Charge Remission Policies:

- Corporate Policy POL-2592 Concealed Leaks Policy
- Corporate Policy POL-0027 Water Charge Remissions for Home Dialysis Machine Users

## Application of User Pays Models

Council supports the principle that there is an increased focus on user pays models and these will be developed where they are considered appropriate and in accordance with policy.

Council has adopted the policy of a conservative approach to increases in fees and charges with a view to minimising excessive impacts on user pays groups. There is also need to consider Community Service Obligations (CSOs) when considering this principle.

## Revenue from Commercial Activities

In order to minimise price increases on residents through the General Rate, Council is committed to exploring additional or alternative revenue streams through the establishment of business activities under the National Competition Policy framework where this is appropriate and in accordance with policy.

In doing this the following principles will be considered:

- The adoption of a business activity is to ensure that the creation of a competitive environment will encourage Council to better identify and specify what it actually does and why.
- The determination of the standard and quality of each business activity required based upon community/customer expectations and achieving best value for money irrespective of whether the service is delivered by an internal or external provider.
- By concentrating upon outcomes rather than processes, service specification is likely to encourage innovation and new solutions to meeting the needs and expectations of the community and customers.

## Revenue from Other External Sources

Where possible, Council will seek to supplement revenue through application for external grants and subsidies. Every opportunity will be taken to maximise revenue in support of capital and operational spending. External funding, however, must be strategically targeted and in alignment with community and corporate objectives.

## Cost Recovery Fees

Section 97 of the *Local Government Act 2009* allows Council to set cost-recovery fees.

The Council recognises the validity of fully imposing the user pays principle for its cost-recovery fees, unless the imposition of the fee is contrary to its express social, economic, environmental and other corporate goals (such as, for example, the community service obligations outlined above). This is considered to be the most equitable and effective revenue approach, and is founded on the basis that the City's revenue base cannot subsidise the specific users or clients of Council's regulatory products and services.

However, in setting its cost-recovery fees, Council will be mindful of the requirement that such a fee must not be more than the cost to Council of providing the service or taking the action to which the fee applies.

## Infrastructure Charges

Infrastructure charges imposed on new development for the provision of local government trunk infrastructure are currently regulated by the State Government. They are subject to annual indexation but only to the extent that the maximum regulated charge rate is not exceeded. The breakup of the residential development charge to constrained reserves for each network is as follows:

- Stormwater 7%
- Local Roads 35%
- Cycleways 15%
- Parks 19%
- Community Facilities 3%
- Water Supply and Wastewater 21%

For non-residential development the split is:

- Transport 79%
- Water Supply and Wastewater 21%

Infrastructure charges fund approximately 50-65% of all trunk infrastructure costs planned by Council to meet development growth in the City over the next 15 years.

# Revenue Statement 2016-2017

## Differential General Rates

Redland City Council has adopted a differential rating scheme for the 2016-17 financial year that is guided by the principles of sustainable financial management, fairness and Council's policy objectives for various segments of our community.

The differential rating scheme for 2016-17 has 13 categories of land.

For the purposes of categorisation the following definitions apply:

**Categorisation of Land:** Following the adoption of the rating categories, Council will identify the rating category to which each parcel of rateable land belongs in accordance with section 81 of the *Local Government Regulation 2012*. Later categorisation of land for the following reasons will be determined under section 82 of the *Local Government Regulation 2012*:

- Land has inadvertently not been categorised; or
- Land becomes rateable land; or
- Redland City Council considers that the rating category of a parcel of land should be changed, in view of the description of each rating category; or
- Two or more parcels of rateable land are amalgamated into a single parcel of rateable land.

**Common Area:** Is the common property in a Community Title Scheme or a Building Unit Plan or Group Titles Plan that is owned by the owners' of the lots in the scheme or plan.

**Extractive Industry:** An extractive industry is any activity that removes material substance from the ground.

**Principal place of residence:** A residential dwelling, in which at least one of the registered owner/s of the land, or a person who is a life tenant of the dwelling made under a Will or Court Order, lives on an ongoing daily basis. Where the occupation is transient (i.e. less than 3 months), temporary or of a passing nature this is not sufficient to establish occupation as a principal place of residence.

**Standard Lot:** A single parcel of land or contiguous parcels of land in the same ownership name where the roof line of a residential dwelling extends over more than one lot.

**Vacant land:** Land that has no building erected thereon capable of being used for a residential dwelling or commercial or industrial purposes. It may include land with an erected structure such as a storage shed, garage, or derelict building.

**Value:** Means the value assigned under the *Land Valuation Act 2010*. In a Community Title Scheme, Building Unit Plan or Group Title Plan the value assigned to a lot is the value of the scheme land apportioned between the lots included in the scheme in proportion to the interest schedule lot entitlement for each lot.

### Differential General Rate Table

Rating Category	Rating Category Description	Charge Code (RCC Use)	Band	Rate in the Dollar (RID)	Differential	Band 'b' RID Step Down	Minimum General Rate	Minimum General Rate Threshold
1a	Includes all rateable land with a value equal to or less than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, and is the registered owner's principal place of residence.	GR20	\$0 - \$350,000	0.00390635	1.0	N/a	\$901.00	\$230,650
1b	Includes all rateable land with a value greater than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, and is the registered owner's principal place of residence.	GR20	>\$350,000	0.00312510		-20.0%	\$1,367.22	\$437,497
2a	Includes all rateable land with a value equal to or less than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, that is NOT the registered owner's principal place of residence.	GR25	\$0 - \$350,000	0.00472429	1.2	N/a	\$992.00	\$209,979
2b	Includes all rateable land with a value greater than \$350,000 used in whole or in part for residential purposes, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for residential purposes, that is NOT the registered owner's principal place of residence.	GR25	>\$350,000	0.00401570		-15.0%	\$1,653.51	\$411,760
2c	Includes all vacant rateable land, other than that categorised in rating category 10.	GR12	N/a	0.00523655	1.34	N/a	\$1,020.00	\$194,785
6	Includes all rateable land that is used in whole or in part for a commercial or industrial purpose, or intended for use in whole or in part by virtue of its improvements or activities conducted upon the land for commercial or industrial purposes, other than that categorised in rating category 19.	GR21	N/a	0.00507826	1.30	N/a	\$1,176.00	\$231,575
8	Includes all rateable land that is used in whole or in part for quarry or extractive industry purposes, or intended for use in whole or in part by virtue of its improvements, or activities conducted upon the land of quarry or extractive industry purposes.	GR22	N/a	0.01603434	4.1	N/a	\$2,072.00	\$129,223
10	Includes all rateable land that has been identified as having an insurmountable drainage constraint or a constraint of such nature that it is unlikely a development permit, or permits, for the erection of a dwelling house on the land would be granted. Includes some rateable land that has been identified as having significant conservation values. All rateable land included in this category identified with insurmountable drainage problems or conservation values is zoned Conservation Sub-Area CN1 in the Redlands Planning Scheme.  This category also includes all rateable land on the Southern Moreton Bay Islands that is vacant and has been included within the Open Space zone of the Redlands Planning Scheme.	GR06	N/a	0.00859337	2.2	N/a	\$288.00	\$33,514

Differential General Rate Table								
Rating Category	Rating Category Description	Charge Code (RCC Use)	Band	Rate in the Dollar (RID)	Differential	Band 'b' RID Step Down	Minimum General Rate	Minimum General Rate Threshold
11	Includes subdivided land that is not yet developed in accordance with section 50 of the <i>Land Valuation Act 2010</i> .	GR05	N/a	0.01126337	2.9	N/a	N/a	N/a
14	One or more land parcels where the land is used in whole or in part for the purpose of a retail shopping centre that is located in one or more buildings – the buildings may be separated by common areas or other areas owned by the owner or a road – with a total gross lettable floor area greater than 10,000 square metres whose tenants include one or more major supermarkets, and 5 or more national retail chain stores or food outlets.	GR16	N/a	0.00781270	2.0	N/a	\$74,283.00	\$9,507,981
16	One or more land parcels where self-contained places of business are located in one or more buildings—the buildings are separated by common areas or other areas owned by the owner or a road—and the land is used in whole or in part for carrying on retail business having 20 or more self-contained places of business, one of which is a supermarket, where the cluster of businesses are promoted, or generally regarded, as a shopping centre or shopping village.	GR14	N/a	0.00703143	1.8	N/a	\$32,487.00	\$4,620,255
17	One or more land parcels where self-contained places of business are located in one or more buildings—the buildings may be separated by common areas or other areas owned by the owner or a road—and the land is used in whole or in part for carrying on retail business having 5 or more self-contained places of business, one of which is a supermarket or grocery outlet, where the cluster of businesses are promoted, or generally regarded, as constituting a shopping court or shopping centre.	GR13	N/a	0.00507826	1.3	N/a	\$2,379.00	\$468,468
19	One or more land parcels where two or more self-contained places of business are located in one or more buildings—the buildings are separated by common areas or other areas owned by the owner or a road—and the total land area is greater than or equal to 4,000 square metres.	GR17	N/a	0.00585953	1.5	N/a	\$4,191.00	\$715,245

A separate rate-in-the-dollar and minimum general rate will apply to land identified within each category except for category 11. The minimum general rate will be applied to land below a certain (threshold) valuation and is determined by Council's opinion of what reflects a fair contribution towards the services provided to all ratepayers as well as basic general administration costs.

## Separate Charges

### Environment Charge

Section 94 of the *Local Government Act 2009* provides Council may levy a separate charge as defined in section 92(5). Council has determined that the community in general will benefit from the protection, management, promotion and enhancement of biodiversity. This includes koala habitat, bushland, green space, waterways, catchments, air and coastal ecosystems in the City that cannot always be effectively protected through Council's regulatory powers or management powers.

In prior years the revenue raised through the Environment Separate Charge funded both capital and operational components. Past revenues collected are currently quarantined in reserve for capital components, predominantly for land purchase, acquisition of the conservation interests in land, and the funding of ancillary facilities that support or enhance environmental outcomes. Council has determined that in 2016-17 the revenue raised through this charge will fund operational projects and activities, predominantly directed towards waterway, pest and land management, foreshore and catchment rehabilitation and maintenance, track and trail maintenance and repairs, koala habitat restoration, environmental education, strengthening stewardship of the natural environment and implementation of environment strategies and policies:

- POL-3130 Green Living Policy
- POL-3128 Natural Environment Policy

In the financial year 2016-17 the Environment Separate Charge will be levied in accordance with section 103 of the *Local Government Regulation 2012* and will be applied on a per lot basis and is subject to Council's Farming Concession.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
EN01	Environment Charge	89.08	Charge per lot

### Landfill Remediation Charge

Section 94 of the *Local Government Act 2009* provides Council may levy a separate charge as defined in section 92(5).

Council has determined the community in general will benefit from the monitoring and remediation of all closed landfills to prevent environmental harm. This is financed by a separate charge levied in accordance with section 103 of the *Local Government Regulation 2012*. The funds raised from the Landfill Remediation Separate charge will be expended in accordance with corporate policy POL-3091 Landfill Remediation Separate Charge Policy.

This charge is applied on a per lot basis and will be subject to Council's Farming Concession.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
EN03	Landfill Remediation Charge	40.86	Charge per lot

## Redland City SES Administration Charge

Under section 4A(c) of the *Queensland Disaster Management Act 2003*, a local government is primarily responsible for managing (disaster) events in their local government area.

Section 94 of the *Local Government Act 2009* provides Council may levy a separate charge as defined in section 92(5).

Council has determined the community in general will benefit from improved governance and proactive management of SES resources through the engagement of a full-time Senior Project Officer to undertake the function of an SES Local Controller and Community Resilience Officer. Revenue raised through this charge will fund the on-going costs of maintaining the Redland SES to an appropriate level of operational readiness, salary and administration costs and the purchase and maintenance of critical equipment.

In the financial year 2016-17 the Redland City SES Administration charge will be levied in accordance with section 103 of the *Local Government Regulation 2012* and will be applied on a per rateable property basis.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
SES01	Redland City SES Administration Charge	5.00	Charge per rateable property

## Special Charges

### Aquatic Paradise Marina Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Aquatic Paradise Marina Special Charge (the 'Special Charge') as follows:

1. The Overall Plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 28 June 2011, amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Aquatic Paradise Marina Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Aquatic Paradise Marina Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [APC-9 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Aquatic Paradise Marina Annual Implementation Plan 2016-17 adopted by Council 14 July 2016.
5. The Aquatic Paradise Marina Special Charge for the year 2016-17 is \$2,731.72.

### Aquatic Paradise Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Aquatic Paradise Special Charge (the 'Special Charge') as follows:

1. The Overall Plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 27 June 2013 and amended 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Aquatic Paradise Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Aquatic Paradise Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [APC-2 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Aquatic Paradise Special Charge Annual Implementation Plan 2016-17 adopted by Council 14 July 2016.
5. The Aquatic Paradise Special Charge for the year 2016-17 is \$2,731.72

### **Sovereign Waters Lake Special Charge**

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Sovereign Waters Lake Special Charge (the 'Special Charge') as follows:

1. The overall plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 12 July 2000 and amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Sovereign Waters Lake Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Sovereign Waters Lake Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is the waterfront land identified in the Benefited Area Map [SWL version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Sovereign Waters Lake Special Charge Annual Implementation Plan 2016-17 adopted by Council on 14 July 2016.
5. The Special Charge for the year 2016-17 is \$704.36.

### **Raby Bay Marina Special Charge**

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Raby Bay Marina Special Charge (the 'Special Charge') as follows:

1. The overall plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 28 June 2011, amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Raby Bay Marina Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Raby Bay Marina Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [RBC-8 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Raby Bay Marina Annual Implementation Plan 2016-17 adopted by Council 14 July 2016.
5. The Raby Bay Marina Special Charge for the year 2016-17 is \$1,158.32

### **Raby Bay Tidal Works (Non Community Title Scheme) Special Charge**

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Raby Bay Tidal Works (non Community Title Scheme) Special Charge (the 'Special Charge') as follows:

1. The overall plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 28 June 2011, amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Raby Bay (Non Community Title Scheme) Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Raby Bay (Non Community Title Scheme) Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [RBC-6 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Raby Bay Tidal Works (Non Community Title Scheme) Annual Implementation Plan 2016-17 adopted by Council on 14 July 2016.
5. The Raby Bay Tidal Works (Non Community Title Scheme) Special Charge for the year 2016-17 is \$2,291.72.

## Raby Bay Tidal Works (Community Title Scheme) Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the Raby Bay Tidal Works (Community Title Scheme) Special Charge (the 'Special Charge') as follows:

1. The overall plan for the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting of 28 June 2011, amended 27 June 2013 and 26 June 2014.
2. The service, facility or activity funded by the Special Charge is described in the Raby Bay (Community Title Scheme) Special Charge Overall Plan. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said Raby Bay (Community Title Scheme) Special Charge Overall Plan.
3. The rateable land to which the Special Charge applies is as identified in the benefited area map [RBC-7 version 6](#).
4. The Annual Implementation Plan for 2016-17 comprises the Raby Bay Tidal Works (Community Title Scheme) Annual Implementation Plan 2016-17 adopted by Council on 14 July 2016.
5. The Raby Bay Tidal Works (Community Title Scheme) Special Charge for the year 2016-17 is \$1,328.00.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
CA06	Raby Bay Tidal Works (Non CTS)	2,291.72	Per standard lot, including lots 1 to 12 on GTP 2073
CA07	Raby Bay Tidal Works (CTS)	1,328.00	Per unit in a Community Title Scheme, excluding lots 1 to 12 on GTP 2073
CA08	Raby Bay Marina	1,158.32	Per marina berth
CA09	Aquatic Paradise Marina	2,731.72	Per marina berth
CA02	Aquatic Paradise	2,731.72	Per standard lot
LA01	Sovereign Waters Lake	704.36	Per standard lot

## Rural Fire Brigade Special Charge

In accordance with section 94 of the *Local Government Regulation 2012* and section 128A of the *Fire and Emergency Services Act 1990* Council has determined that each parcel of rateable land identified as the whole of Karragarra, Lamb, Russell, Macleay and Perulpa Islands will specially benefit from the service provided by the Rural Fire Brigades. Funds raised through the Rural Fire Brigade Special Charge will be contributed to the Rural Fire Service Southern Moreton Bay Islands Local Area Finance Committee who will distribute the funds to the Rural Fire Brigades established within the benefited area to purchase and maintain equipment and provide a fire service to properties within the benefited area. Council adopted the Overall Plan for the Rural Fire Brigade Special Charge on 14 July 2016.

This charge is applied on a per lot basis and will be subject to Council's Farming Concession.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
FL06	Rural Fire Brigade Special Charge	20.00	Charge per lot

## Southern Moreton Bay Islands Translink Operations Special Charge

In accordance with section 94 of the *Local Government Regulation 2012*, Council will make and levy a Special Charge, to be known as the SMBI Translink Operations Special Charge (the 'Special Charge') as follows:

1. The service, facility or activity funded by the Special Charge is toward the contribution for ferry operations to the Southern Moreton Bay Islands agreed to under the Funding Agreement executed 18 December 2012 and again on 10 December 2015 between Redland City Council and the State of Queensland (acting through the Department of Transport and Main Roads).
2. This service, facility or activity specially benefits the land or its occupier for the reasons stated in the said SMBI Translink Operations Special Charge Overall Plan adopted 27 June 2013, amended 25 June 2015 and 14 July 2016.
3. The rateable land to which the Special Charge applies is all rateable land on the Southern Moreton Bay Islands of Karragarra, Lamb, Macleay, Perulpa and Russell Islands, excluding land categorised for the purposes of the differential general rate as Rating Category 10.
4. The Overall Plan for the supply of the service, facility or activity funded by the Special Charge was adopted by Council resolution at the Special Meeting 27 June 2013, amended 25 June 2015 and 14 July 2016.
5. The Annual Implementation Plan for 2016-17 was adopted by Council 14 July 2016 and is set out in the report '*Southern Moreton Bay Island Translink Operations Special Charge*' tabled at the Special Meeting 14 July 2016.
6. The Special Charge for the year 2016-17 is \$87.04.

Charge Code (RCC Use)	Separate Charge	Charge Amount \$	Charge Basis
TL01	SMBI Translink Operations Special Charge	87.04	Per rateable property, excluding Constrained land

## Utility Charges

Utility charges are made and levied in accordance with Chapter 4 Part 7 of the *Local Government Regulation 2012* and Council's corporate policies associated to each charge.

Council will apply utility charges for all Community Titles Scheme land according to sections 195 and 196 of the *Body Corporate and Community Management Act 1997* and section 64(d) of the *Building Units and Group Titles Act 1980*.

## Waste/Recycling Charge

Waste and recycling charges are Utility charges that are made and levied in accordance with section 99 of the *Local Government Regulation 2012* and Council's Corporate Policy POL-2836 Waste, Recycling and Green Waste Collection Services.

The waste/recycling charge is determined by Council, together with other revenue sources, to ensure that it is able to cover the costs associated with the provision of the waste management service. The costs include payment to contractors for waste collection, a kerbside recycling service and a voluntary green waste service. Disposal costs are also factored into the charge to cover contractor costs for disposal, site development works, environmental monitoring, management, statutory charges and administration costs, as well as other costs associated with the use of Council's transfer stations by residents and other users.

Services in excess of those listed in the following schedules are subject to Special Quotation.

<b>Residential Kerbside Waste Services</b>				
<b>RedWaste Utility Charges</b>	<b>Mainland</b>		<b>Bay Islands</b>	
	<b>Charge Code</b> (RCC Use)	<b>Annual Amount</b> \$	<b>Charge Code</b> (RCC Use)	<b>Annual Amount</b> \$
240L Waste / 240L Recycling	RF01	349.50	RF201	371.00
140L Waste / 240L Recycling (existing only)	RF15	280.00	RF215	335.50
240L Waste / 340L Recycling	RF301	359.50	RF218	392.00
140L Waste / 340L Recycling	RF302	280.00	RF219	364.50
140L Waste / 140L Recycling	RF303	255.00	RF220	319.00
240L Green Waste	RFG01	56.00	N/a	N/a
<b>Additional Bin and Service - Scheduled Days</b>				
240L Additional Waste Bin	RF09	172.50	RF209	231.50
240L Additional Recycling Bin	RF16	88.00	RF216	113.00
140L Additional Waste Bin	RF17	142.00	RF217	232.00
340L Additional Recycling Bin	RF53	115.00	RF253	125.00
240L Additional Green Waste Bin	RFG02	72.00	N/a	N/a
<b>Additional Service Existing Bin (Temporary Lift) - Scheduled Days</b>		<b>Amount Per Lift</b> \$		
140L Waste Bin per lift	RF12	12.00	N/a	N/a
240L Waste Bin per lift	RF13	11.00	N/a	N/a
240L Recycling Bin per lift	RF14	13.00	N/a	N/a
340L Recycling Bin per lift	RF54	9.00	N/a	N/a
240L Green Waste Bin per lift	RFG03	6.00	N/a	N/a
<b>Additional Service Existing Bin (Temporary Lift) – Outside Scheduled Days</b>		<b>Amount Per Lift</b> \$		
240L Additional Waste Service per lift	RF40	46.00	N/a	N/a
140L Additional Waste Service per lift	RF41	31.00	N/a	N/a
240L Additional Recycling Service per lift	RF42	25.00	N/a	N/a
340L Additional Recycling Service per lift	RF55	26.00	N/a	N/a
<b>Commercial Kerbside Collection Services</b>				
<b>RedWaste Utility Charges</b>	<b>Mainland</b>		<b>Bay Islands</b>	
	<b>Charge Code</b> (RCC Use)	<b>Annual Amount</b> \$	<b>Charge Code</b> (RCC Use)	<b>Annual Amount</b> \$
240L Waste / 240L Recycling	RFC01	309.00	RFC201	351.00
140L Waste / 240L Recycling (existing only)	RFC15	241.00	RFC215	332.00
240L Waste / 340L Recycling	RFC301	309.00	RFC218	371.00
140L Waste / 340L Recycling	RFC302	261.00	RFC219	352.00
140L Waste / 140L Recycling	RFC303	223.50	RFC220	311.00
240L Recycling (Stand Alone) Bin	RFC16	79.50	RFC216	107.00
340L Recycling (Stand Alone) Bin	RFC53	115.50	RFC253	135.00
240L Green Waste	RFG01	56.00	N/a	N/a
240L Additional Waste Bin	RFC09	199.00	RFC209	242.00

Residential Bulk Waste Bin Collection Service				
RedWaste Utility Charges - Size (m <sup>3</sup> )	Mainland		Bay Islands	
	Charge Code (RCC Use)	Annual Amount \$	Charge Code (RCC Use)	Annual Amount \$
<b>Waste Service Bulk Bin size (m<sup>3</sup>) - 1 service per week</b>				
0.66 m <sup>3</sup>	RF20	1,599.00	N/a	N/a
1.10 m <sup>3</sup> (Rear lift)	RF23	1,911.00	N/a	N/a
1.10 m <sup>3</sup> (Front lift)	RF19	1,648.00	N/a	N/a
1.50 m <sup>3</sup>	RF26	1,252.00	RF106	2,605.00
2.25 m <sup>3</sup>	RF29	1,828.00	RF109	3,698.00
3.00 m <sup>3</sup>	RF32	2,367.00	RF112	4,807.00
4.00 m <sup>3</sup>	RF35	3,026.00	RF115	6,041.00
<b>Additional Waste Service Bulk Bin size (m<sup>3</sup>) - Lift only; 1 service per week</b>		<b>Amount Per Lift \$</b>		<b>Amount Per Lift \$</b>
0.66 m <sup>3</sup>	RF21	36.00	N/a	N/a
1.10 m <sup>3</sup>	RF24	44.00	N/a	N/a
1.50 m <sup>3</sup>	RF27	36.00	RF107	70.50
2.25 m <sup>3</sup>	RF30	53.50	RF110	97.50
3.00 m <sup>3</sup>	RF33	65.00	RF113	123.00
4.00 m <sup>3</sup>	RF36	78.00	RF116	154.00
<b>Temporary Waste Service (= &lt; 3 months) Bulk Bin size (m<sup>3</sup>) – Bin and Lift; 1 service</b>		<b>Amount Per Bin &amp; Lift \$</b>		<b>Amount Per Bin &amp; Lift \$</b>
0.66 m <sup>3</sup>	RF22	83.00	N/a	N/a
1.10 m <sup>3</sup>	RF25	88.00	N/a	N/a
1.50 m <sup>3</sup>	RF28	78.00	RF108	104.00
2.25 m <sup>3</sup>	RF31	93.50	RF111	131.00
3.00 m <sup>3</sup>	RF34	107.00	RF114	156.50
4.00 m <sup>3</sup>	RF37	119.00	RF117	185.50

Residential and Commercial Bulk Recycling Bin Service				
RedWaste Utility Charges – Size (m <sup>3</sup> )	Mainland		Bay Islands	
	Charge Code (RCC Use)	Annual Amount \$	Charge Code (RCC Use)	Annual Amount \$
<b>Recycle Service Bulk Bin size (m<sup>3</sup>) - 1 service per fortnight</b>				
1.10 m <sup>3</sup>	RF63	5,611.00	N/a	N/a
1.50 m <sup>3</sup>	RF66	771.00	RF136	1,676.00
2.25 m <sup>3</sup>	RF69	1,120.00	RF139	2,436.00
3.00 m <sup>3</sup>	RF72	1,425.00	RF142	3,069.00
4.00 m <sup>3</sup>	RF75	1,770.00	RF145	3,747.00
<b>Additional Recycling Service Bulk Bin size (m<sup>3</sup>) Lift only; 1 service</b>		<b>Amount Per Lift \$</b>		<b>Amount Per Lift \$</b>
1.10 m <sup>3</sup>	RF65	112.00	N/a	N/a
1.50 m <sup>3</sup>	RF68	115.00	RF138	197.00
2.25 m <sup>3</sup>	RF71	119.00	RF141	197.00
3.00 m <sup>3</sup>	RF74	122.00	RF144	197.00
4.00 m <sup>3</sup>	RF77	127.00	RF147	197.00
<b>Temporary Recycling Service (≤ 3 months) Bulk Bin Size (m<sup>3</sup>) - Bin and Lift; 1 service</b>		<b>Amount Per Bin &amp; Lift \$</b>		<b>Amount Per Bin &amp; Lift \$</b>
1.10 m <sup>3</sup>	RF64	235.00	N/a	N/a
1.50 m <sup>3</sup>	RF67	170.00	RF137	380.00
2.25 m <sup>3</sup>	RF70	175.00	RF140	380.00
3.00 m <sup>3</sup>	RF73	187.00	RF143	380.00
4.00 m <sup>3</sup>	RF76	201.00	RF146	380.00

Commercial Bulk Waste Bin Collection Service				
RedWaste Utility Charges - Size (m <sup>3</sup> )	Mainland		Bay Islands	
	Charge Code (RCC Use)	Annual Amount \$	Charge Code (RCC Use)	Annual Amount \$
<b>Waste Service Bulk Bin size (m<sup>3</sup>) - 1 service per week</b>				
0.66 m <sup>3</sup>	RFC20	2,026.00	N/a	N/a
1.10 m <sup>3</sup> (Rear lift)	RFC23	2,124.00	N/a	N/a
1.10 m <sup>3</sup> (Front lift)	RFC19	1,861.00	N/a	N/a
1.50 m <sup>3</sup>	RFC26	1,565.00	RFC106	2,476.00
2.25 m <sup>3</sup>	RFC29	2,308.00	RFC109	3,505.00
3.00 m <sup>3</sup>	RFC32	3,013.00	RFC112	4,594.00
4.00 m <sup>3</sup>	RFC35	3,896.00	RFC115	5,756.00
<b>Additional Waste Service Bulk Bin size (m<sup>3</sup>) - Lift only; 1 service per week</b>		<b>Amount Per Lift \$</b>		<b>Amount Per Lift \$</b>
0.66 m <sup>3</sup>	RFC21	38.00	N/a	N/a
1.10 m <sup>3</sup>	RFC24	44.00	N/a	N/a
1.50 m <sup>3</sup>	RFC27	36.00	RFC107	73.00
2.25 m <sup>3</sup>	RFC30	53.50	RFC110	99.00
3.00 m <sup>3</sup>	RFC33	70.50	RFC113	123.00
4.00 m <sup>3</sup>	RFC36	90.00	RFC116	154.00
<b>Temporary Waste Service (≤3 months) Bulk Bin size (m<sup>3</sup>) – Bin and Lift; 1 service</b>		<b>Amount Per Bin &amp; Lift \$</b>		<b>Amount Per Bin &amp; Lift \$</b>
0.66 m <sup>3</sup>	RFC22	83.00	N/a	N/a
1.10 m <sup>3</sup>	RFC25	84.00	N/a	N/a
1.50 m <sup>3</sup>	RFC28	78.00	RFC108	109.00
2.25 m <sup>3</sup>	RFC31	93.50	RFC111	134.00
3.00 m <sup>3</sup>	RFC34	107.00	RFC114	158.00
4.00 m <sup>3</sup>	RFC37	124.00	RFC117	185.50

## Water Charges

Water charges are set as a two part tariff – a fixed access charge and a consumption charge. This is a requirement of the *Local Government Act 2009* to satisfy National Competition Policy. The prices are set to eventually recover sufficient revenue so that the water supply business covers its costs including a contribution to Council and a return on the assets employed in the business. This full cost pricing is a requirement of National Competition Policy.

### Fixed Access Water Charge

Fixed Water Access charges will be applied on a per meter/lot basis, except where:

- Adjoining residential lots in the same ownership name are amalgamated for rating purposes and either:
  - the main roof structure of an occupied dwelling is constructed over the adjoining boundary line of those lots; or
  - one of the adjoining lots would, if sold separately, be unable to lawfully accommodate a dwelling; or
  - one of the adjoining lots would not be issued a building permit unless an existing approved structure was removed;
then the Fixed Water Access charge will be applied against such adjoining lots as if they are one lot. All other adjoining lots will be charged the Fixed Water Access charge on a per lot basis.
- The land associated to the property is undeveloped and landlocked, i.e. there is no private or public access or egress to the property.
- The property is categorised for the purpose of the Differential General Rate as Rating Category 10 (Constrained Land).

#### 4. The property:

- a. Cannot be serviced by the reticulated water system; or
- b. Can be serviced by the reticulated water system; but
  - i. is not currently serviced by the reticulated water system; and
  - ii. the property boundary is greater than 25 metres from the nearest water main; and
  - iii. the property owner has not requested connection to the reticulation water network; and
  - iv. it is not planned for an extension of the reticulation network in the current or next financial year which will bring the network within 25 metres of the property boundary line.

Fixed Water Access charges cover costs associated with asset replacement, administration, billing, replacement of water meters, and repair of the reticulation system.

Attribute Type (RCC Use)	Type of Charge	Charge Amount \$	Charge Basis
VBW01, VBW03, VBW04 VCW01, VCW03, VCW04	Fixed Water Access (domestic)	\$263.60	per meter/lot
VBW02, VCW02	Fixed Water Access (caravan parks)	\$65.90	per unit

Units, Flats, Guest Houses, Multiple Dwellings 20mm to 150mm and Residential 25mm to 150mm			
Attribute Type (RCC Use)		Meter Size	Charge
VBM20	VCBM20	20mm	\$263.60
VBM25	VCBM25	25mm	\$411.88
VBM32	VCBM32	32mm	\$674.82
VBM40	VCBM40	40mm	\$1,054.41
VBM50	VCBM50	50mm	\$1,647.52
VBM80	VCBM80	80mm	\$4,217.64
VBM100	VCBM100	100mm	\$6,590.06
VBM150	VCBM150	150mm	\$14,827.64

Commercial and Industrial			
Attribute Type (RCC Use)		Meter Size	Charge
VBW20	VCBW20   VCW20	20mm	\$342.68
VBW25	VCBW25   VCW25	25mm	\$535.44
VBW32	VCBW32   VCW32	32mm	\$877.27
VBW40	VCBW40   VCW40	40mm	\$1,370.73
VBW50	VCBW50   VCW50	50mm	\$2,141.77
VBW80	VCBW80   VCW80	80mm	\$5,482.93
VBW100	VCBW100   VCW100	100mm	\$8,567.08
VBW150	VCBW150   VCW150	150mm	\$19,275.93

#### Consumption Charge

The consumption charge is calculated at a flat rate for Residential and Concessional, and at a separate flat rate for Non-residential and Council. The consumption charge is made up of 2 components, the first is the State Government's Bulk Water Charge for the purchase of potable water and the second is Council's retail charge for distribution to the households which includes administration, billing, replacement of water meters, and repair of the reticulation system.

Attribute Type (RCC Use)	Charge Description	Retail Water Price (RCC) Per Kilotitre	State Bulk Water Price Per Kilotitre	Total Price
VWCRES	Residential*	0.59	2.361	2.951
VWCCNC	Concessional	0.59	2.361	2.951
VWCCOM	Non – residential**	1.35	2.361	3.711
VWCRCC	Council	1.35	2.361	3.711

\*Residential – defined under section 99AQ(2)(b) *South-East Queensland Water (Distribution and Retail Restructuring) Act 2009* as:

- (a) the customer is a customer of the distributor-retailer for the water services and wastewater services; and
- (b) the services are provided to premises at which someone lives (the resident); and
- (c) no-one other than the resident is a customer of the distributor-retailer for water services and wastewater services provided to the premises

Residential includes houses, units, flats, guest houses and multiple dwellings.

\*\*Non-residential – defined under section 99AR(2)(b) *South-East Queensland Water (Distribution and Retail Restructuring) Act 2009* as:

- (a) the customer is a customer of the distributor-retailer for the water services and wastewater services; and
- (b) the customer is not a residential customer of the distributor-retailer for the water services and wastewater services; and
- (c) no-one else is a customer of the distributor-retailer for water services and wastewater services provided to the premises.

Non-residential includes properties with a commercial, business or industrial use. Non-residential includes caravan parks.

## Wastewater Charges

The Wastewater Fixed Access charge is set as one tariff based on sewer units. Commercial and industrial properties are charged on a per lot and/or, per pedestal or equivalent pedestal (urinal) basis. The prices are set to eventually recover sufficient revenue so that the sewerage business covers its costs including a contribution to Council and a return on the assets employed in the business. This full cost pricing is also a requirement of National Competition Policy.

Developed residential and vacant residential properties are charged for 25 sewer units.

The residential Wastewater Fixed Access charge will be applied on a per lot basis, except where:

1. Adjoining residential lots in the same ownership name are amalgamated for rating purposes and either:

- the main roof structure of an occupied dwelling is constructed over the adjoining boundary line of those lots; or
- one of the adjoining lots would, if sold separately, be unable to lawfully accommodate a dwelling; or
- one of the adjoining lots would not be issued a building permit unless an existing approved structure was removed;

then the Wastewater Fixed Access charge will be applied against such adjoining lots as if they are one lot. All other adjoining lots will be charged the Wastewater Fixed Access charge on a per lot basis.

2. The land associated to the property is undeveloped and landlocked, i.e. there is no private or public access or egress to the property.

3. The property is categorised for the purpose of the Differential General Rate as Rating Category 10 (Constrained Land).

4. The property:

- a. Cannot be serviced by the reticulated sewer system; or
- b. Can be serviced by the reticulated sewer system; but
  - i. is not currently serviced by the reticulated sewer system; and
  - ii. the property boundary is greater than 25 metres from the nearest sewer main; and
  - iii. the property owner has not requested connection to the reticulation sewer network; and
  - iv. it is not planned for an extension of the reticulation network in the current or next financial year which will bring the network within 25 metres of the property boundary line.

Wastewater Fixed Access charge covers costs associated with asset replacement for seven treatment plants, approximately 120 pump stations, the treatment of wastewater, administration, billing and repair to mains and reticulation systems.

Attribute Type (RCC Use)	Charge Description	Charge \$	Charge Basis
VSW01   VSW02 VSW03   VCSW01	Wastewater Fixed Access Charge	27.03	per unit

## Trade Waste Charges

Some sewered properties are required to pay Trade Waste charges if they discharge higher strength waste to the sewer. Trade Waste charges are comprised of three parts, one for access, one based on the volume and one based on strength and quantity of waste accepted by Council for treatment. The same philosophy for setting wastewater charges applies for Trade Waste charges.

Attribute Type (RCC Use)	Charge Description		Charge \$	Charge Basis
VTP01   VTP02	Trade Waste Generator Charge		\$403.92	per annum
VTW01	Trade Waste Discharge – Volume:		\$2.24	per KI
VTW01	Trade Waste Discharge - Quantity:	B.O.D (Biochemical Oxygen Demand)	\$1.64	per kg
		C.O.D (Chemical Oxygen Demand)	\$1.64	per kg
		N.F.R (Non Filterable Residue)	\$0.74	per kg
		T.O.G (Total Oil and Grease)	\$0.74	per kg
		Phosphorus	\$6.79	per kg
		Nitrogen	\$2.03	per kg
		Food waste disposal units based on power of motor	\$34.96	as charge 'C' (see policy)
		Constant 'd' for use when determining 'additional Charge' for excess strength waste	1.0	

## Interest on Overdue Rates

Under section 133 of the *Local Government Regulation 2012*, interest, calculated on daily rates and applied as compound interest, may be charged on overdue rates from as soon as a rate becomes overdue. For 2016-17 interest will be applied at the rate of 11% per annum as provided by the above section.

If a mutually agreed arrangement is in place on overdue rates and is honoured, interest will not accrue. However, if an agreed arrangement defaults, it will be considered cancelled and interest charged as if the arrangement was never entered into.

## Rates Concessions

Chapter 4, Part 10 of the *Local Government Regulation 2012* provides Council with the powers to grant concessions for individuals and classes of land owners. Council has determined that pensioners as defined by the aforementioned *Regulation* are entitled to receive a concession on rates. Other charitable organisations, community groups, sporting associations, independent schools, and property owners who use their land for the business of farming may also be entitled to concessions or reduced charges under a Community Service Obligation.

## Pensioner Concessions

Pensioner concessions on Differential General Rates are provided to eligible pensioner ratepayers on the basis of Council's Policy: POL- 2557 Council Pensioner Rebate.

The concessions available to eligible pensioners on the Differential General Rate for 2016-17 are:

- For ratepayers in receipt of a maximum pension \$335.00 per financial year
- For ratepayers NOT in receipt of maximum pension \$167.50 per financial year

A pensioner concession on Separate and Special Charges (Canal, Environment, Landfill Remediation and Rural Fire charges) is available to pensioners who fulfil the eligibility criteria established in Council's Corporate Policy POL-2557 and are owner/occupiers of adjoining residential lots in the same ownership name, which are amalgamated for rating purposes, and either:

- the main roof structure of an occupied dwelling is constructed over the adjoining boundary line of those lots; or
- one of the adjoining lots would, if sold separately, be unable to lawfully accommodate a dwelling; or
- one of the adjoining lots would not be issued a building permit unless an existing approved structure was removed;

whereby only one of each Separate and Special Charge that may be properly made and levied on the adjoining lots will be applied. All other adjoining lots will be charged Separate and Special Charges on a per lot basis.

### **Farming Concessions**

In accordance with Chapter 4 Part 10 of the *Local Government Regulation 2012*, Council will provide a concession under section 120(f) to property owners who are carrying on a business of primary production where the land is used exclusively for the purpose of farming.

Council will remit all but one of each Water Fixed Access charge, Wastewater Fixed Access charge, Separate and Special charge that may be properly made and levied on the subject land parcels.

The farming concession is available to eligible land owners with contiguous parcels of land in the same ownership name. Land will be considered as contiguous when separated by a road. Land will not be considered contiguous where water connections are made to separate parcels of land.

For the purposes of this concession farming includes activities such as aquaculture production, horticulture and agriculture production and the raising, breeding or production of poultry or livestock for the purpose of selling them or their bodily produce.

### **Other Matters**

- The Council will continue to collect adopted infrastructure charges in accordance with the State Planning Regulatory Policy and *Sustainable Planning Act 2009* which provides for the Council to recover through developer contributions a proportion of the cost of infrastructure needed to meet growth in the City.
- Cost-Recovery fees are established under section 97 of the *Local Government Act 2009*. Council has set cost-recovery fees at a level to recover up to the full cost price of administering the fee, but no more. This includes direct and indirect costs, operating and maintenance overheads, and use of capital. Some cost-recovery fees may be subsidised by revenue representing community service obligations to achieve policy objectives and desired community outcomes.
- Pursuant to section 262 of the *Local Government Act 2009*, Council has the power to charge for a service or facility, other than a service or facility for which a cost-recovery fee may be fixed. These business activity charges are subject to the goods and services tax and may be reviewed by Council at any time. The nature, level and standard of the service or facility is considered by Council in the setting of charges for business activities. Charges for business activities include (but are not limited to) rents, plant hire, private works and hire of facilities.
- For 2016-17, Council will not be making a resolution limiting the increase of any rates or charges.

# Aquatic Paradise Marina Special Charge Benefit Area Map

(APC-9 – version 6)



## BENEFIT AREA MAP Map: APC-9 Version 6

Canal Charges  
CA09 - Aquatic Paradise Marina Special Charge



1:5,000

0 50 100 150 200



Meters



Produced by  
Spatial Business Intelligence  
30 June 2016

Data correct at time of production 2 June 2016

# Aquatic Paradise Special Charge Benefit Area Map

(APC-2 – version 6)

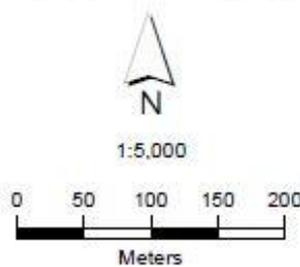


**BENEFIT AREA MAP**  
**Map: APC-2 Version 6**



Produced by  
Spatial Business Intelligence  
30 June 2016

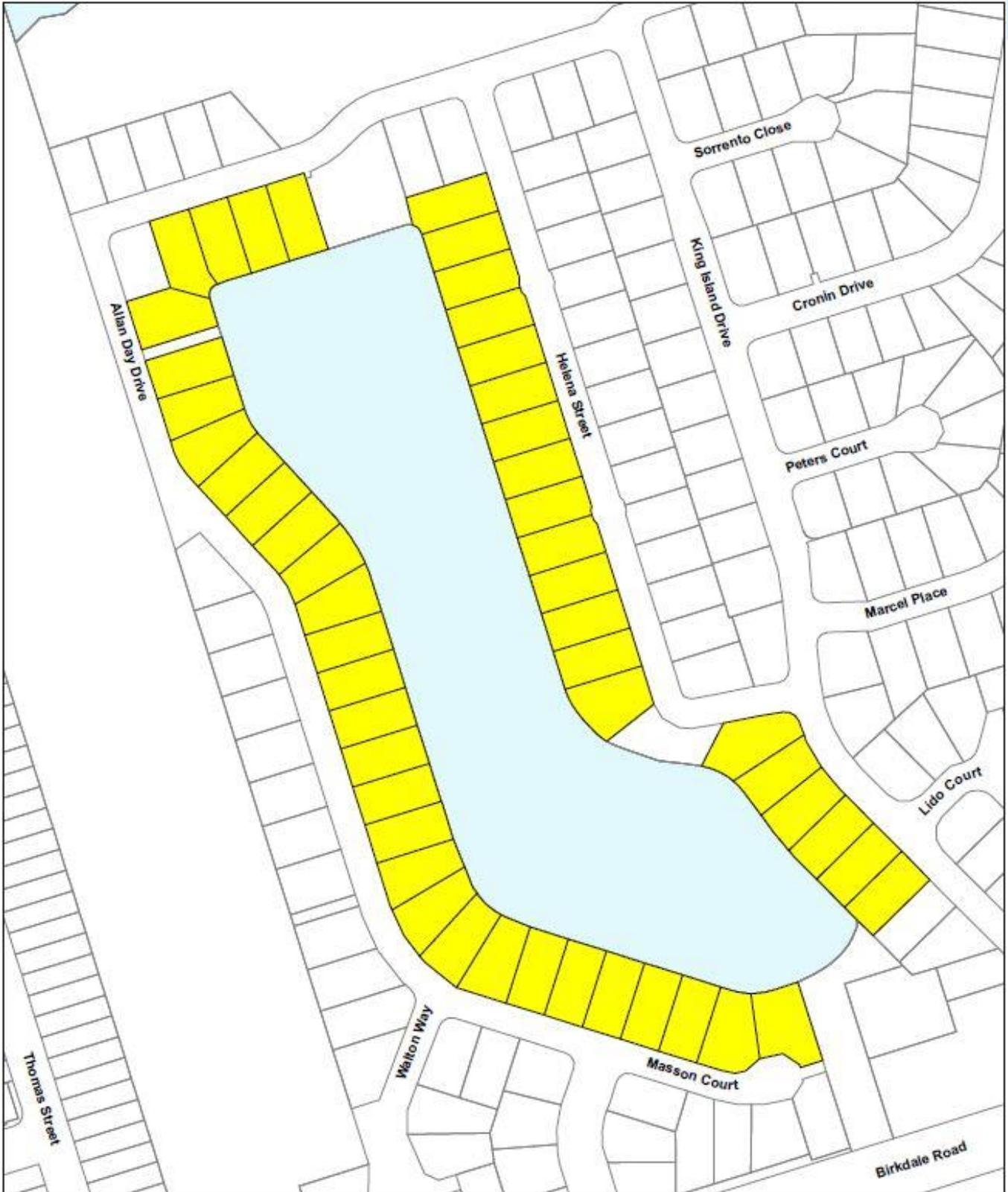
Canal Charges  
CA02 - Aquatic Paradise Special Charge



Data correct at time of production 2 June 2016

# Sovereign Waters Lake Special Charge Benefit Area Map

(SWL – version 6)



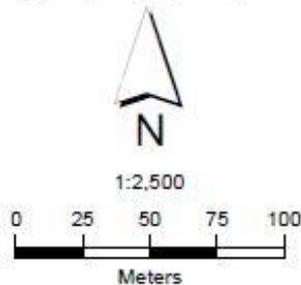
## BENEFIT AREA MAP Map: SWL Version 6



Produced by  
Spatial Business Intelligence  
30 June 2016

### Lake Charges

 LA01 - Sovereign Lake Special Charge



Data correct at time of production 2 June 2016

# Raby Bay Community Title Scheme Special Charge Benefit Area Map

(RBC-7 – version 6)



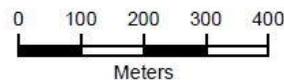
## BENEFIT AREA MAP Map: RBC-7 Version 6



1:10,000

### Canal Charges

CA07 - Raby Bay Tidal Works (CTS) Special Charge

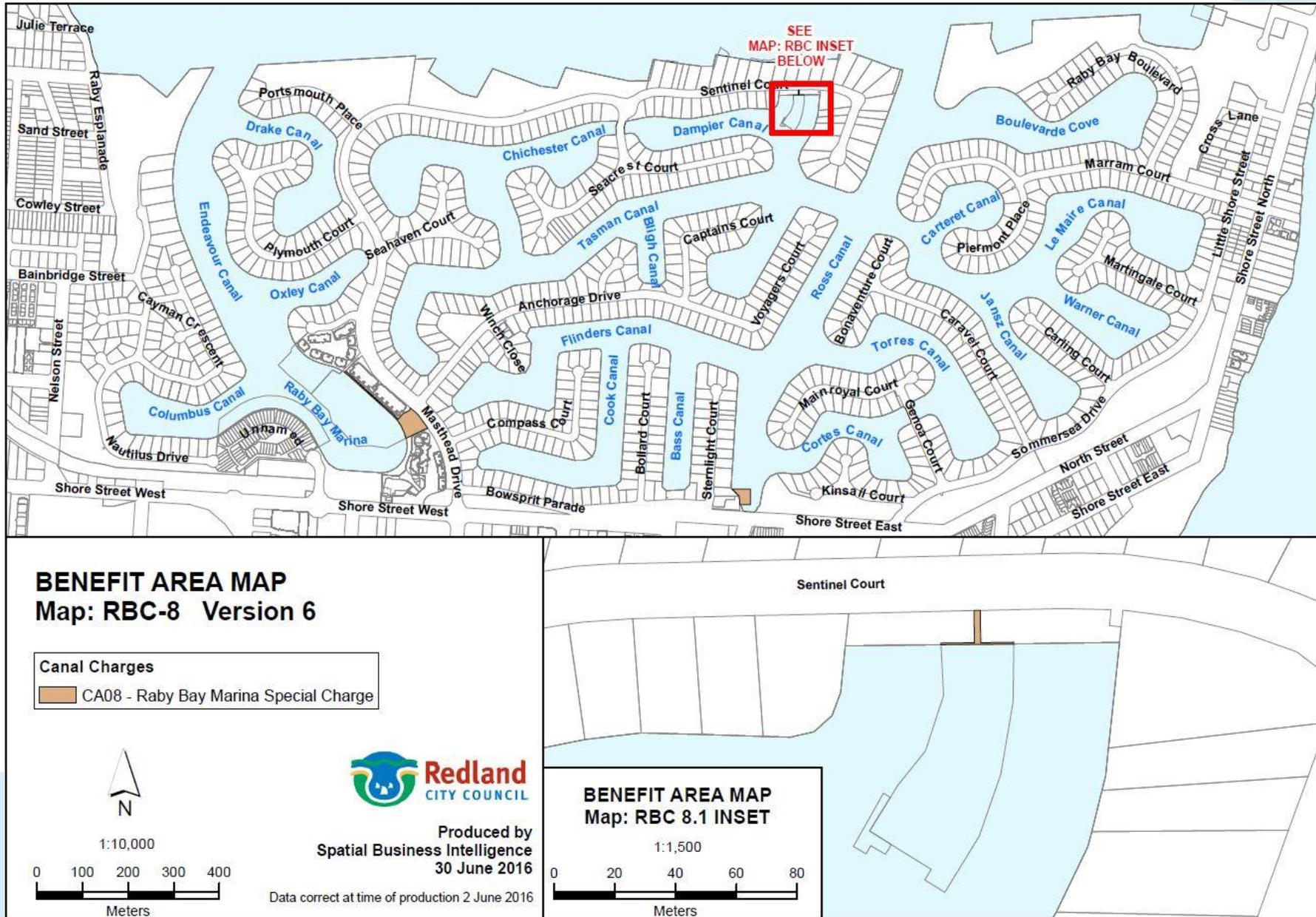


Produced by  
Spatial Business Intelligence  
30 June 2016

Data correct at time of production 30 June 2016

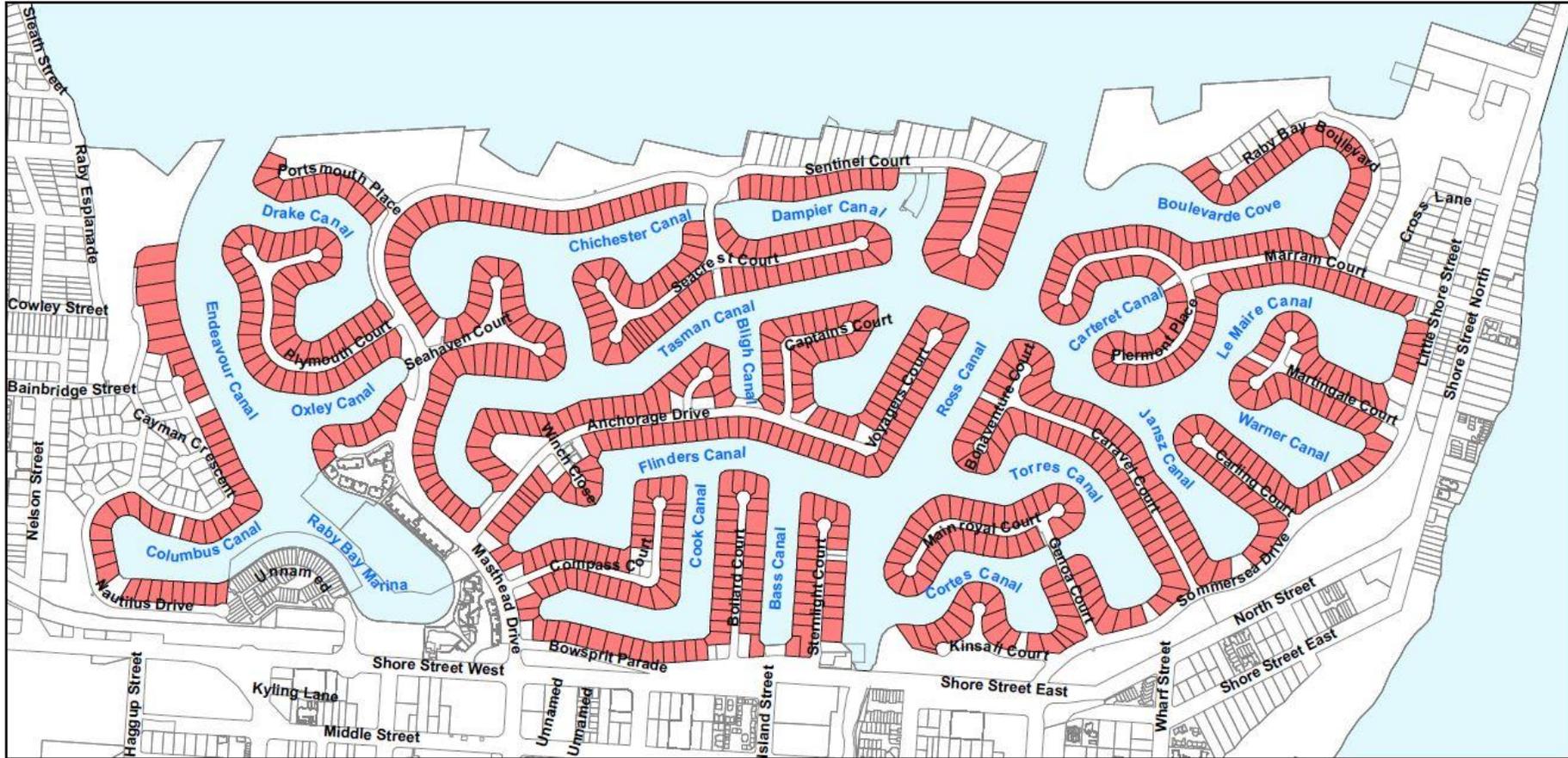
# Raby Bay Marina Special Charge Benefit Area Map

(RBC-8 and RBC8.1 inset – version 6)



# Raby Bay Non Community Title Scheme Special Charge Benefit Area Map

(RBC-6 – version 6)



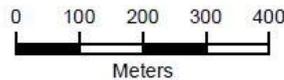
## BENEFIT AREA MAP Map: RBC-6 Version 6



1:10,000

### Canal Charges

CA06 - Raby Bay Tidal Works (non CTS) Special Charge



Produced by  
Spatial Business Intelligence  
30 June 2016

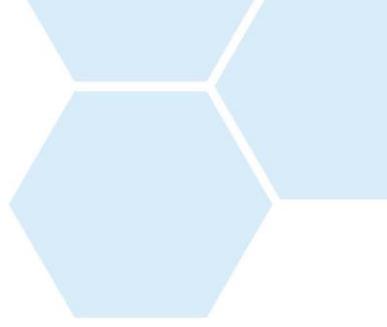
Data correct at time of production 2 June 2016

# Glossary – Key Performance Indicators

## Definition of Ratios

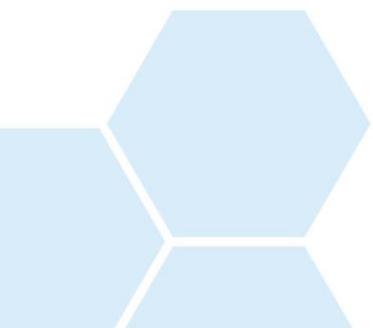
<b>Level of Dependence on General Rate Revenue:</b>	General Rates - Pensioner Remissions
<i>This ratio measures Council's reliance on operating revenue from general rates (excludes utility revenues)</i>	Total Operating Revenue - Gain on Sale of Developed Land
<b>Current Ratio:</b>	Current Assets
<i>This measures the extent to which Council has liquid assets available to meet short term financial obligations</i>	Current Liabilities
<b>Debt Servicing Ratio:</b>	Interest Expense + Loan Redemption
<i>This indicates Council's ability to meet current debt instalments with recurrent revenue</i>	Total Operating Revenue - Gain on Sale of Developed Land
<b>Cash Balance - \$M:</b>	Cash Held at Period End
<b>Cash Capacity in Months:</b>	Cash Held at Period End
<i>This provides an indication as to the number of months cash held at period end would cover operating cash outflows</i>	$[[\text{Cash Operating Costs} + \text{Interest Expense}] / \text{Period in Year}]$
<b>Debt to Asset Ratio:</b>	Current and Non-current loans
<i>This is total debt as a percentage of total assets, i.e. to what extent will our long term debt be covered by total assets</i>	Total Assets
<b>Operating Performance:</b>	Net Cash from Operations + Interest Revenue and Expense
<i>This ratio provides an indication of Redland City Council's cash flow capabilities</i>	Cash Operating Revenue + Interest Revenue
<b>Operating Surplus Ratio*:</b>	Net Operating Surplus
<i>This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes</i>	Total Operating Revenue
<b>Net Financial Liabilities*:</b>	Total Liabilities - Current Assets
<i>This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues</i>	Total Operating Revenue
<b>Interest Coverage Ratio:</b>	Net Interest Expense on Debt Service
<i>This ratio demonstrates the extent which operating revenues are being used to meet the financing charges</i>	Total Operating Revenue
<b>Asset Sustainability Ratio*:</b>	Capital Expenditure on Replacement of Assets (Renewals)
<i>This ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate that its overall stock of assets is wearing out</i>	Depreciation Expenditure

\* These targets are set to be achieved on average over the long-term



### **Disclaimer**

While every care has been taken in preparing this publication, Redland City Council accepts no responsibility for decisions or actions taken as a result of any data, information, statement or advice, expressed or implied, contained within. To the best of our knowledge the content was correct at the time of publishing.





**Redland**  
CITY COUNCIL